



**CHILDREN'S SERVICES COUNCIL
OF BROWARD COUNTY
MEMBERS:**

*Jeffrey S. Wood, Chair
Governor Appointee*

*Dr. Christine Thompson, Vice Chair
Governor Appointee*

*Alyssa Foganholi
Governor Appointee*

*Debra Hixon
Board Member
Broward County Public Schools*

*Dr. Howard Hepburn
Superintendent
Broward County Public Schools*

*Julia Musella
Governor Appointee*

*Senator Nan Rich
Broward County Commission*

*Robert Shea
Child Protection Director,
Southeast & Southern Regions
Department of Children & Families*

*Dr. Paula Thaqi
Director
Broward County Health Dept.*

*Honorable Francis Viamontes
Judicial Member*

*Vacant
Governor Appointee*

STAFF

*Cindy J. Arenberg Seltzer
President/CEO*

LEGAL COUNSEL

John Milledge

Garry Johnson

DATE: January 10, 2025
TO: Council Members
FROM: Cindy Arenberg Seltzer, President/CEO
SUBJECT: Information for the January 16th Council Meeting

Enclosed is the information packet for the CSC monthly meeting on Thursday, January 16th, from 9:30am-Noon, at the CSC Office. If you usually receive a hard copy packet via courier, it should arrive Friday afternoon. In addition, all Members will receive the Annual Performance Report book via courier on Friday.

At this meeting, we will recognize the service of Cathy Donnelly, welcome Senator Nan Rich to the Council as the new County representative, elect officers, and update committee assignments. This agenda is also quite substantive, with numerous actions related to contracts, agreements, renewals, amendments, and extensions. The Council Member Roundtable this month will feature a staff presentation on the FY 23/24 Annual Report & Annual Performance Report.

If you have any questions or concerns about any of the items on consent, please feel free to email (cseltzer@cscbroward.org) or call me (954-649-8420) prior to the meeting.

I look forward to seeing you on the 16th!

Children's Services Council of Broward County Monthly Meeting
6600 W. Commercial Blvd., Lauderhill, FL 33319 (with Zoom access)

Thursday, January 16, 2025
9:30 a.m.

MEETING AGENDA

- | | |
|--|--|
| I. Call to Order | Jeffrey S. Wood, <i>Chair</i> |
| II. Roll Call | Amy Jacques, <i>Special Assistant</i> |
| III. Chair's Report | Jeffrey S. Wood, <i>Chair</i> |
| <ul style="list-style-type: none"> a. Moment to Arrive b. Recognition of Cathy Donnelly's Service to the Council c. Welcome Senator Nan Rich d. State of the CSC e. Approve Nov 2024 Council Minutes (Tab 1) | |
| IV. Election of Officers | Garry Johnson, Esq. |
| <ul style="list-style-type: none"> a. Nominations from the Floor <ul style="list-style-type: none"> i. Chair ii. Vice Chair iii. Secretary b. Committee Assignments (Tab 2) | Chair |
| V. President's Report | Cindy Arenberg Seltzer, <i>President/CEO</i> |
| <ul style="list-style-type: none"> a. Good of the Order b. Approve the Amended CSC (Tab 3)
Administrative Budget for the Promise Neighborhood Grant, in Special Revenue Fund, Contingent Upon FAU Approval | |
| VI. Chief Program Officer Report | Maria Juarez, <i>CPO</i> |
| <ul style="list-style-type: none"> a. Approve the Renewal of the Children's Home Society Family Strengthening Contract as Presented (Tab 4) b. Approve KID Homebuilders Contract Amendment (Tab 5) | |

- VII. Chief Innovation Officer Report** Sue Gallagher, *CIO*
- a. Approve SGS Build-Out of New Broward Children's Strategic Plan Website (Tab 6)
 - b. Approve Extension of the Child Welfare System Youth Organizing Pilot Procurement through Sept. 30, 2026 (Tab 7)
 - c. Approve the Amended Interagency Child Abuse Prevention and Treatment Act Agreement and Data Sharing Agreement (Tab 8)
 - d. Approve Funding BBHC for Evaluation of the Youth Baker Act Transportation Pilot (Tab 9)
- VIII. Chief Public Affairs Officer Report** Sharetta Remikie, *CPAO*
- a. Approve Acceptance of Funds from ELC for 2023 Read for the Record Books and Related Expenditures (Tab 10)
 - b. Approve the FACCT 2025 Legislative Platform (Tab 11)
 - c. FYI – Read for the Record 2024 Final Report (Tab 12)
- IX. Chief Operating Officer Report** David H. Kenton, *COO*
- a. Approve Revised Financial Viability Policy (Tab 13)
 - b. Approve ASL Interpretation Services Cadre (Tab 14)
 - c. Approve Waiving Investment Quarterly Reporting Requirements for 4th Quarter FY 23/24 and 1st Quarter FY 24/25 (Tab 15)
 - d. Approve Budget Amendments and Interim Financial Statements for the First Quarter FY 24/25, Ending December 31, 2024 (Tab 16)
 - e. Accept Managed Fund Monthly Statements (Tab 17)
 - f. Approve CSC Monthly Purchases (Tab 18)
- X. Broward Reads Coalition Report** (Tab 19) Cindy Arenberg Seltzer, *Committee Co-Chair*
- XI. Funders Forum Report** (Tab 20) Maria Juarez, *CPO*
- XII. Public Comment** Jeffrey S. Wood, *Chair*

XIII. Council Members' Roundtable
FY 23/24 Annual Report & Annual
Performance Report

(Tab 21) Cindy Arenberg Seltzer,
President/CEO

Ken King,
*Director of Public Affairs &
Organizational Development*

Marissa Greif-Hackett,
Director of Research & Evaluation

Dion Smith,
Director of Program Services

Lisa Bayne,
Director of Program Services

Kathleen Campbell,
Director of Finance

XIV. For Your Information

(Tab 22)

- a. CSB Minutes
- b. Community Impact
- c. Attendance Report

Please complete this form <https://bit.ly/3nbSwe9> for ASL interpreter requests. For all other requests for special accommodations, please reach out to Betty Dominguez at (954) 377-1665 or bdominguez@cscbroward.org at least one week in advance so that proper arrangements can be made.

CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Held @ 6600 W. Commercial Blvd., Lauderhill, FL 33319
and by Zoom Webinar with public access by computer or phone

November 21, 2024

9:30 A.M.

Minutes

Council Members in Physical Attendance:

Governor Appointee Alyssa Foganholi, Broward County Commissioner Beam Furr, School Board Member Debra Hixon, Governor Appointee Julia Musella, DCF Child Protection Director Robert Shea, Governor Appointee Christine Thompson, Governor Appointee Jeffrey S. Wood (*Chair*)

Council Members Absent:

School Superintendent Howard Hepburn, Health Department Director Paula Thaqi, Judge Francis Viamontes

Counsel Present:

Garry Johnson, Esq.

Staff in Attendance:

Cindy Arenberg Seltzer (President/CEO), Sharetta Remikie, Maria Juarez, Michelle Hamilton, Sue Gallagher, Dion Smith, Lisa Bayne, Kenneth King, Marissa Greif-Hackett, Carl Dasse, Kathleen Campbell, Amy Jacques, Angie Buchter, Marissa Aquino, Tracy Graham, Andria Dewson, Johnsingh Jeyasingh, Diego Alvarez, Jessica Rincon, Meg Wallace, Nelson Giraldo, Akil Edwards, Liza Khan, Jennifer Fletcher, Julie Toscano, Camila Mathieson, Keyonia Lawson, Latora Steel, Radoika Pilarte, Zinajen De Oliveira, Michelle Hagues, Melissa Soza, Trisha Dowell, Carlos Campos, Erin Byrne, Erica Ansley, Jocelin Eubanks, Nancy Adjohan, Yolanda Meadows, Lynn Kalmes, Brooke Sherman, Fern Phillip, Cristina Castellanos, S. Lorenzo Benaine, Roxanne Smith, Natalie Gomes, Madeline Jones, Alexia Bridges, Gaby Carbonell, Cynthia Reynoso, Maya Berryhill-Porter, Shaquoia Wilson, Priscilla Cole, Valencia McConnico-Bell, Nicolette Picardi, A. Brooks; Betty Dominguez; Alexandra Lemoine, Mina Razavi, Karen Franceschini, Gabi Tabib, Kimberlee Reid, Shantigra "Shae" Williams, Amber Gross, Zoë Lewis, Jonathan Corado, Kandys Torrence, Tabitha Bush, Jennifer Wennberg, Jill Denis-Lay, Maxine Goldson, Travis Johnson, Ashley Cole, Felina Rosales-Furer, Florence Ukpai, Ivy Pierre, Kyle Jones, Silke Angulo

Guests in Attendance:

See Attachment 1

Agenda:

I. Call to Order

Mr. Wood called the meeting to order at 9:32 A.M.

II. Roll Call

The roll was called and a quorum was established.

III. Chair's Report

a) Moment to Arrive

Council Members took a moment to allow their bodies and minds to settle and focus before considering the meeting agenda items.

b) Council Minutes, October 17, 2024

ACTION: Mayor Furr made a motion to approve the Council meeting minutes from October 17, 2024, as presented. The motion was seconded by Ms. Hixon and passed with no opposing votes.

c) Reminder – December Meeting Cancelled

Mr. Wood reminded Members that there will be no monthly meeting in December. The next Council meeting will be January 16, 2025.

d) Farewell to Beam Furr

Members said farewell to Mayor Furr, who is leaving the Council after 10 years of service. Mayor Furr reminisced on his first introduction to the Council, before he became a Council Member, when he came before the Council at the very beginning with a proposal for a reading project in his neighborhood. He stated that the experience gave him a lot of respect for the Council because it showed him what the Council was requiring from its funded providers, excellence and accountability. He pointed out that also at that time he became a new City Commissioner, and he was able to use the Council as an example of what a good organization, board, government and staff should look like, do, and require. He added that it has helped him in his 25 years of service to the community since then. He shared that the culture is different at CSC, which sets the tone and attracts exemplary staff. He pointed out that the community knows this, which is why in their darkest times they know to come to the CSC because they know the right thing will be done in a manner of accountability and transparency. He concluded that his time on the Council has been a privilege.

Ms. Arenberg Seltzer presented him with a token of the Council's appreciation for his dedication and commitment to the children and families of Broward County.

IV. President's Report

a) Good of the Order

Ms. Arenberg Seltzer noted that November is National Adoption Month, with the annual National Adoption Day event at the courthouse planned for this Saturday. She highlighted the importance of adoption and shared that she recently participated in a Heart Gallery video shoot promoting adoption.

Ms. Arenberg Seltzer pointed out that International Babies Week was October 21-25. She highlighted a couple of related events, including the issuance of a proclamation related to the Week from the City of West Park and a community Babies & Bubbles Brunch that was attended by Council Member Foganholi and CSC staff.

Ms. Arenberg Seltzer highlighted the successful Fathers Men and Boys Action Committee's Rise Up Summit 2024, which was held November 16, 2024, at Dr. Von D. Mizell-Eula Johnson State Park. This year's Summit theme was Flowing Forward: Wellness and Water for a Better Future. The 84 attendees explored the intersection of wellness and water, with an emphasis on the importance of water safety and the opportunities within aquatic careers. The event also commemorated International Men's Day by celebrating men's contributions to their communities, promoting men's health, and raising awareness of water safety. Participants learned to surf and learned the history and significance of the State Park.

Ms. Arenberg Seltzer highlighted Arc Broward's InspHired Luncheon, where she presented the Training Site of the Year award to Memorial HealthCare System for its Transition Services Training Site. She also explained CSC history with funding of the Supported Training and Employment Program (STEP). Arc was one of the first agencies to receive funding for this program.

Ms. Arenberg Seltzer highlighted the FLITE Center's Heroes Luncheon, where she presented the Children's Services Council Transition to Independent Living (TIL) System of Care Hero Award to the TD Charitable Foundation.

Ms. Arenberg Seltzer highlighted this year's Read for the Record event in Broward County, citing great participation from Council Members, including Mr. Wood, Mayor Furr, Dr. Hepburn, Ms. Hixon, and Ms. Foganholi. She noted the addition of a new site this year, Joe DiMaggio Children's Hospital,

where she joined U.S. Representative Debbie Wasserman Shultz, School Board & CSC Member Debra Hixon, and Joe DiMaggio Children's Hospital CEO Caitlin Beck Stella in reading to minor patients. Members viewed a BECON video highlighting Read for the Record activities throughout the County.

Ms. Arenberg Seltzer highlighted the Parkland Chamber of Commerce's Networking for Good event, which promoted local nonprofit members. She pointed out that many CSC-funded providers participated in the event.

Members viewed pictures from the 2024 For the Public Good Gala, where Ms. Arenberg Seltzer received the Tony Karrat Excellence in Community Service Award.

Ms. Arenberg Seltzer announced that Dr. Sharetta Remikie, CSC's Chief Public Affairs Officer, will be recognized as one of the March of Dimes 2024 Women of Distinction at a luncheon on November 22nd.

She also announced that Mr. Dion Smith, CSC's Director of Program Services, will be one of the 2024 Honorees at Community-Based Connections' upcoming 3rd Annual Green Blazer Awards Gala & 15th Anniversary Celebration.

Ms. Arenberg Seltzer shared that she is now a board member of the national Children's Funding Project, which supports the creation of independent children's services funding organizations around the country. It also networks existing organizations to allow for sharing of best practices.

b) **Community Collaborative Agreement Between CSC and Legal Aid Services of Broward County**

Ms. Arenberg Seltzer highlighted the community collaborative agreement between CSC and Legal Aid Services of Broward County to expand the availability of eviction and homelessness prevention services in Broward County. She explained that it became evident through the CSC-funded HEAL Trauma program that many of those being served felt their biggest problem was impending eviction, and that they needed to deal with that before they could even begin to address and heal their trauma. She further explained that while CSC is statutorily prohibited from building houses and doesn't possess the type of funds required for that, it was seeking ways to provide support to those who are at risk of experiencing homelessness. She admitted that paying a month of rent didn't guarantee avoidance of a future eviction, but that providing legal intervention to help negotiate with landlords for some protection might be the best way to bring CSC resources to bear. Therefore, staff was recommending entering a community collaborative partnership with

Legal Aid Services of Broward County, Broward County Human Services Department, and the Manne Foundation to expand Legal Aid's homeless prevention program, where attorneys would work to prevent evictions and create a sustainability plan for the families. She concluded that CSC's role would also include referrals from CSC-funded HEAL and Family Strengthening Programs, referring families with children in the child welfare system where not having stable housing is a barrier to reunification, and welcoming children from the homeless prevention program into additional CSC-funded programs to enhance the service.

Mr. Bob Manne, Manne Homeless Prevention Program, shared the history of the program, the current status, and his hopes for the future of the program. He pointed out that the program, which was founded in 2022, has saved 550 people from becoming homeless, 320 of which were children. He said it is a win for both the landlords and the families. He noted that it costs \$1,060 to save each person from homelessness, but \$40,000 is spent each year by agencies once a person becomes homeless. He concluded that an ounce of prevention is worth a pound of cure.

ACTION: Mayor Furr made a motion to approve the Community Collaborative Agreement between CSC and Legal Aid Services of Broward County, as presented. The motion was seconded by Ms. Hixon and passed with no opposing votes.

- c) Promise Neighborhood (PN) Grant
 - i. Broward PN Administrative Grant Budget for Oct-Dec 2024 and Calendar Year 2025, Pending Receipt of Funds from USDOE
 - ii. PN Subcontracts, Pending FAU Receipt of Funds from USDOE
 - iii. Asset Based Community Development (ABCD) Components of the PN Grant

ACTION: Mayor Furr made a motion to approve the total budget for the PN Grant in Special Revenue Funds for FY 24/25 and Calendar Year 2025; approve the PN Subcontracts, contingent upon receipt of the 12-month grant and pending FAU receipt of funds from USDOE; approve the removal of \$500,000 in revenue and related expenditures from the General Fund; approve the two-month PN Grant funding and contract for A Little Help Never Hurt (ALHNNH) Facilitation & Coaching Services for November 1, 2024 – December 31, 2024; approve the annual PN contract for ALHNNH for January 1, 2025 – December 31, 2025, contingent upon receipt of the 12-month grant and pending FAU receipt of funds from USDOE;

approve fiscal sponsor fees for ALHNNH PN Contract for January 1, 2025 – December 31, 2025, contingent upon receipt of the 12-month grant and pending FAU receipt of funds from USDOE; and approve the extension per Grant Procurement Exemption Policy for the ABCD Facilitation and Coaching Procurement, all as presented. The motion was seconded by Ms. Hixon and passed with no opposing votes.

- d) CSC FY 24/25 Policy Priorities and Recommendations

ACTION: Mayor Furr made a motion to approve the CSC 2025 Policy Priorities & Recommendations, as presented. The motion was seconded by Ms. Hixon and passed with no opposing votes.

- e) Live Local Tax Affordable Housing Tax Exemption Update

Ms. Arenberg Seltzer pointed out that CSC Broward was not permitted to opt out of the tax exemption for developers who were constructing affordable housing. She explained that Broward County is unable to opt out due to the increased need for affordable housing in Broward County.

- f) December Office Schedule

Ms. Arenberg Seltzer announced that as in years past, the CSC office will be closed the week between Christmas and New Year, December 25 - January 1st. The office will re-open January 2nd.

V. Chief Innovation Officer (CIO) Report

Dr. Gallagher briefly highlighted the items under the CIO Report.

- a) Revenue and Related Expenditures from the Community Foundation of Broward for Asset Based Community Development (ABCD) for FY 24/25

ACTION: Mayor Furr made a motion to approve revenue from the Community Foundation of Broward and the Contract with A Little Help Never Hurt for ABCD for FY 24/25, as presented. The motion was seconded by Ms. Hixon and passed with no opposing votes.

- b) Partnership on Participatory Governance with the Annie E. Casey Foundation

ACTION: Mayor Furr made a motion to approve staff to submit a proposal to partner with the Annie E. Casey Foundation on Promise Neighborhood Participatory Governance, as presented. The motion was seconded by Ms. Hixon and passed with no opposing votes.

VI. Chief Public Affairs Officer (CPAO) Report

Dr. Remikie briefly highlighted the items under the CPAO Report.

- a) Extension of Trainer Cadre RFQ Until May 2025

ACTION: Mayor Furr made a motion to approve the extension of the Trainer Cadre RFQ until May 2025, as presented. The motion was seconded by Ms. Hixon and passed with no opposing votes.

- b) Harvest Drive Contract Adjustment

ACTION: Ms. Hixon made a motion to approve an adjustment to the Harvest Drive Contract to reinstate the COLA adjustment, as presented. The motion was seconded by Dr. Thompson and passed with no opposing votes.

- c) Public Awareness Media & Collateral Purchase Plan FY 24/25

ACTION: Ms. Hixon made a motion to approve the Public Awareness Media and Collateral Purchase Plan FY 24/25, as presented. The motion was seconded by Dr. Thompson and passed with no opposing votes.

- d) Reallocation of The Frederick A. DeLuca Foundation Funding

ACTION: Ms. Hixon made a motion to approve the reallocation of The Frederick A. DeLuca Foundation funding, as presented. The motion was seconded by Dr. Thompson and passed with no opposing votes.

- e) Subaru Love to Help Socks & Shoe Donation

ACTION: Ms. Hixon made a motion to approve the acceptance of the Subaru Love to Help socks and shoes donation, as presented. The motion was seconded by Dr. Thompson and passed with no opposing votes.

- f) 2nd Biannual Media, Communication, and Community Engagement Report

Dr. Remikie briefly highlighted CSC's media, communication, and community engagement activities between April 1, 2024, and September 30, 2024. She explained that CSC's efforts were directed toward building community dialogue, raising awareness on child-serving issues, and gathering feedback.

VII. Chief Operating Officer (COO) Report

Ms. Larsen briefly highlighted the items under the COO Report.

- a) Budget Carryforward from FY 23/24 into FY 24/25
- b) Emergency Provider Billing Policy
- c) Budget Amendments and Preliminary Financial Statements for Fiscal Year Ending September 30th
- d) Managed Fund Monthly Statements
- e) Monthly Purchases

ACTION: Ms. Hixon made a motion to approve the Budget Carry-Forward from FY 23/24 into FY 24/25, approve the Emergency Provider Billing Policy, approve the Budget Amendments and Preliminary Financial Statements for the Fiscal Year Ending September 30, 2024, accept the monthly statements for the Managed Fund from PFM and US Bank for October 31, 2024, and approve the CSC monthly purchases, all as presented. The motion was seconded by Dr. Thompson and passed with no opposing votes.

VIII. Agency Capacity Building Committee Meeting Report

Mr. Wood briefly highlighted the recent meeting of the Agency Capacity Building Committee and referred Members to the minutes in the meeting information packet.

IX. Funders Forum Report

Ms. Juarez briefly highlighted the recent meeting of the Funders Forum and referred Members to the minutes in the meeting information packet.

X. Public Comment

There were none.

XI. Council Members' Roundtable

CSC staff led a visioning roundtable on the upcoming Legal Supports Request for Proposals (RFP).

Ms. Madeline Jones, CSC's Assistant Director of Program Services, outlined Service Goal 6 for this program area, which is to increase the number of children living in safe and nurturing families. The desired outcome is to reduce the length of stay for children in the child welfare system and help improve life outcomes. She

described the program as providing legal representation to youth in foster care to be safely and expeditiously reunited with parents, permanently placed with caregivers, or transitioned into independent living; providing individual legal and systemic advocacy to support legal goals and the overall well-being of children and youth in state care; providing legal services to youth who are involved in the delinquency system or at high risk of dual involvement in the delinquency and dependency systems; and providing a Legal Helpline for families to call an experienced attorney for independent legal information and assistance with questions involving juvenile delinquency, diversion, civil citation, and/or dependency.

Ms. Natalie Gomes, CSC's Programs Manager, highlighted the program's history, which began in 2010. She noted that Legal Aid Services of Broward County has been the sole provider since inception. It was initially funded as a pilot program with \$259,560 to serve 240 children/youth but is currently funded with \$2.7 million to serve 800 children/youth and 550 callers to the Legal Helpline. And since 2019, the program allows CSC to claim Federal Title IV-E reimbursement.

Ms. Shira Fowlkes, CSC's Sr. Planning & Research Manager, highlighted the community conversations with Broward's judges. She outlined the important feedback from those conversations, including the importance of youth involvement in their legal representation through the process, the need to quickly ensure permanency, the acknowledgment of the critical role attorneys play in the dependency and delinquency systems, and the benefits and challenges of transitioning from in-person hearings to virtual hearings. She also highlighted findings from recent research in this area.

Dr. Marissa Greif-Hackett, CSC's Director of Research & Evaluation, reported on the performance measures for this program. In the permanency area, 97-100% of the children in the program had their permanency goals (reunification, permanent guardianship, or adoption) met during the past three fiscal years. For the dually-involved youth, they met the goal of reducing risk in various domains during the past three fiscal years. And for the Hotline performance measures, there were on average 440 calls during each of the past three fiscal years related to civil citation, diversion, and expunction. The callers who completed the satisfaction survey appreciated and valued the service.

XII. Farewell to Monti Larsen

Members said farewell and thanked Chief Operating Officer Monti Larsen upon her retirement after 24 years of service at the Children's Services Council of Broward County. She was presented with a beautiful glass art piece and cake in recognition of her service.

XIII. Adjournment

The meeting adjourned at 11:35 am.

Dr. Christine Thompson, Secretary

ATTACHMENT 1

MEETING ATTENDEES (*denotes speaker)

Name	Organization
Denissa Facey	Pembroke Pines Police Department
Alison Rodriguez	YMCA of South Florida
Ellyn Drotzer	Lighthouse of Broward for the Blind & Visually Impaired
Lisa Clements	YMCA of South Florida
Mark Reyes	Urban League of Broward County
Christine Thompson	Wellsprings Community Coalition
Andy Fernandez	Firewall Centers
Bob Manne*	Manne Homeless Prevention
Traci Schweitzer	Department of Children & Families
Grace Ramos	The M Network

TAB 2

For Council Meeting January 16, 2025

Issue: Appointment of Committee Members for 2025

Action: Chair to Confirm/Appoint Committee Members for 2025

Budget Impact: N/A

Background: Every year, the Council holds its organizational meeting in January to elect officers and update committee appointments for the new year.

Current Status: Upon approval of the 2025 officers, the newly-elected Chair will confirm/appoint Members to the 2025 committees and designate committee chairs.

COMMITTEES	2024	2025
Executive	Wood, Thompson	2025 Officers
Finance	Thaqi (Chair), Hixon, Foganholi, Thompson	Any changes?
Program Planning	Thompson (Chair), Wood, Musella	Need additional Member(s)
Office Space	Wood, Viamontes	Need Chair and additional Members
Bylaws	Wood	Need Chair and additional members
Special Needs Advisory Coalition (Children's Strategic Plan Committee)	Hixon (Co-Chair), Wood	Any changes?
Agency Capacity Building (Community Support Committee)	Wood (Chair), Foganholi, Musella	Any changes?
Broward Reads Coalition (Children's Strategic Plan Committee)	Renee Jaffe (ELC), Lori Canning (BCPS), Cindy (CSC), County Rep	Need a County Rep

Recommended Action: Chair to Confirm/Appoint Committee Members for 2025

TAB 3

For Council Meeting January 16, 2025

Service Goal:	Various Service Goals.
Issue:	Promise Neighborhood Grant Update.
Action:	Approve Budget Adjustment for PN Grant in Special Revenue Fund for FY 24/25 and Calendar Year 2025, contingent upon FAU approval.
Budget Impact:	Adjust Budget for PN Grant in Special Revenue Fund for FY 24/25 and Calendar Year 2025.

Background: In October 2021, Broward College (BC), with 12 community partners, was awarded \$30 million for a 5-year US Department of Education (USDOE) Promise Neighborhood Grant (i.e., \$6 million each year with a dollar-for-dollar cost share) to fund interconnected, two-generational, local cradle to career services in the following zip codes: 33309, 33311, 33313, 33319, 33023, 33069. In April 2022, the Council approved CSC's participation in the Promise Neighborhood grant, receipt of \$500,000 to serve an additional 115 middle school youth in the designated zip codes from three CSC Youth Force Providers (i.e., Firewall, Urban League of Broward, YMCA), and use of \$500,000 of CSC's Youth Force investment to satisfy the required cost share.

In May 2024, BC indicated they would no longer serve as the Lead Agency for the Broward Promise Neighborhood (PN) Grant, and the USDOE selected Florida Atlantic University (FAU) to be the Lead Agency. In June 2024, the Council approved staff to Engage in Negotiations with FAU and Westat (USDOE's consultant) to determine the feasibility of CSC taking over many of the grant responsibilities that align with CSC's mission. In October 2024, FAU provided the Children's Services Council (CSC) with an initial award letter (funding \$354,750 for October 1, 2024 - December 31, 2026) and total funding of \$7,134,750 over the grant period (October 1, 2024 – December 31, 2026). The award letter officially allowed CSC to commence contracting with 13 sub-award service provision contracts beginning January 1, 2025 (many of whom are existing CSC providers), onboard new CSC grant-funded positions for two years, develop community hubs with CSC offices in the PN areas and advance our Asset

Based Community Development framework to support Community leadership and governance of the PN processes and outcomes.



Current Status: The implementation of the PN grant has involved staff from all of CSC’s Departments and has focused on onboarding CSC staff positions, amending the CSC administrative budget, executing service provision contracts, and collecting PN evaluation data.

CSC Promise Neighborhood Staffing. CSC has currently filled seven of the nine PN two-year positions with internal candidates and is in the process of making formal offers to two external candidates for the remaining PN positions. Staff are now advertising to backfill the five openings created by internal staff joining the PN effort with external candidates who will be offered two-year appointments (two of the PN positions will not be backfilled because they are assigned part-time to the grant). The expectation is that all the backfilled positions will be advertised by the end of January 2025, and onboarding will be complete by the end of March 2025.

CSC Administrative and Provider Budgets In December 2024, FAU discovered that they had mistakenly approved an incorrectly calculated Indirect Cost rate allocation for CSC’s Administrative and Provider Budgets, which the Council had approved at the October 2024 meeting. This error will require staff to reduce the Indirect Cost rate (IDC) allocated to CSC and reallocate the difference to PN service providers.

Fortunately, the majority of the Indirect Cost rate funds were allocated for a CSC Grant Manager position, which FAU has allowed CSC to move to the Direct Cost portion of the Administrative Budget. CSC is now waiting for FAU to review and approve the CSC’s Administrative and Provider Budgets so that staff can correctly calculate the IDC allocated to cover the service providers’ administrative costs. Staff expect the amended CSC Administrative and Provider Budgets to be finalized soon and recommend Council approval of the amended budgets. Below are the revised CSC budgets for 2024 and 2025 (see highlighted rows).

Budget: January 1, 2025, through December 31, 2025	Dollars Previously Approved	Revised Allocation
Salaries & Fringe	\$923,810	\$1,041,740
Lease Space & Build-Out	\$162,000	\$162,000
Materials & Supplies	\$10,000	\$10,000
Software	\$14,250	\$14,250
Travel & Mileage	\$7,750	\$7,750
Telecommunications	\$11,016	\$11,016
Indirect Costs	\$308,182	\$135,976
Programmatic Costs – Sub Recipient	\$1,752,992	\$1,807,268
Programmatic Costs - ABCD	\$200,000	\$200,000
Total	\$3,390,000	\$3,390,000

Budget: January 1, 2025, through December 31, 2025	Dollars Previously Approved	Revised Allocation
Salaries & Fringe	\$192,460	\$192,460
Lease Space & Build-Out	\$23,000	\$23,000
Materials & Supplies	\$3,000	\$3,000
New Hardware & Software	\$27,063	\$27,063
Travel & Mileage	\$3,509	\$3,509
Telecommunications & Installation	\$7,243	\$7,243
Furniture	\$39,500	\$39,500
Indirect Costs	\$32,250	\$29,778
Programmatic Costs	\$26,725	\$29,197
Total	\$354,750	\$354,750

Promise Neighborhood Service Provider Contracts CSC staff made significant progress negotiating the service provision contracts with the 13 PN providers. However, the execution of the contracts has been slowed by forces outside of CSC's direct control, including: (1) A delay in execution of the FAU / CSC PN Agreement, something FAU will not do until they receive their 2025 PN Funds from the USDOE (funds are expected in January of 2025). (2) Conversations that occurred between BC and some of the service providers before FAU became the Lead Agency (and CSC assumed the provider management role). These discussions resulted in the service providers believing they were entitled to all their underutilized funds from the previous three years, and in some cases, providers felt they were offered increased PN allocations. (3) BC has not paid the PN service providers since July 2024. FAU and BC are negotiating an additional Agreement so FAU can pay BC to reimburse the service providers for the money they are owed. This process requires each service provider to submit all their invoices through December 2024. Despite these challenges, CSC staff continue to advance negotiations with the service providers and are waiting on FAU to review and approve the proposed provider budgets. Staff anticipate that upon the execution of the CSC and FAU PN Agreement the provider contracts will be ready for execution.

Promise Neighborhood Evaluation Data Collection. Staff learned in November 2024 that CSC was responsible for providing the data required to complete the 2024 Results Based Accountability (RBA) outcomes for our 13 PN service providers because BC no longer wants to collect the data even though they were responsible for managing the providers. FAU also asked CSC to support the administration of the PN's Neighborhood Survey, a grant requirement that is best completed by the provider staff and CSC Community Building Managers who have direct contact with the PN residents. With support from BC and FAU, CSC staff created a process to help our PN service providers collect the required aggregate RBA data, and CSC is on track to meet the March 2025 USDOE deadline.

Recommended Action: Approve Budget Adjustment for PN Grant in Special Revenue Fund for FY 24/25 and Calendar Year 2025 contingent upon FAU approval.

TAB 4

For Council Meeting January 16, 2025

Service Goal	2 Reduce the incidence of child abuse, neglect, and trauma.
Objective:	024 Expand opportunities for Family court involved families at Visitation Center throughout Broward County.
Issue:	Children's Home Society of Florida Contract Renewal.
Action:	Approve Children's Home Society of Florida FY24/25 contract renewal with reduction in numbers to be served, from February 1, 2025, through September 30, 2025.
Budget Impact:	\$230,800 Of \$346,191 Available in Goal 24 for FY 24/25.

Background: Children's Home Society of Florida (CHS) completed its first year as a new provider under the 2023 Family Supports Request for Proposal (RFP). The program provides supervised visitation services to families engaged with the Broward County 17th Judicial Family Court Division to ensure the safety of those involved. In FY 23/24, CHS experienced a delay in the contract execution and service commencement which stemmed from challenges in finding an affordable location that fulfilled the precise safety standards required for a Supervised Visitation program. Additionally, there was a mid-year request from the Broward County 17th Judicial Court for a Memorandum of Understanding (MOU) to be executed before the program could receive referrals. During the May 16, 2024, Budget Retreat, the CHS 2024/25 contract was deferred pending the resolution of the MOU with the Broward County 17th Judicial Circuit Court and the completion of a subsequent program performance review. Due to low referrals, in October 2024, CSC staff recommended a 4-month contract extension to allow the Provider to continue to build a partnership with the Broward County 17th Judicial Circuit Court and Family Law attorneys to increase referrals.

Current Status: During the 4-month contract extension, the Provider concentrated on strategies to promote the program and increase referrals. As a result, the Provider served approximately 20 families with 33 children. On December 10, 2024, CSC staff conducted a program review, which highlighted the delivery of quality services. Satisfaction surveys indicated high levels of satisfaction among participants receiving the services.

The Provider is committed to strengthening its partnership with Broward County's 17th Judicial Court and the Family Law attorneys and aims to continue to increase referrals to better support families engaged in Family Court proceedings. CSC staff recommends renewing the FY 24/25 contract for the period from February 1, 2025, through September 30, 2025. CSC staff will continue to provide ongoing technical assistance and closely monitor the program.

During its first year of programming, CHS learned that the originally proposed number of families to be served was not achievable due to various factors. Approximately 70% of the families served have multiple 2 to 3-hour weekly visits per their court orders. Also, due to the length of time between court dates, families are being served longer than the proposed eight sessions to fulfill the court order until it is reviewed by the Judge. It can be several months between court dates, so families frequently continue to receive supervised visits until the next hearing. CSC staff recommends reducing the annual number to be served from 300 to 250 (167 for the 8-month FY 24/25 contract renewal term).

Recommended Action: Approve Children's Home Society of Florida FY24/25 contract renewal with reduction of number to be served, from February 1, 2025, through September 30, 2025.

TAB 5

For Council Meeting January 16, 2025

Service Goal	2 Reduce the incidence of child abuse, neglect and trauma.
Objective:	021 Provide effective family strengthening services to prevent child maltreatment.
Issue:	Challenges with recruitment and retention of essential staff to provide much-needed HOMEBUILDERS® services.
Action:	Approve Amendment to KID, Inc.'s HOMEBUILDERS® FY24/25 contract from Units of Service to Cost Reimbursement.
Budget Impact:	None.

Background: The HOMEBUILDERS® program is an intensive in-home crisis intervention, counseling, and life skills education model. The goal of the program is to remove the risk of harm to the child instead of removing the child from their home. The program gives families the chance to learn new behaviors and helps them make better choices for their children. Child safety is ensured through small caseloads, program intensity, and 24-hour-a-day service availability.

This model utilizes a wide range of counseling services using research-based motivation enhancement and cognitive behavioral interventions to increase life skills and improve individual and family functioning. The HOMEBUILDERS® program is designed to keep children safe while helping the family reach a level of functioning at which it is possible for their children to remain safely at home. To reach this objective, Family Support Counselors (FSC) focus specifically on addressing issues most related to the threat of external placement. Referrals are accepted 24 hours a day, 7 days a week and the counselors meet with families within 24 hours of receiving the referral. The model provides in-home intervention three to five times a week for approximately four weeks. FSCs are available 24 hours a day, 7 days a week and immediately respond to client crises, which is critical to ensuring client safety and preventing the placement of children outside of their home.

CSC has funded the HOMEBUILDERS® model since 2011. Until the most recent Family Supports RFP in 2023, CSC funded two providers (KID, Inc. and Henderson Behavioral Health) to utilize this model; however, due to the reduced need for these services at the time of the RFP, only KID applied to provide this model. This specialized

intensive program only accepts referrals from the Department of Children and Families (DCF) Child Protective Investigations Section (CPIS) and per program model requirement only serves families at imminent risk of child removal; therefore, it is limited to serving only the cases that have been identified by DCF CPIS as meeting the specific eligibility criteria. These referrals are often affected by cyclical changes in child maltreatment trends which in recent years has meant a dramatic decrease in referrals. This has meant that the funded providers have left a large amount of their contracted funds underutilized at the end of the year, leaving them unable to cover their costs.

Current Status: DCF recently reported a significant community need for this specialized service and asked CSC to look into the challenges their staff are encountering when trying to refer families. CSC staff found that while KID, Inc, the current HOMEBUILDERS® provider, is funded to be staffed with four FSCs, at this time three of the four positions have been vacant for several months. This means that not only are there challenges in providing the service in the timeframe required by the model for this high-risk population, but it also once again puts the agency at financial risk as they cannot bill for units of service at the level expected to draw down their contract. As this is the only program of its kind in Broward County, a fully functional program is critical to providing these services to the at-risk children and families referred by DCF CPIS.

To assist KID in reducing their financial risk so that these critical services can once again be offered at the capacity CSC intended when funding was awarded, CSC staff has agreed to allow KID to reallocate money within their existing contract to allow them to increase the salaries for the four FSCs from \$45,000 to \$52,000, beginning January 1, 2025 to see if that can help with the recruitment and retention of qualified staff. Due to the current staff vacancies, additional funding is not being requested at this time; however, if necessary, staff may request additional funds later.

In addition, because clients for this program must meet very specific eligibility criteria and can only be referred by DCF CPIS and KID cannot recruit clients, CSC staff is recommending modifying the contract from Units of Service, which reimburses the provider when a family receives a direct service, to Cost Reimbursement, which supports the provider's costs when referrals from DCF may slow down. This reimbursement methodology shift will support the provider to ensure staffing is available to meet the need.

Recommended Action: Approve Amendment to KID Inc.'s HOMEBUILDERS® FY24/25 contract from Units of Service to Cost Reimbursement.

TAB 6

For Council Meeting January 16, 2025

System Goal	SYS 1.1 Improve the coordination of provision of children's services.
Objective:	SYS 922 Improve provider reporting capability through SAMIS and other related systems to improve measurable impact and positive system and service outcomes.
Issue:	Build-Out of New Broward Children's Strategic Plan (BCSP) Website
Action:	Approve SGS Build-Out of New Broward Children's Strategic Plan Website
Budget Impact:	\$ 47,580 Of \$ 51,899 Available in Goal 922 for FY 24/25.

Background: The Broward Children's Strategic Plan (BCSP) was a product of the Children's Summit held in Broward County in 1999. The BCSP benchmark data guided the identification of community concerns, many stemming from broad and deep systemic societal issues, such as segregation and poverty and their consequences for family and community dynamics and the effects on children. The County Commission formally approved the Broward Children's Strategic Plan on February 19, 2002. Based on the Hawkins and Catalano "Communities That Care" model, the plan set the vision, mission, goals, and objectives for establishing a better community where children live, learn, and thrive. At the inception of CSC, the Council approved CSC to serve as the backbone organization for the BCSP, and in 2007, 2012, 2017, and 2022 the CSC and community partners hosted county-wide Youth Summits with service providers, advocates, youth, and Broward residents to envision future steps and celebrate the progress made toward meeting BCSP benchmarks since its inception.

In January 2015, the Council approved the purchase of the "Results4BrowardChildren" web domain to support the BCSP committee members. In March 2015, the Council approved Webauthor to develop and host the Results4BrowardChildren platform. When the Council awarded SGS funding in April 2022 to update the entire CSC website, Webauthor chose to no longer maintain the Results4BrowardChildren platform. When staff asked SGS to maintain Results4BrowardChildren, they declined because it uses



Webauthor architecture and coding. Due to challenges with navigating the Results4Broward website, the number of committees utilizing Results4BrowardChildren steadily declined by half since COVID.

Current Status: Currently, the BCSP supports the collaborative efforts of 32 committees representing over 100 organizations. Staff gathered data from BCSP committee members who indicated that they needed an easy-to-use, web-based platform for committee registration, calendaring, archiving documents, and communication support. As part of building the new BCSP website, SGS will align the new site with CSC branding and the existing CSC website. The domain name for the BCSP website will be "Browardchildren.org." Staff recommend approval of SGS's new BCSP website build-out that will provide the requested capabilities and branding.

Recommended Action: Approve SGS Build-Out of New Broward Children's Strategic Plan Website

TAB 7

For Council Meeting January 16, 2025

System Goal	SYS 1.2 Research and Evaluate System of Care.
Objective:	SYS 923 Collaborate with community partnerships to promote child and family research initiatives.
Issue:	Child Welfare System Youth Organizing Pilot Procurement Extension.
Action:	Approve Extension of the Child Welfare System Youth Organizing Pilot Procurement through September 30, 2026.
Budget Impact:	Not Applicable.

Background: In November 2018 the Council approved staff to apply for a Florida Institute of Child Welfare Research (FICW) grant from Florida State University. At the April 2019 meeting the Council accepted the FICW award for \$50,000 and added an additional \$10,000 to support the implementation of the Council's second Community Participatory Action Research Project (CPAR) between July 2019 - April of 2020. The FICW funds resulted in two CPAR projects, the Youth Leaders in Action (YLAP) and the Very Important Parents (VIP), that included ten parents and youth with lived experience in the Broward Child Welfare System and ten supportive system professionals. Upon the completion of the CPAR projects, the youth and parents with lived experience presented their findings at the August 2020 Council Roundtable and asked the Council to approve the staff-proposed Child Welfare System Youth Organizing Pilot RFQ. The Council approved the procurement and, in September 2020, awarded \$75,000 to the FLITE Center to implement Youth System Organizing (YSO).

FLITE has supported the work of the YSO, which includes youth with lived experience in the Child Welfare System in partnership with supportive system professionals as researchers and advocates to develop recommendations for system improvements. YSO has continued to research the experiences of children, youth, and system professionals in the Broward Child Welfare system and presented their findings at conferences, the Children and Families Leadership Association (CFLA), the TIL Steering Committee, the Healthy Youth Transitions (HYT) Life Coaches meetings, and

the February 2022 Council Meeting. Additionally, YSO encouraged FLITE to hire a Director of Programs to better align services based on what they heard from youth and YSO youth completed training opportunities to learn how to better communicate/collaborate with system professionals.

Current Status: The Council approved the current YSO allocation with the FLITE Center and their Fiscal Sponsor (KID Inc.), through September 30, 2025, which is when the procurement sunsets. The YSO program is performing well, and staff is recommending extending the procurement through September 30, 2026, to provide time to explore the implications of the new Community Based Care (ChildNet) Youth Advisory Board requirements as well as exploring structures that better align state and local advocacy work of YSO, Florida Youth Shine and One Voice Impact. If it is determined that the YSO is still an important service to the system, a new procurement will be issued during FY 25/26 with services to begin October 1, 2026.

Recommended Action: Approve Extension of the Child Welfare System Youth Organizing Pilot Procurement through September 30, 2026.

TAB 8

For Council Meeting January 16, 2024

Service Goal	2.1 Reduce the incidence of child abuse, neglect and trauma.
Objective:	021 Provide effective family strengthening services to prevent child maltreatment.
Issue:	Maintain robust early screening, assessment, and services for young children at risk for developmental delay.
Action:	Approve Amended Interagency Child Abuse Prevention and Treatment Act Agreement and Data Sharing Agreement (CAPTA).
Budget Impact:	None.

Background: In 2013, 2016, 2021, and 2024, the Council approved the interagency Child Abuse Prevention and Treatment Act (CAPTA) and Data Sharing Agreement with Children's Diagnostic Treatment Center (CDTC), Broward Sheriff's Office, ChildNet, and the Early Learning Coalition. Emerging from the Children's Strategic Plan's Baby SNAC committee, CAPTA ensures children under three involved in the child welfare system receive subsidized childcare and encourages community child-serving providers to use the Ages and Stages Questionnaire (ASQ) for the early identification of developmental delays and refer to CDTC's Early Steps Program for specialized intervention services. CSC-funded Family Support programs are required to administer the ASQ to all children in the home from birth to 36 months and connect the family to CDTC's Early Steps Program if a concern is identified.

Current Status: After the Council approved the CAPTA agreement in March 2024, several partners on the agreement required revisions to the indemnification language. CSC Legal Counsel approved the last iteration of the language. The Agreement will be in effect until August 31, 2029, and is available upon request. Staff recommend approval of the amended CAPTA.

Recommended Action: Approve Amended Interagency Child Abuse Prevention and Treatment Act Agreement and Data Sharing Agreement (CAPTA).

TAB 9

For Council Meeting January 16, 2025

System Goal	SYS 1.2 Research and Evaluate Systems of Care.
Objective:	SYS 923 Collaborate with community partnerships to promote child and family research initiatives.
Issue:	CSC Funding of Broward Youth Baker Act Transportation Pilot Evaluation.
Action:	Approve Funding the Broward Behavioral Health Coalition to conduct Evaluation of the Broward Youth Baker Act Transportation Pilot.
Budget Impact:	\$25,000 Of \$75,000 Available in Goal 923 for FY 24/25.

Background: In 2023, CSC and Broward Data Collaborative partners with youth and parents completed a community action research project regarding Broward's Youth Baker Act system of care. One of the research findings led to a 12-month Learning Community with system professionals, youth, and parents who worked on identifying opportunities to improve the system and outcomes. The Learning Community aligned with prior efforts to shift the transporting of youth from law enforcement to medical/ambulance transport.

Current Status: As a result of the monthly Learning Community meetings, Broward County Human Services Department agreed to fund a Transportation Pilot in collaboration with the Broward Behavioral Health Coalition (BBHC) and the CSC along with participation from Broward County Public Schools. In December 2024, the County Commission approved \$150k to serve approximately 200 youth in the pilot. The County will fund ambulance providers currently contracted with Broward Medical Examiner Office. BBHC is funding Henderson Behavioral Health's Mobile Crisis Response Team (MRT) to participate in the pilot, and contingent upon Council approval, CSC would fund BBHC to conduct an evaluation of the pilot as BBHC is the holder of most of the relevant youth Baker Act data without need for an additional data sharing agreement and has a qualified and experienced system evaluator under contract. The process and outcome evaluation will inform partners regarding what is working and what needs to be modified/improved including an interim and final report.



While funding for this evaluation is all being allocated out of this year's budget, it is expected to be expended across two fiscal years through September 30, 2026.

As BBHC is the state-designated managing entity of Broward's behavioral health system of care, the government procurement exemption applies.

Recommended Action: Approve Funding the Broward Behavioral Health Coalition to conduct Evaluation of the Broward Youth Baker Act Transportation Pilot

TAB 10

For Council Meeting January 16, 2025

Service Goal	5 Improve the educational success for young children.
Objective:	053 Provide leadership and support for the Community-wide Grade Level Reading Campaign including literacy and early education support (PreK through 3rd grade) and other resources for children, parents and teachers.
Issue:	The Early Learning Coalition's (ELC) needs to pay for books purchased in partnership with CSC for the 2023 Broward Read for The Record event.
Action:	Accept Funds from the Early Learning Coalition for 2023 Read for the Record Books, pending approval from the ELC Board in February 2025.
Budget Impact:	\$15,750 New Revenue and Related Expenditures in Goal 053 for FY 24/25.

Background:

Jumpstart's Read for the Record event is the world's largest shared reading experience and celebrates and supports children's early language and social-emotional development. The event inspires adults to read with children, spurs policymakers and organizations to act towards transformative change in early education and puts books into the hands of millions of children. In 2023, over 1,000 Broward volunteers read "With Lots of Love" by Jenny Torres Sanchez - a beautiful story about a family finding ways to stay connected and share love across distances.

The Children's Services Council of Broward County (CSC), Early Learning Coalition (ELC), and Broward County Public Schools (BCPS) jointly fund books for Broward's Read for the Record Event. The goal was to distribute a copy of the book to all four and five-year-old children in the county. This effort required the CSC to purchase approximately 35,000 copies, with the Broward County Public School's (BCPS) ESOL department placing orders for 1,500 copies of Spanish language books, in addition to 3,300 for their Head Start and VPK classes. The Early Learning Coalition (ELC) also ordered 3,500 copies.

Current Status:

CSC and BCPS fulfilled their 2023 invoices; however, ELC's invoice from 2023 remained unpaid stemming from staffing changes at Jumpstart (book vendor), resulting in miscommunications with ELC. When Jumpstart reached out about the oversight, ELC determined that payment directly to Jumpstart was not allowable under its State/Federal funding and procurement rules. Please note, ELC's 2024 contribution was paid in August 2024 and there was no miscommunication for that year. The 2023 invoice is the only outstanding item for ELC on this matter.

To address the 2023 issue, ELC will seek Board approval in February 2025 to provide \$15,750 in sponsorship funds to CSC as a related-party transaction due to CSC President / CEO sitting on ELC's Board. These funds will cover the cost of the books received for the 2023 Jumpstart Read for the Record campaign. CSC will collect/receive the funds and passthrough directly to Jumpstart.

To prevent future issues, ELC plans to include this sponsorship item on its annual related-party transaction list for Board approval alongside its budget proposal each June. This will allow ELC to provide funds once Jumpstart selects the book for the national event.

Recommended Action: **Accept** Funds from the Early Learning Coalition for 2023 Read for the Record Books, pending approval from the ELC Board in February 2025.

For Council Meeting January 16, 2025

System Goal	SYS 2 Educate the public about the availability of community resources and advocacy efforts on behalf of children and families.
Issue:	The Florida Alliance of Children's Councils and Trusts (FACCT), CSC's State Association has developed a 2025 Legislative Agenda which needs CSC Broward approval.
Action:	Approve FACCT 2025 Legislative Agenda.
Budget Impact:	None.

Background: Historically, the Government Affairs Manager monitors federal, state, and local legislation that may affect the Children's Services Council of Broward County, its providers, and the children and families we serve. In preparation for the Florida Legislative Session, staff meets with Children's Strategic Plan committees, Funding Partners and Providers to develop a local legislative agenda. In addition, we partner with our colleagues throughout our state association: Florida Alliance of Children's Councils and Trusts (FACCT) to develop a joint legislative agenda. Both of those are brought to the Council for approval.

In November 2024, the Council approved the Children's Services Council of Broward County 2025 Legislative Platform. At that time, our state association, the Florida Alliance of Children's Councils and Trusts (FACCT), was still in the process of finalizing its legislative agenda.

Current Status: FACCT's agenda was finalized and approved by its 11 member Board (comprised of the CEO's of the 11 Councils and Trusts) in December. This agenda will guide FACCT's advocacy efforts during the upcoming Legislative Session, which begins on March 4, 2025. A copy of FACCT's finalized agenda is attached for the Council's review and approval.

Recommended Action: Approve FACCT 2025 Legislative Agenda.



2025 Legislative Priorities

OVERVIEW:

The Florida Alliance of Children's Councils & Trusts (FACCT) serves as the member organization of the state's Children Services Councils (CSCs) and Children's Trusts. Within Florida these organizations serve ½ of the state's birth to 18 population by funding evidence-based programs, innovative services, and community resources that improve the lives of children and families. This comprehensive service approach allows CSCs to make data-driven decisions, maximize local resources, and ensure accountability of funded programs. Through these CSC investments, data is collected, and services are aligned that produce efficiencies, replicable positive child and family outcomes, and long-term collective impact. It is through this focused approach that scalable system development opportunities and recognition of public policy needs emerge. The following legislative priorities have been identified for the 2025 legislative session.

GUIDING PRINCIPLES:

- Maintain the ability for local communities to determine the best use of resources to develop, implement, and administer programs that address the needs of children and families.
- Support evidence-based policies and programs to ensure healthy, academically successful children, secure families, and safe and supportive communities.
- Ensure adequate, equitable funding and access for programs that affect children and families and account for regional economic differences.
- Support programming that encourages and facilitates family engagement.
- Ensure health, safety, and well-being of children in all publicly funded programs.
- Support programs that promote the ability for families to continue toward economic mobility without losing access to services that support children's development.
- Maximize and leverage all available revenue streams for strategies that support healthy births, child development and economic security.
- Support State appropriations that benefit Florida's children and families.

TWO-GENERATIONAL STRATEGIES FOR CHILDREN AND FAMILIES:

Support the development of more effective equitable policies for families with young children in poverty by aligning targeted public benefits that support children's development and increases family economic mobility.

EARLY LEARNING:

Contribute to the establishment of a comprehensive high-quality system of early learning that supports equitable access so that Florida's youngest learners beginning at birth are prepared for kindergarten, third grade reading and beyond.

OUT-OF-SCHOOL TIME PROGRAMS:

Support child safety and well-being by working with the legislature to provide policies and funding that provides high-quality opportunities for youth.

HEALTHY DEVELOPMENT:

Expand funding and access for all children to ensure the healthy development of Florida's children through targeted programs that support maternal well-being, reduced infant mortality, healthy births, and disparities in birth outcomes, mental health, and access to health care.

CHILDREN WITH UNIQUE ABILITIES:

Maximize the early detection of children with unique abilities and the impact of intervention services by managing caseloads, adequately serving infants and toddlers with significant delays, implementing universal developmental screenings, and streamlining transitions between state programs.

CHILD PROTECTION:

Develop a network of comprehensive child welfare services that implement trauma-informed practices, ensure children are in safe and stable homes, reduce the length of time that children are in the welfare system, and supports young adults leaving foster care and transitioning into independence.

JUVENILE JUSTICE:

Support policies, strategies and interventions that utilize evidence-based programming to strengthen educational, employment and youth outcomes resulting in reduced recidivism and safer, stronger communities.

TAB 12

For Council Meeting January 16, 2025

Service Goal	5 Improve the educational success for young children.
Objective:	053 Provide leadership and support for the Community-wide Grade Level Reading Campaign including literacy and early education support (PreK through 3rd grade) and other resources for children, parents and teachers.
Issue:	Read for the Record 2024 Final Report
Action:	FYI
Budget Impact:	NONE

Background: The JumpStart Read for the Record event inspires adults to read with children, spurs policymakers and organizations to act towards transformative change in early education and puts books into the hands of millions of children. This year's chosen book was "*Piper Chen Sings*" by Phillipa Soo and Maris Pasquale Doran, with illustrations by Qin Leng. This book narrates the tale of Piper Chen, who adores singing above all else and must now confront doubt, worry, and nervousness to muster the confidence needed to perform a solo in her school's Spring Sing. As with last year, the goal was to distribute a copy of the book to all four and five-year-old children in the county. This effort required the CSC to purchase approximately 35,000 copies. In addition, Broward County Public Schools' (BCPS) ESOL Department ordered 1,500 copies of Spanish language books, in addition to 3,300 for their Head Start and VPK classes and The Early Learning Coalition (ELC) ordered 3,500 copies.

Current Status: Broward: Read for the Record (BRFTR) took place on October 24, 2024. Copies of the book were received in August and distributed to schools and childcare centers through a joint effort by the CSC, Early Learning Coalition of Broward County (ELC), and staff at BCPS's Gulfstream Academy. With 2024 marking the CSC's 10th anniversary of participating in *Read for the Record*, staff embarked on a mission to take the event beyond the usual classroom walls and create new opportunities for children and families to participate. Guided by a commitment to inclusion and accessibility staff leveraged strategic partnerships to reach children who had never participated in the initiative before.



HandsOn South Florida recruited over 1,300 volunteers; some schools also recruited volunteers from their communities and staff. Total participation included 42 Charter Schools, 150 Public Schools, 308 Private Schools and Community Early Childhood Providers, and 11 Library Programs.

Together with local elected officials and community leaders, Read for the Record was provided to young patients at Joe DiMaggio Children's Hospital. Congresswoman Debbie Wasserman Schultz, School Board Chair Debra Hixon, Children's Services Council CEO Cindy Arenberg Seltzer, and Joe DiMaggio Children's Hospital CEO Caitlin Beck Stella joined in the event activities with patients, their families, and parents from the NICU. The reading was also live broadcast throughout the hospital, and books were hand-delivered to all children's rooms.

Students from Coconut Creek Elementary enjoyed a special reading from the City of Coconut Creek's Mayor, Sandra Welch, at Butterfly World. Other events included readings at Flamingo Gardens, evening family events at the City of Coconut Creek, the City of Oakland Park's Ethel Gordon Library, and Markham Park Butterfly Garden. As with last year, students from CSC-funded LEAP High School programs read to younger students at four separate locations.

Highlights from the day were shared widely on social media by guest readers and schools alike to memorialize an incredible year. Several esteemed local and state representatives participated by doing in-person readings, including - FL Representative Robin Bartleman, FL Representative Daryl Campbell, Broward State Attorney Harold Pryor, BCPS Superintendent Dr. Howard Hepburn, City of West Park Felicia Brunson, and Circuit Court Judge Lauren Alperstein as well as other CSC Council members and staff.

Recommended Action: FYI

TAB 13

For Council Meeting January 16, 2025

Service Goal	1 Support provider agency efforts to enhance their infrastructure and service delivery effectiveness.
Objective:	013 Promote collaboration between funders & stakeholders to improve the delivery of children's services across local systems.
Issue:	Revise Financial Viability Policy.
Action:	Approve revision to the Financial Viability Policy.
Budget Impact:	None.

Background: The Council has applied a Financial Viability Test ("FVT") on audited financial statements since November 2004 on all new and existing contracts to ensure that funded agencies have the financial depth to provide services given the lag time of reimbursement, as well as it strengthens accountability for proper use of taxpayer dollars. An agency may wish to use a Fiscal Sponsor ("FS") if they do not accumulate enough points to meet the minimum thresholds on the FVT, or if they are currently receiving the maximum amount allowed for their agency. When a Fiscal Sponsor is included and they pass the FVT, there is a tri-party agreement between CSC, the FS and the provider (sponsored agency) wherein there are usually no award limitations.

Fiscal sponsors acceptable to the Council must be distinct, legally unrelated entities that do not share staff, leadership, or Boards of Directors with the sponsored agency. The Council will provide an unrestricted fiscal sponsorship fee directly to a fiscal sponsor to help offset the administrative costs incurred by the sponsoring agency. The fee will be up to 7% of the total funds awarded to the sponsored agency, not to exceed \$25,000 annually.

Current Status: Currently when a provider agency selects a fiscal sponsor that is related to the sponsored agency, CSC does not provide the fiscal sponsor fee in that tri party agreement and does not consider it to be a fiscal sponsor relationship. This action is not explicitly stated in the current policy; therefore, staff requests the addition of the following statement under the Fiscal Sponsor section page 10 of the policy to provide clarification: "In substitution of a Fiscal Sponsor arrangement the Council may consider a tripartite agreement with the service provider, and a related organization that successfully passes the financial viability test without restrictions, and the Council. In this agreement both organizations would be named as the provider of record."

Recommended Action: Approve revision to the Financial Viability Policy.

Section X

Financial Viability

A. General Financial Viability & Performance Requirements

Agencies requesting or renewing funding from the Council must:

1. Demonstrate financial solvency utilizing a financial viability test based on audited financial statements (reviewed Financial Statements for the smaller agencies). See **B** “Financial Solvency Guidelines for Smaller Agencies” below for complete guidelines.
2. Submit annually a copy of the most recent financial audit completed by an independent Florida Certified Public Accountant (CPA), including single audit, if applicable. The most current audit is defined as an audit that covers the agency’s latest fiscal/calendar year end. This audit should be completed and available within 180 days from the date of the agency’s fiscal/calendar year end. For example, if your fiscal year ended on June 30, 2019, the most recent audited financial statements would have been completed and audited no later than December 31, 2019.
3. Agencies with annual revenue greater than \$500,000 will provide an audit conducted in accordance with generally accepted auditing standards (GAAS). The audit shall be prepared using the guidelines consistent with:
 - a. Government Auditing Standards (GAS), issued by the Comptroller General of the United States, including auditor independence requirements defined by the General Accounting Office in the Yellow Book;
 - b. Office of Management and Budget (OMB) Circular A-133 Audit of States, Local Governments and Non-Profit Organizations; or when and to the extent such OMB Circular A-133 is superseded, the “Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards; or

Section X

Financial Viability

- c. The Florida Single Audit Act, Florida Statutes 215.97, and rules of the Auditor General of Florida.
 4. Smaller agencies (those agencies with annual revenues less than \$500,000) may submit unaudited Financial Statements reviewed by a CPA as described below in **B** “Financial Solvency Guidelines for Smaller Agencies” below.
 5. Financial Statements, pass-through funding documentation, and any supplementary financial information must be submitted in conformity with United States Generally Accepted Accounting Principles (GAAP).
 - a. Agencies that receive Federal and/or State monies that pass through the agency, even as cost reimbursement, may submit “interim” Financial Statements reviewed by a Florida CPA in accordance with GAAP, and the Council will conduct the Financial Viability test using the core amount.
 - b. Supplementary financial information submitted that is not in conformity with GAAP will NOT be considered.
 6. Demonstrate on-going capacity to meet CSC financial performance standards.
 7. Provide a signed IRS Form W-9. A revised W-9 must be provided each time there is a change to the Agency name, IRS reporting status, or address.
- B. Financial Solvency Guidelines for Smaller Agencies**
 1. If the agency has less than \$500,000 annual revenues; *and*
 2. The agency’s financial statements are not yet audited by a Florida CPA.

Section X

Financial Viability

The following guidelines would apply:

- a. Submit Financial Statements that have been reviewed by a Florida CPA, regardless of how long the organization has been in existence. Reviewed financial statements include a Statement of Financial Position, a Statement of Activities, a Cash Flow Statement, and Notes to the Financial Statements.
- b. The Financial Viability tests will be conducted on the submitted Reviewed Financial Statements.
- c. If selected for funding, the agency must agree to provide an audit by an independent Florida CPA, within 180 days after the end of the agency's fiscal year.
- d. The agency agrees to financial reporting assistance from the Council or designee such as a senior volunteer, if there is not a fully qualified accountant on staff.

C. Annual Financial Viability Test for funding requests and renewals

The Financial Viability test is conducted annually on all CSC funded programs, which may result in the need for or discontinued use of a Fiscal Sponsor. The audited financial statements are subject to a Financial Viability test that incorporates a review of various fiscal elements which may restrict the maximum total amount that may be awarded to an agency within a single Council fiscal year. The Council approved staff to automatically increase the Financial Viability contract maximum awards when COLAs (Cost of Living Adjustments) are approved and applied. This may adjust the Provisional and Conditional contract maximum awards to include any future increases.

All funding awards, including but not limited to, initial funding, renewals, leverage, emergency, and non-RFP project funding over \$89,000 are subject to the **annual** Financial Viability Test. Actual funding award amounts or renewals within these restrictions (if applicable) will then be based on recommendations



DRAFT
Policy & Procedures Manual
PURCHASING

Section X

Financial Viability

from the Programmatic Rating Committee and/or Council staff, subject to Council approval.

Supplementary financial information that has been verified by a third party may be submitted as supporting documentation for the Financial Viability test along with an explanation. Examples of supplementary financial information include, but are not limited to, updated financial statement position, business plan, financing/re-financing documents or other third-party documents. All supplementary information must be accompanied by Interim Financial Statements (including notes) that have been reviewed by a Florida CPA. The Council will consider supplementary information in conducting the Financial Viability test at its sole discretion, as appropriate.

During a contract renewal or funding procurement process such as an RFP, the Council may request additional clarifying information via email or phone within a specified time period. Failure to respond or provide the requested information in a timely manner will result in the agency's application being rejected. The Council provides the "cure" process during an RFP procurement as a courtesy only and is not responsible for notification of any other omissions or errors in any documentation submitted by the applicant agency. All applying agencies are solely responsible for contact availability during this period, and failure to receive Council notification of cure issues are **not subject to appeal**.

The Financial Viability test is administered during the RFP application process; whenever leverage or other non- RFP requests are made; and prior to each renewal period thereafter.

If an agency's financial viability status changes during the course of an RFP funding cycle, appropriate revisions to funding or contract terms may be necessary at the time of renewal. Financial Viability test updates are conducted at the end of the agency's fiscal year, when audited financial statements are received within 180 days of the agency's fiscal year end. These statements are usually required in advance of CSC's annual budget retreat conducted in May. Agencies whose fiscal year end and audit schedule allow, may submit completed audits earlier if they wish to receive early notice of the financial

Section X

Financial Viability

viability test results. The test includes the following components:

1. **General Financial Information** – includes four general criteria related to the overall audited financial statements. Each item is worth 1 point for a maximum of 4 points. The criteria consist of the following.
 - a. The Organization received an Unmodified Opinion.
 - b. There is no “Going Concern” comment.
 - c. The Notes to the Financial Statements are complete and explanatory.
 - d. There are no significant “Related Party” transactions that materially affect the financial statements.

2. **Financial Ratios**
 - a. **Current Ratio** – (Current Assets divided by Current Liabilities) This test reviews the current assets an agency has which can easily be converted into cash to pay current expenses. The higher the ratio, the easier it is to pay expenses. Current assets are defined as cash, cash equivalents, accounts receivable, prepaid expenses, inventories and other items of value that are reasonably expected to be sold or consumed within one year.

 - b. Depending on the range of the calculation, an agency may receive a certain number of points. For example, a ratio of over 150% would fall within the excellent range and the agency would receive 4 points. If the result of the calculation falls between 101% - 149% it is considered Acceptable (3 points); between 91%-100% it is considered Conditional (2 points); between 89%-90% it is Provisional (1 point) and under 89% it does not earn any points.

 - c. **Months of Liquid Net Assets** – (Unrestricted Net Assets less Property Plant and Equipment less Property Plant and Equipment

Section X

Financial Viability

related debt, divided by Average Monthly Expenses, where Average Monthly Expenses are calculated as Annual Expenses divided by twelve.) This test determines the number of months of expenses that can be covered by existing assets without restrictions attached to them (i.e. Restricted Net Assets or Fixed Assets).

- d. The ranges of the calculation for this ratio are as follows: a result of greater than 2 (months) would fall within the Excellent range (4 points); between 1 – 1.9 it is considered Acceptable (3 points); between 0.5 – 0.9 it is Conditional (2 points); between 0.1 – 0.4 it is Provisional (1 point) and less than 0.1 it does not earn any points.

- e. **Current Liabilities as a Percentage of Annual Expenses** – (Current Liabilities divided by Annual Expenses) This test indicates the ability of an organization to meet its current obligations. Current liabilities include accounts payable, accrued expenses and liabilities, notes payable or short-term borrowings and the current portion of long-term debt.

The ranges of the calculation for this ratio are as follows: a result less than 8% would fall within the Excellent range (4 points); between 8.1% - 10% it is considered Acceptable (3 points); between 10.1%-12% it is Conditional (2 points); between 12.1%-14% it is Provisional (1 point) and over 14% it does not earn any points.

- f. **Debt Ratio** – (Total Liabilities divided by Total Assets) This test measures the proportion of assets provided by debt. Values indicate future liquidity or capacity for future borrowing.

The ranges of the calculation for this ratio are as follows: a result less than 15% would fall within the Excellent range (4 points); between 15.1% - 30% it is considered Acceptable (3 points); between 30.1% - 50% it is Conditional (2 points); between 50.1% -

Section X

Financial Viability

75% it is Provisional (1 point) and over 75% it does not earn any points.

The total points of these four ratios will be added for a total maximum score of 16 points for this section.

1. **Other** - If the agency is required to have a Single Audit, it must be free of material weaknesses or two points may be deducted.
2. **Action** – Once the total points are calculated the final score will determine the maximum level of funding that may be awarded to an agency over the Council fiscal year. Actual funding award amounts for specific programs will then be determined within the restrictions listed below (if applicable) based on recommendations from the Programmatic Rating Committee and/or Council staff, subject to Council approval.
 - a. If the cumulative score is 14 points or over, there are no award limitations.
 - b. If the cumulative score falls between 10-13 points, the agency's status is considered Conditional and award amounts will be limited to a maximum of \$237,500 annually. Specific program contract(s) may also include requirements for the provider to obtain external financial technical assistance, the use of a fiscal sponsor and/or more frequent monitoring by the Council as appropriate.
 - c. If the cumulative score falls between 6-9 points, the agency's status is considered Provisional and total award amounts will be limited to a maximum \$89,000 annually. Specific program contract(s) may also include requirements for the provider to obtain external financial technical assistance, the use of a fiscal sponsor and/or more frequent monitoring by the Council as appropriate.
 - d. The funding awards to a specific agency are cumulative within a fiscal year. For example, if an agency currently has a funded

Section X

Financial Viability

program with the Council and scores in the Provisional range, they are limited to the \$89,000 total annual award. In a subsequent year, once an agency improves their financial position such that they score higher on the annual Fiscal Viability test, the limits may be lifted.

- e. Any cumulative score under 6 points requires the agency to obtain a qualified fiscal sponsor whose financial audit has no limitations. The proposed fiscal sponsor must then submit financial statements as instructed by the Council and pass the Financial Viability test described above without limitations. See below for more information on using a fiscal sponsor for Council funding.
- f. Agencies wishing to apply for funding beyond the restrictions resulting from the fiscal test described above, may also secure a fiscal sponsor that is able to pass the annual fiscal test without restrictions.

D. FINANCIAL PERFORMANCE. All Agencies, regardless of their financial viability status described in Section **C** “Annual Financial Viability Test” above, are subject to annual financial performance monitoring by CSC fiscal staff pursuant to CSC contract terms. If, as a result of such monitoring, the agency is placed on a Corrective Action Plan for Financial Performance that includes significant or persistent financial or administrative performance issues, CSC may, at its sole discretion, require the agency to secure an acceptable Fiscal Sponsor as a condition of future contract renewal and/or future funding applications.

New RFP applicants who apply with a Fiscal Sponsor will enter into a tri-party agreement between the CSC, the applicant provider (sponsored agency) and the fiscal sponsor. Because of the lag time between applicant’s submission and contract execution, if in the normal course of business, updated audited financial statements become available, the fiscal viability status will be reassessed. Depending on the outcome, a fiscal sponsor may or may not be needed for the initial contract period.

Section X

Financial Viability

- E. FISCAL SPONSOR.** The fiscal sponsor's role is to receive and administer funding provided by the Council, act as a capacity building resource for the agency carrying out the program activities and serve as the accountable provider of record in a tri-party agreement. Fiscal sponsors acceptable to the Council must be distinct, legally unrelated entities that do not share staff, leadership, or Boards of Directors with the sponsored agency. In addition, according to the Pro Bono Partnership of Atlanta, best practices indicate that a good fiscal sponsor has a similar mission to the sponsored agency, a commitment to the work being funded, its own sufficient resources and staff, a history of support from funders and strong administrative policies and procedures. **In substitution of a Fiscal Sponsor arrangement the Council may consider a tripartite agreement with the service provider, a related organization that successfully passes the financial viability test without restrictions, and the Council. In this agreement both organizations would be named as the provider of record.**

1. Specific responsibilities of Fiscal Sponsors and Sponsored Agencies include, but are not limited to:

- a. Completing and submitting an application for the Council funding using the Sponsor's organizational and financial information, as well a proposal for program activities (including a budget for fiscal sponsorship activities) responsive to the RFP or other procurement solicitation that has been collaboratively developed with the Sponsored agency.
- b. Signing as the accountable provider of record in the Council's tri-party agreement between the Council, the sponsored agency and the fiscal sponsor.
- c. Signing a two-party fiscal sponsorship agreement with the sponsored agency and providing a copy to the Council upon execution within 30 days of the start of tri-party agreement term.

Section X

Financial Viability

- d. Collaboratively ensuring that Council funds are properly utilized in accordance with the intended activities and budget set forth in the tri-party agreement.
- e. Provide mentoring and capacity development opportunities to the sponsored agency as needed in order to foster growth and improved future financial viability.
- f. Keeping the Council apprised of any and all relevant changes or developments that may affect the funds or activities outlined in the tri-party agreement.
- g. Collaboratively ensuring that the sponsored agency has all required and current licenses/certifications for the activities.
- h. Collaboratively ensuring that the sponsored agency, as well as the fiscal sponsor, maintain current insurance coverage as required by the Council.
- i. Collaboratively ensuring that the sponsored agency's staff meet minimum educational, certification or other qualifying standards required by the Council for the funded activities and that the sponsored agency maintains personnel records in a secure location.
- j. Collaboratively ensuring that the sponsored agency meets all its current payroll and related tax obligations as described in the final project budget.
- k. Collaboratively using the SAMIS system (in cooperation with sponsored agency authorized users) to submit monthly program and financial data as required as well as to submit invoices to the Council no later than the 10th of each month.

TAB 14

For Council Meeting January 16, 2025

System Goal	SYS 2 Educate the public about the availability of community resources and advocacy efforts on behalf of children and families.
Objective:	SYS 934 Provide communication alternatives for people with special needs including ADA compliance.
Issue:	American Sign Language Interpretation (ASL) Services Cadre
Action:	Approve the recommendations from the ASL Interpretation Services Rating Committee to include three service agencies in the on-call cadre.
Budget Impact:	\$12,000 Of \$22,000 Available in Goal 932 for FY 24/25.

Background: The Council's goals have always focused on meeting the community's needs for inclusion and accessibility, including providing American Sign Language (ASL) interpretation services. CSC regularly receives requests for these services from Providers and Community Partners. Currently, CSC has only one contracted, qualified agency to provide ASL services. Challenges arise when multiple requests are received, and the agency is unable to fulfill them due to a limited pool of interpreters, the need to provide services in-person or virtually, and scheduling conflicts.

Current Status: CSC issued an Invitation to Bid to establish an ASL Interpretation Services Cadre, inviting multiple agencies to bid. This initiative aims to create a pool of agencies that CSC can select from when requests are received, ensuring efficient and high-quality service delivery. Without a dedicated cadre, there is increased reliance on ad-hoc solutions, leading to inconsistencies in evaluations and delays in service provision.

The ASL Interpretation Services Invitation to Bid was published on October 14, 2024, and closed on December 4, 2024. The goal was to create an on-call cadre of qualified American Sign Language (ASL) interpretation services agencies to support CSC, its providers, and community members. Three ASL applications were submitted and reviewed by a Rating Committee consisting of internal and external CSC experts, who approved the agencies for inclusion in the cadre list. \$12,000 of the \$22,000 budgeted

for communicating with special populations will be used as needed to meet the demand for these services. Allocations for a specific provider will be brought to the Council in "Purchases" as utilized.

ASL Rating Committee:

Rater Name	Title	Agency
Betty Dominguez	Data Visualization & ADA Manager	CSC Broward
David Kenton	Chief Operating Officer	CSC Broward
Tracy Perez	Regional Executive Director	Center for Hearing and Communication
Jessica Rincon	Assistant Director of Program Services	CSC Broward
Shantigra Williams	Community Building Manager	CSC Broward

Proposals Recommended to be Included in the Cadre:

Agency
Hands of Accommodation LLC
Hearthands LLC
Nationwide Interpreter Resource, INC

Recommended Action: Approve the recommendations from the ASL Interpretation Services Rating Committee to include three service agencies in the on-call cadre.

TAB 15

For Council Meeting January 16, 2025

Issue: Delay in Investment Quarterly Report for 4th Quarter of FY 23/24.

Action: Approve Waiving Investment Quarterly Reporting Requirements for FY 23/24 4th Quarter and FY 24/25 1st Quarter Until Early March.

Budget Impact: None.

Background: CSC's Council-approved Investment Policy requires that "The COO and/or investment manager shall provide the CEO and Finance Committee with quarterly investment reports. Once reviewed by the Finance Committee this report shall be submitted to the Council."

Current Status: Historically, these reports are presented on time, and without disruption. Due to Hurricane Milton moving through Orlando, where our investment firm is headquartered, and the challenges they faced transitioning to a new reporting system, the 4th Quarter Report for the period ending 9/30/2024 was not received until early December. Given the busy December schedules and the upcoming annual February/March Finance Committee meeting to review the audit and financial report, staff decided it would be best to review both the 4th and 1st Quarter reports at the annual February/March Finance Committee meeting.

The scheduling of this Committee meeting is currently in process for early March, and all Members will be notified once the date is finalized. All Council Members will receive the Committee packet with the information/reports in early March, and again in the March 20 Council meeting packet, along with the March Finance Committee meeting minutes. The COO and Director of Finance have reviewed the 4th Quarter Report for the period ending 9/30/2024 and do not see anything that would necessitate an earlier Committee meeting.

Please note that the normal monthly investment banking statements are included in the packet for Council review.

Recommended Action: Approve Waiving Investment Quarterly Reporting Requirements for FY 23/24 4th Quarter and FY 24/25 1st Quarter Until Early March.

TAB 16

For Council Meeting January 16, 2025

Issue: Budget Amendments and Interim Financial Statements for the First Quarter Ending December 31, 2024.

Action: Approve Budget Amendments and Interim Financial Statements for the First Quarter Ending December 31, 2024.

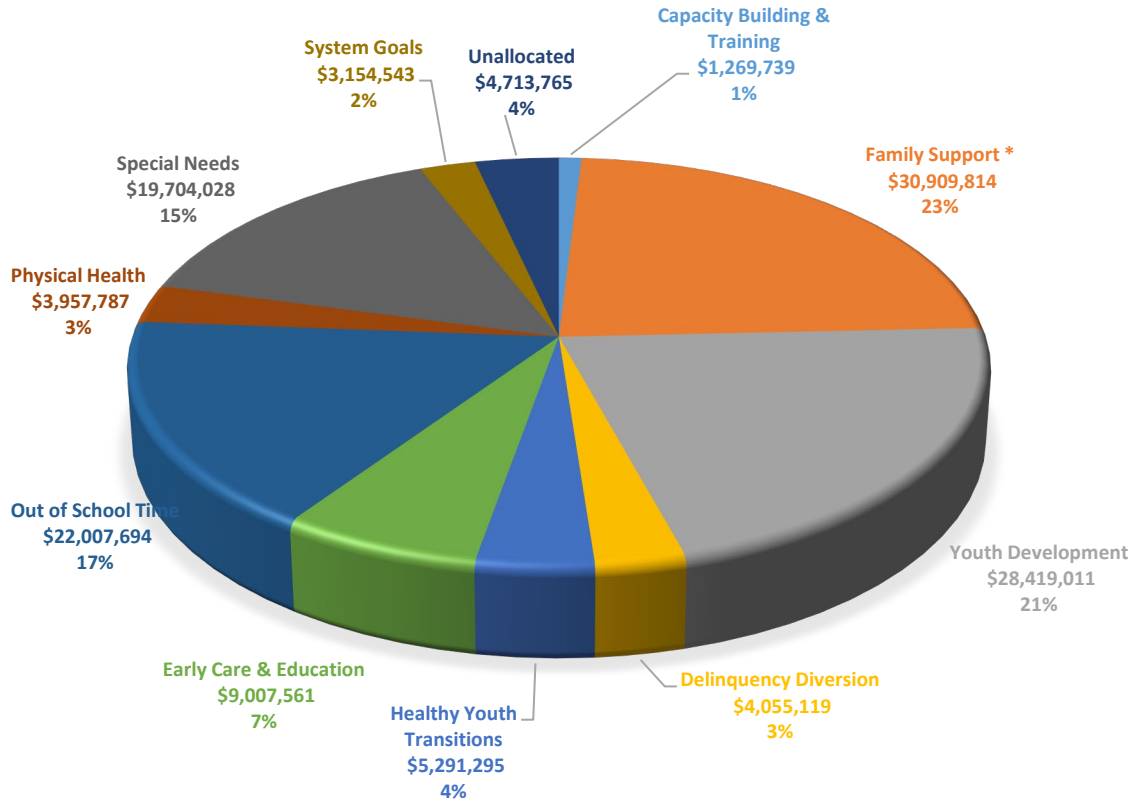
Budget Impact: None.

Background: The Budget Amendments and Interim Financial Statements are attached for review and approval. Programmatic billing runs a month behind; the administrative costs are presented through the end of December 31, 2024.

Current Status: The major financial highlights of the period include:

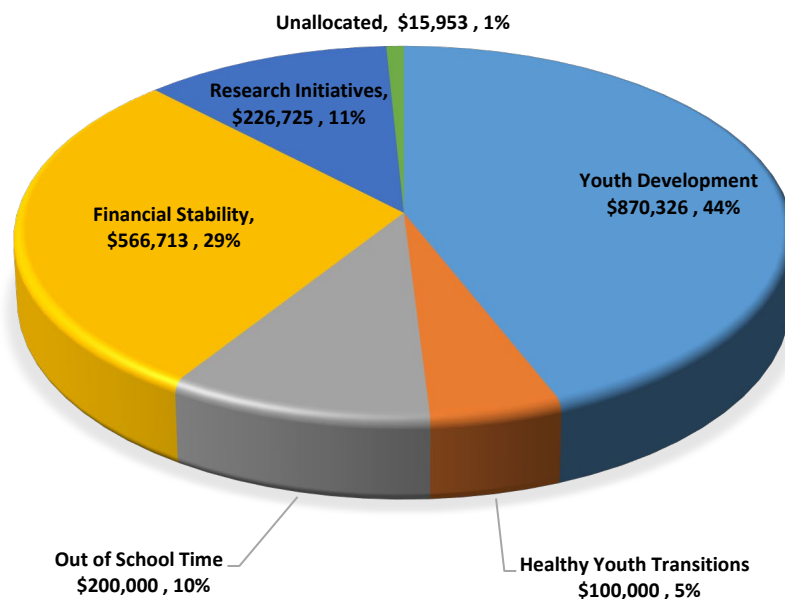
- **85% of Revenue Collected:** As of December 31, 2024, CSC has collected \$108M in tax revenue, which is approximately 85% of the \$127M annual tax revenue budget. This rate is one percent less than this time last fiscal year. Most of the tax revenues are received in the month of December as many property owners take advantage of the 4% discount for paying their taxes promptly.
- **CRA Distributions:** All invoices received from Community Redevelopment Agencies (CRA) have been fully paid to date. As of December 31, 2024, a total of \$3,768,817 was disbursed to CRAs.
- **Special Revenue Fund:** A special revenue fund was created to account for and manage the \$3.7 million Promised Neighborhoods federal grant received as a passthrough from Florida Atlantic University. By segregating these funds, we can clearly demonstrate how the funds are being used thereby enhancing transparency and accountability.
- **Budget Amendments & Carryforward:** In October and November, the Council approved the budget carry-forward items, totaling \$1.5 million. These amounts have now been incorporated into the financial statements.
- **Program Services Expenditures on track:** The Program Goals report (starting on page 9) shows that utilization for most programs started off the new fiscal year on track. As noted in the financial statement comments, a few programs have not yet billed, as they are pending contract execution. The charts below offer a visual breakdown of the FY25 Program Services annual budget for both the General Fund and the Special Revenue Fund.

PROGRAM BUDGET BY GOAL- GENERAL FUND FY25



* Family Support includes Family Support, Maternal Child Health & Child Welfare and Child Safety.

PROGRAM BUDGET BY GOAL- SPECIAL REVENUE FUND FY25



Recommended Action: Approve Budget Amendments and Interim Financial Statements for the First Quarter Ending December 31, 2024.



**BUDGET AMENDMENTS and
INTERIM FINANCIAL STATEMENTS
For The First Quarter Ended
December 31, 2024**

Submitted to Council Meeting January 16, 2025



**Children's Services
Council of Broward County
Table of Contents
December 31, 2024**

	Page
Budget Amendments	
- Reflected in the Financials.....	3
Balance Sheet.....	6
Budget to Actual (Budgetary Basis)	
- Annualized Fiscal Year End.....	7-8
Program Services Expenditures by Goals	
Budget to Actual Year To Date-.....	9-20
Notes to the Financial Statements.....	21



Children's Services Council of Broward County
Budget Amendments
 for Period Ended December 31, 2024.

Description	Beginning Budget Annualized	Total Amendments	Ending Budget Annualized	Comments
GENERAL FUND				
<u>Budget Amendments reflected in the financial statements subject to Council approval.</u>				
Revenues:				
Federal Grant Funding- Promise Neighborhood	\$652,673.00	(500,000)	\$152,673.00	Old Promise Neighborhood grant ending 12.31.24
Service Goals:				
Health Youth Transitions (HYT), Goal 041	\$5,292,545.00	(1,250)	\$5,291,295.00	Moved from Henderson HYT program to Unallocated
Youth FORCE, Goal 031	\$15,979,179.00	(500,000)	\$15,479,179.00	Old Promise Neighborhood grant ending 12.31.24
Unallocated	\$4,712,515.00	1,250	\$4,713,765.00	Moved from Henderson HYT program
Program Services & Support				
General Administration:				
Capital Outlay:	\$459,318.00	11,700	\$471,018.00	Reallocated from Facilities to Capital Outlay- CA 9.26.24
Facilities Management & Bldg Operations (incl. reserves)	\$268,360.00	(11,700)	\$256,660.00	Reallocated to Capital Outlay CA 9.26.24
Budget Amendments reflected in the financial statements.				
October 2024 Carryforward Amendments				
Revenues:				
Beginning Fund Balance	\$0.00	153,394	\$153,394.00	Carryforward from FY24 - CA 10/17/24
Local Foundation - MISC Revenue	\$0.00	<u>50,000</u>	\$50,000.00	Carryforward from FY24 - CA 10/17/24- BCSP Website
		\$ 203,394		
Service Goals:				
Youth FORCE, Goal 031	\$15,744,174.00	8,500	\$15,752,674.00	Carryforward from FY24 - CA 10/17/24 - Wyman TOP Training.
PEACE. Goal 035	\$200,000.00	15,839	\$215,839.00	Carryforward from FY24 - CA 10/17/24 - U-Turn Youth Consulting & Teen chat logistics.
Grade Level Reading, Goal 053	\$1,130,052.00	950	\$1,131,002.00	Carryforward from FY24 - CA 10/17/24 - Broward Reads/Books.
System Goals:				
Integrated Data System, Goal 924	\$20,000.00	50,000	\$70,000.00	Carryforward from FY24 - CA 10/17/24 - BCSP Website.
General Administration:				
Other Consultants	\$130,000.00	25,680	\$155,680.00	Carryforward from FY24 - CA 10/17/24 - Cloud Migration of Active Directory
Insurance	\$108,473.00	21,000	\$129,473.00	Carryforward from FY24 - CA 10/17/24 - Property Insurance.
Facilities Management & Bldg Operations (incl. reserves)	\$321,618.00	<u>81,425</u>	\$403,043.00	Carryforward from FY24 - CA 10/17/24 - Facilities Reserves.
		\$ 203,394		



Children's Services Council of Broward County
Budget Amendments
 for Period Ended December 31, 2024.

Description	Beginning Budget Annualized	Total Amendments	Ending Budget Annualized	Comments
November 2024 Amendments:				
Revenues:				
Misc Local RASD	\$0.00	40,000	\$40,000.00	Community Foundation - CA 11/21/24.
Misc Local / KINSHIP	\$0.00	5,368	\$5,368.00	Reallocation Frederick A. Deluca Revenue Reappropriated funds - CA 11/21/24.
Misc Local / Broward Reads for the Records	\$0.00	15,538	\$15,538.00	Reallocation Frederick A. Deluca Revenue Reappropriated funds - CA 11/21/24.
Misc Local / Broward Reads.	\$0.00	10,000	\$10,000.00	Reallocation Frederick A. Deluca Revenue Reappropriated funds - CA 11/21/24.
Misc Local / Back to School	\$0.00	31,500	\$31,500.00	Reallocation Frederick A. Deluca Revenue Reappropriated funds - CA 11/21/24.
November 2024 Carryforward Amendments:				
Service Goals:				
Fiscal Support, Goal 013	\$100,000.00	47,182	\$147,182.00	Carryforward from FY24 - CA 11/21/24 - Fiscal Sponsor Fees.
Kinship, Goal 022	\$1,533,320.00	5,368	\$1,538,688.00	Carryforward from FY24 - CA 11/21/24 - Frederick A. Deluca Revenue Reappropriated.
Supervised Visitation, Goal 024	\$402,191.00	101,937	\$504,128.00	Carryforward from FY24 - CA 11/21/24.- The Children's Home Society
Youth Development, Goal 031	\$15,752,674.00	226,505	\$15,979,179.00	Carryforward from FY24 - CA 11/21/24 - Youth Development StartUp Program / Various Providers.
LEAP High School, Goal 033	\$6,877,787.00	31,985	\$6,909,772.00	Carryforward from FY24 - CA 11/21/24 - LEAP High School StartUp program / Various Providers.
Grade Level Reading, Goal 053	\$1,131,002.00	25,538	\$1,156,540.00	Carryforward from FY24 - CA 11/21/24 - Frederick A. Deluca Revenue Reappropriated.
Out of School, Goal 072	\$20,877,176.00	31,500	\$20,908,676.00	Carryforward from FY24 - CA 11/21/24 - Frederick A. Deluca Revenue Reappropriated.
School Health, Goal 081	\$1,877,870.00	199,992	\$2,077,862.00	Carryforward from FY24 - CA 11/21/24 - FL Dept of Health-To purchase program supplies.
Water Safety/Drowning Prevention, Goal 082	\$1,262,364.00	66,804	\$1,329,168.00	Carryforward from FY24 - CA 11/21/24 - FL Dept of Health - Advertisements for the Water Watcher Campaign.
STEP, Goal 102	\$4,934,830.00	43,025	\$4,977,855.00	Carryforward from FY24 - CA 11/21/24 - STEP StartUp program / Various Providers.
General Administration:				
Capital Outlay:	\$80,000.00	379,318	\$459,318.00	Carryforward from FY24 - CA 11/21/24 - Reserve for technology projects.
Facilities Related:				
Building Related Expense	\$81,425.00	<u>187,205</u>	\$268,630.00	Carryforward from FY24- CA 11/17/22 - Facility reserve roll over from FY24 balance.
		\$ 1,346,359		



Children's Services Council of Broward County
 Budget Amendments
 for Period Ended December 31, 2024.

Description	Beginning Budget Annualized	Total Amendments	Ending Budget Annualized	Comments
SPECIAL REVENUE FUND				
October 2024 Amendments- Special Revenue Fund				
Revenues SR:				
Federal Grant Funding- Promise Neighborhood	\$0.00	354,750	\$354,750.00	PROMISE CALENDAR YR 24
Federal Grant Funding- Promise Neighborhood	\$0.00	<u>3,390,000</u>	\$3,390,000.00	PROMISE CALENDAR YR 25: Revised from 9/26/24
Total Revenue SR:		3,744,750		
Service Goals SR:				
Financial Stability, Goal 027	\$1,051,605.00	566,713	\$1,618,318.00	CA 11/21/24 - PROMISE NEIGHBORHOOD
Youth FORCE, Goal 031	\$15,479,179.00	500,000	\$15,979,179.00	CA 11/21/24 - PROMISE NEIGHBORHOOD
LEAP High School, Goal 033	\$6,909,772.00	370,326	\$7,280,098.00	CA 11/21/24 - PROMISE NEIGHBORHOOD
Healthy Youth Transitions (HYT), Goal 041	\$5,291,295.00	100,000	\$5,391,295.00	CA 11/21/24 - PROMISE NEIGHBORHOOD
Out of School, Goal 072	\$20,908,676.00	200,000	\$21,108,676.00	CA 11/21/24 - PROMISE NEIGHBORHOOD
System Goals SR:				
Promote Research Initiatives, Goal 923	\$272,420.00	226,725	\$499,145.00	CA 11/21/24 - PROMISE NEIGHBORHOOD
Unallocated	\$0.00	15,953	\$15,953.00	CA 11/21/24 - PROMISE NEIGHBORHOOD
Program Services Expenditures SR:				
Employee Salaries & Benefits	\$0.00	1,116,270	\$1,116,270.00	CA 11/21/24 - PROMISE NEIGHBORHOOD
Other Expenditures	\$0.00	340,581	\$340,581.00	CA 11/21/24 - PROMISE NEIGHBORHOOD
Other Purchased Services/Program Adm	\$0.00	190,252	\$190,252.00	CA 11/21/24 - PROMISE NEIGHBORHOOD
General Administration SR:				
Employee Salaries & Benefits	\$0.00	<u>117,930</u>	\$117,930.00	CA 11/21/24 - PROMISE NEIGHBORHOOD
Total Expenditures SR:		3,744,750		



Children's Services Council of Broward County
Balance Sheet
at December 31, 2024

	General Fund	Special Revenue Fund	Total Funds	Prior Year General Fund
ASSETS				
Current Assets:				
Cash	\$ 3,894,967.87	\$ -	\$ 3,894,967.87	\$ 9,683,634.90
Investments (Note #3)	145,809,769.47	-	145,809,769.47	130,677,984.10
Investments -Managed Funds (Note #3)	27,080,173.26	-	27,080,173.26	25,953,217.82
Accounts and Interest Receivable	99,327.06	-	99,327.06	60,755.71
Due From Other Governments	253,092.82	71,912.18	325,005.00	524,967.06
Prepaid Items	642,375.93	-	642,375.93	466,263.54
Total Assets	\$ 177,779,706.41	\$ 71,912.18	\$ 177,851,618.59	\$ 167,366,823.13
LIABILITIES and FUND BALANCE				
Liabilities:				
Accounts Payable and Accrued Liabilities	106,613.93	-	106,613.93	3,785,415.12
Salaries and Fringe Benefits Payable	506,132.38	71,912.18	578,044.56	353,503.64
Due To Other Governments	-	-	-	-
Unearned Revenue	160.00	-	160.00	532,858.37
Due to Other Funds	-	-	-	-
Total Liabilities	612,906.31	71,912.18	684,818.49	4,671,777.13
Fund Balance: (Note #4)				
Nonspendable	642,375.93	-	642,375.93	466,263.54
Committed for Building Fund	10,000,000.00	-	10,000,000.00	6,000,000.00
Assigned for Contracts & Encumbrances	126,379,524.94	-	126,379,524.94	114,626,760.19
Assigned for Administration	5,759,088.21	-	5,759,088.21	5,463,975.37
Unassigned - Minimum Fund Balance	26,038,293.00	-	26,038,293.00	23,594,565.00
Unassigned Fund Balance	8,347,518.02	-	8,347,518.02	12,543,481.90
Total Fund Balance	177,166,800.10	-	177,166,800.10	162,695,046.00
Total Liabilities and Fund Balance	\$ 177,779,706.41	\$ 71,912.18	\$ 177,851,618.59	\$ 167,366,823.13

Notes to the Financial Statements are an integral part of this statement.

Children's Services Council of Broward County
Budget to Actual (Budgetary Basis)
Annualized - Fiscal Year Ended December 31, 2024

	General Fund				Special Revenue Fund			
	BUDGET	ACTUAL	VARIANCE	% of Actual to Budget	BUDGET	ACTUAL	VARIANCE	% of Actual to Budget
Revenues:								
Tax Revenue	\$ 127,236,430.00	\$ 108,768,574.76	\$ 18,467,855.24	85.49%	\$ -	\$ -	\$ -	
Federal & State Grant Funding:								
Title IVE Legal Supports	425,000.00	55,825.90	369,174.10	13.14%	-	-	-	
Title IVE Adoption	105,000.00	20,338.76	84,661.24	19.37%	-	-	-	
Promise Neighborhood	152,673.00	71,692.28	80,980.72	46.96%	3,744,750.00	71,912.18	3,672,837.82	1.92%
Interest Earnings (Note #3)	500,000.00	550,697.30	(50,697.30)	110.14%	-	-	-	
Investment-Gain/(Loss) (Note #3)	-	(2,338.98)	2,338.98		-	-	-	
Local Foundation Grants	830,000.00	790,000.00	40,000.00	95.18%	-	-	-	
Local Collaborative Events & Resources	112,406.00	62,857.20	49,548.80	55.92%	-	-	-	
Training Revenue	10,000.00	2,020.00	7,980.00	20.20%	-	-	-	
Fund Balance	23,600,000.00	-	23,600,000.00	0.00%	-	-	-	
Budgeted Carryforward	1,284,674.00	-	1,284,674.00	0.00%	-	-	-	
Total Revenues	\$ 154,256,183.00	\$ 110,319,667.22	\$ 43,936,515.78	71.52%	\$ 3,744,750.00	\$ 71,912.18	\$ 3,672,837.82	1.92%
Expenditures:								
Program Services and Support:								
Program Services	132,490,356.00	14,797,150.90	117,693,205.10	11.17%	1,979,717.00	-	1,979,717.00	0.00%
Program Monitoring & Evaluation	64,000.00	15,032.50	48,967.50	23.49%	-	-	-	
Program Outcome Tools	60,870.00	10,498.74	50,371.26	17.25%	-	-	-	
Total Program Services	132,615,226.00	14,822,682.14	117,792,543.86		1,979,717.00	-	1,979,717.00	
Employee Salaries	7,020,243.00	1,523,825.42	5,496,417.58	21.71%	718,798.00	57,129.00	661,669.00	7.95%
Employee Benefits	3,095,825.00	433,330.55	2,662,494.45	14.00%	397,472.00	14,783.18	382,688.82	3.72%
Consultants	15,000.00	2,200.00	12,800.00	14.67%	-	-	-	
Material and Supplies	10,200.00	115.28	10,084.72	1.13%	76,000.00	-	76,000.00	0.00%
Printing and Advertising	16,200.00	458.45	15,741.55	2.83%	-	-	-	
Software Maintenance	207,760.00	29,712.09	178,047.91	14.30%	17,813.00	-	17,813.00	0.00%
Telecommunications	27,180.00	4,533.84	22,646.16	16.68%	18,259.00	-	18,259.00	0.00%
Staff Travel	165,000.00	7,179.11	157,820.89	4.35%	11,259.00	-	11,259.00	0.00%
Other Expenditures	39,600.00	8,672.18	30,927.82	21.90%	407,502.00	-	407,502.00	0.00%
Total Program Support	10,597,008.00	2,010,026.92	8,586,981.08		1,647,103.00	71,912.18	1,575,190.82	
Total Program Services and Support	143,212,234.00	16,832,709.06	126,379,524.94	11.75%	3,626,820.00	71,912.18	3,554,907.82	1.98%

Children's Services Council of Broward County
Budget to Actual (Budgetary Basis)- continued

	General Fund				Special Revenue Fund			
	BUDGET	ACTUAL	VARIANCE	% of Actual to Budget	BUDGET	ACTUAL	VARIANCE	% of Actual to Budget
General Administration:								
Employee Salaries	3,037,301.00	731,723.82	2,305,577.18	24.09%	77,620.00	-	77,620.00	0.00%
Employee Benefits	1,286,341.00	212,553.90	1,073,787.10	16.52%	40,310.00	-	40,310.00	0.00%
Legal Fees	45,000.00	-	45,000.00	0.00%	-	-	-	-
Auditors	40,000.00	-	40,000.00	0.00%	-	-	-	-
Other Consultants	73,500.00	4,915.50	68,584.50	6.69%	-	-	-	-
Insurance	129,473.00	34,759.95	94,713.05	26.85%	-	-	-	-
Materials & Small Equipment	139,701.00	15,995.34	123,705.66	11.45%	-	-	-	-
Printing and Advertising	18,600.00	107.30	18,492.70	0.58%	-	-	-	-
Facilities Management & Bldg Operations (incl. reserves)	578,548.00	45,349.81	533,198.19	7.84%	-	-	-	-
Software Maintenance	287,490.00	36,094.97	251,395.03	12.56%	-	-	-	-
Telecommunications	45,430.00	7,896.38	37,533.62	17.38%	-	-	-	-
Staff Travel	73,000.00	629.38	72,370.62	0.86%	-	-	-	-
Other Expenditures	179,065.00	20,083.28	158,981.72	11.22%	-	-	-	-
Total General Administration	5,933,449.00	1,110,109.63	4,823,339.37		117,930.00	-	117,930.00	
Non-Operating:								
Tax Collection Fees	727,837.00	345,520.90	382,316.10	47.47%	-	-	-	-
Community Redevelopment Agency Fees	3,786,645.00	3,768,817.75	17,827.25	99.53%	-	-	-	-
Total Non-Operating	4,514,482.00	4,114,338.65	400,143.35		-	-	-	
Total General Administration & Non-Operating	10,447,931.00	5,224,448.28	5,223,482.72	50.00%	117,930.00	-	117,930.00	0.00%
Capital Outlay:								
Computer Hardware & Software	459,318.00	22,881.10	436,436.90	4.98%	-	-	-	-
Remodeling/Renovations	11,700.00	11,700.00	-	100.00%	-	-	-	-
Total Capital Outlay	471,018.00	34,581.10	436,436.90	7.34%	-	-	-	
Lease & Subscription Software Expenditures: (Note #5)								
Lease Principal	34,829.00	3,374.98	31,454.02	9.69%	-	-	-	-
Lease Interest	971.00	156.41	814.59	16.11%	-	-	-	-
Subscription Software Principal	86,259.00	21,564.87	64,694.13	25.00%	-	-	-	-
Subscription Software Interest	2,941.00	735.15	2,205.85	25.00%	-	-	-	-
Total Lease & Software Subscription Expenditures	125,000.00	25,831.41	99,168.59	20.67%	-	-	-	
Total Expenditures	\$ 154,256,183.00	\$ 22,117,569.85	\$ 132,138,613.15	14.34%	\$ 3,744,750.00	\$ 71,912.18	\$ 3,672,837.82	1.92%
Excess (Deficiency) of Revenues Over Expenditures		\$ 88,202,097.37						
Beginning Fund Balance		88,964,702.73						
Ending Fund Balance		\$ 177,166,800.10						

Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the 3 Months Ended December 31, 2024

		Fiscal Year 2024 - 2025							
Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Type (Note #6)	Comments	
Service Goals:									
Capacity Building & Training									
Training/Technical Assistance									
	Training	97,250.00	24,481.21	\$ 72,768.79	25.17%				
	Unallocated - Training/Technical Assistance	55,000.00	-	55,000.00	0.00%				
	Total Training/Technical Assistance	152,250.00	24,481.21	127,768.79	16.08%				
Organization & Capacity Building									
	Program Performance Consultants	70,875.00	5,187.50	65,687.50	7.32%				
	Equity Initiatives	100,000.00	4,875.00	95,125.00	4.88%				
	Leadership Initiatives	46,725.00	-	46,725.00	0.00%				
	Consulting and Capacity Building Grants	360,000.00	108,923.40	251,076.60	30.26%				
	Organizational Development Training	50,240.00	2,364.00	47,876.00	4.71%				
	Total Organization & Capacity Building	627,840.00	121,349.90	506,490.10	19.33%				
Fiscal Support									
	A Little Help Never Hurt/UL FS	12,958.00	-	12,958.00	0.00%	16.67%	⚠	CR Pending contract execution.	
	A Little Help Never Hurt/UL FS	1,542.00	-	1,542.00	0.00%	16.67%	⚠	CR Pending contract execution.	
	A Little Help Never Hurt/UL FS	10,500.00	-	10,500.00	0.00%	16.67%	⚠	CR Pending contract execution.	
	FLITE-FS KIDS CWSYOP	3,350.00	279.16	3,070.84	8.33%	16.67%	✅	CR	
	FLITE-FS KIDS TIL Support	21,650.00	1,837.16	19,812.84	8.49%	16.67%	✅	CR	
	Healing Art Inst/FS KIDS	25,000.00	4,166.66	20,833.34	16.67%	16.67%	✅	CR	
	Center for Hearing/FS KIDS	7,542.00	1,257.00	6,285.00	16.67%	16.67%	✅	UOS	
	Center for Hearing/FS KIDS	11,733.00	1,955.50	9,777.50	16.67%	16.67%	✅	UOS	
	Unallocated-Fiscal Support	52,907.00	-	52,907.00	0.00%				
	Total Fiscal Support	147,182.00	9,495.48	137,686.52	6.45%				
Volunteers									
	Volunteer Broward	342,467.00	51,959.65	290,507.35	15.17%	16.67%	✅	CR	
	Total Volunteers	342,467.00	51,959.65	290,507.35	15.17%				
Total Capacity Building & Training		1,269,739.00	207,286.24	1,062,452.76	16.33%				

Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the 3 Months Ended December 31, 2024

Fiscal Year 2024 - 2025

Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Type (Note #6)	Comments
Family Supports								
Family Strengthening								
	Advocacy Network Disabilities	377,898.00	29,207.50	348,690.50	7.73%	16.67%	✔	UOS
	Ann Storck Center	356,705.00	24,963.22	331,741.78	7.00%	16.67%	✔	UOS
	ARC Inc.	852,865.00	139,417.17	713,447.83	16.35%	16.67%	✔	UOS
	Be Strong International	330,934.00	47,411.70	283,522.30	14.33%	16.67%	✔	UOS
	Boys & Girls Club	349,045.00	61,276.87	287,768.13	17.56%	16.67%	✔	UOS
	Boys Town So Florida	483,495.00	66,363.80	417,131.20	13.73%	16.67%	✔	UOS
	Broward Children's Center	331,632.00	22,957.97	308,674.03	6.92%	16.67%	✔	UOS
	Children's Harbor Inc.	571,889.00	36,643.01	535,245.99	6.41%	16.67%	⚠	UOS
	Community Based Connections	446,914.00	61,989.51	384,924.49	13.87%	16.67%	✔	UOS
	Family Central - NPP	640,563.00	95,756.59	544,806.41	14.95%	16.67%	✔	UOS
	Family Central - PAT	517,614.00	37,127.11	480,486.89	7.17%	16.67%	✔	UOS
	Gulf Coast CC	1,238,523.00	227,840.30	1,010,682.70	18.40%	16.67%	✔	UOS
	Henderson Beh Hlth-MST	920,731.00	-	920,731.00	0.00%	16.67%	⚠	UOS Pending invoice from AHCA for LIP
	Henderson Beh Hlth-PACT	576,685.00	-	576,685.00	0.00%	16.67%	⚠	UOS Pending invoice from AHCA for LIP
	Hispanic Unity of Florida	992,019.00	85,354.03	906,664.97	8.60%	16.67%	✔	UOS
	Jack and Jill	31,500.00	2,387.43	29,112.57	7.58%	16.67%	✔	UOS
	JAFCO-MST	768,366.00	151,202.74	617,163.26	19.68%	16.67%	✔	UOS
	KIDS in Distress HOMEBUILDER	633,504.00	29,249.08	604,254.92	4.62%	16.67%	⚠	UOS
	KIDS in Distress-KID First	1,546,459.00	208,101.14	1,338,357.86	13.46%	16.67%	✔	UOS
	Memorial Healthcare-Family Tie	1,195,707.00	155,428.65	1,040,278.35	13.00%	16.67%	✔	UOS
	Memorial Healthcare-Teen Reach	577,287.00	102,654.67	474,632.33	17.78%	16.67%	✔	UOS
	Mount Bethel Human Services	340,125.00	7,482.38	332,642.62	2.20%	16.67%	⚠	UOS
	Pace Center for Girls	331,353.00	28,067.43	303,285.57	8.47%	16.67%	✔	UOS
	Smith Mental Health Associates	1,058,307.00	195,220.08	863,086.92	18.45%	16.67%	✔	UOS
	Total Family Strengthening	15,470,120.00	1,816,102.38	13,654,017.62	11.74%			
Kinship								
	Harmony Development Center	233,146.00	36,137.21	197,008.79	15.50%	16.67%	✔	UOS
	KIDS in Distress-KISS	755,346.00	56,331.23	699,014.77	7.46%	16.67%	✔	UOS
	Legal Aid Service-KISS	544,828.00	41,633.19	503,194.81	7.64%	16.67%	✔	UOS
	Unallocated-Kinship Care/Non-Relative Care	5,368.00	-	5,368.00	0.00%			
	Total Kinship	1,538,688.00	134,101.63	1,404,586.37	8.72%			

Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the 3 Months Ended December 31, 2024

Fiscal Year 2024 - 2025

Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Type (Note #6)	Comments
Trauma								
	Broward Behavioral Health Coalition	850,000.00	51,083.07	798,916.93	6.01%	16.67%	⚠	UOS
	Community Based Connections /HEAL	599,130.00	33,645.60	565,484.40	5.62%	16.67%	⚠	CR
	Healing Arts Inst of South FL FS KIDS	512,663.00	69,281.24	443,381.76	13.51%	16.67%	✅	CR
	JAFCO-Community Wellness Center	503,788.00	42,016.72	461,771.28	8.34%	16.67%	✅	CR
	Junior Achievement of South FL- Trauma	100,000.00	-	100,000.00	0.00%	16.67%	⚠	CR
	Memorial Healthcare System / HEAL	670,320.00	41,850.54	628,469.46	6.24%	16.67%	⚠	CR
	Mental Health America of SE FL / HEAL	512,663.00	36,029.27	476,633.73	7.03%	16.67%	✅	CR
	Smith Mental Health Associates / HEAL	540,225.00	45,423.56	494,801.44	8.41%	16.67%	✅	CR
	Trauma Responsive Community Training	173,950.00	-	173,950.00	0.00%	16.67%	⚠	CR
	Total Trauma	4,462,739.00	319,330.00	4,143,409.00	7.16%			
Supervised Visitation								
	Children's Home Society of Florida	346,191.00	-	346,191.00	0.00%		CR	Period Feb 1, 2025 - Sep 30, 2025
	Children's Home Society of Florida	157,937.00	-	157,937.00	0.00%	50.00%	❌	CR Period Oct 1, 2024 - Jan 31, 2025. Pending amendment
	Total Supervise Visitation	504,128.00	-	504,128.00	0.00%			
Hunger								
	Community Enhancement Collaboration	185,344.00	38,803.12	146,540.88	20.94%	16.67%	✅	CR
	FLIPANY, Inc.	281,245.00	32,184.46	249,060.54	11.44%	16.67%	✅	CR
	Harvest Drive	88,301.00	23,819.40	64,481.60	26.98%	16.67%	✅	CR
	LifeNet4Families	328,754.00	86,240.72	242,513.28	26.23%	16.67%	✅	CR
	SFL Hunger Coal-Break Spot	179,455.00	4,008.44	175,446.56	2.23%	3.00%	✅	CR
	SFL Hunger Coal-Markets Pantry	316,714.00	27,592.39	289,121.61	8.71%	16.67%	✅	CR
	Unallocated-Hunger	83,371.00	-	83,371.00				
	Total Hunger	1,463,184.00	212,648.53	1,250,535.47	14.53%			
Financial Stability								
	BEF Senior Send Off	17,250.00	-	17,250.00	0.00%	16.67%	⚠	CR Program begins at the end of school year.
	Hispanic Unity-EITC	416,855.00	79,478.01	337,376.99	19.07%	16.67%	✅	CR
	HOPE S FL - Day Respite	92,500.00	21,148.62	71,351.38	22.86%	16.67%	✅	CR
	Legal Aid Service	500,000.00	-	500,000.00	0.00%	16.67%	⚠	CR Pending contract execution
	Soles4Souls	25,000.00	-	25,000.00	0.00%	16.67%	⚠	CR Program begins in July
	Total Financial Stability	1,051,605.00	100,626.63	950,978.37	9.57%			
Total Family Supports		24,490,464.00	2,582,809.17	21,907,654.83	10.55%			

Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the 3 Months Ended December 31, 2024

Fiscal Year 2024 - 2025

Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Type (Note #6)	Comments
Youth Development								
Youth FORCE								
	Boys and Girls Club of Broward County, Inc.	523,230.00	41,894.29	481,335.71	8.01%	15.00%	✓	UOS
	City of West Park	174,226.00	14,956.03	159,269.97	8.58%	15.00%	✓	UOS
	Community Access Ctr, Inc	298,150.00	39,216.70	258,933.30	13.15%	15.00%	✓	UOS
	Community Based Connections, Inc.	590,325.00	81,078.40	509,246.60	13.73%	15.00%	✓	UOS
	Community Reconstruction, Inc.	378,191.00	70,653.50	307,537.50	18.68%	15.00%	✓	UOS
	Crockett Foundation	1,566,066.00	252,502.76	1,313,563.24	16.12%	15.00%	✓	UOS
	Firewall Centers, Inc	3,121,343.00	457,542.49	2,663,800.51	14.66%	15.00%	✓	UOS
	Firewall Centers, Inc - Promise Neighborhood	40,245.00	19,988.45	20,256.55	49.67%	33.33%	✓	CR Promise Neighborhoods grant, contract spans thru 12/31/2024
	Harmony Development Center, Inc.	1,089,766.00	203,118.47	886,647.53	18.64%	15.00%	✓	UOS
	HANDY	563,100.00	92,009.90	471,090.10	16.34%	15.00%	✓	UOS
	Hanley Ctr Foundation	75,000.00	-	75,000.00	0.00%	15.00%	!	CR Pending contract execution.
	Hispanic Unity of Florida, Inc.	3,070,987.00	-	3,070,987.00	0.00%	15.00%	!	UOS Pending invoices.
	Memorial Healthcare System	860,586.00	101,268.28	759,317.72	11.77%	15.00%	✓	UOS
	Smith Mental Health Found	708,930.00	76,678.91	632,251.09	10.82%	15.00%	✓	UOS
	Urban League of B.C.	433,575.00	74,335.89	359,239.11	17.14%	15.00%	✓	UOS
	Urban League of BC -Promise Neighborhood	35,893.00	19,049.07	16,843.93	53.07%	33.33%	✓	CR Promise Neighborhoods grant, contract spans thru 12/31/2024
	Wyman TOP Training	25,000.00	-	25,000.00	0.00%			
	YMCA of South Florida	1,823,031.00	170,400.77	1,652,630.23	9.35%	15.00%	✓	UOS
	YMCA of South Florida - Promise Neighborhood Training	76,535.00	32,654.75	43,880.25	42.67%	33.33%	✓	CR Promise Neighborhoods grant, contract spans thru 12/31/2024 PATHS and PBL training.
	Training	25,000.00	-	25,000.00	0.00%			
	Total Youth FORCE	15,479,179.00	1,747,348.66	13,731,830.34	11.29%			
LEAP High School								
	Community Based Connections, Inc.	1,019,646.00	76,812.27	942,833.73	7.53%	16.67%	✓	UOS
	Firewall Centers, Inc	863,502.00	124,554.62	738,947.38	14.42%	16.67%	✓	UOS
	Hispanic Unity of Florida, Inc.	1,554,090.00	206,364.61	1,347,725.39	13.28%	16.67%	✓	UOS
	YMCA of South Florida	3,472,534.00	455,371.47	3,017,162.53	13.11%	16.67%	✓	UOS
	Total LEAP High School	6,909,772.00	863,102.97	6,046,669.03	12.49%			

Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the 3 Months Ended December 31, 2024

Fiscal Year 2024 - 2025

Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Type (Note #6)	Comments
Youth Employment								
	CareerSource Broward	4,277,213.00	47,081.81	4,230,131.19	1.10%	3.00%	✓	UOS
	Junior Achievement Leverage	995,050.00	8,643.23	986,406.77	0.87%	16.67%	!	UOS
	Museum of Discovery/Science	212,753.00	29,761.31	182,991.69	13.99%	16.67%	✓	UOS
	Museum of Discovery/Science	131,842.00	22,419.67	109,422.33	17.00%	16.67%	✓	UOS
	Total Youth Employment	5,616,858.00	107,906.02	5,508,951.98	1.92%			
PEACE								
	U-Turn Youth Consulting	15,839.00	980.16	14,858.84	6.19%			
	Unallocated - PEACE	200,000.00	-	200,000.00	0.00%			
	Total PEACE	215,839.00	980.16	214,858.84	0.45%			
Youth Leadership Development								
	Brwd Ed Found-B2L	102,000.00	6,802.63	95,197.37	6.67%	16.67%	✓	CR
	FL Children's 1st	8,800.00	400.00	8,400.00	4.55%	16.67%	!	CR
	FLITE-FS KIDS CWSYOP	86,563.00	2,813.33	83,749.67	3.25%	16.67%	!	CR
	Total Youth Leadership Development	197,363.00	10,015.96	187,347.04	5.07%			
	Subtotal Youth Development	28,419,011.00	2,729,353.77	25,689,657.23	9.60%			
Juvenile Diversion								
New DAY								
	Broward Sheriff's Office	663,124.00	-	663,124.00	0.00%	16.67%	!	UOS
	Camelot CC	345,864.00	53,068.61	292,795.39	15.34%	16.67%	✓	UOS
	Community Reconstruction	275,663.00	16,940.09	258,722.91	6.15%	16.67%	!	UOS
	Harmony Development Ctr, Inc	355,401.00	24,311.77	331,089.23	6.84%	16.67%	✓	UOS
	Henderson Behavioral Health	230,318.00	-	230,318.00	0.00%	16.67%	!	UOS
	Juliana Gerena & Assoc. Program	407,584.00	77,302.87	330,281.13	18.97%	16.67%	✓	UOS
	Memorial Healthcare Sys	776,946.00	58,812.99	718,133.01	7.57%	16.67%	✓	UOS
	PACE Center for Girls	180,647.00	17,517.73	163,129.27	9.70%	16.67%	✓	UOS
	Smith Mental Health Assoc	505,589.00	71,807.91	433,781.09	14.20%	16.67%	✓	UOS
	Urban League of BC	288,983.00	28,336.52	260,646.48	9.81%	16.67%	✓	UOS
	Training	25,000.00	-	25,000.00	0.00%			
	Total New DAY	4,055,119.00	348,098.49	3,707,020.51	8.58%			
Total Youth Development & Juvenile Diversion		32,474,130.00	3,077,452.26	29,396,677.74	9.48%			

Pending invoice from AHCA for LIP

Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the 3 Months Ended December 31, 2024

Fiscal Year 2024 - 2025

Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Type (Note #6)	Comments
Independent Living								
Healthy Youth Transitions (HYT)								
	Camelot CC	497,937.00	40,867.52	457,069.48	8.21%	16.67%	✓	UOS
	FLITE-FS KIDS	559,459.00	42,186.21	517,272.79	7.54%	16.67%	✓	CR
	Gulf Coast Jewish Family Service	592,578.00	77,625.95	514,952.05	13.10%	16.67%	✓	UOS
	HANDY	1,058,925.00	163,913.27	895,011.73	15.48%	16.67%	✓	UOS
	Harmony Development Ctr, Inc	477,478.00	87,499.92	389,978.08	18.33%	16.67%	✓	UOS
	Henderson Beh Hlth -Wilson Grd	297,403.00	-	297,403.00	0.00%	16.67%	!	UOS Pending invoice from AHCA for LIP
	HOMES-FS HANDY	189,930.00	11,924.05	178,005.95	6.28%	16.67%	!	CR
	Memorial Healthcare Sys	787,524.00	78,680.21	708,843.79	9.99%	16.67%	✓	UOS
	PACE Center for Girls	305,211.00	17,044.47	288,166.53	5.58%	16.67%	!	UOS
	SunServe	524,850.00	59,604.70	465,245.30	11.36%	16.67%	✓	UOS
	Total Healthy Youth Transitions	5,291,295.00	579,346.30	4,711,948.70	10.95%			
Total Independent Living		5,291,295.00	579,346.30	4,711,948.70	10.95%			
Literacy and Early Education								
Subsidized Childcare								
	Early Learning Coalition (ELC)	3,592,850.00	627,649.65	2,965,200.35	17.47%	16.67%	✓	UOS
	ELC - Vulnerable Population	4,258,171.00	935,830.94	3,322,340.06	21.98%	16.67%	✓	UOS
	Total Subsidized Childcare	7,851,021.00	1,563,480.59	6,287,540.41	19.91%			
Grade Level Reading								
	Broward Reads for Record	140,950.00	946.96	140,003.04	0.67%			
	Campaign for Grade Level Reading	115,538.00	3,750.00	111,788.00	3.25%			Event held in the summer.
	Volunteer Broward	125,052.00	18,573.37	106,478.63	14.85%	16.67%	✓	CR
	Kidvision	150,000.00	37,500.00	112,500.00	25.00%			
	Reading & Math	525,000.00	61,124.85	463,875.15	11.64%	16.67%	✓	CR
	Unallocated - Grade Level Reading	100,000.00	-	100,000.00	0.00%			
	Total Grade Level Reading	1,156,540.00	121,895.18	1,034,644.82	10.54%			
Total Literacy & Early Education		9,007,561.00	1,685,375.77	7,322,185.23	18.71%			
Child Welfare Supports								
Adoptive/Foster Parent Recruit								
	Forever Families/Gialogic	189,263.00	31,543.82	157,719.18	16.67%	16.67%	✓	CR
	Heart Gallery of Broward	80,640.00	13,440.00	67,200.00	16.67%	16.67%	✓	CR
	Total Adoptive/Foster Parent Recruit	269,903.00	44,983.82	224,919.18	16.67%			
Legal Supports								
	Legal Aid of Broward County	2,747,510.00	141,526.43	2,605,983.57	5.15%	16.67%	!	UOS
	Total Legal Supports	2,747,510.00	141,526.43	2,605,983.57	5.15%			
Total Child Welfare Support		3,017,413.00	186,510.25	2,830,902.75	6.18%			

Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the 3 Months Ended December 31, 2024

Fiscal Year 2024 - 2025

Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Type (Note #6)	Comments
Out of School Time								
Leadership/Quality								
	FACCT /MOTT	10,000.00	10,000.00	-	100.00%			One time payment.
	Total Leadership/Quality	10,000.00	10,000.00	-	100.00%			
Maximizing Out-of-School Time (MOST)								
	Advocacy Network on Disabilities	135,747.00	19,373.07	116,373.93	14.27%	15.00%	✔	CR
	After School Program	2,823,450.00	438,903.85	2,384,546.15	15.54%	15.00%	✔	UOS
	Broward County Parks - LOA	17,500.00	-	17,500.00	0.00%	15.00%	!	CR
	City of Hallandale	278,880.00	51,451.86	227,428.14	18.45%	15.00%	✔	UOS
	City of Hollywood	977,592.00	107,107.13	870,484.87	10.96%	15.00%	✔	UOS
	City of Miramar	190,554.00	13,171.61	177,382.39	6.91%	15.00%	✔	UOS
	City of Oakland Park	543,450.00	87,889.80	455,560.20	16.17%	15.00%	✔	UOS
	Comm After School w/Margate CRA	530,294.00	75,501.51	454,792.49	14.24%	15.00%	✔	UOS
	Community After School	997,783.00	43,251.54	954,531.46	4.33%	15.00%	!	UOS
	Community Based Connections	379,650.00	53,068.14	326,581.86	13.98%	15.00%	✔	UOS
	Firewall	2,385,878.00	358,435.65	2,027,442.35	15.02%	15.00%	✔	UOS
	FL International University	952,609.00	8,746.66	943,862.34	0.92%	3.00%	✔	CR
	FLIPANY	52,500.00	8,611.81	43,888.19	16.40%	15.00%	✔	CR
	Hallandale CRA	872,341.00	871,466.75	874.25	99.90%	100.00%	✔	CRA one time payment.
	Hollywood Beach CRA	228,665.00	228,665.00	-	100.00%	100.00%	✔	CRA one time payment.
	Jack and Jill	254,363.00	21,293.93	233,069.07	8.37%	15.00%	✔	UOS
	Kids In Distress	236,288.00	34,277.38	202,010.62	14.51%	15.00%	✔	UOS
	Soref JCC	754,671.00	144,733.18	609,937.82	19.18%	15.00%	✔	UOS
	Sunshine Aftercare Program	2,104,252.00	343,547.89	1,760,704.11	16.33%	15.00%	✔	UOS
	United Community Options	174,038.00	10,424.81	163,613.19	5.99%	15.00%	✔	UOS
	Volta Music Foundation	300,000.00	48,811.85	251,188.15	16.27%	15.00%	✔	CR
	YMCA	5,099,397.00	626,889.82	4,472,507.18	12.29%	15.00%	✔	UOS
	YMCA w/Deerfield CRA	243,574.00	21,491.07	222,082.93	8.82%	15.00%	✔	UOS
	Back to School Supplies	294,000.00	-	294,000.00	0.00%			
	Consultant	81,200.00	-	81,200.00	0.00%			PATHS and PBL training .
	Total Maximizing Out-of-School Time (MOST)	20,908,676.00	3,617,114.31	17,291,561.69	17.30%			
Summer Programs								
	Boys & Girls Club	756,000.00	-	756,000.00	0.00%			UOS Summer only program
	Lauderdale Lakes, City of	144,018.00	-	144,018.00	0.00%			UOS Summer only program
	Urban League of BC	94,500.00	-	94,500.00	0.00%			UOS Summer only program
	West Park, City of	94,500.00	-	94,500.00	0.00%			UOS Summer only program
	Total Summer Programs	1,089,018.00	-	1,089,018.00	0.00%			
Total Out-of-School Time		22,007,694.00	3,627,114.31	18,380,579.69	16.48%			

Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the 3 Months Ended December 31, 2024

Fiscal Year 2024 - 2025

Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Type (Note #6)	Comments
Physical Health								
School Health								
	FLDOH/w Coral Spring CRA	636,255.00	-	636,255.00	0.00%	16.67%	⚠	CR
	Florida Department of Health	1,381,607.00	-	1,381,607.00	0.00%	16.67%	⚠	CR
	Miami Lighthouse for the Blind	60,000.00	4,602.15	55,397.85	7.67%	16.67%	✅	CR
	Total School Health	2,077,862.00	4,602.15	2,073,259.85	0.22%			
Water Safety/Drowning Prevention								
	Florida Department Of Health	451,355.00	52,246.41	399,108.59	11.58%	16.67%	✅	CR
	Broward County-Swim Central	877,813.00	-	877,813.00	0.00%	3.00%	✅	CR
	Total Water Safety/Drowning Prevention	1,329,168.00	52,246.41	1,276,921.59	3.93%			
Kid Care Insurance Outreach								
	Florida Department Of Health	550,757.00	72,393.17	478,363.83	13.14%	16.67%	✅	CR
	Total Kid Care Insurance Outreach	550,757.00	72,393.17	478,363.83	13.14%			
Total Physical Health		3,957,787.00	129,241.73	3,828,545.27	3.27%			
Maternal & Child Health								
Screening/Assessment/Support								
	BHSC - Healthy Families Broward	1,481,927.00	109,742.49	1,372,184.51	7.41%	16.67%	✅	UOS
	North Broward Hospital District - Healthy Families	158,932.00	-	158,932.00	0.00%	16.67%	⚠	CR Pending contract execution.
	Total Screening/Assessment/Support	1,640,859.00	109,742.49	1,531,116.51	6.69%			
Mothers Overcoming Maternal Stress (MOMS)								
	Memorial Healthcare System - MOMS	1,433,912.00	109,068.39	1,324,843.61	7.61%	16.67%	✅	UOS
	Total Mothers w/Maternal Dep	1,433,912.00	109,068.39	1,324,843.61	7.61%			
Fetal Infant Mortality								
	Broward Hlthy Start-SAFE SLEEP	265,406.00	25,076.47	240,329.53	9.45%	16.67%	✅	CR
	Total Fetal Infant Mortality	265,406.00	25,076.47	240,329.53	9.45%			
Total Maternal & Child Health		3,340,177.00	243,887.35	3,096,289.65	7.30%			
Physical, Developmental, & Behavioral Needs								
MOST/Special Needs								
	After School Programs	380,595.00	47,220.50	333,374.50	12.41%	14.00%	✅	UOS
	Ann Storck Center	619,907.00	50,073.91	569,833.09	8.08%	14.00%	✅	UOS
	ARC Broward	2,122,250.00	315,356.38	1,806,893.62	14.86%	14.00%	✅	UOS
	Broward Children's Center	840,049.00	99,239.43	740,809.57	11.81%	14.00%	✅	UOS
	Center for Hearing & Communication - FS KIDS	351,900.00	29,247.43	322,652.57	8.31%	14.00%	✅	UOS
	Smith Community MH	1,116,850.00	92,922.23	1,023,927.77	8.32%	14.00%	✅	UOS
	United Cerebral Palsy	1,081,474.00	68,007.63	1,013,466.37	6.29%	14.00%	✅	UOS
	YMCA of S FL	5,870,445.00	713,404.57	5,157,040.43	12.15%	14.00%	✅	UOS
	Total MOST/Special Needs	12,383,470.00	1,415,472.08	10,967,997.92	11.43%			

Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the 3 Months Ended December 31, 2024

Fiscal Year 2024 - 2025

Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Type (Note #6)	Comments
MOST Summer Program/Special Needs								
	Total MOST Summer Program/Special Needs	670,749.00	-	670,749.00	0.00%			Summer only program.
	Subtotal MOST Special Needs	13,054,219.00	1,415,472.08	11,638,746.92	10.84%			
STEP								
	Ann Storck Center, Inc.	545,345.00	34,162.02	511,182.98	6.26%	16.67%	⚠	UOS
	Arc Broward, Inc.	848,498.00	153,228.96	695,269.04	18.06%	16.67%	✅	UOS
	CCDH, Inc. d/b/a The Advocacy Network on Disabilities	134,570.00	19,099.78	115,470.22	14.19%	16.67%	✅	UOS
	Center for Hearing & Communication, Inc.	226,943.00	39,357.30	187,585.70	17.34%	16.67%	✅	UOS
	Goodwill Industries of SF, Inc.	142,521.00	-	142,521.00	0.00%	16.67%	⚠	UOS Pending amendment.
	Smith Mental Health Found	583,196.00	40,579.32	542,616.68	6.96%	16.67%	✅	UOS
	United Community Options	1,149,881.00	49,859.67	1,100,021.33	4.34%	16.67%	⚠	UOS
	YMCA of South Florida	1,346,901.00	286,524.86	1,060,376.14	21.27%	16.67%	✅	UOS
	Total STEP	4,977,855.00	622,811.91	4,355,043.09	12.51%			
Information/Referral Network								
	First Call for Help BH	374,018.00	-	374,018.00	0.00%	16.67%	⚠	UOS Pending contract execution.
	First Call for Help SN	1,061,342.00	73,005.71	988,336.29	6.88%	16.67%	✅	UOS
	Total Information/Referral Network	1,435,360.00	73,005.71	1,362,354.29	5.09%			
Respite Services-BREAK								
	Memorial Healthcare System	129,245.00	23,215.53	106,029.47	17.96%	16.67%	✅	UOS
	Smith Community MH	107,349.00	13,740.45	93,608.55	12.80%	16.67%	✅	UOS
	Total Respite Services-BREAK	236,594.00	36,955.98	199,638.02	15.62%			
Total Physical, Developmental, & Behavioral Needs		19,704,028.00	2,148,245.68	17,555,782.32	10.90%			
Child & Youth Safety								
Eliminate Bullying and Choose								
	United Way - Choose Peace	61,760.00	-	61,760.00	0.00%	16.67%	⚠	CR
	Total Eliminate Bullying and Choose	61,760.00	-	61,760.00	0.00%			
Total Child & Youth Safety		61,760.00	-	61,760.00	0.00%			
Grand Total Service Goals		124,622,048.00	14,467,269.06	110,154,778.94	11.61%			

Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the 3 Months Ended December 31, 2024

Fiscal Year 2024 - 2025

Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Type (Note #6)	Comments
System Goals:								
Seamless System of Care								
Single Point of Entry								
	First Call for Help GP	629,714.00	42,022.19	587,691.81	6.67%	16.67%	✔	CR
	Total Single Point of Entry	629,714.00	42,022.19	587,691.81	6.67%			
Research & Evaluate Systems of Care								
Leadership/Resources-Strategic								
	CCB	10,000.00	10,000.00	-	100.00%			
	Children Strategic Plan Initiatives	59,930.00	24,930.00	35,000.00	41.60%			
	Unallocated-Strategic Plan	40,070.00	-	40,070.00	0.00%			
	Total Leadership/Resources-Strategic	110,000.00	34,930.00	75,070.00	31.75%			
Improve Provider Reporting								
	Data Systems	72,000.00	15,000.00	57,000.00	45.73%			
	Software maintenance	27,500.00	2,665.98	24,834.02	9.69%			
	Web hosting Fee	103,710.00	55,740.00	47,970.00	53.75%			
	Unallocated-Improve Provider Reporting	51,899.00	-	51,899.00	0.00%			
	Total Improve Provider Reporting	255,109.00	73,405.98	181,703.02	28.77%			
Promote Research Initiatives								
	ALHNNH/UL FS - ABCD/Lauderhill, Hollywood & Ft Lauderdale	197,420.00	-	197,420.00	0.00%	16.67%	⚠	CR Pending contract execution
	A Little Help Never Hurt / UL FS - ABCD / Pompano	40,000.00	-	40,000.00	0.00%	16.67%	⚠	CR Pending contract execution
	Unallocated-Promote Research Initiatives	75,000.00	-	75,000.00	0.00%			
	Total Promote Research Initiatives	312,420.00	-	312,420.00	0.00%			
Integrated Data System								
	IDS -We Are Supported- CPAR Initiative	50,000.00	-	50,000.00	0.00%			
	Unallocated - Integrated data system	20,000.00	-	20,000.00	0.00%			
	Total Integrated Data System	70,000.00	-	70,000.00	0.00%			
Total Research, Evaluate & Seamless Systems of Care		1,377,243.00	150,358.17	1,226,884.83	10.92%			

Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the 3 Months Ended December 31, 2024

Fiscal Year 2024 - 2025

Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Type (Note #6)	Comments
Public Awareness & Advocacy								
Sponsorships								
	Sponsorship-High Impact	100,000.00	7,500.00	92,500.00	7.50%			
	Sponsorship	80,000.00	15,800.00	64,200.00	19.75%			
	Total Sponsorships	<u>180,000.00</u>	<u>23,300.00</u>	<u>156,700.00</u>	<u>12.94%</u>			
Educate Taxpayers								
	Broward Education Comm Network	31,600.00	300.00	31,300.00	0.95%			
	MNetwork	250,000.00	10,514.50	239,485.50	4.21%			
	Marketing	457,800.00	54,830.04	402,969.96	11.98%			
	Other Purchased Services	6,000.00	-	6,000.00	0.00%			
	Resource Guide	140,700.00	-	140,700.00	0.00%			
	Outreach Materials	85,000.00	10,295.00	74,705.00	12.11%			
	Unallocated - Public Awareness	451,200.00	-	451,200.00	0.00%			
	Total Educate Taxpayers	<u>1,422,300.00</u>	<u>75,939.54</u>	<u>1,346,360.46</u>	<u>5.34%</u>			
Advocacy/Outreach								
	FACCT Dues	80,000.00	80,000.00	-	100.00%			
	Travel / Dues & Fee	20,000.00	284.13	19,715.87	1.42%			
	Total Advocacy/Outreach	<u>100,000.00</u>	<u>80,284.13</u>	<u>19,715.87</u>	<u>80.28%</u>			
Pub Communication w/ Special Population								
	ADA Remediation	18,000.00	-	18,000.00	0.00%			
	Other Purchased Services	5,000.00	-	5,000.00	0.00%			
	Unallocated - Public Comm w/ Spec. Pop	22,000.00	-	22,000.00	0.00%			
	Total Pub Communication w/ Spec Pop	<u>45,000.00</u>	<u>-</u>	<u>45,000.00</u>	<u>0.00%</u>			
Total Public Awareness & Advocacy		<u>1,747,300.00</u>	<u>179,523.67</u>	<u>1,567,776.33</u>	<u>10.27%</u>			
Leveraging Resources								
	Consultant	30,000.00	-	30,000.00	0.00%			To be used as needed.
	Total Maximize Leveraged Funds	<u>30,000.00</u>	<u>-</u>	<u>30,000.00</u>	<u>0.00%</u>			
Total Leveraging Resources		<u>30,000.00</u>	<u>-</u>	<u>30,000.00</u>	<u>0.00%</u>			
Grand Total System Goals		<u>3,154,543.00</u>	<u>329,881.84</u>	<u>2,824,661.16</u>	<u>10.46%</u>			
	Unallocated General	4,713,765.00	-	4,713,765.00	0.00%			
Total All Goals		<u>\$ 132,490,356.00</u>	<u>\$ 14,797,150.90</u>	<u>\$ 117,693,205.10</u>	<u>11.17%</u>			

Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the 3 Months Ended December 31, 2024

Fiscal Year 2024 - 2025

Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Type (Note #6)	Comments
Special Revenue Fund Program Services Detail								
Financial Stability								
	OIC of South Florida	100,000.00	-	100,000.00	0.00%		CR	Pending contract execution.
	United Way	87,000.00	-	87,000.00	0.00%		CR	Pending contract execution.
	Urban League of BC	379,713.00	-	379,713.00	0.00%		CR	Pending contract execution.
	Total Financial Stability	566,713.00	-	566,713.00	0.00%			
Youth FORCE								
	Firewall Centers, Inc	143,780.00	-	143,780.00	0.00%		CR	Pending contract execution.
	Urban League of BC	111,000.00	-	111,000.00	0.00%		CR	Pending contract execution.
	YMCA of South FL	245,220.00	-	245,220.00	0.00%		CR	Pending contract execution.
	Total Youth FORCE	500,000.00	-	500,000.00	0.00%			
LEAP High School								
	Boys & Girls Club	100,000.00	-	100,000.00	0.00%		CR	Pending contract execution.
	Hispanic Unity of Florida, Inc.	70,326.00	-	70,326.00	0.00%		CR	Pending contract execution.
	HANDY	100,000.00	-	100,000.00	0.00%		CR	Pending contract execution.
	PACE Center for Girls	100,000.00	-	100,000.00	0.00%		CR	Pending contract execution.
	Total LEAP High School	370,326.00	-	370,326.00	0.00%			
Healthy Youth Transitions (HYT)								
	FLITE-FS KIDS	100,000.00	-	100,000.00	0.00%		CR	Pending contract execution.
	Total Healthy Youth Transitions	100,000.00	-	100,000.00	0.00%			
Maximizing Out-of-School Time (MOST)								
	YMCA w/Deerfield CRA	200,000.00	-	200,000.00	0.00%		CR	Pending contract execution.
	Total Maximizing Out-of-School Time (MOST)	200,000.00	-	200,000.00	0.00%			
Promote Research Initiatives								
	A Little Help Never Hurt / UL FS - PN	23,500.00	-	23,500.00	0.00%		CR	Pending contract execution.
	A Little Help Never Hurt / UL FS - PN	200,000.00	-	200,000.00	0.00%		CR	Pending contract execution.
	Unallocated-Promote Research Initiatives SR	3,225.00	-	3,225.00	0.00%			
	Total Promote Research Initiatives	226,725.00	-	226,725.00	0.00%			
Total Expenditures Special Revenue Fund PS		1,963,764.00	-	1,963,764.00	0.00%			
	Unallocated Special Revenue Fund	15,953.00	-	15,953.00	0.00%			
Grand Total Expenditures Special Revenue Fund PS		\$ 1,979,717.00	-	\$ 1,979,717.00	0.00%			

Children's Services Council of Broward County
Notes to the Preliminary Financial Statements
December 31, 2024

- (1) The Children's Services Council of Broward County ("CSC") budgets, as revenue, 95% of the property taxes levied, as allowed by state statute.
- (2) The modified accrual basis of accounting is utilized by CSC. Under the modified accrual basis, revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable.
- (3) Funds invested in the SBA, and the Florida PALM accommodate pool participants with readily available cash. The pool follows GASB Statement No. 31 which outlines two options for accounting and reporting for money market investment pools as either "2a-7 like fund" or fluctuation of the net asset value ("NAV"). CSC accounts for investments funds using the first method.
The Managed Investment Fund consists of longer-term securities for the core investments. This fund is managed by PFM in accordance with CSC's Investment Policy. US Bank provides the custodial cash services. The investments are reported at Market Value. This longer-term portfolio maintains safety while adding additional yield to the overall investments. The Finance committee receives quarterly updates on this portfolio. The gain or loss on the Managed Investment Fund is reported separately in the monthly statements for ease of reference. As of December 31, 2024 the reported year-to-date loss on said funds is \$2,338.98.
- (4) Fund Balance is broken out into the following categories:
Nonspendable-Represents amounts that cannot be spent because they are either (a) not in a spendable form or (b) legally or contractually required to remain intact. Balance includes Prepaid expenses and FSA deposits.
Committed for Building Fund- represents Fund Balance committed for Building Fund to prepare for future growth.
Assigned for Contracts/Encumbrances -In addition to encumbrances, this category includes pending contracts not yet encumbered, such as new initiatives, summer 2025 programs, and new RFPs occurring during the year.
Assigned for Administration -Includes the projected expenditure for salary, fringe, travel, supplies, capital outlay etc for FY25
Unassigned Fund Balance includes a Minimum Fund Balance of 17% or two months of the annual operating budget. GASB recognizes this as a Best Practice model for governments. The Council approved the increase in Minimum Fund Balance from 10% to 17% in June 2022. The remaining unassigned fund balance represents the residual fund balance that has not been assigned to other funds, and is not restricted, committed or assigned for specific purposes within the General Fund. Unassigned fund balance changes as revenue is received and actual expenditures are incurred.
- (5) Lease & Subscription Software Expenditures: The financial statements include the adoption of GASB Statement No. 87, *Leases*, and GASB 96-*Subscription Based Information Technology Arrangements*. Both statements require the establishment of a right-to-use asset and the corresponding liability. The statements require the reporting of the related debt service expenditures in the fund financial statements. The Council is prohibited by statute from having debt. Therefore, lease and subscription software principal and interest payments are reported in the financials as lease & subscription software expenditures and not debt service expenditures.
- (6) Reimbursement Type The general consensus is that CSC pays for services rendered on a unit of service basis (UOS). While certain services do not lend themselves to be paid on a UOS basis, CSC reserves the right to implement unit of service or cost reimbursement as applicable to the situation. Therefore, CSC pays on a cost reimbursement (CR) and UOS method as defined below.
UOS -Payment is made when a unit of service is provided. The unit price is determined at the time of contract negotiation. Supporting documents for units provided is the Unit of Service Detail Report generated from data entered by the Provider in the Delivery Module of SAMIS. Additional supporting documentation is not required to be submitted at the time of payment. Unit of service contracts also include flex funds, value added, space and utilities, out of school time fees, start-up expenses etc., which are paid as cost reimbursement and require supporting documentation.
CR -All items presented for payment must be supported by detailed documentation to be reimbursed. This includes all salaries, flex funds, value added, space and utilities, out of school time fees, start-up expenses etc.

TAB 17

For Council Meeting January 16, 2025

Issue: Monthly Statements for the Managed Fund.

Action: Accept Monthly Statement for the Managed Fund from PFM and US Bank for December 31, 2024.

Budget Impact: N/A.

Background: At the November 18, 2021, Council Meeting, the Council approved establishing a Managed Investment Fund consisting of longer-term securities for the core investments. PFM Asset Management LLC manages this fund in accordance with CSC's Investment Policy, with US Bank providing custodial cash services. This longer-term portfolio maintains safety while adding additional yield to the overall investments. Together, PFM and US Bank manage the funds which will be measured against several highly respected industry performance indexes to ensure the portfolio remains on track. In accordance with the Investment policy, the Council approved at the June 2022 meeting, that staff would bring forth a summary of the monthly statements from both PFM and US Bank to the Council; however, if any Council Member has questions or wants additional information, the entire statement is available for review. PFM will present a fund performance report to the Finance Committee at the end of each quarter which any Council Member is welcome to attend.

Current Status: As of December 31, 2024, the balance of the Managed Fund is \$27,080,173, which includes a net gain (increase) of \$55,515 from the prior month. It is important to clarify that these two statements reflect the activities of the overall portfolio and do not indicate the performance of the fund. The amount shown in the financial statements reflects the balance of the Custodian (US Bank), which slightly differs from the balance reflected in the PFM statements. This is due to timing differences related to the various security trades.

Recommended Action: Accept Monthly Statement for the Managed Fund from PFM and US Bank for December 31, 2024.

Managed Account Summary Statement

For the Month Ending **December 31, 2024**

CSC BROWARD COUNTY CORE PORTFOLIO - 00000000

Transaction Summary - Managed Account

Opening Market Value	\$26,582,447.63
Maturities/Calls	(86,215.61)
Principal Dispositions	(968,077.35)
Principal Acquisitions	1,142,246.09
Unsettled Trades	0.00
Change in Current Value	(37,964.66)
Closing Market Value	\$26,632,436.10

Cash Transactions Summary - Managed Account

Maturities/Calls	0.00
Sale Proceeds	979,812.28
Coupon/Interest/Dividend Income	74,088.11
Principal Payments	86,215.61
Security Purchases	(1,144,552.41)
Net Cash Contribution	(426.36)
Reconciling Transactions	0.00

Earnings Reconciliation (Cash Basis) - Managed Account

Interest/Dividends/Coupons Received	85,823.04
Less Purchased Interest Related to Interest/Coupons	(2,306.32)
Plus Net Realized Gains/Losses	8,607.21
Total Cash Basis Earnings	\$92,123.93

Cash Balance

Closing Cash Balance **\$193,717.37**

Earnings Reconciliation (Accrual Basis)

	Total
Ending Amortized Value of Securities	26,640,400.36
Ending Accrued Interest	255,259.42
Plus Proceeds from Sales	979,812.28
Plus Proceeds of Maturities/Calls/Principal Payments	86,215.61
Plus Coupons/Dividends Received	74,088.11
Less Cost of New Purchases	(1,144,552.41)
Less Beginning Amortized Value of Securities	(26,545,052.89)
Less Beginning Accrued Interest	(245,503.72)
Total Accrual Basis Earnings	\$100,666.76

Portfolio Summary and Statistics

For the Month Ending **December 31, 2024**

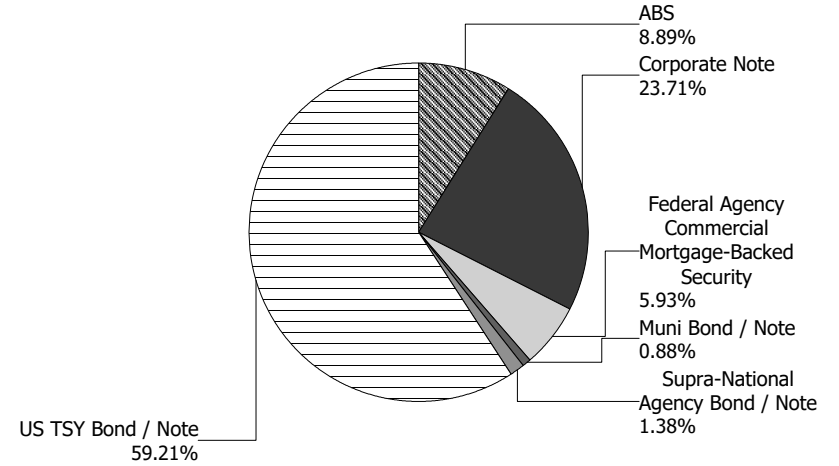
CSC BROWARD COUNTY CORE PORTFOLIO - 00000000

Account Summary

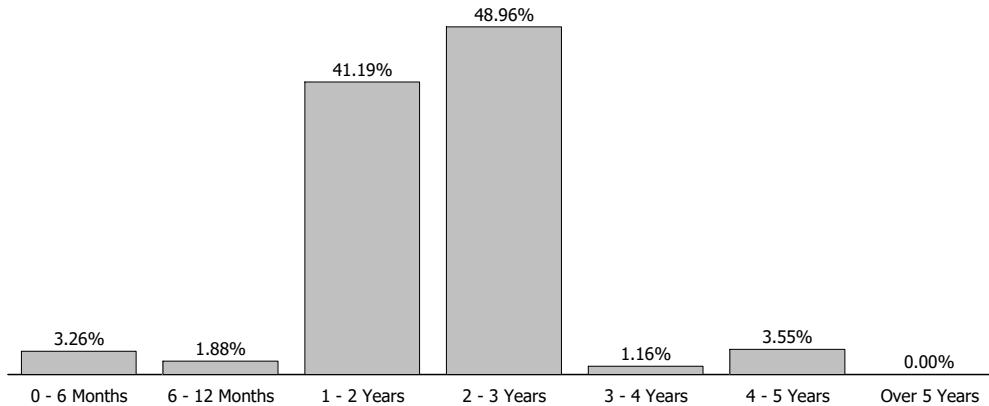
Description	Par Value	Market Value	Percent
U.S. Treasury Bond / Note	15,830,000.00	15,768,619.85	59.21
Supra-National Agency Bond / Note	365,000.00	366,581.91	1.38
Municipal Bond / Note	235,000.00	234,625.11	0.88
Federal Agency Commercial Mortgage-Backed Security	1,629,339.25	1,580,551.28	5.93
Corporate Note	6,315,000.00	6,315,473.70	23.71
Asset-Backed Security	2,370,718.22	2,366,584.25	8.89
Managed Account Sub-Total	26,745,057.47	26,632,436.10	100.00%
Accrued Interest		255,259.42	
Total Portfolio	26,745,057.47	26,887,695.52	

Unsettled Trades **0.00** **0.00**

Sector Allocation



Maturity Distribution



Characteristics

Yield to Maturity at Cost	4.32%
Yield to Maturity at Market	4.42%
Weighted Average Days to Maturity	750

Managed Account Issuer Summary

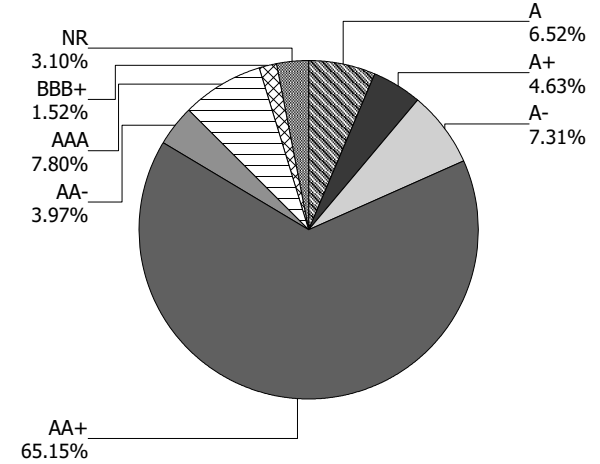
For the Month Ending **December 31, 2024**

CSC BROWARD COUNTY CORE PORTFOLIO - 00000000

Issuer Summary

Issuer	Market Value of Holdings	Percent
Accenture PLC	34,490.58	0.13
Adobe Inc	80,570.16	0.30
African Development Bank	366,581.91	1.38
Ally Auto Receivables Trust	113,528.82	0.43
American Express Co	224,335.16	0.84
ANZ Group Holdings Ltd	275,980.93	1.04
AstraZeneca PLC	90,517.32	0.34
BA Credit Card Trust	59,724.12	0.22
Bank of America Corp	387,486.69	1.45
Bank of Montreal	201,499.75	0.76
Bank of New York Mellon Corp	193,628.80	0.73
Bank of Nova Scotia	190,044.65	0.71
BlackRock Inc	125,304.75	0.47
BMW Vehicle Lease Trust	22,838.40	0.09
BP PLC	151,627.50	0.57
Bristol-Myers Squibb Co	40,334.24	0.15
Canadian Imperial Bank of Commerce	136,431.81	0.51
Capital One Financial Corp	151,149.88	0.57
CarMax Inc	288,859.16	1.08
Caterpillar Inc	201,484.93	0.76
Cisco Systems Inc	120,868.56	0.45
CNH Equipment Trust	69,250.27	0.26
Commonwealth Bank of Australia	249,949.50	0.94
Commonwealth of Massachusetts	169,955.63	0.64
Cooperatieve Rabobank UA	259,166.70	0.97
Deere & Co	196,304.75	0.74
Diageo PLC	202,652.40	0.76
Discover Card Execution Note Trust	333,372.17	1.25
Eli Lilly & Co	125,285.13	0.47
Federal Home Loan Mortgage Corp	1,248,395.70	4.69
Federal National Mortgage Association	332,155.58	1.25
Ford Credit Auto Owner Trust	25,614.67	0.10

Credit Quality (S&P Ratings)



Managed Account Issuer Summary

For the Month Ending **December 31, 2024**

CSC BROWARD COUNTY CORE PORTFOLIO -0000000

Issuer	Market Value of Holdings	Percent
GM Financial Consumer Automobile Receiv	106,157.63	0.40
Goldman Sachs Group Inc	175,978.98	0.66
Harley-Davidson Inc	29,158.57	0.11
Home Depot Inc	110,995.09	0.42
Honda Auto Receivables Owner Trust	180,818.30	0.68
Honda Motor Co Ltd	145,307.98	0.55
Honeywell International Inc	115,410.21	0.43
Hormel Foods Corp	60,258.84	0.23
Hyundai Auto Receivables Trust	54,787.73	0.21
John Deere Owner Trust	195,793.15	0.74
JPMorgan Chase & Co	271,702.46	1.02
Mastercard Inc	59,343.00	0.22
Morgan Stanley	114,758.95	0.43
National Rural Utilities Cooperative Fi	115,138.36	0.43
PACCAR Inc	110,959.77	0.42
PNC Financial Services Group Inc	135,614.30	0.51
Royal Bank of Canada	201,838.20	0.76
State of Connecticut	64,669.48	0.24
State Street Corp	405,807.95	1.52
Texas Instruments Inc	120,503.76	0.45
Toronto-Dominion Bank	202,281.00	0.76
Toyota Auto Receivables Owner Trust	115,825.98	0.43
Toyota Motor Corp	190,465.80	0.72
Truist Financial Corp	99,761.90	0.37
United States Treasury	15,768,619.85	59.20
UnitedHealth Group Inc	195,215.28	0.73
Westpac Banking Corp	185,323.20	0.70
WF Card Issuance Trust	291,183.93	1.09
World Omni Auto Trust	139,365.83	0.52
Total	\$26,632,436.10	100.00%



MARKET AND COST RECONCILIATION

	12/31/2024 MARKET	12/31/2024 FEDERAL TAX COST
Beginning Market And Cost	27,024,658.60	26,931,429.80
Investment Activity		
Interest	83,516.76	83,516.76
Realized Gain/Loss	8,607.99	8,607.99
Change In Unrealized Gain/Loss	- 44,976.20	.00
Net Accrued Income (Current-Prior)	8,793.29	8,793.29
Total Investment Activity	55,941.84	100,918.04
Plan Expenses		
Trust Fees	- 427.18	- 427.18
Total Plan Expenses	- 427.18	- 427.18
Net Change In Market And Cost	55,514.66	100,490.86
Ending Market And Cost	27,080,173.26	27,031,920.66



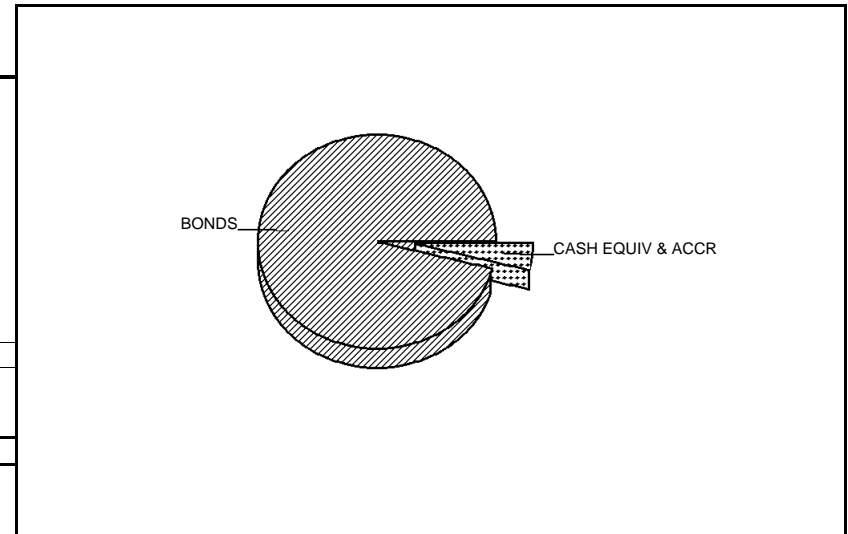
CASH RECONCILIATION

Beginning Cash	.00
Investment Activity	
Interest	83,516.76
Cash Equivalent Purchases	- 159,877.29
Purchases	- 1,142,246.09
Cash Equivalent Sales	164,740.84
Sales/Maturities	1,054,292.96
Total Investment Activity	427.18
Plan Expenses	
Trust Fees	- 427.18
Total Plan Expenses	- 427.18
Net Change In Cash	.00
Ending Cash	.00

ASSET SUMMARY

ASSETS	12/31/2024 MARKET	12/31/2024 FEDERAL TAX COST	% OF MARKET
Cash And Equivalents	193,717.37	193,717.37	0.72
U.S. Government Issues	17,350,445.34	17,359,804.51	64.06
Corporate Issues	6,576,970.60	6,535,424.28	24.29
Foreign Issues	2,472,012.70	2,455,572.85	9.13
Municipal Issues	234,625.60	235,000.00	0.87
Total Assets	26,827,771.61	26,779,519.01	99.07
Accrued Income	252,401.65	252,401.65	0.93
Grand Total	27,080,173.26	27,031,920.66	100.00

Estimated Annual Income **1,093,124.98**



ASSET SUMMARY MESSAGES

Estimated Annual Income is an estimate provided for informational purposes only and should not be relied on for making investment, trading, or tax decisions. The estimates may not represent the actual value earned by your investments and they provide no guarantee of what your investments may earn in the future.

TAB 18

For Council Meeting January 16, 2025

Issue: CSC Monthly Purchases for Administrative Operations.

Action: Approve CSC Monthly/Annual Purchases.

Budget Impact: See attached Report.

Background: The State Statute creating and governing the CSC, Chapter 2000-461, as amended, states:

Section 6: No funds of the council shall be expended except by check as aforesaid, except the expenditure of petty cash or the issuance of checks made payable for sums no greater than \$5,000, shall be expended without prior approval of the council, in addition to the budgeting thereof.

The Council's procurement policies and procedures stipulate that expenditures are approved by the Council prior to being expended. As such, the financial system requires a Council Approval (CA) date at multiple points throughout the system including all processed payments. Internal controls for tracking expenditures in accordance with the statute are validated by auditors every year and there have been no significant deviations since the inception of the Council.

Since 2004 at the Council's direction, staff was instructed to only provide back-up material for purchases when the item is over \$10,000. As always, back-up for purchases below \$10,000 are available upon request.

Current Status: In accordance with policy, please find attached the Invoices, Travel, Purchase Orders, Sponsorships, etc., for the month of January 2025 that are under the CEO's approval authority but have yet to be Council approved. The staff has segregated the items into various categories to facilitate reviewing the various purchases. All purchases listed are within the budget approved by the Council at TRIM as amended from time to time.

Please note that items over \$10,000 have a specific Issue Paper or copy of the related back-up attached to further explain the expenditure. Additional information for **any** expenditure is available upon request.

Recommended Action: Approve CSC Monthly/Annual Purchases.



**List of Invoices, Travel, Purchase Orders, Sponsorships, etc.
Submitted to the Children's Services Council
January 16, 2024**

Vendor	Description	Amount	Comment (Back-up documentation is available upon request.)
Purchase Orders (less than \$10,000):			
Intuit Quickbooks	Financial Software (Employee Fund and CCB Financials)	\$ 150	Price Increase
Program Related Purchases:			
Venngage	ADA Compliant Software	\$ 348	System Goal 934
Facilities Operations:			
Century Fire Protection	Fire Alarm Monitoring	\$ 1,100	Additional Amount Requested to cover previous FY invoices
Oratso	Front Door Repair	\$ 210	
Employee Travel and Training:			
Diane Choi	Collective Impact Action Summit; 12/10/24; Virtual	\$ 215	
Alicia Williams; Carl Dasse; Cindy Arenberg Seltzer; David Kenton; Dion Smith; Kathleen Campbell; Kenneth King; Kimberly Adams Goulbourne; Marissa Greif-Hackett; Marlando Christie; Michelle Hamilton; Nicholas Hessing; Maria Juarez Stouffer; Sharetta Remikie; Sue Gallagher	FACCT Annual Conference; 1/28/25 - 1/31/25; Lake Buena Vista	\$ 10,000	
Betty Dominguez	Sunshine Conference; 3/6/25 - 3/7/25; Orlando	\$ 982	
David Kenton	FGFOA Boot Camp - 2/6/25 -2/7/25; Orlando	\$ 440	
Pooja Yajnik	Women Leading Broward - Orientation 1/13/25; Ft Lauderdale Sessions-1/29/2025, 2/26/2025, 4/2/2025, & 5/21/2025	\$ 824	
Trainers:			
Aimee Bernstein	Self-Care	\$ 788	Organizational Development
Berger Counseling Services	Self-Care and Resiliency at Work	\$ 788	Organizational Development
CE Broker	Annual Membership Renewal Fee	\$ 200	Tool to allow CSC to offer CEU's



**List of Invoices, Travel, Purchase Orders, Sponsorships, etc.
Submitted to the Children's Services Council
January 16, 2024**

Vendor	Description	Amount	Comment (Back-up documentation is available upon request.)
Sponsorship:			
CareerSource Broward (SPNR-24-66)	Worlds of Work (WOW); 3/13/25; Sunrise	\$ 10,000	This event introduces 14 and 15 year-old high school students to CareerSource Broward and provides them with information about career choices while they still have time to select foundational classes needed to be competitive when applying for post-secondary education or training for work if that is their choice upon graduation from high school.
Early Learning Coalition of Broward County (SPNR-24-67)	The Broward Early Childhood Education Conference; 2/22/25; Lauderdale Lakes	\$ 2,000	This conference is for early childhood educators from across the county to mingle with others and attend both large and small group workshops on topics related to early childhood best practices.
Epilepsy Florida (SPNR-24-61)	Walk the Talk for Epilepsy; 4/5/25; Hollywood	\$ 2,000	The purpose of this event is to raise awareness about epilepsy while providing those living with the disorder an invaluable opportunity to come together and make their voices heard. The Kids' Corner at the event will provide fun and educational activities during the main event, promoting safety/injury prevention, fitness, nutrition, arts education, and more.
Friends of North Regional Library (SPNR-24-68)	Art Lit 2025: A Celebration of Art, Culture, and Stories that Connect Us; 2/8/25; Coconut Creek	\$ 2,000	This program will consist of four programs featuring performers, artists, and musicians highlighting Chinese Culture and the Celebration of Chinese Lunar New Year. The four programs are the Musical Instrument Petting Zoo, a South Florida Ensemble, a shadow puppet workshop, and a performance by puppeteer David Goboff.
OIC of South Florida (SPNR-24-71)	STEAMFEST 2025; 2/22/25; Davie	\$ 2,000	This event is dedicated to inspiring a love for science, technology, engineering, arts, and math (STEAM) in K-12 children, youth, and their families. The children and youth will have a day of hands-on, interactive activities designed to spark curiosity, build critical skills, and showcase the incredible opportunities available in STEAM fields.
United Way of Broward County (SPNR-24-70)	Peace and Health Festival; 2/14/25; Hallendale Beach	\$ 2,000	This event will unite students, staff, and parents from across the county in community service projects aimed at supporting each other and making a positive impact. Attendees will also have the chance to engage and learn, particularly from local behavioral health resources.
Zeta D.O.V.E. Foundation (SPNR-24-67)	State of Florida Leadership Conference; 2/7/25 - 2/8/25; West Palm Beach	\$ 2,000	This conference will be an invaluable opportunity for Broward youth to develop their leadership skills and foster a commitment to community engagement. It will provide Zeta Dove (youth) members with workshops, networking opportunities, and insights from experienced leaders that will inspire them to make a positive impact in their communities.

TAB 19

DRAFT

**The Broward Reads Coalition - Campaign for Grade-Level Reading
Meeting Minutes
December 4, 2024
9:30 am**

The meeting was conducted via Zoom.

Participants: Cindy Arenberg Seltzer (Co-Chair), Dr. Sharetta Remikie, Kimberly Adams Goulbourne, Nicholas Hessing, Liza Khan, and Yolanda Meadows (CSC of Broward County); Dr. Lori Canning (Co-Chair), Wanda Robinson (BCPS); Jenny Del Valle, Bari Goldberg, Kathy Wint (HandsOn Broward); Roni Tanenbaum (University of Florida -New Worlds Reading); Lisa Maraj [Sporillo] (City of Pembroke Pines); Bob Mayersohn (Broward Legislative Delegation); Renee Jaffee, Allison Metsch (Early Learning Coalition); Denise Horland (City of Plantation/Broward League of Cities); Jackie Wehmeyer (City of Parkland); Kimberly White (Broward County Libraries); Laura Gomez (FIU); Sharon Hughes (YMCA of South Florida)

I. Welcome

Cindy Arenberg Seltzer convened the meeting at 9:35 and extended a warm welcome to the attendees.

Dr. Lori Canning moved to approve the October meeting minutes, and Dr. Sharetta Remikie seconded. The motion passed without any objections.

II. Partner Updates

a) CSC of Broward County (Cindy Arenberg Seltzer, Dr. Sharetta Remikie, Liza Khan)

Dr. Remikie started off with an introduction of CSC's latest employee and Director in the Public Affairs and Organizational Development team, Kimberly Adams Goulbourne. Kimberly expressed her gratitude for becoming a part of the team and looking forward to being a part of successful initiatives.

Dr. Remikie proceeded with a report on the Florida Grade-Level Reading Campaign's (FGLRC) activities.

- At the national level, Dr. Remikie encouraged everyone to stay connected and engaged in this important work. She stated that we must continue to build on our efforts, and we could start by inviting others to join the coalition.
- At the state level, FGLRC received Helios funding, which enables the establishment of the Sound Beginnings Ambassador Program and the expansion of the Book Smart platform, which emphasizes early language development and literacy access across Florida. Additionally, FGLRC is

DRAFT

looking to hire a grant writer to aid them in seeking opportunities to do more initiatives in the state.

- At the local level, Dr. Remikie reported, Broward Read for the Record's 10th anniversary, included many celebrations and activities such as:
 - ❖ The author's visit and exclusive reading at Walker Elementary School.
 - ❖ The Read for the Record Panel at the Broward County Library Conference on Children's Literature.
 - ❖ Coconut Creek Elementary School had a field trip to Butterfly World which included a courtyard reading with Mayor Sandra Welch.
 - ❖ CSC's office had a Featured Wall of Inspiration for BRFTR, just to name a few.

Dr. Remikie added that a full report and statistics will be shared at our February coalition meeting.

Dr. Remikie shared that the Jumpstart's Read for the Record award nominations are out, and Broward will be applying. She stated the deadline to apply was December 20 and winners will be announced in January 2025.

b) Broward County Public Schools (Dr. Lori Canning)

Dr. Lori Canning reported that Broward Read for the Record had a total of 481 registrations with 150 public schools, 42 charter schools, and 308 private schools. She stated there were a total of 38,909 books that went out to schools and 2,000 books went to community partners. Dr. Canning shared photos of the many guest readers that were present for Broward Read for the Record, beginning with the book packing event and many other events that led up to the event day. She gave a brief overview of the different events that took place at the libraries and at MODS.

Dr. Canning advised the group planning the Real Men Read event has begun and will take place in February 2025. Lori also shared the possibility of conducting a women's event in March for Women's History Month. She reminded the group of the Family Read Aloud event with Dr. Hepburn and author Ray Shipman, scheduled for December 12, 2024.

c) Early Learning Coalition (Renee Jaffee, Allison Metsch)

Allison Metsch talked about ELC's participation during the Broward Read for the Record event. Activities included conversation and activity regarding being nervous and emotional. Once the activities were completed a picnic lunch was held.

Allison advised the group that ELC's model classroom is mostly focused on pre-k and is currently semi-open. She reported the classroom has been equipped with

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Science, technology, engineering, and mathematics (STEAM) technology and an emotion corner for the children. According to Allison the classroom will be used for training educators with a hands-on approach.

Renee Jaffe mentioned that providers have been mandated to use a new assessment tool. This teacher-child interaction assessment has been deemed as a best practice tool. She explained that this tool is comprised of 3 monitoring assessments to gain a better understanding of when students are ready for kindergarten. Renee stated this year will be the first school year of activation and results will be available immediately after the school year concludes. She shared that out of 500 programs, 33 scored below expectations. She also added that 153 VPK programs were excellent, 176 were above excellent, and 117 met expectations.

Allison explained a deeper dive into the data showed a correlation between the class structure and children's high scores. She shared that this was a win because it has been progressive, and this connection was not present with the previous tool utilized. Allison proudly shared that the children are doing better and even scoring higher than the state. Allison exclaimed the best thing is that ELC gets the data in real-time, thus eliminating a summer slide. Lastly, she shared that ELC will be reviving an in-person Broward Early Childhood Education Conference. The conference will be held on February 22, 2025.

Renee shared that, through this legislative session, many different initiatives have been created to ensure that struggling VPK students can catch up before the school year begins.

d) Broward County Libraries (Kimberly White)

Kimberly White reported on Broward County Libraries' Broward Read for the Record events, which included, the conference panel, multiple libraries providing programs, and the storybook festival. She continued to explain that the library applied for a grant through the National Endowment for the Arts (NEA). She announced as a result, there will be an NEA read event in January and February surrounding Chinese culture, as well as a story walk event in February in partnership with the City of Pembroke Pines. Kimberly also shared that Artlit will take place on February 8 at the North Regional Library. She shared that the annual Books and Bears event is scheduled for December 16, 2024, at the Florida Panther Amerant Arena. According to Kim, the goal this year is 3,500. She shared the link to recruit volunteers.

Kimberly advised that the libraries have been doing enhanced work with various departments of Broward County Schools, such as an after-school tutoring

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program and a Book Buddies program. The Book Buddies program entails long-distance learning.

HandsOn South Florida (Jenny Del Valle)

Jenny Del Valle reported that 1,370 volunteers participated in Broward Read for the Record (this is not the final number). The total translated into 4,649.25 community service hours, which equates to a value of \$155,000. She thanked everyone for their participation and efforts.

Bari Goldberg shared that she and Jenny are working on ways to expand their outreach efforts and engage children more in literacy opportunities and library visits.

Open Mic

University of Florida -New Worlds Reading (Ronnie Tanenbaum)

Ronnie Tanenbaum stated that New Worlds Reading's goal is to enroll 100,000 new families in the program across the state of Florida. She explained that there is a high need but low participation. She would like to see more VPK students enrolled. According to Ronni, enrollment provides children with nine free books and additional resources up until they reach the fifth grade. Lastly, she shared that she is continually looking for recruitment opportunities throughout the county.

City of Plantation/Broward League of Cities (Denise Horland)

Commissioner Denise Horland announced that during the recent the Broward League of Cities luncheon with newly elected officials, she introduced Broward Reads. In addition, she shared she distributed an informational flyer that Nic Hessing created pertaining to Broward Reads in Your City. Commissioner Horland that stated she encouraged attendees to make new literacy proclamations in March and be creative with them. She solicited members for a sub-committee of elected officials to work on literacy efforts.

Meeting Schedule for FY 24-25:

The next meeting will occur on **February 5, 2025, at 9:30 am.**

Subsequent meeting dates: April 2, June 4, August 6, October 1, December 3

III. The meeting was adjourned at 10:42 am.

Funders Forum Meeting Summary December 6, 2024

Members Present:

Amy Moore, Early Learning Coalition (ELC); **Carl Dasse**, Children's Services Council (CSC); **Cassandra Evans**, Broward County Human Services Department; **Dion Smith**, CSC; **Efrem Crenshaw**, Broward County Human Services Department; **Judith Fletcher**, Frederick A. DeLuca Foundation; **Keyonia Lawson**, CSC; **Kristen Stevens**, Carl Angus DeSantis Foundation; **Larry Rein**, ChildNet; **Lisa Bayne**, CSC; **Maria Hernandez**, United Way; **Monica King**, Broward Healthy Start Coalition (BHSC); **Nadine Jackson** for Carol Hylton, CareerSource; **Norma Wagner**, Department of Children and Families (DCF); **Radoika (Rady) Pilarte**, CSC; **Renee Podolsky**, Florida Department of Health; **Sandra Veszi Einhorn**, Coordinating Council of Broward; **Silvia Quintana**, Broward Behavioral Health Coalition (BBHC); **Tara Williams**, Broward County Human Services Department; **Teves Bush**, Department of Juvenile Justice (DJJ); **Tracy Schweitzer**, DCF

Guests Present:

Matt Hernandez with Unite Us, and Kelly Romanoff with the Charles & Margery Barancik Foundation.

Welcome and Introductions:

Dion S. welcomed members and introductions were completed.

Approval of the November 1, 2024, Meeting Minutes:

Monica K. moved to approve the minutes as presented. Cassandra E. seconded the motion, which passed with no opposing votes.

Unite Us Presentation

Dion S. introduced Matt Hernandez, Sr. Sales Director for Unite Us, who also introduced Kelly Romanoff, SVP for Strategy and Evaluation for the Charles & Margery Barancik Foundation, which has invested in Unite Us services, to share her experience.

Matt H. spoke about his past experience working in the healthcare sector across South Florida and how he saw a big disconnect between the healthcare industry, government agencies, and community organizations that were all working in silos and the struggle with collaboration.

Eleven years ago, Unite Us introduced the first closed-loop referral platform for veterans and their families. Today, through their strategic partnership, their software and services enable over 1k organizations across the country to support anyone who needs connections to care. Their mission is to help government, healthcare, and community-based

organizations thrive and focus on what they do best by connecting communities through technology.

Matt H. displayed a presentation and spoke more in-depth about their platform and the many benefits and outcomes that are provided to the community. Their goal is to have one single system where they can send electronic referrals, track the data and documentation, and allow for coordination to occur in a safe and efficient manner that benefits the individual.

Kelly R. spoke about the Charles & Margery Barancik Foundation, which is a private foundation in Sarasota County whose mission is to make a meaningful difference in the areas of education, humanitarian causes, arts and culture, environment, and medical research in Sarasota and beyond. Kelly R. has worked in philanthropy for 20 years and spoke highly about Unite Us and how they improved the way they fund as a foundation and their results. They depend on Unite Us to help them with grant writing, looking at data, identifying program gaps and services, finding partnerships, and holding nonprofits accountable.

Members can review more information about Unite Us on their website <https://uniteus.com/> or can email Matt Hernandez at matthew.hernandez@uniteus.com

Funders Focus Area: Navigation and Youth Employment Programs Data

During the November meeting, members shared some data about the services they fund for navigation and youth employment programs to help capture provider performance, identify gaps in services, discuss challenges, and develop solutions to address the challenges.

A spreadsheet was generated, reviewed, and discussed with members. The final version will be emailed to members to populate their data, and it will be discussed during the February 7th meeting.

Funders Forum Member Updates:

Coordinating Council of Broward

AI Learning Community for Nonprofits

Sandra V. E. asked members if they had noticed the AI note-taker on Zoom during meetings and brought forward precautions of allowing an AI note-taker. She explained that the AI note-taker records everything that is being said during the meeting and is now being generated by AI so that it can become smarter. Thus, the concept of a meeting staying between members is no longer the case, which may cause folks to watch what they say more closely.

As nonprofits look for ways to be more effective and efficient, it is important to consider these things, think about what the future looks like for your organizations, and begin to implement policies. Sandra V. E. will schedule a meeting with members who are interested

in discussing this topic further when implementing policies. CSC has a policy that will be shared with members.

Continued conversations on strengthening relationships between funders and providers.

Sandra V. E. met with funders earlier in the year and would like to continue to have sidebar conversations on how to strengthen relationships between funders and providers and ensure that they are effective and efficient moving forward in 2025. Sandra V. E. will schedule a meeting with interested members.

Florida Department of Health

Renee P. announced that their immunization services, which were previously located at the Children's Reading Center, will move to Lauderhill Mall on the second floor beginning on Monday, December 9th. A flyer will be distributed and shared with members.

CareerSource

Nadine J. announced that the CareerSource Summer Youth Employment portal opened on Monday and has already received 900 applications from youth who are eager to work this summer.

Renee P. will meet with Nadine J. to discuss opportunities for youth to sign up for the Lifeguard and Water Safety Instructor Scholarships that are funded by the Children's Services Council. Dion S. will also have his team contact Nadine J.

Broward County

Cassandra E. announced that they are making progress on the Baker Act Transportation Pilot Program. The program will be on the agenda at the December 10th Commission meeting for approval to begin to implement the program in seven elementary schools. If approved, they plan to begin the program in February or March of 2025. Cassandra E. thanked all the partners involved with this initiative.

Children's Services Council

Dion S. announced that CSC is actively working on its Healing and Empowering All Living with Trauma (HEAL Trauma) 2025 RFP, which is scheduled to be released in January 2025. The intent of the HEAL Trauma 2025 RFP is to address community trauma and strengthen resiliency for impacted youth and their families.

CSC is also working on its Legal Supports 2025 RFP, which will be released early next year. The intent of the Legal Supports program is to provide legal representation and advocacy to youth in the dependency and/or delinquency systems and to youth who are dually involved in both systems. This program shall also include a legal helpline for families to call an

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experienced attorney for legal information and assistance with questions involving juvenile delinquency, diversion, civil citation, and/or dependency.

Invitations to rate proposals for the HEAL Trauma RFP were sent out. Dion S. thanked members in advance for their assistance and asked to contact Keyonia L. if members were interested in rating.

Dion S. also announced that Monti Larsen, CSC's Chief Operating Officer, will retire on December 20th. A retirement party for the community to attend is also scheduled for December 20th at 4:00 p.m. Members interested in attending should contact Rady P. by December 11th to RSVP and purchase a ticket. He reminded members that Dr. David Kenton, CSC's new COO has been on board and is helping with the transition.

Next Funders Forum Meeting

There will not be a meeting in January 2025. The next meeting will be held virtually on Friday, February 7, 2025, from 2:00 p.m. to 4:00 p.m. Members should contact Radoika Pilarte at rpilarte@cscbroward.org to include any additional agenda items.

The meeting was adjourned at 3:45 p.m.

For Council Meeting January 16, 2025

Service Goal	All Goals.
Objective:	N/A.
Issue:	Annual Performance Report for Fiscal Year 2023/24.
Action:	For Your Information Only.
Budget Impact:	None.

Background: The Council's approach to program evaluation is comprehensive, multi-tiered, and includes the following key elements of the Results Based Accountability model:

- How Much Did We Do and How Well Did We Do It?
 - a. Programmatic Performance Reviews, conducted by Council staff and outsourced professionals with experience unique to their fields of practice, review a range of service elements, including fidelity to the intervention model, participant/family engagement and satisfaction, program effectiveness, cultural sensitivity, funding utilization, and analysis of overall service delivery and documentation.
 - b. Administrative Review, conducted by experienced Council staff accountants, reviews the fiscal aspects of the contract, including personnel costs, budget-to-actuals, background screening compliance, insurance, audit compliance and invoice accuracy, and back-up documentation.
- Is Anybody Better Off?
 - a. Performance Measurement, conducted by experienced Council research and evaluation managers, begins with establishing appropriate targets based on national studies, best practices, and baseline data collected over time. Performance evaluation uses a variety of designs, including validated pre/post-test measurement tools, single-point data collection at program completion or post-successful completion, and survey administration to determine program

- b. effectiveness while providing data for comparison with local, state, and national indicators as available. Provider data integrity is evaluated by timeliness, accuracy, and completeness of data entry and testing.

Current Status: The enclosed Annual Performance Report provides detailed fiscal and programmatic performance analyses for individual programs for FY 23-24.

Cover pages for each service area provide a descriptive overview of program areas and “data stories” that present relevant programmatic trends based on aggregate data, sometimes spanning several fiscal years, that demonstrate the impact CSC programming has on participants’ well-being. Additionally, data story analyses provide “data for action” to improve service delivery and participant experience.

Provider “program sheets” include program performance review results, utilization and budget data, and performance outcomes. A program summary table provides an overview of performance outcomes for all programs at the end of the book.

Overall, programs are continuing to provide high-quality, high-impact services to children and families.

Recommended Action: For Your Information Only.



**Children's
Services
Council**

of Broward County
Our Focus is Our Children.

Annual Performance Report | Fiscal Year 2023-2024

A Light For Families. Resources For Hope.

6600 WEST COMMERCIAL BLVD, LAUDERHILL, FL 33319 | 954-377-1000 | INFO@CSCBROWARD | CSCBROWARD.ORG

MISSION STATEMENT

To provide the leadership, advocacy and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality care.



TABLE OF CONTENTS

TAB 1	MATERNAL & CHILD HEALTH.....	1
TAB 2	FAMILY SUPPORTS	4
TAB 3	CHILD WELFARE SUPPORTS	44
TAB 4	ECONOMIC SELF-SUFFICIENCY.....	48
TAB 5	WATER SAFETY.....	58
TAB 6	LITERACY & EARLY EDUCATION.....	61
TAB 7	SCHOOL HEALTH.....	66
TAB 8	ELEMENTARY SCHOOL INITIATIVES OUT-OF-SCHOOL TIME (GENERAL POPULATION)	69
TAB 9	OUT-OF-SCHOOL TIME (SPECIAL NEEDS) & RESPITE INITIATIVES.....	92
TAB 10	MIDDLE SCHOOL INITIATIVES	107
TAB 11	HIGH SCHOOL INITIATIVES	133
TAB 12	SPECIAL NEEDS (STEP)	144
TAB 13	INDEPENDENT LIVING	150
TAB 14	DELINQUENCY DIVERSION.....	161
TAB 15	CHILDREN'S HEALTH INSURANCE.....	172
TAB 16	SIMPLIFIED POINT OF ENTRY	174
TAB 17	CAPACITY BUILDING	178
TAB 18	COLLECTIVE IMPACT, DATA RESEARCH & PLANNING.....	184
	SUMMARY OF PERFORMANCE MEASUREMENTS	187



Annual Performance Report Key

Financial & Administrative Monitoring

No Findings

Finding Addressed

Finding Not Addressed

Not Applicable or Program Sunsetting or Too soon to measure

Programmatic Performance

Performing Well


Technical Assistance Provided


On Improvement or Correction Plan

Not Applicable or Program Sunsetting or Too soon to measure

* For more information on our organization, please visit our website www.cscbroward.org


Data Integrity & Fully Measured


 Provider met expectations.


 Provider did not meet expectations.

Performance Measures Charts

 Council Goal

 Met Goal

 Between 10% - 20% below Council Goal.

 20% or more below Council Goal

GOAL

Ensure a continuum of maternal and child health services for families with risk factors.

RESULT

Children are mentally and physically healthy.

MATERNAL & CHILD HEALTH PROGRAMS

Mothers Overcoming Maternal Stress (MOMS)

- Designed to decrease pre/post-natal depression and/or anxiety, promote maternal and child bonding, increase parenting skills, and decrease the risk of child abuse and neglect. Programs address resistance to engagement due to the stigma around clinical symptoms. Also, MOMS provides intensive mental health treatment and support.

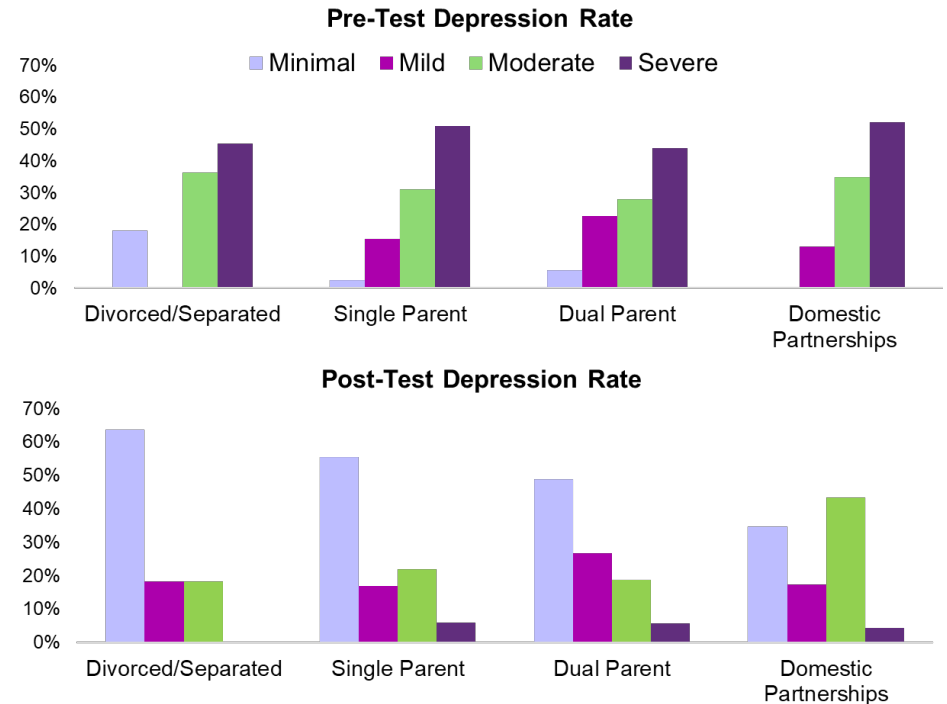
Safe Sleep

- Safe Sleep provides cribs and education on safe sleeping practices to low-income families. The program also provides Model Behavior Training to hospital staff and safe sleep practices/risk reduction trainings to the community at large.

Note: To address staff recruitment and retention challenges, the Council approved a 5% COLA for providers for FY 24-25. Providers were encouraged to offer staff performance pay and incentives. Providers were also offered the option to include additional units of service related to community outreach and staff training activities to support the provision of these activities and contract utilization. The new fiscal year has begun on track.

DATA STORIES

In addition to parenting education and mental health treatment, the MOMS program provides valuable social support to parents. It is clear that the **combination of supports and intensity** of intervention built into MOMS programs is effective in diminishing the severity of depression throughout program participation. **All mothers** showed **improved depression symptoms** from intake to program completion regardless of their marital status.

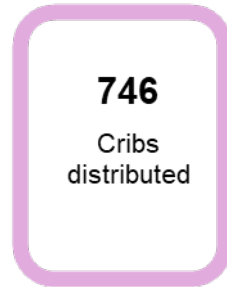
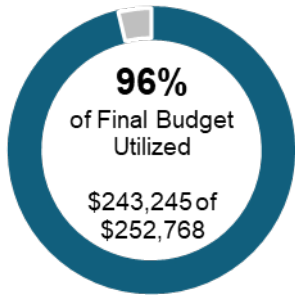


Broward Healthy Start Coalition, Inc. – Safe Sleep

Maternal & Child Health – FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

The Broward Healthy Start Coalition's Safe Sleep program distributes pack-and-play cribs to low-income families and includes training and education for caregivers, practitioners, and community members. The program provides an essential service that helps address unsafe sleep practices, one of the leading causes of child death in Florida for children under the age of one. The program is also being used as an in-kind match to the Broward Behavioral Health Coalition Regional Partnership Federal Grant designed to reduce the harm associated with in-utero substance exposure, which ends on September 30, 2027.

The Safe Sleep message continues to spread widely throughout the community. There were 506 people that participated in community trainings and outreach events on safe sleep practices, 746 parents/caregivers received a crib and training on safe sleep practices that included 21 cribs distributed for twins or triplets, and 250 health professionals participated in model behavior trainings at local hospitals.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of parents/caregivers provided with a crib increasing their knowledge of safe infant sleep practices, SIDS risk reduction and the Safe Sleep program:



Percentage of agency and healthcare professionals reporting the information presented in the training was useful:



Percentage of agency and healthcare professionals reporting satisfaction with trainings:

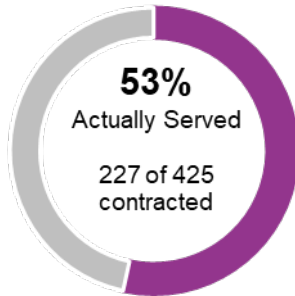
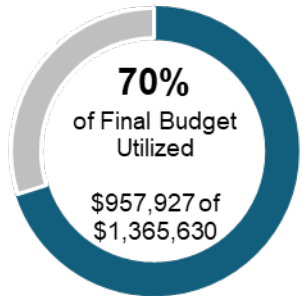


Memorial Healthcare System

Maternal & Child Health – Maternal Depression (MOMS) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Memorial Healthcare System, Mothers Overcoming Maternal Stress (MOMS) program completed its first year providing services under the 2023 Family Supports RFP. Because only one applicant responded to this RFP, the program was doubled in size to ensure county-wide coverage for this critical service. The MOMS program provides services in Broward County to pregnant women and/or women with children less than one year of age who are experiencing pre and/or post-natal maternal emotional distress. The program primarily utilizes a combination of Cognitive Behavioral Therapy (CBT), Emotional Freedom Technique (EFT) Tapping, and the Nurturing Parenting Program (NPP) curriculum best practice models for this population in need of intensive services. The program provides weekly individual and group-based services for a duration of 3 to 6 months.

The program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program experienced lower utilization and lower numbers served due to therapist position vacancies and delays in hiring new therapists. Numbers served also reflects longer service duration for more complex clients.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of families successfully completing the program:



Percentage of mothers reporting fewer symptoms of depression and/or anxiety:



Percentage of infants and children scoring within range for developmental milestones:



Percentage of mothers demonstrating acceptable level or improvement of attachment/bonding with infant:



Family Supports – Abuse & Neglect Prevention

Annual Performance FY 23-24



GOAL

Reduce the incidence and impact of child abuse, neglect, and trauma.

RESULT

Children live in stable and nurturing families.

FAMILY SUPPORTS PROGRAMS

Family Strengthening

- Evidence-based and best practice interventions designed to address multiple socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Kinship

- Maintain stable homes for youth in relative and non-relative care to prevent involvement in the dependency system.
- Since 2015, a partnership with The Jim Moran Foundation has added \$200K annually to support Kinship.

Healthy Families

- In partnership with the Ounce of Prevention, CSC funds this long-term evidence-based model to improve infant and toddler outcomes and reduce abuse and neglect.

Trauma Services

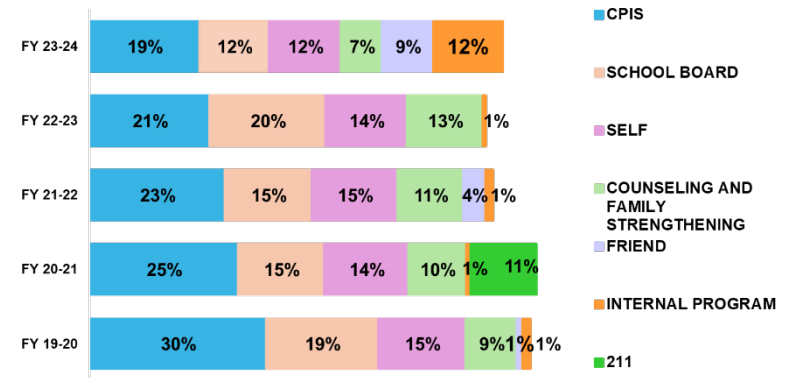
- Evidence-based trauma therapy, navigation, and best practice services in collaboration with Broward Behavioral Health Coalition are provided locally and shared nationally with other regions experiencing community trauma.
- HEAL Trauma programs utilize the Community Mental Health Worker model as a community engagement and empowerment strategy to increase the community's trust, access, and utilization of mental health services and help build upon existing community resiliency. Due to chronic community trauma, CSC is partnering with the community to identify the strengths they have with community-embedded services to help families move through chronic stressors. This initiative includes participatory partnership meetings with the HEAL provider staff who are representative of the communities served.

Note: To address staff recruitment and retention challenges, the Council approved a 5% COLA for providers for FY 24-25. Providers were encouraged to offer staff performance pay and incentives. Providers were also offered the option to include additional units of service related to community outreach and staff training activities to support the provision of these activities and contract utilization. The new fiscal year has begun on track.

DATA STORY

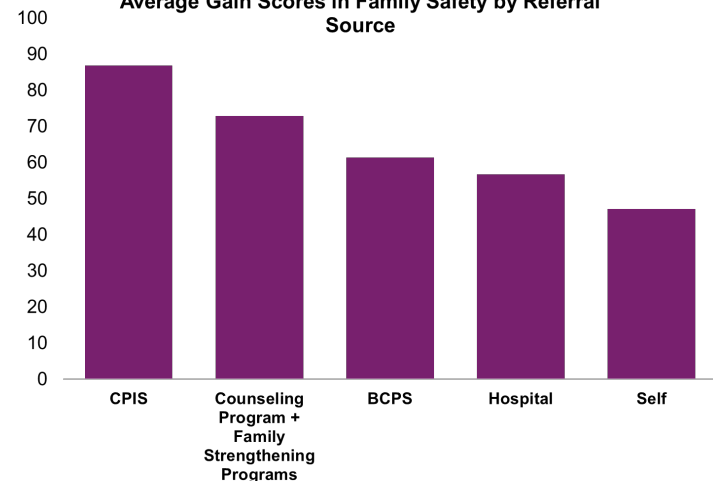
Community partnerships are critical for reaching families who may **benefit from CSC's Family Strengthening (FS) programs**. The diversity of referrals over the past 5 fiscal years shows that FS programs have considerable presence in the community as a preventative intervention, with more than two-thirds of families referred **before** child protective services become involved.

Top Referral Sources as a Percentage of FY Enrollment



Using an "average gain score" to look at progress from pre- to post- assessments of family functioning, **families referred by CPIS had the highest gain scores in the Family Safety domain**, compared to other referral sources. This important finding shows that CSC's Family Strengthening programs are **improving circumstances for families** who are at risk for instability or removal. These programs are improving the safety of children and allowing them to stay with their families.

Average Gain Scores in Family Safety by Referral Source

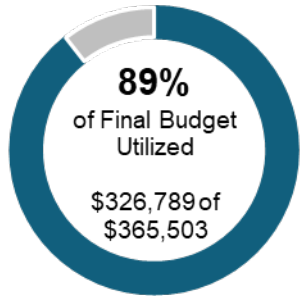


Advocacy Network on Disabilities aka CCDH Inc.

Family Support – Family Strengthening FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

The Advocacy Network for Disabilities Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The program provides services addressing the specialized needs of families who have children with disabilities or who are headed by a parent with a developmental disability. The program offers the Nurturing Parenting Program (NPP), Step-by-Step Parenting for children birth to 3, and Cognitive Behavioral Therapy. Services are in-home weekly for up to six months.

Program review reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization was lower than expected due to staff vacancies. The provider was able to serve the contracted number of families due to shorter program duration for families with less complex needs. The vacancies have been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:



Percentage of families with no verified abuse findings 12 months post program completion:

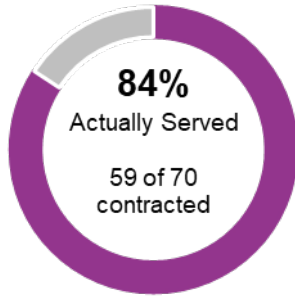
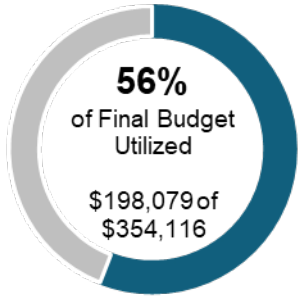


Ann Storck Center

Family Support – Family Strengthening FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Ann Storck Center's Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. This program serves families with children (birth-12) with special needs. The program offers the Nurturing Parenting Program (NPP). Services are provided weekly in-home for up to six months and parenting groups are offered monthly.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization and numbers served were lower than contracted due to the hiring of staff for this new program and staff training requirements. Staffing stabilized over the last few months.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met 3 of 4 Council goals for performance measurements. One was too soon to measure.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



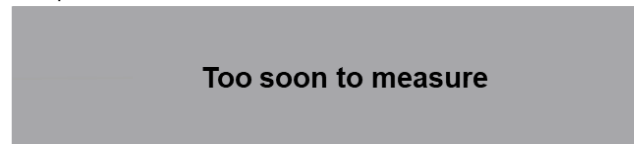
Percentage of families improving family functioning:



Percentage of parents who reported parenting attitudes/behaviors consistent with decreased risk of child abuse and neglect:

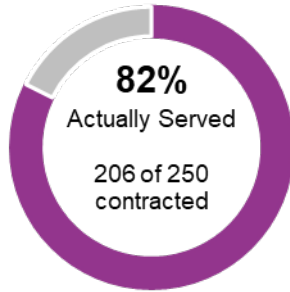
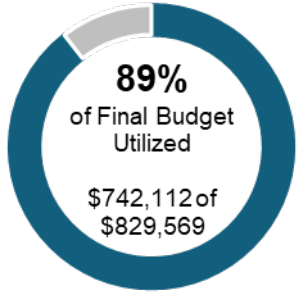


Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Arc Broward's Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The provider implemented a new program model that provides parent education and support services to families using the Nurturing Parenting Program Special Needs (NPP). NPP is an evidence-based, assessment, and competency-based parent education model intended to serve families with special needs children aged birth to 14. The program provides weekly or twice-a-month in-home and group-based services for a duration of 2 to 3 years dependent on the family's needs.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization was lower than expected due to the implementation of a new model. Families experienced increased case management needs, resulting in lower caseloads and numbers served for this long-term program.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met 2 of 3 Council goals for performance measurements. One was too soon to measure because of a change of the new program model in the new RFP.

■ Goal ■ Measure

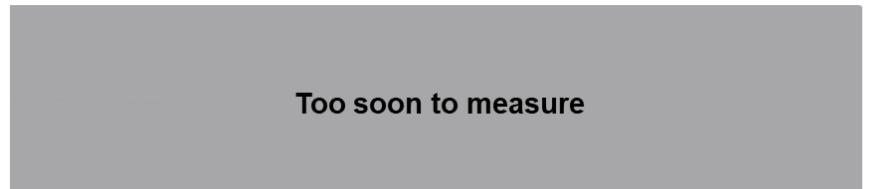
Percentage of families participating in all program requirements:



Percentage of families improving family functioning:

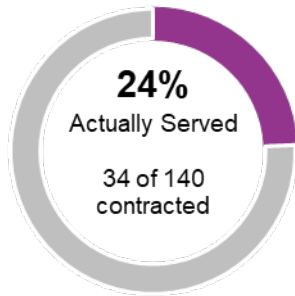
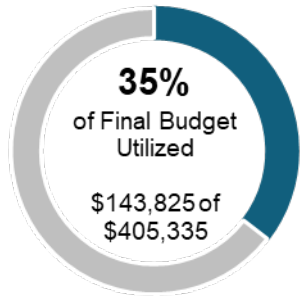


Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Technical Assistance Provided

Be Strong International, Inc., a first-time CSC-funded Family Strengthening program, completed its first year providing services under the 2023 Family Support RFP. This new group-based and in-home program serves families with high-risk adolescents referred by CPIS and the community. Services are provided for up to three months weekly in-home and parenting groups are offered monthly.

Program review and observation reflected quality service delivery; however, implementation and staff retention challenges affected client engagement. Ongoing technical assistance has been provided. Caregiver satisfaction surveys reflected high levels of satisfaction.

The provider experienced a slower than expected start up period and significant staff retention challenges in this new program which impacted utilization and client engagement. Staffing has been more stable in the past few months, but not all the vacancies have been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

All performance measurements were too soon to measure due to a slow startup and staffing challenges.

■ Goal ■ Measure

Percentage of families participating in all program requirements:

Too soon to measure

Percentage of families improving family functioning:

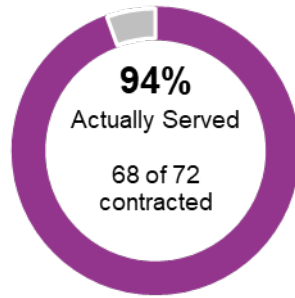
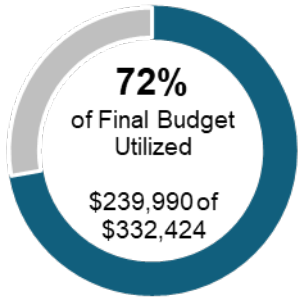
Too soon to measure

Percentage of families with no verified abuse findings 12 months post program completion:

Too soon to measure

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Technical Assistance Provided

The Boys & Girls Clubs of Broward County Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The Strengthening Families Program (SFP) model provides 14 weeks of curriculum-guided parent, child, and family groups with the families served recruited from six clubs. In addition to group sessions, families receive ongoing case management services, booster sessions, and alumni services as needed.

Program review and site observation reflected quality group services. Caregiver satisfaction surveys reflected high levels of satisfaction with services provided. Ongoing technical assistance has been provided to improve case management services.

Utilization was lower than expected due to inconsistent parent-group attendance.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council Goals for performance measurements per Ahearn Green Associates independent evaluation, as required by the SFP model. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:



Percentage of parents demonstrating improvement in their parenting skills:

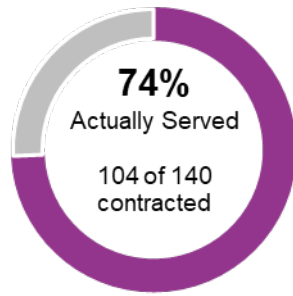
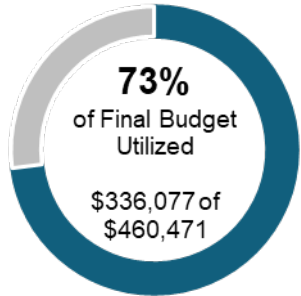


Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Boys Town South Florida Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The In-Home Family Services (IHFS) program provides intensive, home-based, hands-on parenting interventions to families with children birth to 17 years old. IHFS is designed to help teach families healthy coping strategies so they can successfully handle issues as they arise and prevent them from becoming more disruptive. Program provides weekly home visits for up to three months and parenting education groups.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The provider experienced staff retention challenges, leading to underutilization and client engagement challenges. Staffing has been more stable in the past few months.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



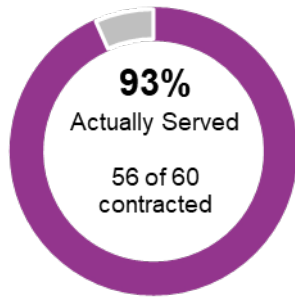
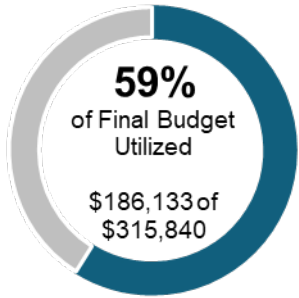
Percentage of families improving family functioning:



Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?
 Utilization



HOW WELL DID WE DO IT?
Financial & Administrative Monitoring
 No Findings

Programmatic Performance
 Performing Well

Broward Children’s Center completed its first year providing services under the 2023 Family Support RFP. The program provides parent training utilizing the Nurturing Parenting Program Special Needs model, case management, and parent support groups primarily for families of children receiving services at Broward Children’s Center. The program provides weekly in-home and group-based services for a duration of four to six months.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization was lower than expected due to staff vacancies and unspent cost-reimbursement dollars. The provider was able to serve the contracted number of families due to shorter program duration based on families’ needs. The direct service vacancies have been resolved.

IS ANYBODY BETTER OFF?
Data Integrity & Fully Measured 
 Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year’s RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:

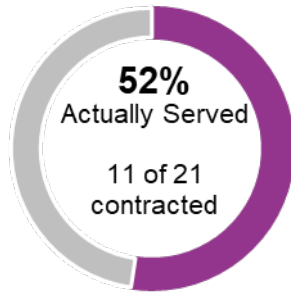
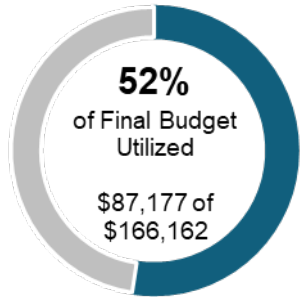


Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Program Sunsetting

Center for Hearing & Communication Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The program provides weekly Cognitive Behavioral Therapy (CBT) and the Nurturing Parenting Program (NPP) to families impacted by hearing loss who are at risk of, or have, a reported case of abuse and/or neglect. Services are provided weekly in-home for up to six months.

Program review reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program experienced low referrals and staff vacancies, resulting in lower utilization and number served. The provider declined the contract renewal and transitioned clients to other agency programs. The program sunset on September 30th, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



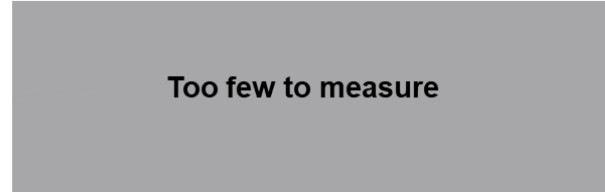
Provider met expectations.

Outcome Measures

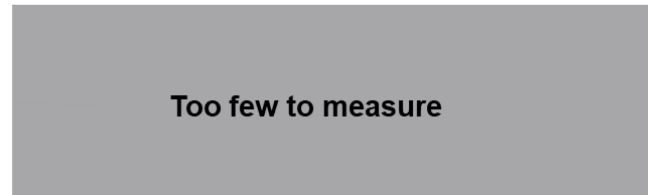
Provider met 1 of 3 Council goals for performance measurements. Two had too few data points to assess performance due to clients being transitioned prior to program completion. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:

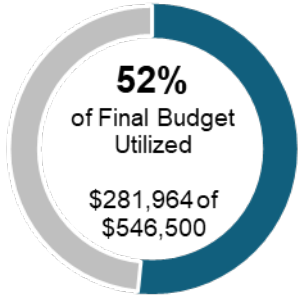


Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Children's Harbor Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The program provides Cognitive Behavioral Therapy, case management, and parenting education services utilizing the Nurturing Parenting and/or Circle of Security best practice curricula. Services are provided weekly in-home for up to six months.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The provider experienced significant staff retention challenges, which impacted utilization and numbers served. The vacancies have not yet been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:

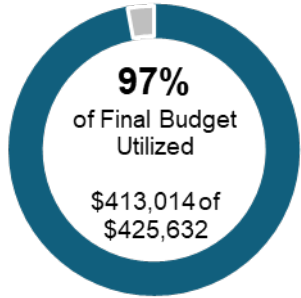


Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

Community-Based Connections, Inc. Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The program provides parent education, fatherhood groups, and support services to families using the Effective Black Parenting, Confident Parenting, and 24/7 DAD best practice curricula. Services are provided weekly in-home for a duration of four to six months.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of families served was higher than the contracted amount due to shorter program duration for youth/families with less complex needs.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:



Percentage of fathers attending monthly Fatherhood group sessions:



Percentage of fathers reporting satisfaction with Fatherhood group sessions:



Percentage of families with no verified abuse findings 12 months post program completion:

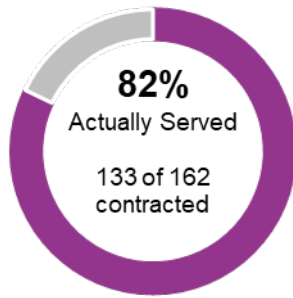
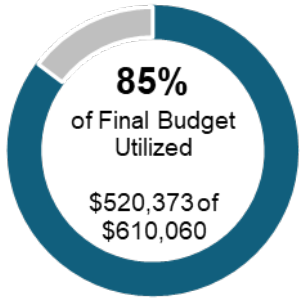


Family Central, Inc. – Nurturing Parenting Program with KID, Inc.

Family Support – Family Strengthening FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Family Central, Inc. Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The program model provides parent education and support services to families using the Nurturing Parenting Program best practice curriculum. The program provides weekly or bi-weekly home and group-based services for a duration of six months.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program experienced a prolonged staff vacancy, resulting in lower utilization and numbers served. The vacancy has not been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:



Percentage of families with no verified abuse findings 12 months post program completion:

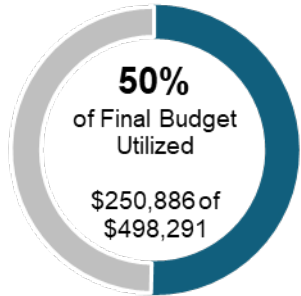


Family Central, Inc. – Parents As Teachers with KID, Inc.

Family Support – Family Strengthening FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Family Central, Inc. completed its first year providing services under the 2023 Family Support RFP utilizing this new program model. The Parents As Teachers (PAT) program model provides parent education and support services to high-need families. This is a home-based program that serves families with children from birth to 5 years old. The PAT curriculum focuses on parent-child interaction, positive parenting, family well-being strengths and skills, and building protective factors within the family. The program provides bi-weekly services in the home for 12 to 18 months.

The program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization was lower than expected due to extensive training requirements necessary for program implementation. Caseloads were slowly increased for this new long-term program allowing the contracted number of families to be met by the end of the year.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

All performance measurements were too soon to measure.

Goal Measure

Percentage of families participating in all program requirements:

Too soon to measure

Percentage of families improving family functioning:

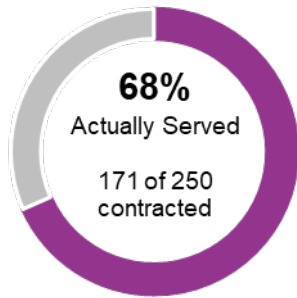
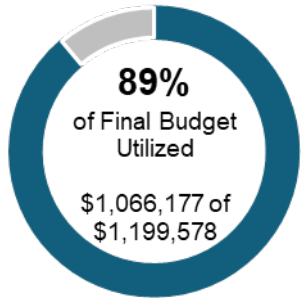
Too soon to measure

Percentage of families with no verified abuse findings 12 months post program completion:

Too soon to measure

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Gulf Coast Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The Family Skill Builders program model provides intensive therapy, case management, parenting education, crisis stabilization, and support. The program provides weekly in-home and group-based services for a duration of four to six months.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program experienced staff vacancies and served families with more complex needs, resulting in lower utilization and number served. The vacancies have been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:



Percentage of families with no verified abuse findings 12 months post program completion:

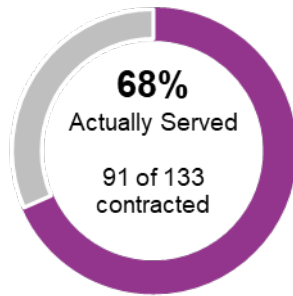
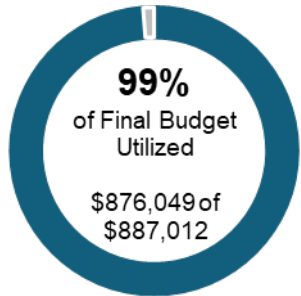


Henderson Behavioral Health, Inc. – Multisystemic Therapy

Family Support – Family Strengthening FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Henderson Behavioral Health's Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. Henderson's Multisystemic Therapy (MST) Program model provides intensive therapeutic services to families with adolescents ages 12 to 17 who are at risk of entering or re-entering the delinquency and/or dependency systems. Services are provided a minimum of twice per week for a duration of 3 to 5 months. This program is used as a match for the federal Low-Income Poll (LIP) grant and the Criminal Justice Re-Investment Grant (ending FY 24-25).

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected a high level of program satisfaction.

The number of families served was lower than the contracted amount due to more intensive services for families with more complex needs.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements that were measurable. Data for School Attendance was not available due to changes in CSC's data sharing agreement with Broward County Schools. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

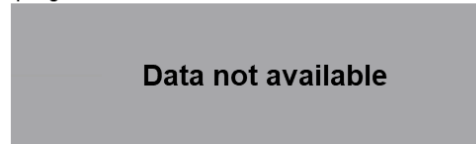
Percentage of families participating in all program requirements:



Percentage of youth not obtaining law violations 6 months post program completion:



Percentage of youth who maintained/improved school attendance during the program:

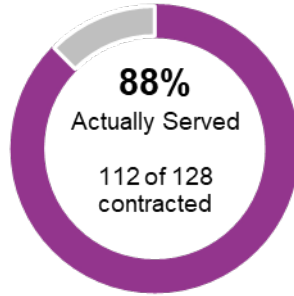
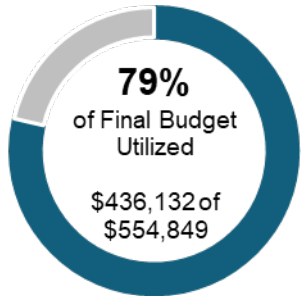


Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance



Performing Well

Henderson Behavioral Health's Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The provider implemented a new program model - Parents and Children Together (PACT) model which uses motivational interviewing, cognitive behavioral interventions, and safety planning. Services are provided weekly in-home for 12 to 14 weeks.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program experienced a slow start in the first quarter of the year due to the implementation of a new model and a staff vacancy. Utilization increased toward the end of the contract year. The vacancy has been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met 2 of 4 Council goals for performance measurements. Two were too soon to measure because of a change of the new program model in the new RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:



Percentage of children successfully avoiding out-of-home placement 12 months post program completion:

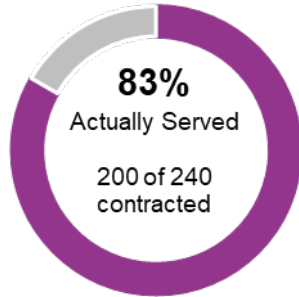
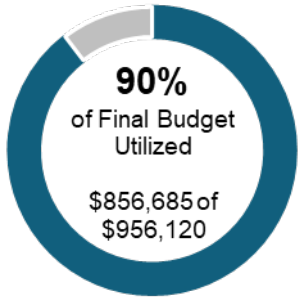


Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Hispanic Unity of South Florida Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The program provides individual case management services as needed and weekly group-based parent education using the Nurturing Parenting Program best practice curricula for a duration of 10 weeks.

The program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of families served was lower than the contracted amount due to delays hiring new staff, longer program duration to address case management needs, and inconsistent group attendance.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of parents reporting parenting attitudes/behaviors consistent with decreased risk of child abuse/neglect:



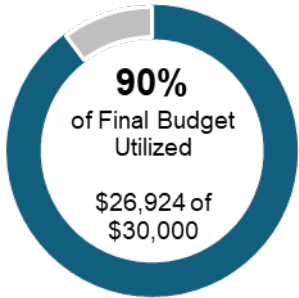
Percentage of parents reporting satisfaction with Family Training Sessions:



Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?
Utilization



HOW WELL DID WE DO IT?
Financial & Administrative Monitoring
 No Findings

Programmatic Performance
 Performing Well

Jack & Jill Children's Center Family Strengthening program completed its first year under the 2023 Family Support RFP. The program provides services addressing the needs of youth and families attending their childcare center. The program also provides group-based parenting education delivering the Nurturing Parenting Program (NPP). The parenting group meets weekly for up to 15 weeks.

Program review and group observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

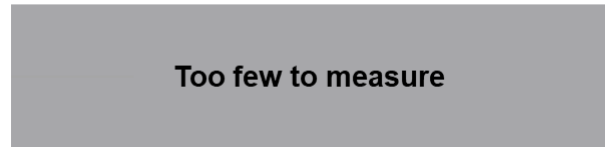
The number of children served was higher than the contracted amount because the provider over-enrolled, anticipating attrition which did not occur at the expected level.

IS ANYBODY BETTER OFF?
Data Integrity & Fully Measured 
 Provider met expectations.

Outcome Measures
 Provider met 3 of 4 Council goals for performance measurements. One had too few data points to assess performance. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

Goal Measure

Percentage of families participating in all program requirements:



Percentage of parents who reported satisfaction with Family Training Sessions:



Percentage of parents reporting parenting attitudes/behaviors consistent with decreased risk of child abuse and neglect:

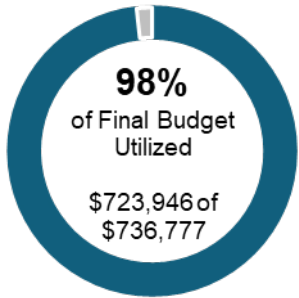


Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

JAFCO's Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. JAFCO's Multisystemic Therapy (MST) Program model provides intensive in-home therapeutic services to families with adolescents ages 10 to 17 who are at risk of entering or re-entering the delinquency and/or dependency systems. Services are provided a minimum of twice per week for a duration of three to five months.

Program review reflected quality service delivery. Caregiver satisfaction surveys reflected a high level of program satisfaction.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements that were measurable. Data for School Attendance was not available due to changes in CSC's data sharing agreement with Broward County Schools. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

Goal Measure

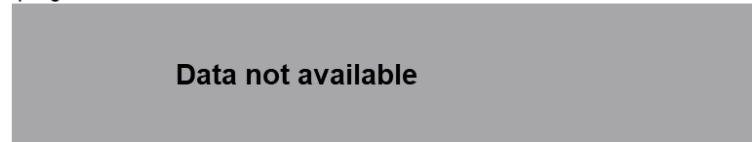
Percentage of families participating in all program requirements:



Percentage of youth not obtaining law violations 6 months post program completion:



Percentage of youth who maintained/improved school attendance during the program:

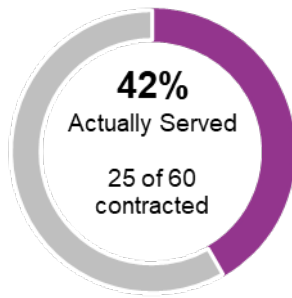
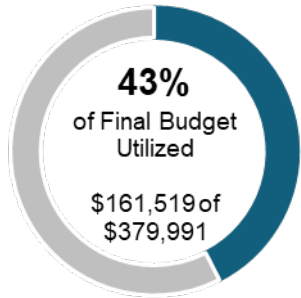


Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Program Sunsetting

Juliana Gerena & Associates Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The SAFE Program model provides therapeutic services to families with children exhibiting sexual behavioral issues. Therapists employ a Cognitive Behavioral Therapy (CBT) approach, with a trauma focus as necessary, when providing individual and family counseling. The program provides weekly in-home and group services for 12 to 16 months.

The program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program experienced low referrals and staff vacancies, resulting in lower utilization and number served. Due to less community need for this service, the provider declined the contract renewal. The program sunset September 30, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:



Percentage of families with no verified abuse findings 12 months post program completion:

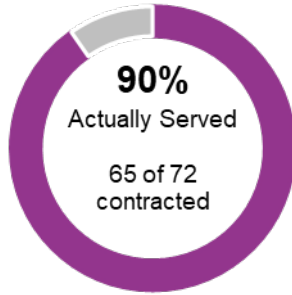
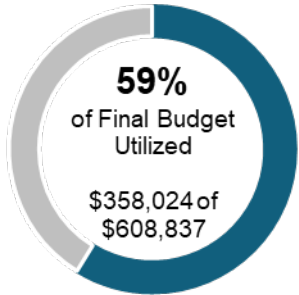


KID, Inc. - HOMEBUILDERS

Family Support – Family Strengthening FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

KID, Inc. HOMEBUILDERS Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The program utilizes the HOMEBUILDERS model, which provides intensive case management using a wide range of counseling techniques to increase life skills and improve family functioning. The program is designed to keep children safe, making it possible for them to remain in their homes. Services are provided three to five times a week in-home for four months.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The provider experienced significant staff vacancies that led to challenges with utilization. The supervisor provided direct services and there were some early case closures due to removals. The vacancies have not been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:



Percentage of families with no verified abuse findings 12 months post program completion:



Percentage of families successfully avoiding out-of-home placement 12 months post program completion:

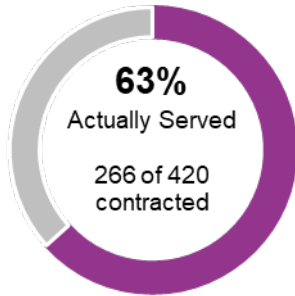
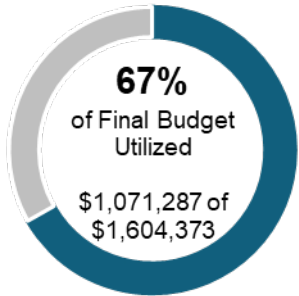


KID, Inc. - KID FIRST

Family Support – Family Strengthening FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

KID, Inc. Family KID FIRST Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The KID FIRST program provides case management, supportive counseling, and parent education utilizing the Strengthening Families Program. Services are provided weekly or bi-weekly in the home for three to four months.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization and numbers to be served were lower than expected due to staff vacancies. To better align with actual performance, funding and numbers to be served were reduced for FY 24-25.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:



Percentage of families with no verified abuse findings 12 months post program completion:

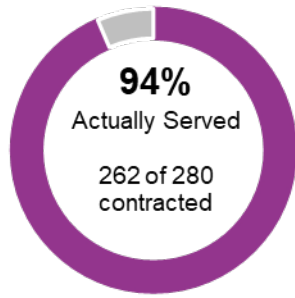
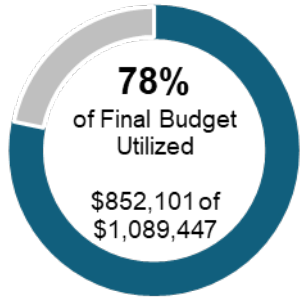


Memorial Healthcare System – Family TIES

Family Support – Family Strengthening FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Memorial Healthcare System completed its first year providing services under the 2023 Family Strengthening RFP. The Family TIES Program provides individual and group intervention services to families with children ages birth to 17 using Solution Focused Brief Therapy (SFBT) and the Circle of Security (COS) parenting model. SFBT is designed to build on a family's strengths to significantly increase family protective factors. COS is a relationship-based early intervention program model, which is designed to enhance attachment security between parents and their young children (under the age of 6). The program provides weekly in-home and group-based services for four to six months.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program experienced staff vacancies, resulting in lower utilization. The provider was able to serve 94% of the contracted number of families due to shorter program duration based on families' needs. The vacancies have recently been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:



Percentage of families with no verified abuse findings 12 months post program completion:

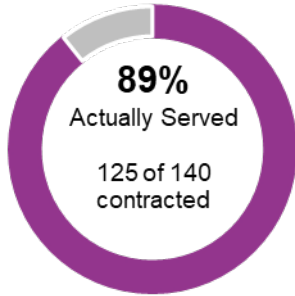
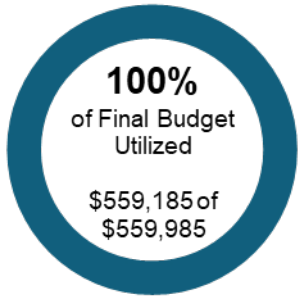


Memorial Healthcare System – Teen Program

Family Support – Family Strengthening FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Memorial Healthcare System's Family Strengthening Teen Program completed its first year providing services under the 2023 Family Supports RFP. This program provides services to teens ages 19 or younger (or up to 22 years of age for participants with a disability) who are pregnant and/or have a child aged two years or younger. The combination of evidence-based models that are tailored to the participants' needs include: 1) Motivational Interviewing; 2) Wraparound Case Management; 3) Trauma-Focused Cognitive Behavioral Therapy; 4) Emotional Freedom Technique (EFT) Tapping; 5) Nurturing Parenting Program; 5) Life Skills Training; and 6) Be Proud! Be Responsible! Be Protective! Services are provided weekly in-home, and group based for six months.

The program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of satisfaction with the program.

The number of parenting teens served was less than the contracted amount due to longer program duration for teens with more complex needs.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:



Percentage of mothers scoring a 9 or above on the Edinburgh Postnatal Depression Scale (EPDS) report fewer symptoms of depression:

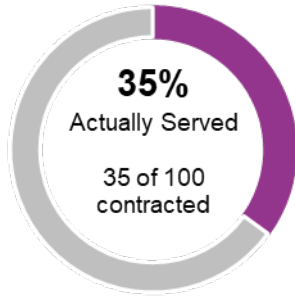
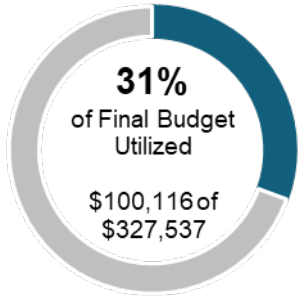


Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance



Technical Assistance Provided

Mount Bethel Human Services His Involvement Matters (HIM) a first-time CSC-funded Family Strengthening program completed its initial year of providing services under the 2023 Family Supports RFP. The program includes parenting education for fathers using the 24:7 Dad curriculum and case management as needed. The program provides group-based and in-home services for three to six months.

Program review reflected that the provider experienced challenges with staff recruitment, staff turnover, and program implementation. However, the program has filled most of the positions and with technical assistance, the program was able to reorganize to better recruit and retain staff to comply with program requirements.

This new provider experienced a slow program start, and staff recruitment and retention challenge which negatively impacted overall utilization and numbers served. Not all of the vacancies have been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

All performance measurements were too soon to measure due to program implementation challenges.

■ Goal ■ Measure

Percentage of families participating in all program requirements:

Too soon to measure

Percentage of fathers who improved fathering and parenting knowledge and skills:

Too soon to measure

Percentage of fathers who reported satisfaction with 24/7 Dad Program:

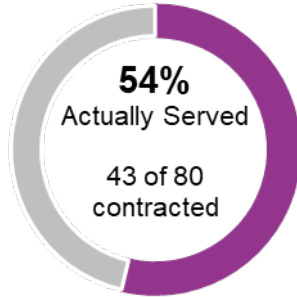
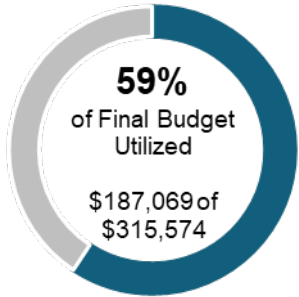
Too soon to measure

Percentage of families with no verified abuse findings 12 months post program completion:

Too soon to measure

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Finding Addressed

Programmatic Performance

Performing Well

PACE Center for Girls Family Strengthening program completed its first year providing services under the 2023 Family Support RFP. The PACE program model provides in-home counseling services utilizing Cognitive Behavioral Therapy, case management, and group services for families with girls between the ages of 8 to 17. Services are provided weekly in-home for four to six months.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected a high level of program satisfaction.

The program experienced low referrals, a management vacancy, and staff members on extended leave resulting in lower utilization and numbers served. Staff have returned from extended leave; however, the management position was filled but became vacant again.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements that were measurable. Data for School Attendance was not available due to changes in CSC's data sharing agreement with Broward County Schools. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of families participating in all program requirements:



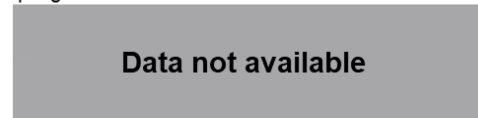
Percentage of families improving family functioning:



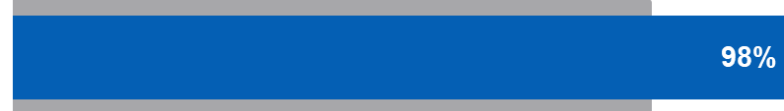
Percentage of youth not obtaining law violations 6 months post program completion:



Percentage of youth who maintained/improved school attendance during the program:

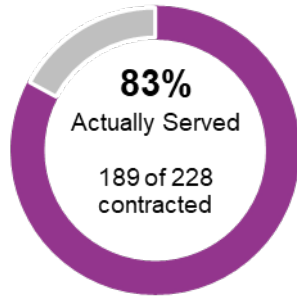
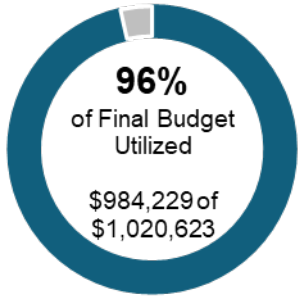


Percentage of families with no verified abuse findings 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

Smith Community Mental Health completed its first year providing services under the 2023 Family Support RFP. The provider offers Alternatives for Families Cognitive Behavioral Therapy (AF-CBT), a trauma-informed, evidence-based intervention designed to improve the relationship between children and their caregivers by addressing the individual(s) and family as a whole. Services are provided weekly in-home for six months.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program experienced staff vacancies and longer program duration for families with more complex needs, which resulted in high utilization and a lower number of families served. The vacancies have been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: Abuse findings are based on the continuation of the model from the previous year's RFP.

Goal Measure

Percentage of families participating in all program requirements:



Percentage of families improving family functioning:



Percentage of families with no verified abuse findings 12 months post program completion:

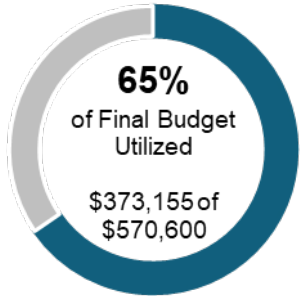


Community Based Connections, Inc. – HEAL Trauma

Family Support – Healing and Empowering All Living with Trauma (HEAL) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Technical Assistance Provided

Community Based Connections completed its second full year providing services under the 2021 HEAL Trauma RFP. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in both Pompano Beach and Deerfield Beach. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

Program review reflected that the program provided essential services to families in a high-need community. Caregiver satisfaction surveys reflected a high level of satisfaction with services received. Ongoing technical assistance from a programmatic consultant has been provided.

The provider experienced staff vacancies which resulted in low utilization. The number served was higher than the contracted amount due to varying services lengths and varying definitions of what constitutes a completed navigation service. Staff is working with the providers to clarify these definitions. The vacancies have not been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.



98% of eligible youth and families had successful linkages to services.

92% of eligible youth and families' needs were met with HEAL services.

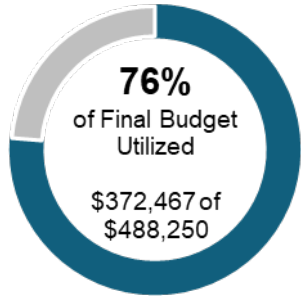
522 individuals were reached through community events.

Healing Arts Institute of South Florida – HEAL Trauma

Family Support – Healing and Empowering All Living with Trauma (HEAL) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Finding Addressed

Programmatic Performance

Technical Assistance Provided

Healing Arts Institute of South Florida completed its second full year providing services under the 2021 HEAL Trauma RFP. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in Fort Lauderdale, Lauderdale Lakes, and Lauderhill. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

Program review reflected that the program provided essential services to families in a high-need community. Caregiver satisfaction surveys reflected a high level of satisfaction with services received. Ongoing technical assistance from a programmatic consultant has been provided.

The provider experienced staff vacancies which resulted in lower utilization. The number served was higher than the contracted amount due to varying services lengths and varying definitions of what constitutes a completed navigation service. Staff is working with the Providers to clarify these definitions. Program financial practices and challenges impacted staff retention. The vacancies have not been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.



89% of eligible youth and families had successful linkages to services.

74% of eligible youth and families' needs were met with HEAL services.

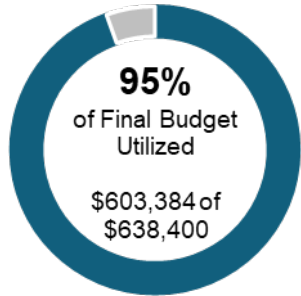
785 individuals were reached through community events.

Memorial Healthcare System – HEAL Trauma

Family Support – Healing and Empowering All Living with Trauma (HEAL) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Memorial Healthcare System completed its second full year of operation under the 2021 HEAL Trauma RFP. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in Southeast Broward. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency. Groups are held at both St. Ruth's Missionary Baptist Church and Koinonia Worship Center for community residents to participate in daily.

Program review reflected that the program provided essential services to families in a high-need community. Caregiver satisfaction surveys reflected a high level of satisfaction with services received. Technical assistance by a programmatic consultant is available as needed.

The number served was higher than the contracted amount due to varying service lengths and varying definitions of what constitutes a completed navigation service. Staff is working with the providers to clarify these definitions.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements



100% of eligible youth and families had successful linkages to services.

91% of eligible youth and families' needs were met with HEAL services.

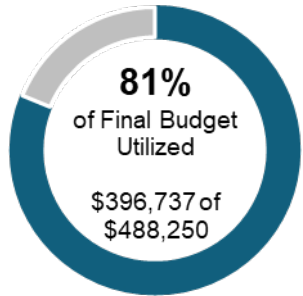
261 individuals were reached through community events.

Mental Health America of Southeast Florida – HEAL Trauma

Family Support – Healing and Empowering All Living with Trauma (HEAL) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Technical Assistance Provided

Mental Health America of Southeast Florida completed its second full year of operation under the 2021 HEAL Trauma RFP. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in both Pompano Beach and Deerfield Beach. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

Program review reflected that the program provided essential services to families in a high-need community. Caregiver satisfaction surveys reflected a high level of satisfaction with services received. Ongoing technical assistance from a programmatic consultant has been provided.

The provider experienced staff vacancies which resulted in lower utilization. The number of individuals served only reflects families receiving navigation services. The number served was higher than the contracted amount due to varying service lengths and varying definitions of what constitutes a completed navigation service. Staff is working with the providers to clarify these definitions. The vacancies have not been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.



100% of eligible youth and families had successful linkages to services.

84% of eligible youth and families' needs were met with HEAL services.

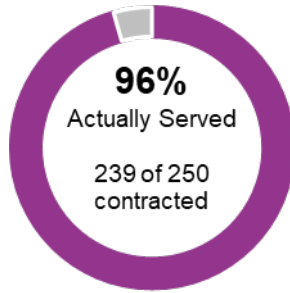
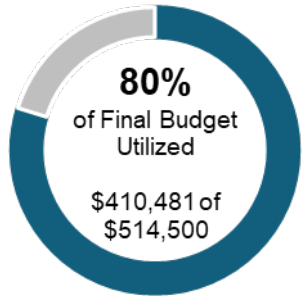
478 individuals were reached through community events.

Smith Community Mental Health Associates, LLC – HEAL Trauma

Family Support – Healing and Empowering All Living with Trauma (HEAL) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

Smith Community Mental Health Associates completed its second full year of operation under the 2021 HEAL Trauma RFP. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in Fort Lauderdale. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

Program review reflected that the program provided essential services to families in a high-need community. Caregiver satisfaction surveys reflected a high level of satisfaction with services received. Technical assistance by a programmatic consultant is available as needed.

The provider experienced staff retention challenges which impacted utilization. The number served reflects varying service lengths and varying definitions of what constitutes a completed navigation service. Staff is working with the providers to clarify these definitions. Vacancies have been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements



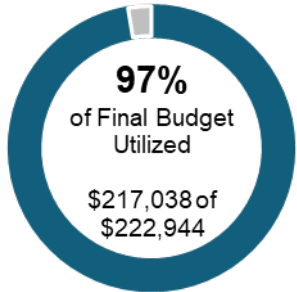
100% of eligible youth and families had successful linkages to services.

76% of eligible youth and families' needs were met with HEAL services.

2,220 individuals were reached through community events.

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Harmony Development Center, Inc., Kinship program completed its first year of providing services under the 2023 Family Supports RFP. The program provides a menu of services, including case management, parenting education, respite, and support group services to kinship families. Services are provided in the home and group based for four to six months.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of families served was higher than the contracted amount due to shorter program duration for families with less complex needs.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: The outcome measure regarding foster or institutional care is based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

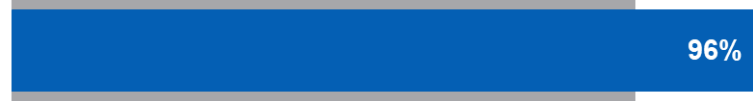
Percentage of youth satisfied with kinship services:



Percentage of caregivers satisfied with kinship services:



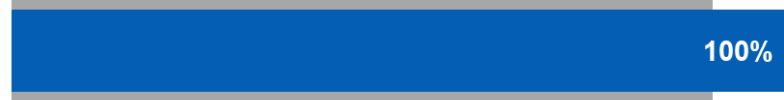
Percentage of caregivers demonstrating acceptable level and/or increase in protective factors:



Percentage of kinship children not requiring foster or institutional care 12 months post program completion:

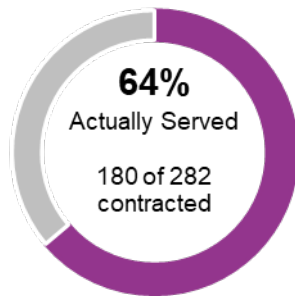
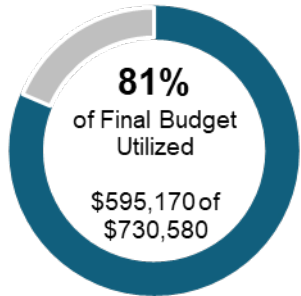


Percentage of kinship children not requiring foster or institutional care while receiving services:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring ✓ ✓ ✓

No Findings

Programmatic Performance ✓ ✓ ✓

Performing Well

KID, Inc. Kinship Program, in partnership with Memorial Healthcare System, completed its first year providing services under the 2023 Family Supports. The program provides a menu of services, including case management, parenting education, respite, and support group services to kinship families county-wide. Services are provided in the home and group-based for four to six months.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program has experienced low referrals and staff vacancies, resulting in lower utilization and number served. The vacancies have not all been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements. Note: The outcome measure regarding foster or institutional care is based on the continuation of the model from the previous year's RFP.

■ Goal ■ Measure

Percentage of youth satisfied with kinship services:



Percentage of caregivers satisfied with kinship services:



Percentage of caregivers demonstrating acceptable level and/or increase in protective factors:



Percentage of kinship children not requiring foster or institutional care 12 months post program completion:

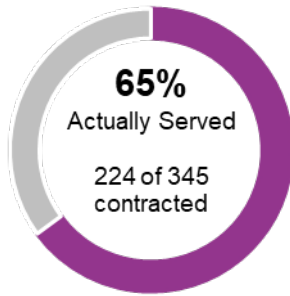
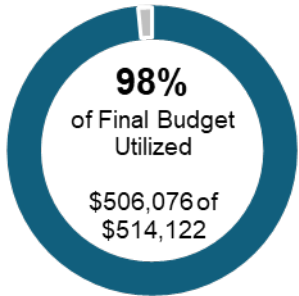


Percentage of kinship children not requiring foster or institutional care while receiving services:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Legal Aid Services of Broward County, Inc., completed its first year providing services under the 2023 Family Supports RFP. Legal Aid's Kinship program provides informal kinship caregivers with legal advocacy services designed to promote safety, permanency, and child well-being. The average program duration is four to six months.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of families served was lower than the contracted amount due to a reduction in referrals and serving families with more complex legal needs. The program was fully staffed.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of kinship families satisfied with Legal Aid services:



Percentage of kinship families whose legal goals were met:

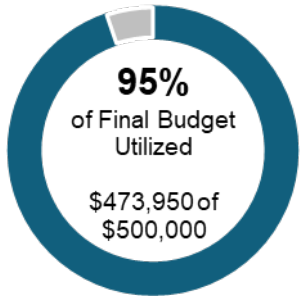


Broward Behavioral Health Coalition – Trauma Counseling

Family Support – Trauma FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Broward Behavioral Health Coalition (BBHC) completed its sixth year under CSC funding. BBHC oversees the delivery of county-wide behavioral health services. The services CSC funds include individual and family trauma-focused therapy, group counseling including grief support, outreach, case management, psychiatric evaluations, and non-traditional therapy which includes healing through the arts for families who experienced trauma. Through this funding, BBHC provides the Community Mental Health Worker training and a 500-hour practicum in support of the HEAL Trauma RFP.

The number of individuals served was higher than the contracted amount due to expanding the trauma-focused services to youth and families in need throughout the county and transitioning clients into other funding streams. CSC's funding is utilized when state funding or other funding is unavailable to expeditiously enroll children and families into mental health services. If alternative funding is available, services are billed to the other funder.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of clients satisfied with services:



Percentage of participants successfully completing treatment:

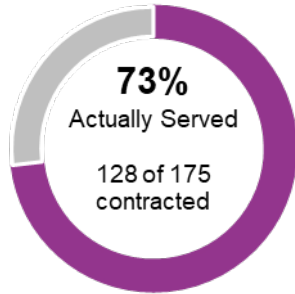
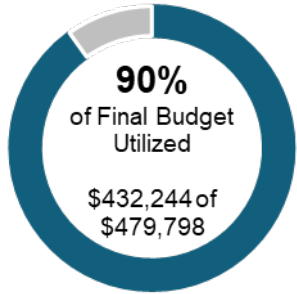


Percentage of participants improving behavioral health functioning:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

JAFCO completed its sixth year of operating the Eagles' Haven Community Wellness Center. The program provides navigation and wellness services to students, staff, first responders, and their families from both Marjory Stoneman Douglas (MSD), West Glades Middle School and the surrounding community.

Provider staff assisted in numerous walk throughs of the 1200 building at MSD to provide support to the families of both the victims and injured, school and police representatives, and elected officials from across the country. Provider staff also provided support to the families of both the victims and injured and community members during the demolition of the 1200 building. JAFCO staff regularly shared their expertise with communities across the nation experiencing similar tragedies.

Program review reflected quality service delivery with essential navigation and engaging wellness services to youth and families in the MSD community. Only navigation services are captured in the numbers served above. Satisfaction surveys reflected a high level of satisfaction with services received.

Utilization and numbers served were lower than expected due to staff vacancies. Vacancies have not been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

Goal Measure

Percentage of families satisfied with group services:



Percentage of eligible families linked to desired/necessary services as specified on their wellness plan:



Percentage of families satisfied with case management/navigator services:



Percentage of families reporting the services improved their well-being:

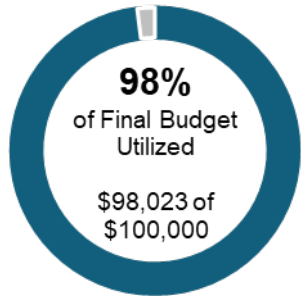


Junior Achievement of South Florida

Family Support – Trauma FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Junior Achievement of South Florida (JA) completed its first full year of services under their CSC Leverage Mental Wellness program with the Farris Family Foundation to address youth mental health awareness. JA provides a unique opportunity for 5th and 8th graders in Broward County Public Schools to learn about the mental health field and create awareness of community resources. CSC funds JA staff to provide a one-day simulation experience incorporating work readiness concepts learned in school over 16 weeks leading up to the Biz Town and Finance Park visit.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

After visiting CSC's storefront:



371 5th-grade students learned about tools that can help them manage their emotions

400 5th-grade students reported knowing who they could talk to for support in their community

93% of 8th-grade students reported increased knowledge about mental health-related careers

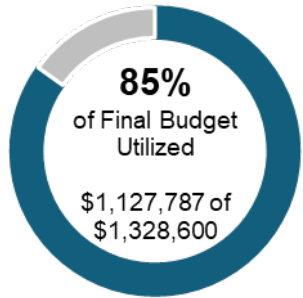
Broward Healthy Start Coalition - IMH

Family Support – Healthy Families FY 23-24



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Broward Healthy Start Coalition, Inc. (BHSC) completed its first full year of funding by CSC, piggybacking on an Ounce of Prevention procurement designating BHSC as the lead agency to provide the Healthy Families program in Broward County (HFB). As a collaborative funded by CSC and the Ounce of Prevention, HFB provides in-home parent education, case management, and support services to expectant parents and parents with children birth to 5 in 13 Broward County high need zip codes. Families remain in the program for 3 to 5 years.

The program review, service observation, and client satisfaction surveys conducted by the Ounce of Prevention, reflected quality service delivery for this new lead agency.

Utilization was lower than expected due to staff vacancies and extensive training requirements for new hires. The program was able to serve the contracted number of families due to the program model's leveling system with a lower intensity of services as the family progresses through the program, allowing more families to be enrolled. Most of the vacancies have been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

These data are collected by a third party. (Ounce of Prevention)

Outcome Measures

Provider met 3 of 6 Healthy Families Florida goals for performance measurements. Provider did not meet the goals for home visits, self-sufficiency, and well-baby checks due to extensive model training requirements and staff turnover.

■ Goal ■ Measure

Percentage of families receiving at least 75% of home visits as prescribed by the leveling system:



Percentage of focus children enrolled in the project six months or longer were linked to a medical provider:



Percentage of participants improving at least one score on the Healthy Families Parenting Inventory:



Percentage of families completing the program with improved/maintained self-sufficiency:



Percentage of focus children enrolled in program who were up to date with Well Baby Checks by age 2:

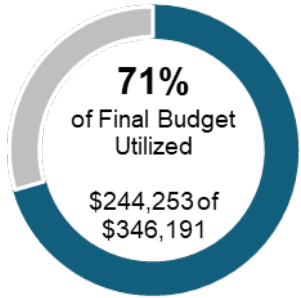


Percentage of families completing the program with no findings of verified child maltreatment within 12 months:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Too soon to measure

Children's Home Society completed its first year as a new provider under the 2023 Family Supports RFP. This service was requested by the Family Court Division. The program provides supervised visitation services which is defined as contact between a non-custodial parent and one or more children in the presence of a third person to ensure the safety of those involved. Supervised Visitation allows continued contact between a parent and child(ren) in a neutral environment. All referrals come from Broward County Family Court.

After contract execution and the hiring of staff, the program experienced a delay in service provision due to a variety of challenges including difficulties finding an affordable location that fulfilled the precise safety standards required for a Supervised Visitation program, as well as last-minute requirements from Court Administration before the program could begin receiving referrals. A contract extension was approved through January 2025, to foster partnership-building with the Broward County 17th Judicial Court, family law attorneys, and provide additional time to promote program services and increase referrals.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Too few participants enrolled in the program to assess outcomes.

Goal Measure

Percentage of children remaining safe during supervised visitation:

Too soon to measure

Percentage of custodial and non-custodial parents reporting satisfaction with services:

Too soon to measure

Percentage of non-custodial parents reporting that services positively impacted child-parent relationship:

Too soon to measure

Percentage of families with no verified abuse findings while receiving services:

Too soon to measure

Child Welfare Supports

Annual Performance FY 23-24



GOAL

Increase the number of children living in safe and nurturing families.

RESULT

Children live in stable and nurturing families.

CHILD WELFARE SUPPORT PROGRAMS

Adoption

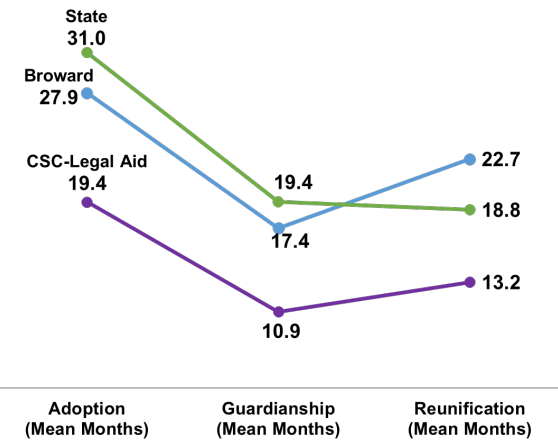
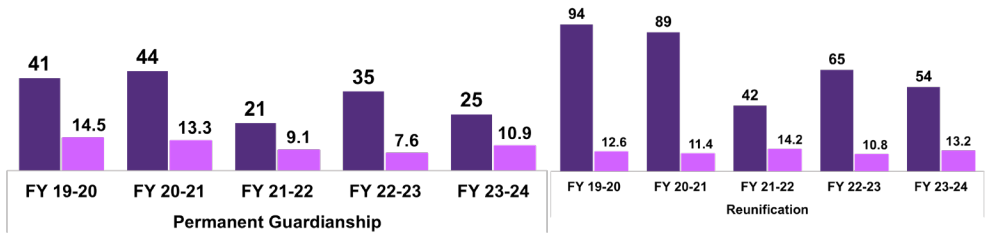
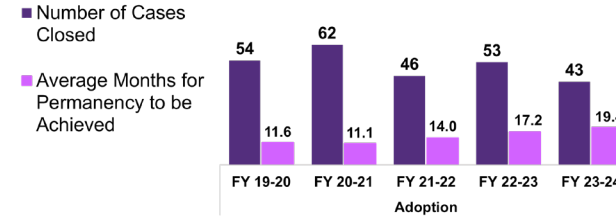
- CSC supports programs that recruit adoptive families for children coming out of the foster care system.
- Programs allow CSC to receive Federal IV-E reimbursement.

Legal Supports (LS)

- Provides legal advocacy and support for:
 - Children/youth in the dependency system to reduce the length of stay in out-of-home care.
 - Youth with or at risk for involvement in both delinquency and dependency systems to help improve life outcomes.
 - The Legal Helpline, known as LAW Line, connects the community with education about delinquency diversion and support to avoid Failure to Appear pick-up orders.
 - Program allows CSC to receive Federal IV-E reimbursement.

DATA STORY

Over the past five fiscal years, the **number** of children who reached permanency with the support of CSC-funded legal advocates has **decreased**, and the **time** to reach permanency has generally **increased**, particularly for **Adoption**. We are working to determine the factors underlying these trends so that service can return to pre-COVID rates of completion.



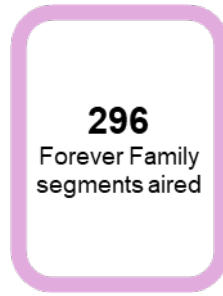
Despite these programmatic trends, CSC's Permanency program still gets children to their permanency goal **faster** than state and county averages (Office of the State Courts Administrator-special data request, 2024).

Forever Family – Gialogic Production

Child Welfare Supports – Adoption Campaign FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

In FY 23-24, Forever Family continued to feature Broward County children available for adoption on television stations in Dade/Broward/ Monroe/Fort Myers/Naples (NBC 6 & NBC 2, which are funded by CSC), with bonus runs in Tampa (10 Tampa Bay), Central Florida (WFTV), Palm Beach/Treasure Coast (CBS 12), and Jacksonville (CBS 47/FOX 30).

Forever Family continues to be a main participant in National Adoption Day activities. This year, there were specials on Child Safety; Foster Care Recruitment; Mentor Recruitment; Youth with Lived Experience; Successful hard-to-place adoptions stories and, Swim Safety. In February, a new 15-second promo spot premiered that highlighted CSC's sponsorship of Forever Family and the long-standing partnership between the two organizations.

On July 1, 2024, House Bill 1083 - Permanency for Children bill, went into effect which prohibits non-adoption entities from placing advertisements or offering to the public that a minor is available for adoption or that someone is seeking a minor for adoption. As a result, all features on children were suspended.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all performance outputs.



3 children were adopted.

28+ million TV impressions.

421,986 Facebook impressions.

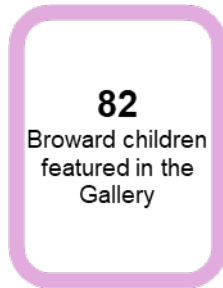
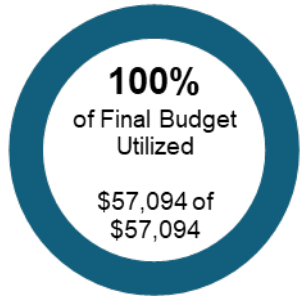
\$85,009 in Title IV-E Adoption Assistance reimbursement to CSC.

Heart Gallery of Broward County

Child Welfare Supports – Adoption Campaign FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

The Heart Gallery of Broward (HGOB) continued to be the lead agency responsible for National Adoption Day in Broward County during which 24 adoptions were finalized.

The provider sponsored various events, including: 1. Christmas Party in collaboration with ChildNet - created an opportunity for prospective families to volunteer and meet children waiting to be adopted; 2. Holiday in February with the Young Lawyers Section of Broward; 3. A Day of Bowling; 4. Monster Mini Golf Heart Day; 5. Back to School Shopping Day - foster youth were able to shop for their back-to-school clothes and shoes. Children received a \$500 Amex gift card to use at any store in the mall; 6. Bowling with Forever Family- potential adoptive families, youth awaiting adoption and volunteers from Forever Family had an opportunity to engage in a day of fun.

Heart Galleries were impacted by House Bill 1083 - Permanency for Children bill, which went into effect on July 1, 2024. The Bill prohibits non-adoption entities from placing advertisements or offering to the public that a minor is available for adoption or that someone is seeking a minor for adoption. The HGOB team in partnership with ChildNet devised new forms of representation for the youth to include drawn portraits/caricatures, faceless videos and "heart art" - self portraits drawn by the youth themselves.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all performance outputs.



12 children were matched.

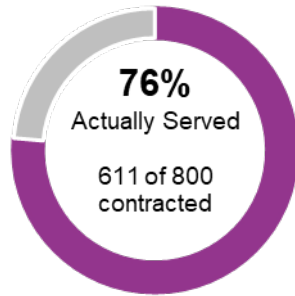
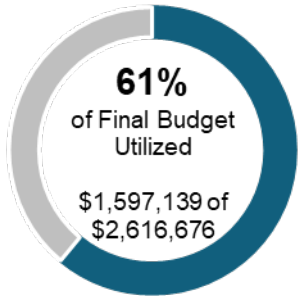
464 website inquiries for adoption.

\$97,753 in community donations.

\$25,644 in Title IV-E Adoption Assistance reimbursement to CSC.

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Legal Aid Service of Broward County, Inc. completed its fifth year providing services under the 2019 Legal Supports RFP. The program provides in-person and virtual legal advocacy services to youth in the dependency and/or delinquency systems. Additionally, the program offers a legal helpline to address legal questions. A Title IV-E contract with DCF allows CSC to claim Federal IV-E reimbursement.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization was lower than expected due to staff vacancies. Cost of living and higher-paying employers continue to impact staff recruitment and retention.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met 5 of 6 Council goals for performance measurements. One measure did not meet due to the complex needs of the youth served.

■ Goal ■ Measure

Percentage of youth obtaining no new law violations during the program:



Percentage of youth reducing delinquency risk scores:



Percentage of youth obtaining no law violations 12 months post program completion:



Percentage of youth improving school/employment scores:



Percentage of legal hotline callers reporting satisfaction with services :



Percentage of children meeting legal permanency goals:



Economic Self-Sufficiency

Annual Performance FY 23-24

GOAL

Reduce economic deprivation risk factors by increasing prosperity.

RESULT

Children live in safe and supportive communities.

PROSPERITY PROGRAMS

Hunger Initiatives

- The CSC funds an array of year-round hunger relief programs aimed at reducing food insecurity among children and families in Broward. The food insecurity mitigation programs are designed to serve children and their families throughout Broward County. Five agencies were awarded contracts for six programs.

VITA/EITC

- This initiative promotes prosperity by reaching out into low- and moderate-income communities to provide information about the Earned Income Tax Credit (EITC), the most effective Federal anti-poverty tax program. The Volunteer Income Tax Assistance (VITA) initiative provides no-cost tax preparation and financial literacy coaching from trusted, IRS-trained volunteers.

Homelessness

- The CSC funds homelessness support initiatives, which include day respite with case management and outreach services to find and support homeless families.
- The CSC participates in a collaborative that supports students experiencing homelessness who have graduated from high school and are going to post-secondary institutions by providing laptops, housing supplies, and other necessities.

DATA STORIES

Broward residents are facing **increasing financial hardship** due to rising costs of housing and food. The CSC has infused funds into local agencies that **provide relief** to families.



In FY 23-24, The Harvest Drive Team provided food and other necessities to **2,955 families** at Thanksgiving and throughout the year.



Over **40 community partners** and **450 volunteers** have helped **Mobile School Pantry** support **over 3,000 children** to ensure access to nutritious food.



During the 2024 tax season, the VITA Collaborative yielded **\$2.8 million** in federal tax **refunds** and **saved** taxpayers **\$1.2 million** in tax preparation **fees**.



25 students experiencing **homelessness** who are going to post-secondary institutions **received supplies** to support their educational endeavors.

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

Community Enhancement Collaboration (CEC) completed their second contracted year under the 2022 Food Insecurity Mitigation RFP. The team continued to provide their services in the Southeast part of Broward, supporting families from cities such as Hallandale Beach, Hollywood, Dania Beach, Miramar, and Davie. CEC addressed food insecurity by supporting families through 25 distribution events. During these events, food, toilet paper, and laundry detergent were distributed.

CEC continued to partner with local community serving agencies as well as CSC-funded programs and facilitated their distributions in a mobile drive-thru setting. CEC supported the CSC Back-to-School Extravaganza event held in Miramar as a pop-up event.

Staff participation and observation in the distribution events confirmed families' satisfaction with the process and the resources.

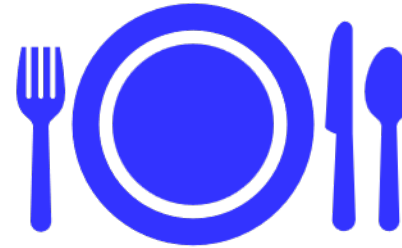
IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured 

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.



3,147 Families/Households served.

109,375 pounds of food distributed.

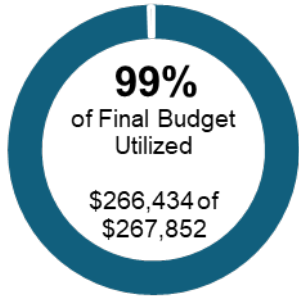
100% of partner agencies satisfied.

FLIPANY

Economic Self-Sufficiency – Hunger FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

FLIPANY completed their second contracted year under the 2022 Food Insecurity Mitigation RFP. CSC funding allows them to offer weekly food distributions at three locations - Deerfield Middle and High School and Nina's Place at Zion Lutheran Church. The agency's contract was expanded to include After School Meal (AMP) and summer meal service across Broward County sites. This need arose when the previous USDA sponsor withdrew services leaving a gap in afterschool and summer meal provision for the affected sites.

FLIPANY supported the CSC's Lights On Afterschool Event in October to satisfy their contract's pop-up requirement.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.



294 families served.

221,344 pounds of food distributed.

98% of clients satisfied with quality of food.

98% of clients satisfied with service provided.

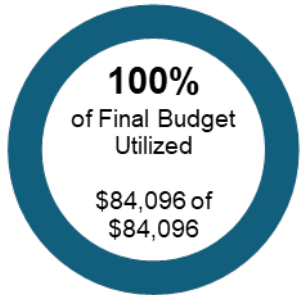
94% of clients who indicated the program had a positive impact

Harvest Drive – Children Helping Children

Economic Self-Sufficiency – Hunger FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

The Harvest Drive completed their second contracted year under the 2022 Food Insecurity Mitigation RFP. CSC funds Harvest Drive for the purchase of food where the majority was utilized during the Harvest Drive's annual Thanksgiving Drive. In addition, students from public and private schools, churches, temples, and neighborhoods held food drives and supplied the Harvest Drive with nonperishable food that was distributed to households in need. In addition to helping others, the purpose of the drives has been to provide philanthropic experiences for youth and show them how their volunteer efforts can make a difference in the lives of others.

Throughout the year, food bags were distributed with the support of school social workers under the Harvest Helping Hands Food Bag and Box Program. In March, Harvest Drive provided bags of food on behalf of the CSC for the Florida Department of Health's Spring into Health event.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured 

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.



2,955 Families Served with CSC Funding.

9,597 bags of food distributed.

88% of school social workers satisfied with services.

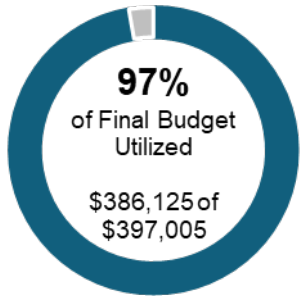
Hispanic Unity – Volunteer Income Tax Assistance (VITA & EITC) Program

Economic Self-Sufficiency – EITC FY 23-24



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring ✓ ✓ ✓

No Findings

Programmatic Performance ✓ ✓ ✓

Performing Well

Hispanic Unity of Florida (HUF) completed its first year of providing services under the 2023 Volunteer Income Tax Assistance (VITA) RFP. HUF manages the Broward VITA Collaborative (BVC), and CSC provides funding to coordinate logistics, marketing, training of volunteers recruited through HandsOn South Florida, and the operations of free tax preparation services throughout the county. IRS-certified volunteer tax preparers and paid staff process tax returns to maximize claiming Earned Income Tax Credit (EITC), a federal anti-poverty program that provides financial assistance for working families. HUF operated 19 sites: 13 in-person, 5 mobile sites and 1 virtual.

During the 2024 tax season, the program helped clients submit 3,397 tax returns which yielded \$2.8 million in federal tax refunds and saved taxpayers approximately \$1.2 million in tax preparation fees. The VITA hotline answered general program questions and received approximately 3,629 calls.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of tax return submissions that were accepted:
*Average refund amount was \$1,354.14



Percentage of VITA clients reporting satisfaction with their overall experience:

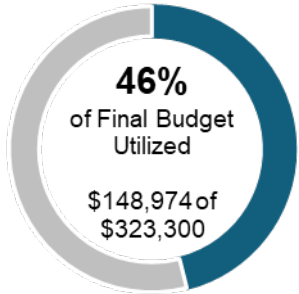


HOPE South Florida Homeless Outreach

Economic Self-Sufficiency – Homeless FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Finding Addressed

Programmatic Performance

Program Sunsetting

HOPE South Florida is in its final year of leverage funding for the Family Outreach Team. The Family Outreach Team engages families experiencing homelessness who may be disconnected from services and supports them by meeting them “where they are staying” in the community. Services include information and referrals, and crisis intervention.

The program was on a corrective action plan to address significant challenges related to documentation, billing/invoicing, data integrity, staffing and adequate service delivery. The number of families served was unclear due to inconsistent data collection.

The County procurement occurred in summer 2024 and the provider was not selected to continue offering outreach services. The program sunset September 30, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Number of outreach contacts made and accepted/completed referrals:



Percentage of clients placed in approved shelter/housing options:

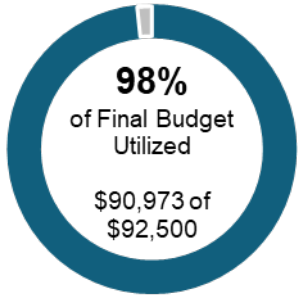


HOPE South Florida Homeless Support

Economic Self-Sufficiency – Homeless FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Finding Addressed

Programmatic Performance

On Improvement or Correction Plan

HOPE South Florida completed its fourth year of leverage funding services for the Family Day Respite Center. The Day Center offers internet access on computers, enrichment activities for children, nutritious meals, transportation, access to showers, case management, linkage to housing and other community resources primarily for women and children.

The program was on a corrective action plan to address significant challenges related to documentation, billing/invoicing, data integrity and adequate service delivery. Ongoing technical assistance was provided, improvements were made towards the corrective action plan, and the FY 24-25 program was renewed.

The number of families to be served is unable to be determined due to inconsistent data collection.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of participants indicating satisfaction with services:



Percentage of participants placed in approved shelter/housing options:

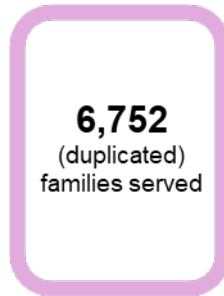
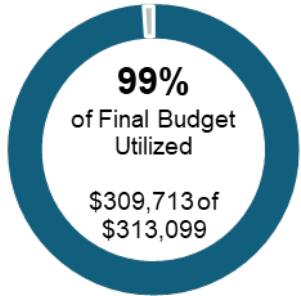


Percentage of participants referred for services based on needs and barriers identified during assessment:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance



Performing Well

LifeNet4Families (LN4F) completed their second contracted year under the 2022 Food Insecurity Mitigation RFP. They have been providing services to the hungry and homeless in Broward County since 1985. LN4F partners with other local community agencies to expand their reach and access to the hungry and homeless. CSC funding has afforded the agency the ability to provide families boxes of food through LN4F's pantry and food distributions. The agency also supported the homeless by providing hygiene care kits, clothing, and shoes when possible and by providing other supports such as housing assistance and mail collection.

LifeNet4Families underwent significant leadership changes mid-year but was able to maintain their momentum with service to the community. They provided bags of food in December for the Markham Winterfest community event and, supported the CSC's inaugural Summer Resource Fair in May. During the summer, out-of-school boxes were provided to children and their families which contained pull-tab meals that children can easily prepare themselves (i.e., cereal, instant oatmeal, canned meat, etc.) and families received a special Thanksgiving Food box along with a \$20 Publix gift card in November 2023.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.



6,752 duplicated families served.

20,354 food boxes distributed.

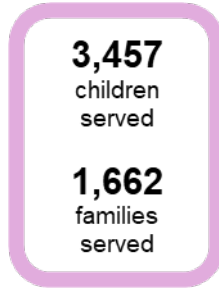
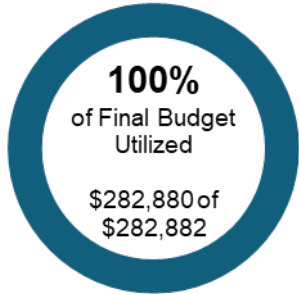
90% of families satisfied with services provided.

South Florida Hunger Coalition – Mobile School Pantry

Economic Self-Sufficiency – Hunger FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Mobile School Pantry Program (MSP) under the umbrella of the South Florida Hunger Coalition completed their second contracted year under the 2022 Food Insecurity Mitigation RFP. CSC funds the distribution of monthly provision of nutritious food to children and their families from 15 Title I Schools at six distribution sites. An increased need in the surrounding communities that MSP operated within, justified a mid-year adjustment to their budget to allow them to provide support to families from two additional schools.

Families "shopped" for their items at the market-style setup and had access to fresh fruits and vegetables as well as up to 10 nonperishables, bread, and dairy products. The program served families monthly across their sites (excluding July) and was supported by volunteers recruited through HandsOn South Florida, various colleges and high schools and community partners. The MSP team also provided support to one of the CSC's signature campaigns, Broward AWARE by providing fruits and healthy snacks for children.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of parents indicating the program had a positive impact:



Percentage of families reporting satisfaction with service provided:



Percentage of families reporting satisfaction with quality of food:

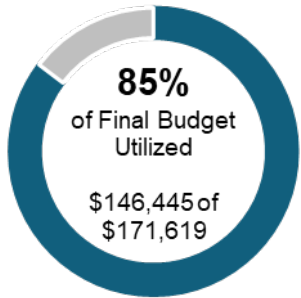


South Florida Hunger Coalition – Summer BreakSpot

Economic Self-Sufficiency – Hunger FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

South Florida Hunger Coalition-Summer BreakSpot completed their second contracted year under the 2022 Food Insecurity Mitigation RFP. CSC funding supported staff, food and enrichment activities. The team successfully navigated the challenge of securing a new provider for meals and snacks following the sudden notification of the discontinuation of services from their multi-year partner and subcontractor, Meals on Wheels of South Florida.

The program was operated at nine super sites - four Housing Authority complexes, three community partner offices and two faith-based organizations. Children benefitted from a variety of enrichment activities including "Cooks and Books" - an educational program designed to boost family literacy and nutrition education, performing arts and STEAM-based education and SMART MOVES - education on healthy lifestyle practices and physical exercise. WaterSmart coupons and SWIM Central opportunities to learn water safety skills at community pools were also an integral part of the program. Other enrichment partners included Coral Spring Center of the Arts, Hip Hop Kidz, Museum of Discovery & Science, HandsOn South Florida, The Literacy Connection/Literacy Bus and Holy Cross Health among others.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of adults indicating that the Summer BreakSpot Project had a positive impact:



Percentage of children indicating that the Summer BreakSpot Project had a positive impact:



Percentage of adults reporting satisfaction with the services provided by Summer BreakSpot:



Percentage of children reporting satisfaction with the services provided by Summer BreakSpot:



GOAL

Safeguard the physical health of children.

RESULT

Children are physically and mentally healthy.

WATER SAFETY PROGRAMS

Swim Central

- A partnership between the County, Broward County Public Schools, and CSC that provides water safety instruction and parent education for preschool and school-aged children.
- The success of this model has gained national attention and is being replicated in other communities.
- The eligible age for the coupon program remained up to eight years of age to serve children who did not have access to water safety classes in pools during the pandemic.

Drowning Prevention Initiative

- A partnership between the Health Department and CSC to provide leadership, coordination, and large-scale drowning prevention education, marketing, and service initiatives that focus on families with young children aged years and under, the population most at risk for drowning.

DATA STORIES



Water safety lessons through SWIM Central have had a long-term impact on children and families in Broward County. From **FY 19-20 through FY 23-24**, **none** of the children who have participated in the **SWIM Central** program have been involved in **any drowning incidents**.



In FY 23-24, the **Water Smart Broward/Drowning Prevention Task Force** continued to support several community initiatives to protect children from water-related injuries and promote safer behaviors. Through the program's **SPUD Club initiative (Students Preventing Unintentional Drownings)**, **13 club sites** were established at various **middle and high schools**. The clubs are **student-led** and help youth gain leadership skills as they work to educate their peers on the importance of water safety.

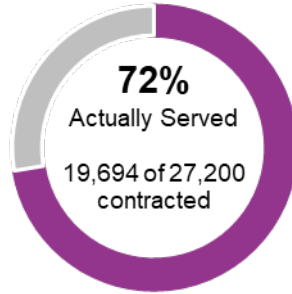
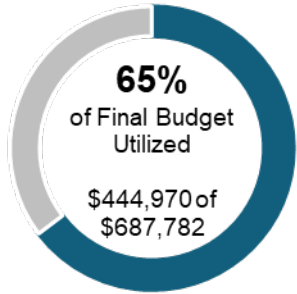
Broward County Board of County Commissioners – SWIM Central

Water Safety – Drowning Prevention FY 23-24



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance



Performing Well

SWIM Central is a collaboration between the Broward County Board of County Commissioners, School Board of Broward County, and CSC to prevent children from drowning. The curriculum-based program is taught by certified water safety instructors and coordinated through SWIM Central. Water safety instruction and in-pool group lessons are delivered to children attending Broward County Schools during the school year and to CSC-funded MOST, Youth FORCE, and Summer BreakSpot participants and children participating in elementary 21st Century programs during the summer.

Through a concerted effort to improve the drowning prevention system, SWIM Central has successfully expanded its list of participating pool vendors.

Program utilization and numbers served were lower primarily due to the national lifeguard shortages. The program's pool partners continue to onboard lifeguards/swim instructors to address the staff shortage and address learning loss to inexperienced swimmers.

Satisfaction surveys reflected high levels of satisfaction with program services. To address the rising operational costs associated with maintaining quality instruction and facilities, which has impacted utilization, CSC substantially increased the reimbursement rates for FY 24-25 for the first time since 2002.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

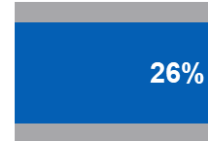
Percentage of participants completing between 3-6 lessons who improved at least 1 level on the Water Safety Skills Checklist:



Percentage of participants completing between 7-10 lessons who improved at least 1 level on the Water Safety Skills Checklist:



Percentage of participants completing between 7-10 lessons who improved at least 2 levels on the Water Safety Skills Checklist:



Percentage of children participating in the program who have not drowned 3 years post program completion:



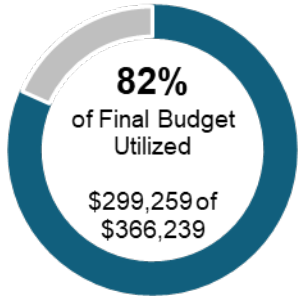
Florida Department of Health – Infant/Toddler Drowning Prevention Initiative

Water Safety – Drowning Prevention FY 23-24



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

The Broward County Drowning Prevention Task Force, overseen by the Florida Department of Health (DOH) in Broward County, provides strategic community-wide Water Smart education for children under five. Through the "Water Smart" training module, staff in Family Strengthening programs and Child Protective Investigators (CPIS) received instruction on conducting drowning hazard assessments and discussing appropriate protective interventions with families during home visitations.

Students Preventing Unintentional Drowning (SPUD) teaches secondary school youth water safety practices and proactive strategies to prevent drowning. The SPUD program was delivered in-person, twice monthly, to students from five high schools and eight middle schools, with high levels of client satisfaction.

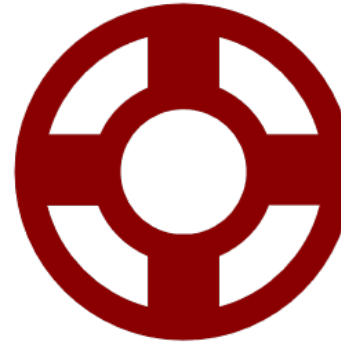
Collaborative efforts with SWIM Central introduced the lifeguard scholarship initiative to high school students to address the lifeguard and water safety instructor shortages, improve water safety outcomes and promote aquatics professions. As of October 2024, 19 lifeguard certifications and 7 water safety instructor certifications were redeemed.

The underutilized funds were carried forward to promote the Water Watchers campaign.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all Council goals for performance measurements.



12 Water Smart Broward/Drowning Prevention Task Force meetings hosted.

92 Train the Trainer attendees representing Family Strengthening Agencies and Child Protective Investigators.

1,180 Door alarms distributed to agencies.

71 Community outreach events attended with Drowning Prevention information disseminated.

75 Community outreach trainings provided to general public.

100% of Train-the-Trainer participants increased knowledge of drowning risks and prevention strategies.

Literacy & Early Education

Annual Performance FY 23-24

GOAL

Improve children's educational success.

RESULT

Children are ready to succeed in school.

LITERACY & EARLY EDUCATION PROGRAMS

Subsidized Child Care

- Provides childcare slots for eligible low-income families.
- Used as match funds for additional State and Federal funding.
- The Vulnerable Populations contract provides immediate placement in quality childcare for specialized populations, such as children of Transitional Independent Living (T.I.L.) Youth, children of caregivers receiving substance abuse treatment, and Kinship families until subsidized care eligibility is approved or reinstated.

Broward Reads: Campaign for Grade Level Reading

- Community collaborative focusing on ensuring that all children can read on grade level by 3rd grade, which includes the funding of supplies, books, and literacy activities.
- Provides early literacy interventions for students and training for teachers in Pre-K to 2nd grade.
- Volunteer hub for recruitment, training, and deployment of volunteers for literacy-oriented volunteer opportunities, including literacy tutors and coaches.
- Broward: Read for the Record is the flagship literacy volunteer recruitment and marketing campaign event each year.

DATA STORIES

Fostering literacy and a love of reading is infused among many of CSC's programs, events, and volunteer opportunities. Broward children have been making **important gains in reading** this year. Importantly, **reading scores** for third-grade students in Broward have started to return to **pre-COVID** levels (The Florida Scorecard, 2024). Continued support for literacy initiatives will help Broward children achieve academic success.



The 9th annual Broward: Read for the Record event took place on October 26, 2023. This year's chosen book was "With Lots of Love" by Jenny Torres Sanchez and illustrated by André Ceolin. Through a joint effort by the CSC, Early Learning Coalition of Broward County, and staff at BCPS's Gulfstream Academy, **36,500 English and 2,500 Spanish copies of the book** were distributed to four and five-year-old children across the county. Over **1,200 volunteers** were recruited by HandsOn South Florida to read to participants from **213 public schools, 322 private schools and community early childhood providers, and 44 library programs.**



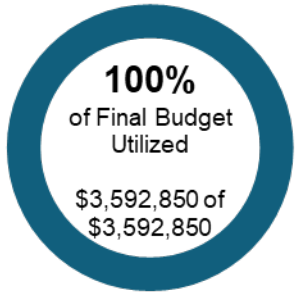
In FY 23-24, HandsOn South Florida also recruited **935 volunteers** to serve as **reading coaches** and participate in literacy events.

Early Learning Coalition – Subsidized Child Care Slots

Literacy & Early Education FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Early Learning Coalition (ELC) completed its 20th year of funding for financially assisted childcare services for income-eligible families in Broward. ELC is the state-established local agency responsible for managing federal and state childcare funding. By funding through the ELC, CSC leverages state and federal childcare dollars to increase services. CSC staff continues to work closely with ELC to monitor ongoing community needs and inform funding recommendations.

Federal funds for subsidized childcare have increased dramatically over the last two years, allowing for an increase in slots and a reduction of the waitlist. This resulted in increased numbers served.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measures.

■ Goal ■ Measure

Percentage of clients reporting that they were treated with respect and in a caring manner by staff:



Percentage of clients reporting that the information received was helpful/easy to understand:



Percentage of clients reporting overall satisfaction with the services provided by ELC of Broward County:



Percentage of clients reporting having a better understanding of child care options and choosing a quality child care provider:

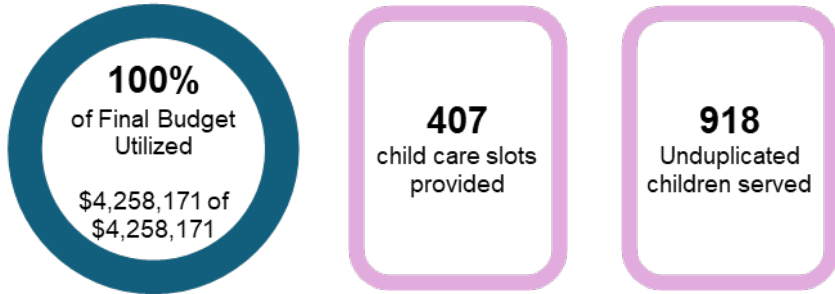


Early Learning Coalition – Vulnerable Populations Child Care Slots

Literacy & Early Education FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

ELC Vulnerable Population contract provides immediate placement in quality childcare for vulnerable children ages birth to 5. The eligible families receive child care to prevent further breakdown of complex family situations and support their efforts towards self-sufficiency. These populations include Transitional Independent Living (T.I.L.) parenting youth, Kinship caregivers, domestic violence survivors, families receiving services through CSC's Family Supports programs, and substance abuse recovery programs.

Due to a decline in the ability to transition children into federally subsidized child care and the active promotion of vulnerable population services, the demand for vulnerable population child care grew exponentially. In response, at the April 2024 meeting, the Council approved an additional \$824,000 (included in the budget number above) to address the increased demand and the higher cost of care due to the younger age of children being served and the differential paid for higher quality care. This resulted in increased numbers served.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of parents/caregivers reporting benefits by receiving child care services (e.g., respite, pursue/maintain opportunities for employment, therapeutic treatment, etc.):



Percentage of families having no verified abuse findings during program participation:

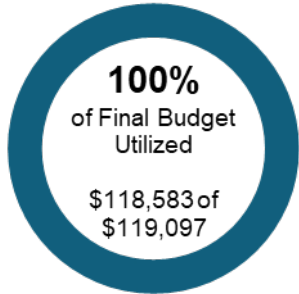


HandsOn Broward – Grade Level Reading

Literacy & Early Education FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

HandsOn Broward's Literacy League hosted bi-weekly virtual Zoom meetings to engage teams of volunteers for literacy-focused initiatives. Through these efforts, local members of the community have contributed 18,290 volunteer hours. Program impact areas included:

- Broward Read for the Record - Coordinated and managed over 1,000 volunteers which translated to 3,159 service hours.
- DIY Volunteering (Superhero Capes/book bundles) – These projects remain popular. A total of 410 book bundles were distributed to preschools, elementary schools, and community centers, which distributed them to children in their programs.
- Literacy League Program Summer Book Drive/Library Book Bins Initiative - Volunteers donated grade-level children's books to replenish personally decorated wooden Library Book Bins that are placed throughout the community. Library Book Bins allow children to take a book or leave a book to build their home library and encourage them to read.
- Summer BreakSpot Reading Ambassador Program - The Program enhanced Summer BreakSpot distributions by providing Reading Ambassadors at eight housing authority locations.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of volunteers and agencies reporting their needs were met by HandsOn Broward services and coordination:



Percentage of reading coaches and mentors reporting satisfaction with HandsOn Broward training and coordination services:

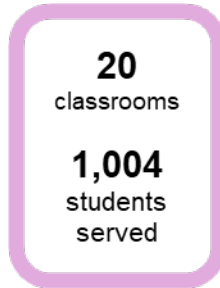
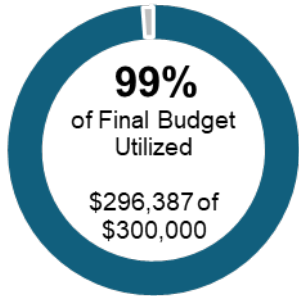


Percentage of participating agencies reporting satisfaction with HandsOn Broward coordination services:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

The Reading & Math program completed its third year under a "piggyback" from the Children's Trust RFP. The program provides tutors to selected Pre-K classrooms to support teachers with early literacy and math interventions and provide individualized attention to lower-performing students.

The program review reflected high-quality service delivery and effective and high-quality literacy and math interventions. Teacher surveys consistently indicated a high level of satisfaction with the program.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of children completing family literacy and numeracy activities at home with a parent or guardian:



Percentage of 4-5 year olds meeting or exceeding their target growth in literacy and early numeracy skills needed for Kindergarten:



Percentage of students demonstrating an improvement in Counting, Number Identification, Comparing Quantities, Number After Knowledge, Comparing Numerals, and Number After Equals One More (Numeracy):



Percentage of children achieving "at or above" or "close to" target performance on measures of Vocabulary/Oral Language, Comprehension, Phonological Awareness, and Alphabet Knowledge by their Spring assessment.:



School Health

Annual Performance FY 23-24

GOAL

Safeguard the physical health of children.

RESULT

Children are mentally and physically healthy.

SCHOOL HEALTH PROGRAM

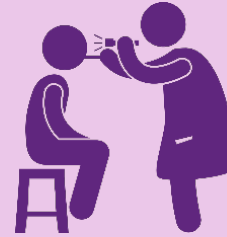
School Health

- School Health Services are the responsibility of Broward County Public Schools (BCPS) and the Florida Department of Health in Broward County (FLDOHBC). FLDOHBC subcontracts with Team Select Homecare for Registered nurses (RNs) to cover clinics at 23 schools with students with moderate levels of medical need.
- RNs provide health instruction through a comprehensive health education curriculum delivered to students to increase their understanding of health principles and modify health-related risks.
- Individual health care plans and emergency care plans are written for students with chronic conditions.

Children's Eye Health

- This leverage contract funds the expansion of a FLDOHBC initiative to enhance the lives of children by delivering mobile eye care services at BCPS and covering the cost of glasses to underserved children from Pre-K through grade 12.

DATA STORY



During SY 23-24, **32,301 students** across **23 elementary, middle, and high schools** received first aid, emergency, and prevention services from CSC's School Health program. **70% of the students who visited the clinic were able to return to class** after receiving School Health Services.

Top 5 Reasons for Clinic Visits



Gastrointestinal
Other
Musculoskeletal
Headache/Neuro
Ear/Nose/Throat

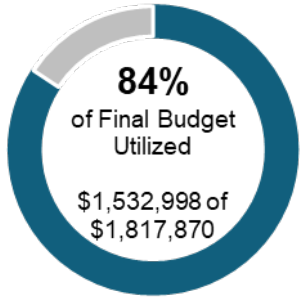
Top 5 Reasons to be Sent Home



Gastrointestinal
Ear/Nose/Throat
Other
Headache/Neuro
Musculoskeletal

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Florida Department of Health in Broward County (FLDOH), in partnership with BCPS, completed its first year providing school health services for CSC at 23 BCPS sites. Utilizing a subcontracted nurse staffing vendor, the school health program prioritizes preventive care and healthy behaviors to enhance student well-being using a Registered Nurse (RN) model to provide health services and create care plans, as needed.

This program provides quality, in-person, and accessible medical services to a variety of students. RNs guide and help the students with their medical conditions, teach them to make good choices per their health needs and aid them in becoming more independent in caring for themselves.

Due to ongoing staffing challenges with their vendor, FLDOH made the decision to change their nurse staffing vendor twice during the fiscal year which resulted in underutilization.

The CSC allocation for schools in Coral Springs was included and met the Coral Springs CRA TIF payment.

The underutilized funds were carried forward to purchase privacy screens and medical supplies.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all performance outputs.



32,301 Total number of clinic visits by students who received first aid, emergency, prevention, and health care services.

22,739 Number of students who returned to class after receiving services.

1528 Number of unduplicated students who received health services based on Individualized Health Care Plans.

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Miami Lighthouse for the Blind and Visually Impaired completed its third year providing services through a leveraged partnership with the Florida Department of Health in Broward County. Pre-K to grade 12 children are provided eye care in a mobile optometric van that travels to the schools. The children receive a comprehensive dilated eye examination provided by a licensed optometrist and prescription eyeglasses, as needed.

Individual Vision Health Care Plans are developed for students with vision conditions, resulting in increased access to medical care.

Monitoring results reflected that Miami Lighthouse for the Blind provided valuable optometry services.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all performance outputs.



637 Comprehensive eye exams
(with and without eye dilation).

395 Eyeglasses prescribed.

Elementary School Initiatives Out-of-School Time (Inclusion)

Annual Performance FY 23-24

GOAL

Improve the availability and quality of out-of-school time programs for typically developing children who are economically disadvantaged and inclusion programs, which integrate children with special needs with their typically developing peers.

RESULT

Children are ready to succeed in school.

ELEMENTARY SCHOOL INITIATIVES GENERAL POPULATION PROGRAMS

Out-of-School Time (MOST)

- Offers a safe, positive environment for children in economically disadvantaged neighborhoods who attend Title 1 schools with 86% or higher Free/Reduced Lunch (FRL) participation. These programs support academic achievement, social and physical development, and provide educational field trips and cultural arts opportunities.

Inclusion Supports

- Provides Americans with Disabilities Act (ADA) training to all MOST providers, assesses inclusion needs of MOST sites, and delivers technical assistance and coaching as needed.

Reading Explorers

- During the summer, provides rising kindergarteners, first and second graders who are reading at or below reading level, teacher-led small group tutoring services. During the school year, provides afterschool providers consultations to improve their literacy instruction strategies for all children.

Note: Although staff recruitment and retention have improved for the MOST programs, challenges continue to exist. Inconsistent daily school attendance impacted school-year utilization. The BCPS summer academies and starting school one week earlier (shortening the summer calendar) impacted some providers' ability to fully enroll the contracted number of youth and offer the contracted number of days during the summer.

DATA STORIES

One of the primary goals of MOST programs is to promote children's success in school. While school grades are one measure of success, parents' and caregivers' perceptions of the value of afterschool activities on their children's school performance are also important. **Parents** have expressed that they **feel supported** by MOST programs, which they believe is essential for their children's academic success.



Agree that MOST programs help their child complete homework.



Agree that MOST programs provide an environment where their child can have fun.



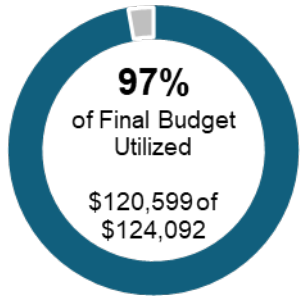
Believe that MOST programs help maintain parental employment.

Advocacy Network on Disabilities aka CCDH, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Advocacy Network on Disabilities, (AND) completed its second year providing services under the 2022 MOST RFP. The provider works collaboratively with MOST providers to increase their capacity to create positive, nurturing, and developmentally appropriate programs that welcome all children. The provider offers training and mentoring to assist staff in finding pathways to inclusion.

The program review reflected quality service delivery. Virtual and in-person training opportunities were well attended by MOST providers and the community.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of participants attending ADA training demonstrated knowledge about curriculum content:



Percentage of providers receiving individualized coaching and technical assistance that achieved their goals:



Percentage of providers satisfied with coaching:



After School Programs, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance



Performing Well

After School Programs, Inc. (ASP) completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at nine year-round school-based sites and two school-year-only school-based sites.

Program reviews and site visits reflected quality service delivery. Family satisfaction surveys reflected high levels of satisfaction with the program.

BCPS's decision to shorten the summer calendar by starting school one week earlier reduced the number of program days the provider could offer. Also, the BCPS competing summer academies prevented the provider from offering services at four of the nine summer sites. This negatively impacted utilization and the number of children served.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

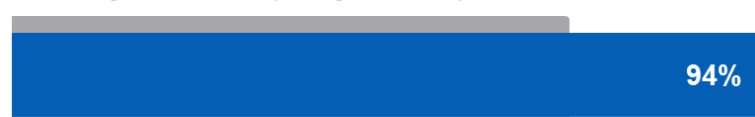
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



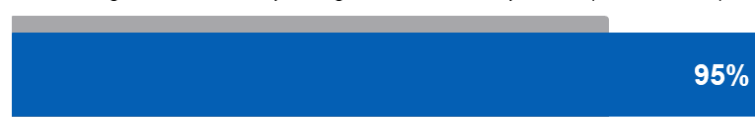
Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children improving homework completion. (School Year):



Percentage of children remaining safe:

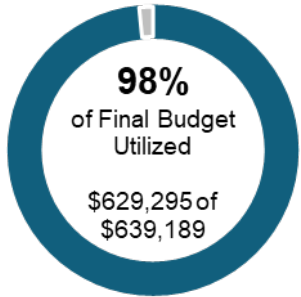


Boys & Girls Clubs of Broward County (Summer Only)

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Boys & Girls Clubs of Broward County completed its second year providing services under the 2022 MOST RFP. The program provides summer-only services at eight community sites.

Program reviews and site visits reflected quality service delivery. Family satisfaction surveys reflected high levels of satisfaction with the program.

The provider's exceptional utilization and numbers served were a testament to the provision of essential services for children and families in high-need communities.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children remaining safe:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

The City of Hallandale Beach completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

Goal Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children improving homework completion. (School Year):

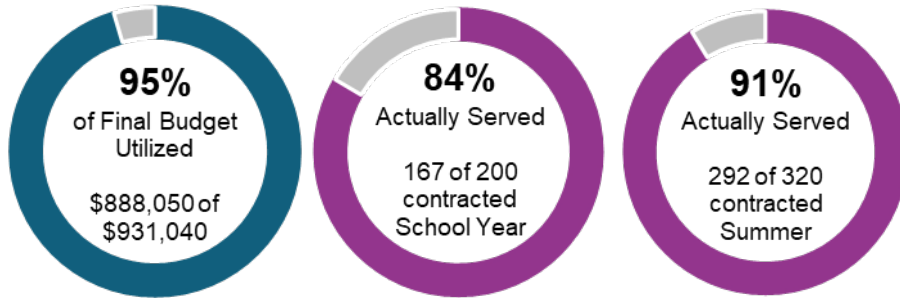


Percentage of children remaining safe:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance



Performing Well

The City of Hollywood completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at four year-round community sites.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

School-year enrollment was lower than anticipated due to staff vacancies and families keeping their children at their school-based aftercare program.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



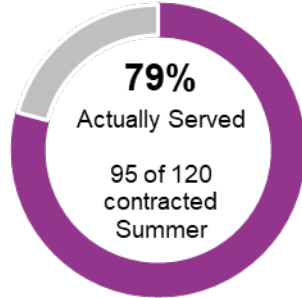
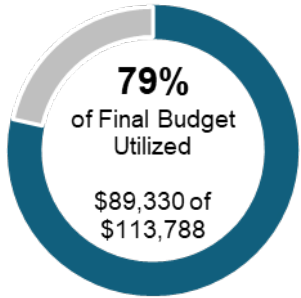
Percentage of children improving homework completion. (School Year):



Percentage of children remaining safe:



How Much Did We Do?
Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Finding Addressed

Programmatic Performance

Performing Well

The City of Lauderdale Lakes completed its second year providing services under the 2022 MOST RFP. The program provides summer-only services at one community site.

Program review and site visit reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Utilization and numbers served were lower than the contracted amount due to BCPS competing summer academies.

Is Anybody Better Off?
Data Integrity & Fully Measured 

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

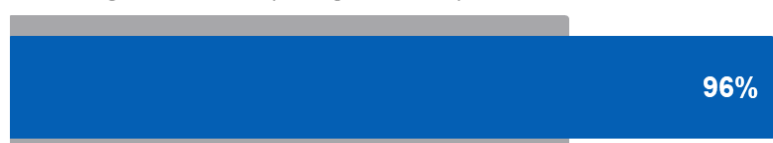
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (1 point in-time observation):



Percentage of children improving academic performance and/or skills:

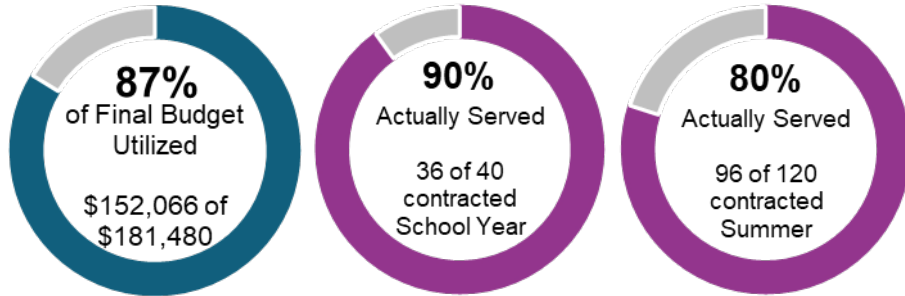


Percentage of children remaining safe:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

The City of Miramar completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site and one summer-only community site.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

The provider experienced low enrollment and attendance at one of the sites in the summer which impacted utilization and number served.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children improving homework completion. (School Year):



Percentage of children remaining safe:



How Much Did We Do? Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Finding Addressed

Programmatic Performance

Performing Well

The City of Oakland Park completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round school site.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

BCPS's decision to shorten the summer calendar by starting school one week earlier reduced the number of program days the provider could offer. This decrease in available days and the BCPS's competing summer academies further impacted program utilization and numbers served.

Is Anybody Better Off? Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children improving homework completion. (School Year):



Percentage of children remaining safe:



City of West Park (Summer Only)

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

The City of West Park completed its second year providing services under the 2022 MOST RFP. The program provides summer services at one community site.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

The provider's exceptional utilization and the significant numbers served are a testament to the delivery of vital services for children and families in this high-need community.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

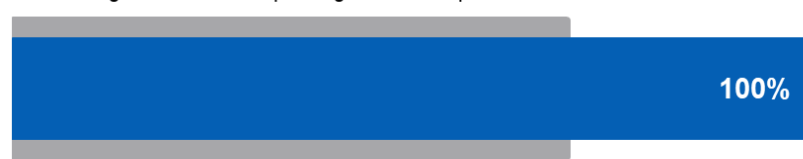
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



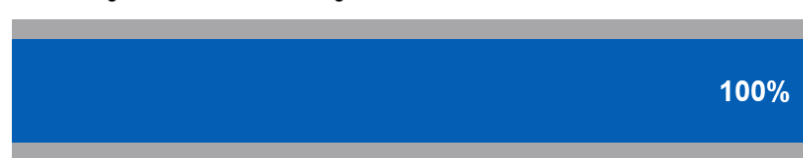
Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (1 point in-time observation):



Percentage of children improving academic performance and/or skills:



Percentage of children remaining safe.



Community After School

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well.

Community After School completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at three year-round BCPS sites.

Program review and site visits reflected quality services. Family satisfaction surveys reflected satisfaction with the program.

BCPS's decision to shorten the summer calendar by starting school one week earlier reduced the number of program days the provider could offer. This decrease in available days and the BCPS's competing summer academies further impacted program utilization and numbers served.

The CSC allocation for Liberty and Atlantic West Elementary sites were included and met the Margate CRA TIF payment.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

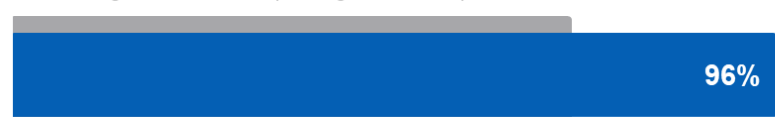
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



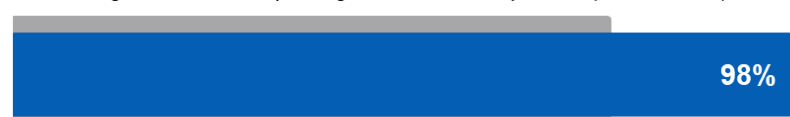
Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children improving homework completion. (School Year):



Percentage of children remaining safe:

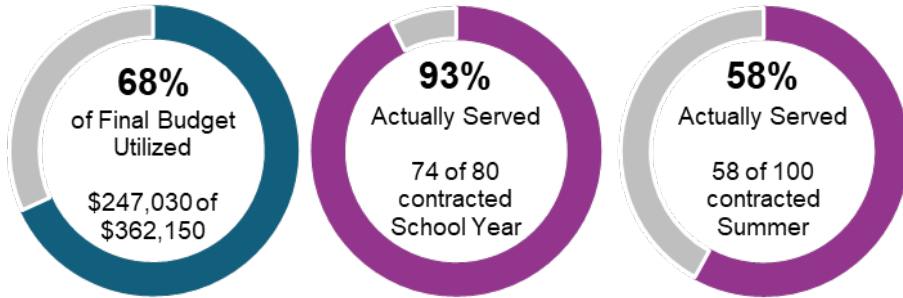


Community Based Connections, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Technical Assistance Provided

Community Based Connections, Inc. completed its second year providing services under the MOST 2022 RFP. The program provides out-of-school time services at one year-round school site.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Approximately six weeks before the end of the 22-23 school year, the program was directed to discontinue services by BCPS's Before and After School Child Care Office (BASCC) due to not being authorized to operate an afterschool program under the BASCC RFP. The program resumed programming in January 2024.

BCPS's decision to shorten the summer calendar by starting school one week earlier reduced the number of program days the provider could offer. This decrease in available days and the BCPS's competing summer academies further impacted program utilization and numbers served.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children improving homework completion. (School Year):

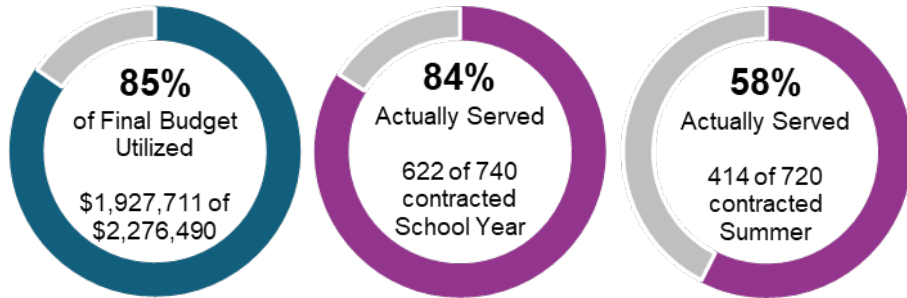


Percentage of children remaining safe:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Technical Assistance Provided

Firewall completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at six year-round school-based sites and one school-year-only school-based site.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Approximately six weeks before the end of the 22-23 school year, the program was directed to discontinue services by Before and After School Child Care (BASCC) due to not being authorized to operate an afterschool program under the BASCC RFP. This created staff retention challenges. The program was not allowed to resume programming until October 2023.

BCPS's decision to shorten the summer calendar by starting school one week earlier reduced the number of program days the provider could offer. Also, the BCPS competing summer academies prevented the provider from offering services at one summer site. This negatively impacted utilization and the number of children served.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children improving homework completion. (School Year):



Percentage of children remaining safe:



FLIPANY - CATCH

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY) completed its second year providing services under the 2022 MOST RFP. The program provides Coordinated Approach to Child Health (CATCH) Kids Club training to out-of-school time providers for the physical fitness component to increase capacity to create an active, healthy, and fun environment for all children in their programs.

Program reviews and site visits reflected that the program provided essential trainings and technical assistance to MOST providers serving high-need communities. Satisfaction surveys reflected high levels of satisfaction with the program.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of participants demonstrating knowledge about CATCH curriculum content:



Percentage of providers reporting satisfaction with CATCH training:

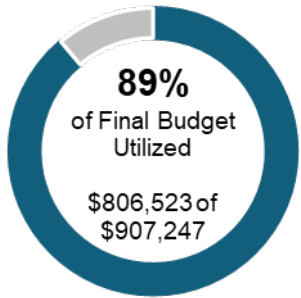


Florida International University - Reading Explorers

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Florida International University's Reading Explorers Program completed its third year of services under a "piggyback" from the Children's Trust RFP. During the summer, rising kindergarteners, first and second graders who are reading at or below reading level will receive small group tutoring services provided by teachers. During the school year, afterschool providers are afforded consultations to improve their literacy instruction strategies for all children. Parent involvement activities are offered, which engage families to support reading and other academic skills. Book giveaways (multiple languages) and resource connections occur at these events.

The program review reflected quality service delivery and effective literacy interventions. Parents report high levels of satisfaction with various aspects of the program, including recommending it to other families and increasing the child's enthusiasm for reading.

During this third year, the provider continued to gain momentum and made significant gains in the number of children served and in the recruitment of sites. 1,169 children completed assessments, 951 children were eligible for services due to being at or below reading level, and 749 children received small group tutoring up to four times a week. Due to BCPS shortening their summer calendar (starting school one week earlier) the provider was unable to offer the number of days contracted which impacted utilization.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of children improving in Oral Reading Fluency:



Percentage of parents satisfied with services provided:



Percentage of sites reporting children benefited from the program:



Percentage of sites reporting they would recommend the program:

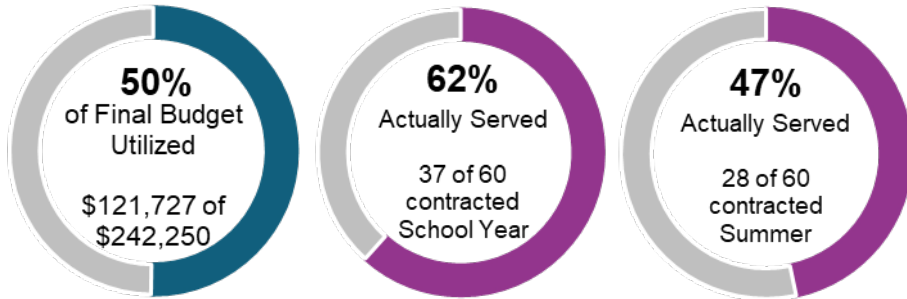


Jack and Jill Children's Center, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Technical Assistance Provided

Jack and Jill Children's Center completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site.

Program reviews and site visits reflected that this provider experienced some issues with program implementation. Technical assistance was provided, but the provider is still struggling with staffing vacancies. Family satisfaction surveys reflected satisfaction with the program.

The charter school experienced lower enrollment than expected, which led to low program enrollment. There are also several children attending that receive funding through school readiness. All these items impacted utilization.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met 4 of 5 Council goals for performance measurements. Improvement in academics did not have enough data to be measured.

■ Goal ■ Measure

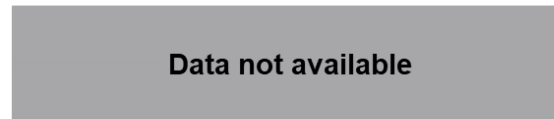
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children improving homework completion. (School Year):

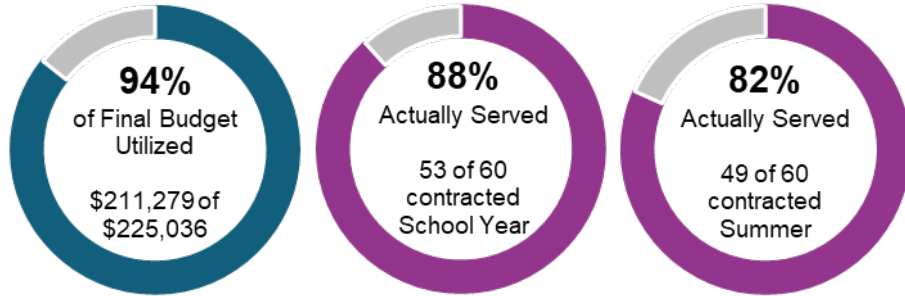


Percentage of children remaining safe:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

KID completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Numbers to be served lower than contracted because several families have moved out of the area.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurement.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children improving homework completion. (School Year):



Percentage of children remaining safe:

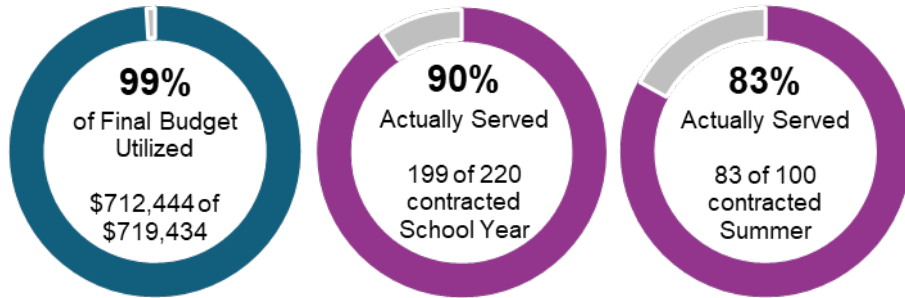


Samuel M. and Helene Soref Jewish Community Center, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

The Samuel M. and Helene Soref Jewish Community Center completed its second year providing services under the MOST 2022 RFP. The program provides out-of-school time services at one year-round school site and one school-year only school site.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Lower school year number served was due to a competing 21st Century Learning Center Community program at the year-round site. In response, the provider overenrolled at the other site in the school year which improved overall numbers served. Higher than anticipated average daily attendance of enrolled youth resulted in full utilization, but lower overall numbers served. BCPS's decision to shorten the summer calendar by starting school one week earlier reduced the number of program days the provider could offer. This decrease in available days further impacted the number served in the summer.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children improving homework completion. (School Year):



Percentage of children remaining safe:

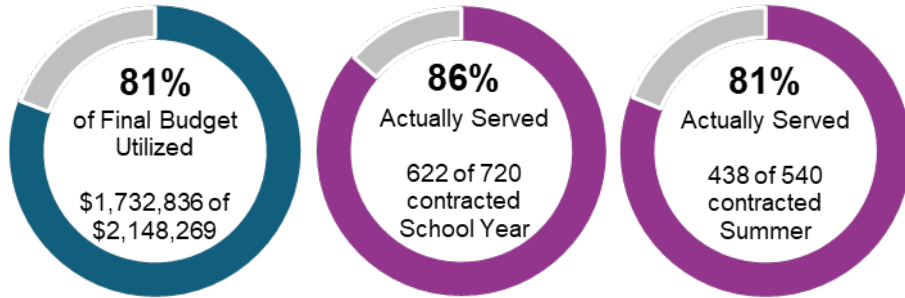


Sunshine After School Child Care, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Sunshine After School Child Care completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at four year-round school-based sites and three school year-only school-based sites.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Enrollment was lower than expected in the school year due to school enrollment being significantly lower at some sites, which led to a reduction of numbers served in the school year for the 24-25 fiscal year.

BCPS's decision to shorten the summer calendar by starting school one week earlier reduced the number of program days the provider could offer. Also, the BCPS competing summer academies prevented the provider from offering services at one summer site. This negatively impacted utilization and the number of children served.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children improving homework completion. (School Year):



Percentage of children remaining safe:

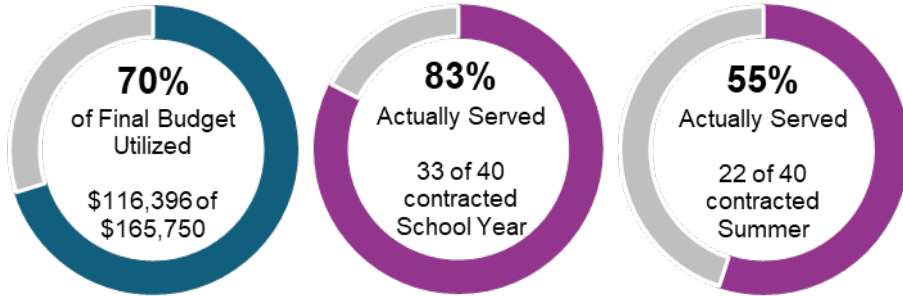


United Community Options

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

On Improvement or Correction Plan

United Community Options completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site in Fort Lauderdale.

Program reviews and site visits reflected that overall service delivery was on track during the school year. However, during the summer, the provider was placed on a Performance Improvement Plan to address safety concerns observed by CSC staff and MOST consultants. Family satisfaction surveys reflected satisfaction with the program.

Low utilization was due to inconsistent school-year attendance and summer staff vacancies, which impacted enrollment efforts and number served. Ongoing staff recruitment efforts aim to address staffing vacancies and improve numbers served.

CSC Staff is continuing to follow up with the provider to ensure that safety concerns and the ongoing staff recruitment and retention issues are addressed.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

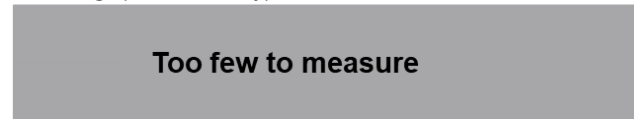
Provider met expectations.

Outcome Measures

Provider met 3 of 5 Council goals for performance measurements. Provider did not meet Council goals for social interaction due to one out of two classrooms not meeting the goal. Provider did not meet Council goal for project-based learning (PBL) due to insufficient quality content for PBL.

Goal Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children improving homework completion. (School Year):



Percentage of children remaining safe:

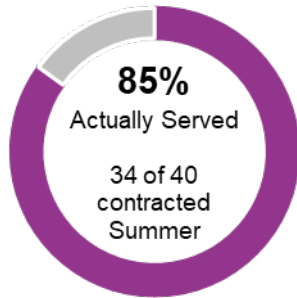
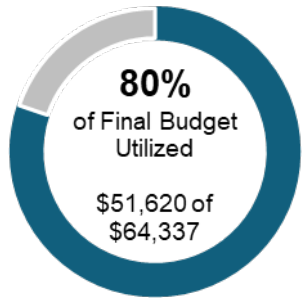


Urban League of Broward County (Summer Only)

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

The Urban League of Broward County completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one summer-only BCPS site.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

BCPS's decision to shorten the summer calendar by starting school one week earlier reduced the number of program days the provider could offer. This decrease in available days further impacted program utilization and the number of children served.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measures.

■ Goal ■ Measure

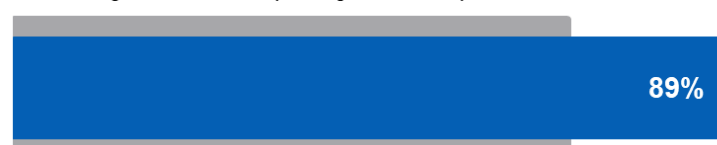
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (1 point in-time observation):



Percentage of children improving academic performance and/or skills:



Percentage of children remaining safe:

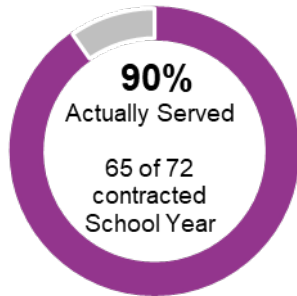


Volta Music Foundation

Elementary School Initiatives Out-of-School Time (Inclusion) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Volta Music Foundation (Volta) completed its first year of leverage funding providing weekly out-of-school time music lessons at five community sites. Volta engages elementary-age children with music education opportunities, including instrument-specific classes, foundational music theory and history courses, master classes with professional artists from the United States and Latin America, community-building sessions, creative performances and donations of instruments.

Program site visits reflected highly interactive quality services for children in under-resourced communities during the school year. Youth satisfaction surveys reflected high levels of satisfaction with the program.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider did not meet expectations.

Outcome Measures

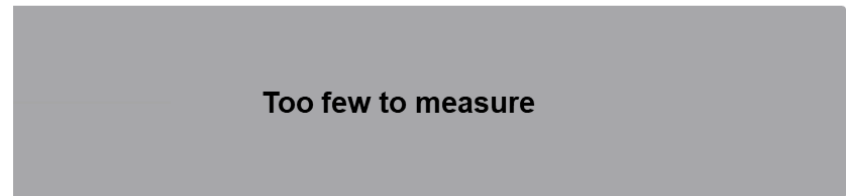
Provider met 2 of 3 Council goals for performance measurements. Provider did not capture enough surveys to measure satisfaction of families. Technical assistance will be provided to improve family survey return rates.

■ Goal ■ Measure

Percentage of youth who increased their music performance, reading, and writing ability:



Percentage of families who were satisfied with their experience in the program:

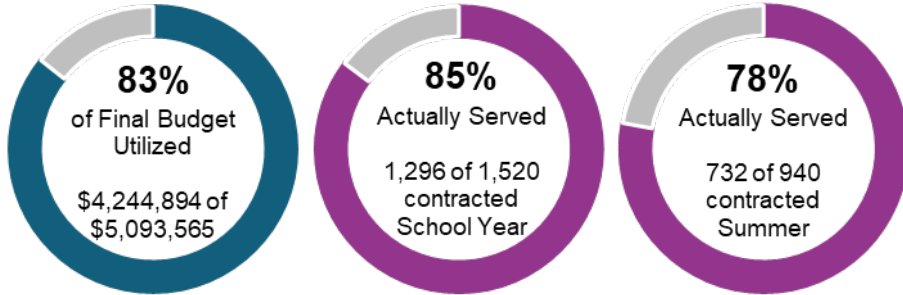


Percentage of youth who were satisfied with their experience in the program:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

The YMCA completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at nine year-round BCPS sites, ten school-year-only BCPS sites, and one summer-only BCPS site.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

BCPS's decision to shorten the summer calendar by starting school one week earlier reduced the number of program days the provider could offer. This decrease in available days further impacted program utilization and the number of children served. Families have also expressed challenges with transportation and illnesses, which also impacted the number served.

The CSC allocation for the Deerfield Park Elementary site was included and partially met the required Deerfield CRA TIF payment.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



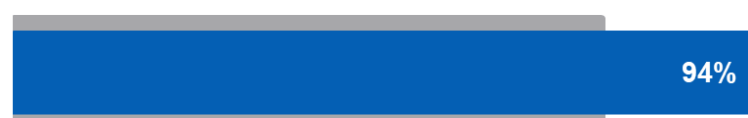
Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children improving homework completion. (School Year):



Percentage of children remaining safe:



Out-of-School Time (Special Needs) & Respite Initiatives

Annual Performance FY 23-24

GOAL

Strengthen the continuum of out-of-school time care for children and youth with special physical, developmental, and behavioral needs.

RESULT

Children are ready to succeed in school.

OUT-OF-SCHOOL TIME SPECIAL NEEDS PROGRAMS

Out-of-School Time

- Offers a safe, positive environment for children and youth with special physical, developmental, and behavioral conditions. These programs enhance academic achievement, support social, developmental, and physical activities, and provide educational field trips and cultural arts opportunities.
- Provides flexible and individualized staff-to-child ratios to ensure adequate support for children and their unique needs.

Respite

- Provides facility-based care and supervised activities to support parents and caregivers of children with emotional and behavioral health challenges that disrupt daily functioning.

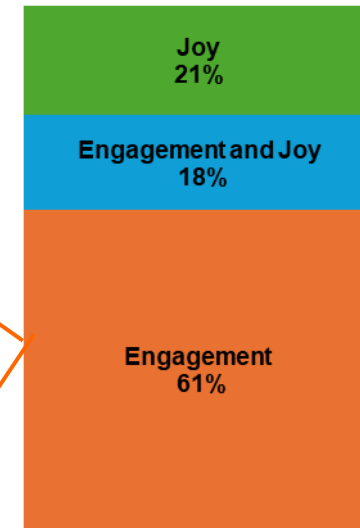
Note: Although staff recruitment and retention have improved for the MOST programs, challenges continue to exist. Inconsistent daily school attendance impacted school-year utilization. The BCPS summer academies and starting school one week earlier (shortening the summer calendar) impacted some providers' ability to fully enroll the contracted number of youth and offer the contracted number of days during the summer.

DATA STORY

Music therapy (MT) is a program component in MOST-Special Needs (SN). Staff completed surveys and provided observations of children's behavior in the MT session. These were coded into two categories: **Engagement (speaking, playing instruments, singing)** and **Joy (excitement, happiness, fun)**. Our Music Therapy survey highlighted that **61% of students showed engagement, 21% expressed joy, and 18% showed both engagement and joy**. The data shows that MT continues to be a valuable component of MOST SN Programs.

"One child who is primarily non-vocal started singing along to a song during music therapy and also answered a question about the weather during one of the songs."

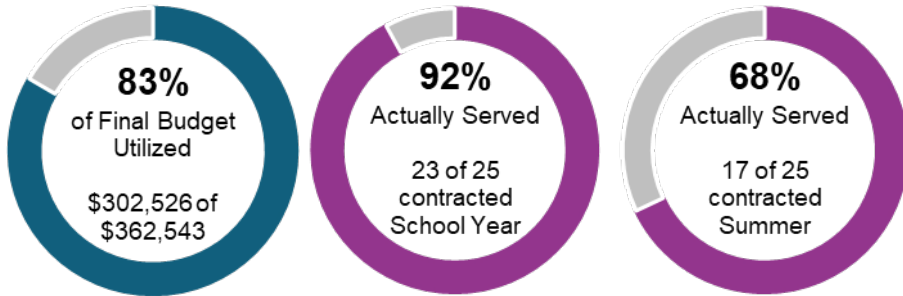
"We have a few students who are nonverbal and they are able to communicate through instruments. They really are completely different people when we're doing music."



"The children gets excited to join music therapy and play with musical instruments. They actually enjoy being on camera and show off their musical instruments."

"There was one instance where a child was crying and whining for majority of the day but as down as music started that child was happy and singing. Her whole mood changed."

How Much Did We Do? Utilization



How Well Did We Do It?

Financial & Administrative Monitoring
No Findings

Programmatic Performance
Performing Well

After School Programs, Inc. completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at two year-round BCPS sites in Dania Beach and Hollywood. The provider serves children ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Utilization and enrollment were on track during the school year. However, during the summer, programming was limited to half-day operations at one site due to overlap with the BCPS Extended School Year (ESY) program, resulting in low utilization and numbers served.

Is Anybody Better Off?

Data Integrity & Fully Measured 

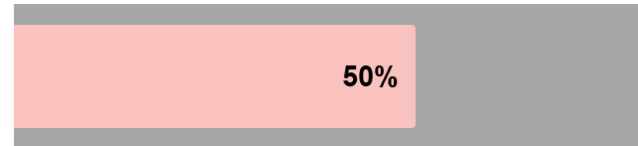
Provider met expectations.

Outcome Measures

Provider met 3 of 4 Council goals for performance measurements. Provider did not meet Council goal for project-based learning due to insufficient quality content for Project Based Learning (PBL)

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children remaining safe:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

The Ann Storck Center completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site in Fort Lauderdale. The provider serves children ages 3 to 12 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

A robust program and high service demand resulted in a contract expansion in April 2024 and over enrollment contributed to a higher number served during the summer.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

Goal Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



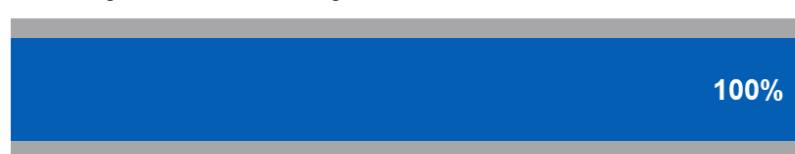
Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:

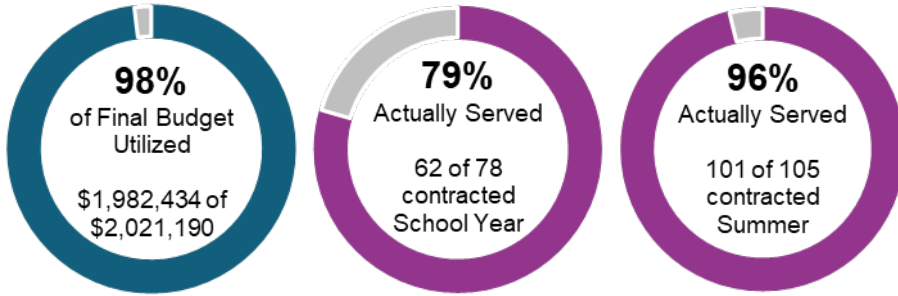


Percentage of children remaining safe:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

Arc Broward, Inc. completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site in Sunrise. The provider serves children and youth ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Program review and site visits reflected quality services. Family satisfaction surveys reflected satisfaction with the program.

The program experienced extended staff vacancies during the school year, resulting in lower utilization and lower enrollment. However, staff recruitment and numbers served improved over the summer after re-allocating budget funds to increase staff wages. As a result, the program was able to improve enrollment during the summer resulting in increased utilization.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met 3 of 4 Council goals for performance measurements. Provider did not meet the Council goal for improved academic performance.

Goal Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



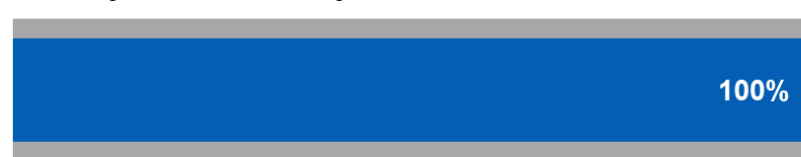
Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:

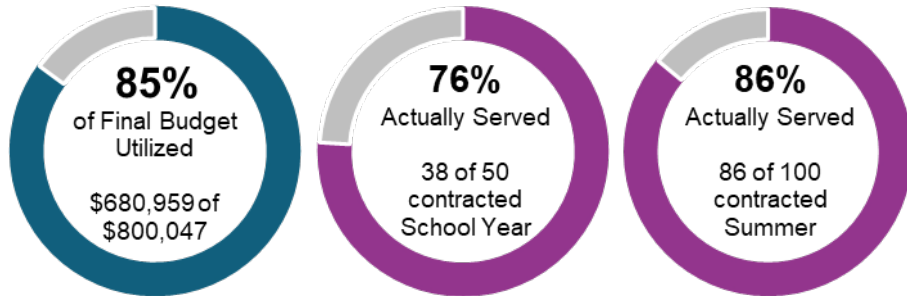


Percentage of children remaining safe:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance



Performing Well

The Broward Children's Center completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at two year-round community sites in Pompano and Dania Beach. The provider serves children and youth ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected satisfaction with the program.

Enrollment and average daily attendance were lower than expected due to extended staff vacancies. Additionally, many enrolled children are medically complex and often leave during the program for essential medical appointments and therapies, further impacting program utilization and numbers served.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

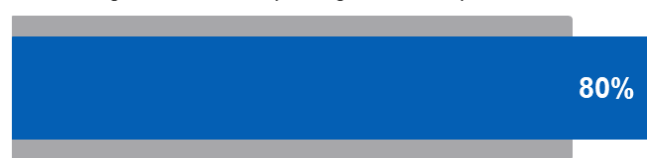
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only)



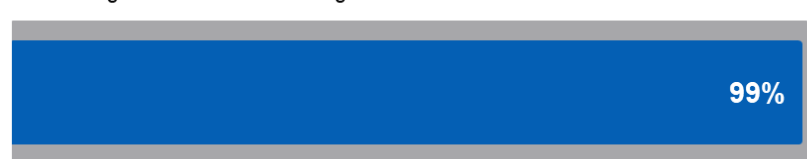
Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills.



Percentage of children remaining safe.



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

The Center for Hearing and Communication completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one school year-only BCPS site and one summer-only BCPS site, both in Plantation. The provider serves children ages 5 to 12 who experience deafness or hearing loss, their siblings, and children of deaf adults.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected satisfaction with the program.

Summer enrollment was affected by families' transportation challenges and the overlap with the BCPS Extended School Year (ESY) program, which resulted in half-day programming and lower utilization. Additionally, BCPS's decision to shorten the summer calendar by starting school one week earlier reduced the number of program days the provider could offer. This decrease in available days further impacted utilization and number served.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

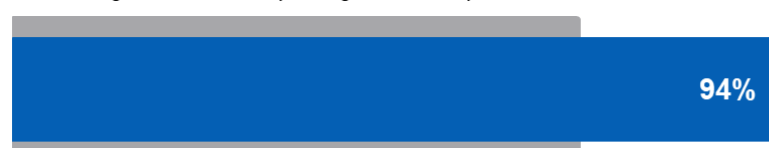
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



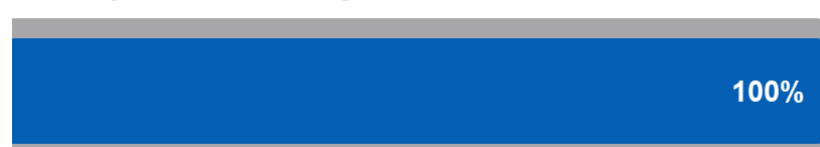
Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children remaining safe:

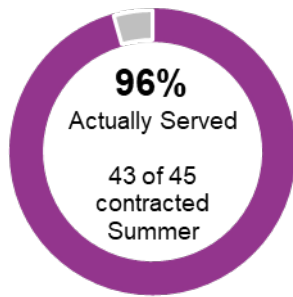
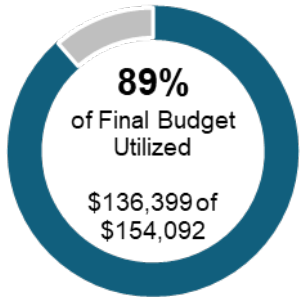


City of Pembroke Pines (Summer Only)

Special Needs – Out-of-School Time FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

The City of Pembroke Pines completed its second year providing services under the 2022 MOST RFP. The program provides services at one community site during the summer.

Program review and site visits reflected quality services. Family satisfaction surveys reflected satisfaction with the program.

BCPS's decision to shorten the summer calendar by starting school one week earlier reduced the number of program days the provider could offer. This decrease in available days further impacted program utilization and limited the number of children served. Additionally, lower than expected daily attendance also impacted the utilization.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



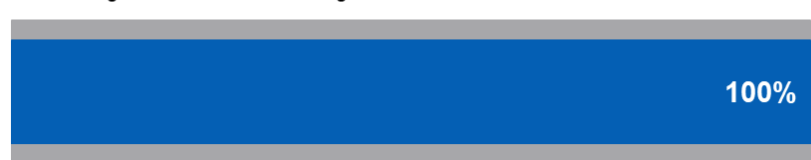
Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children remaining safe:

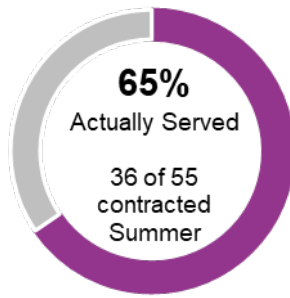
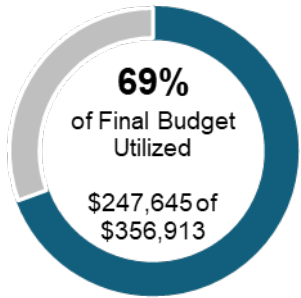


Jewish Adoption and Foster Care Option, Inc. (Summer Only)

Special Needs – Out-of-School Time FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

JAFCO, Inc. completed its second year providing services under the 2022 MOST RFP. The program provides summer services at one community site in Sunrise for children with complex developmental needs ages 3 to 22.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program. Staff recruitment challenges impacted youth enrollment, which led to low utilization and numbers served.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:

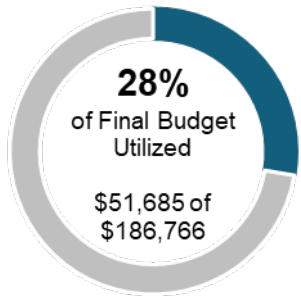


Percentage of children remaining safe.



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Finding Addressed

Programmatic Performance

Technical Assistance Provided

The David Posnack Jewish Community Center of South Broward completed its first year providing in-hospital enrichment, as well as winter and spring break camps through a leverage partnership with The Sunrise Association, a nationwide organization dedicated to supporting children with cancer and their families.

Site visits reflected quality in-hospital enrichment services. Family and client satisfaction surveys were not completed due to hospital/client confidentiality restrictions.

Through the Sunrise on Wheels program, 80 in-hospital enrichment events were provided to 192 participants at Joe DiMaggio Children's Hospital. However, staffing challenges and caregiver concerns prevented the implementation of traditional winter and spring camps. The program instead offered an expanded in-hospital enrichment option, which reduced the staffing need, leading to budget underutilization. The program sunsetted on September 30, 2024, and the provider was advised that they could reapply for leverage funding with a revised program model.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider did not meet expectations.

Outcome Measures

Provider did not deliver the program as contracted, therefore the Council goals for performance measurements could not be measured. The following outputs relate to in-hospital enrichment option.



148 unduplicated patients visited by David Posnack Jewish Community Center staff.

48 siblings participated in activities.

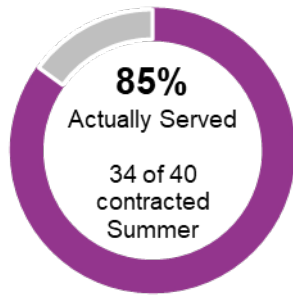
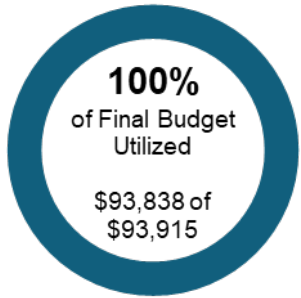
80 sessions included family supports, children's games and activities, and special events.

Memorial Healthcare System (Summer Only)

Special Needs – Out-of-School Time FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Memorial Healthcare System completed its second year providing services under the 2022 MOST RFP. The program provides summer services at one early childhood center for children with developmental delays or disabilities ages 3 through 5 years old.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Higher than anticipated average daily attendance of enrolled youth resulted in full utilization, but lower overall numbers enrolled in the program.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (2 point in-time observations):



Percentage of children remaining safe:

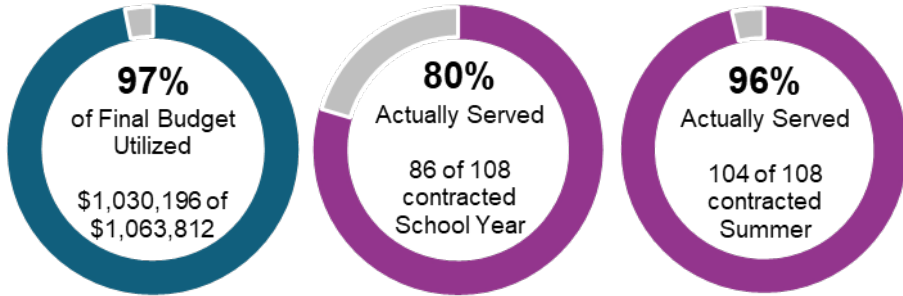


Smith Mental Health Associates, LLC

Special Needs – Out-of-School Time FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Smith Mental Health, LLC completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round BCPS site, one year-round community site, and one school year-only BCPS site. The provider serves children ages 5 to 12 with moderate to severe behavioral health needs.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected satisfaction with the program.

Lower attendance during the school year due to high numbers of youth living in unstable housing arrangements, which led to inconsistent attendance and relocation out of the service areas. Increased summer enrollment and additional program enrichments resulted in full utilization.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children remaining safe:



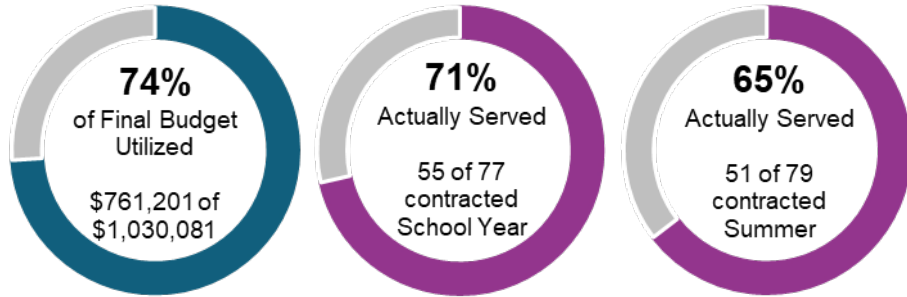
United Community Options of Broward, Palm Beach and Mid Coast Counties

Special Needs – Out-of-School Time FY 23-24



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

On Improvement or Correction Plan

United Community Options completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round BCPS site in Pompano and one year-round community site in Fort Lauderdale. The provider offers services to children ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Program reviews and site visits reflected that overall service delivery was on track during the school year. However, during the summer, the provider was placed on a Performance Improvement Plan to address safety concerns observed by CSC staff and MOST consultants. Family satisfaction surveys reflected satisfaction with the program.

Low school year enrollment and summer staff vacancies contributed to low utilization. Preliminary fall program review results demonstrated program improvement, and fewer staff vacancies.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met 4 of 5 Council goals for performance measurements. Provider did not meet Council goal for project-based learning (PBL) due to insufficient quality content for PBL.

■ Goal ■ Measure

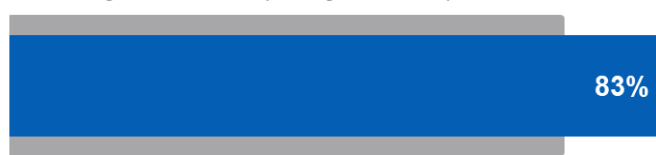
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



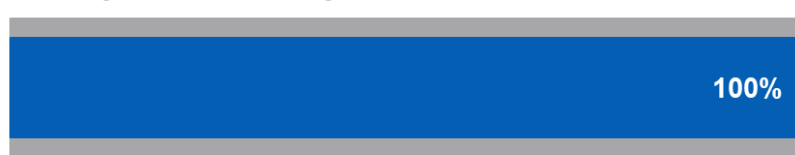
Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:

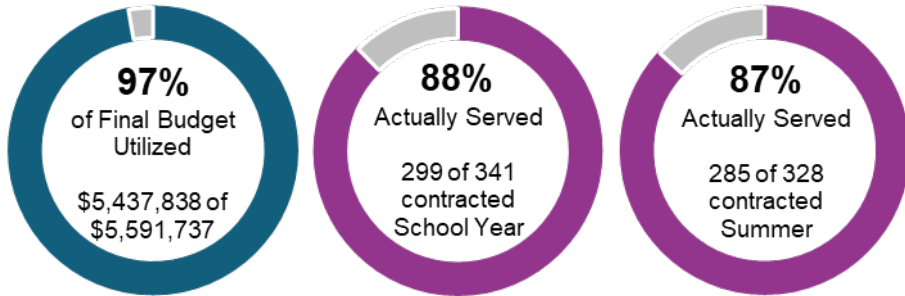


Percentage of children remaining safe:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

The YMCA completed its second year providing services under the 2022 MOST RFP. The program provides out-of-school time services at eight year-round BCPS sites, 14 school year-only BCPS sites, 2 school year-only community sites, and 2 summer-only BCPS sites. The provider serves children and youth with special needs ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Program review and site visits reflected quality services. Family satisfaction surveys reflected satisfaction with the program.

Higher than anticipated average daily attendance for more children/youth resulted in high utilization, but there were children/youth who did not attend often, which resulted in lower numbers served.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

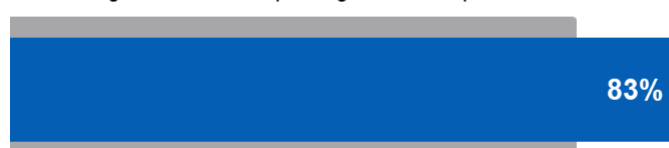
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):



Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (2 point in-time observations):



Percentage of children improving academic performance and/or skills:



Percentage of children remaining safe:

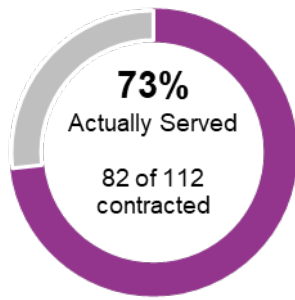


Memorial Healthcare System

Special Needs – Respite for Youth with Behavioral Health Conditions FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Memorial Healthcare System completed its third year providing services under the 2021 Respite RFP. The program offered weekend respite services for caregivers residing in Broward County. Services take place at one community-based site located in Hollywood.

Program review reflected quality service delivery. Program staff provided a variety of highly creative and engaging community-based and on-site experiences for the children. Family satisfaction surveys reflected high levels of satisfaction with the program.

Consistently high program attendance resulted in full utilization, but fewer children enrolled in services. Provider partnering with BCPS to receive referrals and other community agencies.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of children expressing/verbalize positive experience in the Respite Program:



Percentage of caregivers experiencing reduced stress:



Percentage of caregivers experiencing improved familial relationships:



Percentage of caregivers reporting improvement in children's behaviors:

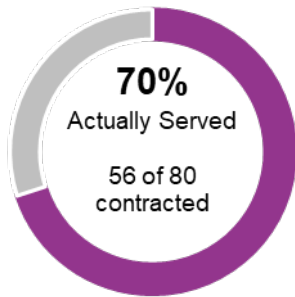
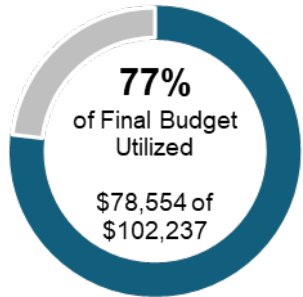


Smith Mental Health Associates, LLC

Special Needs – Respite for Youth with Behavioral Health Conditions FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring ✓ ✓ ✓

No Findings

Programmatic Performance ✓ ✓ ✓

Performing Well

Smith Mental Health Associates, LLC completed its third year providing services under the 2021 Respite RFP. The program offered weekend respite services for caregivers residing in Broward County. The program operates one community-based site in Plantation.

Program review reflected quality service delivery. Program staff provided a variety of highly creative and engaging community-based and on-site experiences for the children. Family satisfaction surveys reflected high levels of satisfaction with the program.

Utilization and numbers served were lower than expected due to fewer families engaging in services. Provider partnering with BCPS to receive referrals and other community agencies.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured 

Provider met expectations.

Outcome Measures

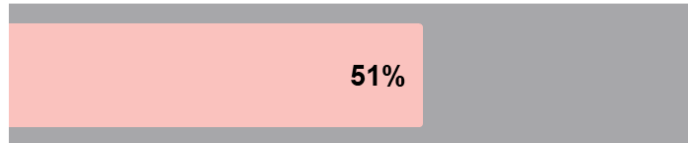
Provider met 2 of 4 Council goals for performance measurements. Due to caregivers with high stress, caregivers experiencing reduced stress and caregivers experiencing improved familial relationships did not meet.

■ Goal ■ Measure

Percentage of children expressing/verbalize positive experience in the Respite Program:



Percentage of caregivers experiencing reduced stress:



Percentage of caregivers experiencing improved familial relationships:



Percentage of caregivers reporting improvement in children's behaviors:



Middle School Initiatives

Annual Performance FY 23-24

GOAL

Increase protective/resiliency factors and reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.

RESULT

Children are ready to succeed in school.

MIDDLE SCHOOL INITIATIVES PROGRAMS

Youth FORCE

- Provides year-round programming that serves students attending high-need middle schools to promote positive youth development and school and community attachment. They include counseling, academic supports, community service learning, career exploration, and the Teen Outreach Program (TOP), a nationally recognized social skills curriculum.

PEACE

- This was the last year of this year-round programming that serves middle school-age youth identified as "at-risk" with culturally responsive, holistic services designed to assist youth in developing competencies to assist with academic subjects, address social-emotional learning through art and music, and expose youth to potential career and technical occupations.

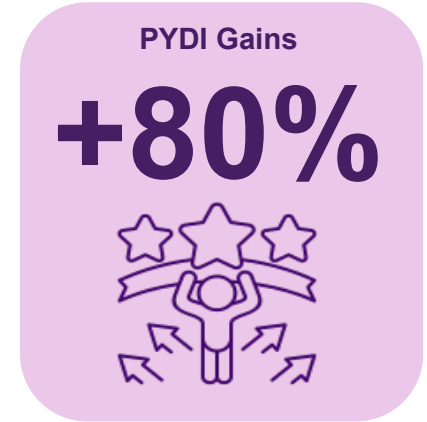
Choose Peace/Stop Violence Initiative

- Choose Peace/Stop Violence is a school-based community collaborative (CSC, BCPS, and United Way) to educate, engage, and empower youth to take action to prevent bullying, youth crime, and violence.

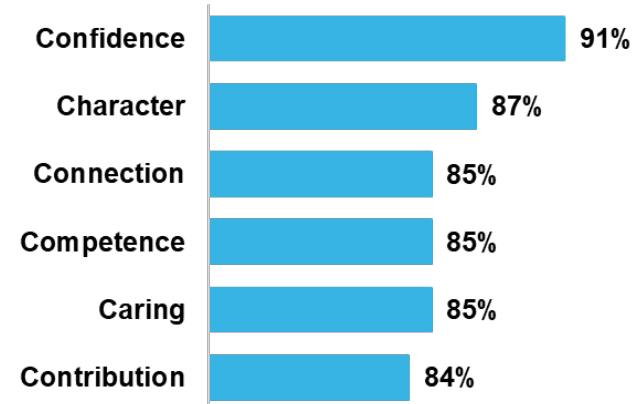
Note: Although staff recruitment and retention have improved for the Youth FORCE programs in the new RFP cycle, which began in August 2024, challenges continue to exist. Inconsistent daily school attendance impacted school-year utilization. The BCPS summer academies and starting school one week earlier (shortening the summer calendar) impacted some providers' ability to fully enroll the contracted number of youth and offer the contracted number of days during the summer.

DATA STORIES

The **Positive Youth Development Inventory (PYDI)** is designed to measure changes in levels of youth development across six competencies. Overall, in SY 23-24, over **80% of Youth FORCE students achieved gains** across all areas of youth development competencies (scoring a 3 or greater across all domain areas or improving at any point in time in at least three domains from quarter to quarter).

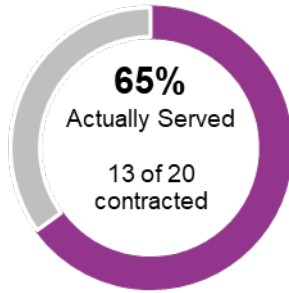
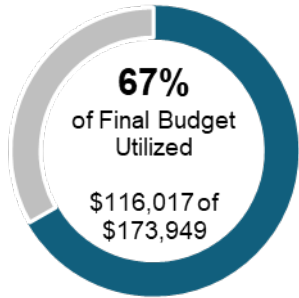


The competency areas with the **highest gains** were **Character and Confidence**, indicating that youth demonstrated **leadership** and civic engagement with a focus on positive behaviors and future goals, and an increase in **self-worth, self-esteem** and the **belief** in their capacity to **succeed**.



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

The Center for Hearing and Communication completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site primarily to youth who are deaf/hard of hearing.

Program review and site visit reflected that the program provided quality services, and youth satisfaction surveys reflected high levels of satisfaction with the program.

Challenges with recruitment resulted in low summer enrollment and under-utilization.

This contract sunset on August 31, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider did not meet expectations but provided sufficient data for assessment.

Outcome Measures

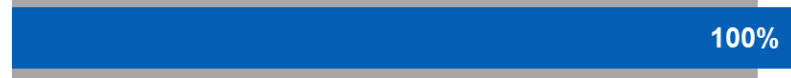
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

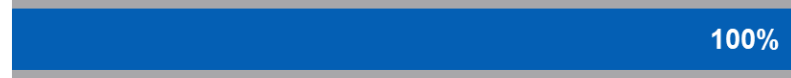
Percentage of youth demonstrating gains in Youth Development competencies:



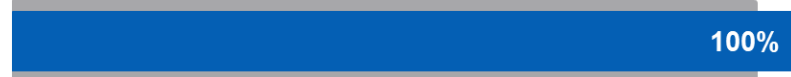
Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



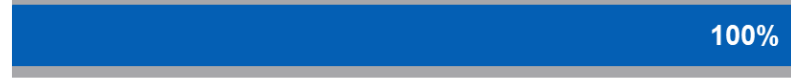
Percentage of youth promoted to the next grade:



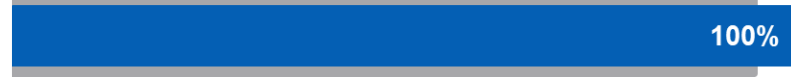
Percentage of youth attending school regularly:



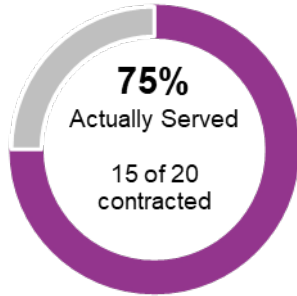
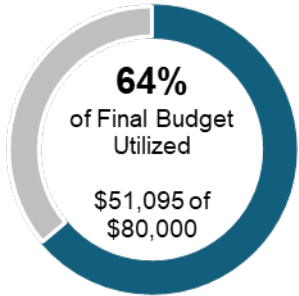
Percentage of youth not experiencing bullying or bullying experiences were resolved:



Percentage of youth not obtaining any new law violations during the program:



HOW MUCH DID WE DO?
Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Finding Addressed

Programmatic Performance

Performing Well

The City of Miramar completed its first and final year of the Honey Shine program under a leverage contract with an October 2023 start date. The program provides out-of-school time programming for middle school girls who attend New Renaissance Middle School.

Program review and site visit reflected quality services, and youth satisfaction surveys reflected high satisfaction with the program.

Utilization and numbers served was lower than expected due to inconsistent attendance and unspent value-added dollars.

This contract sunset on August 31, 2024.

IS ANYBODY BETTER OFF?
Data Integrity & Fully Measured 

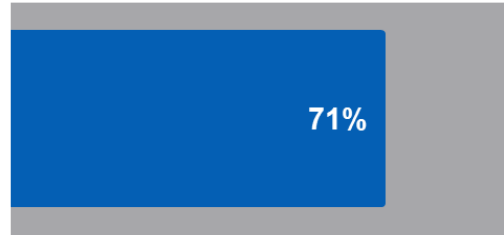
Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth increasing their knowledge in STEAM (Science, Technology, Engineering, Arts, and Math), College and career options:

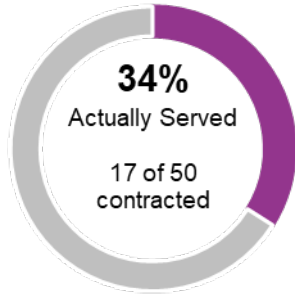
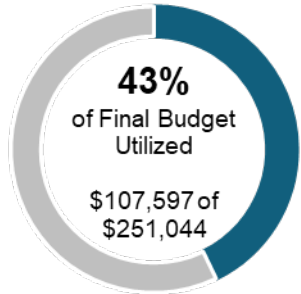


Percentage of youth satisfied with their experience in the program:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Technical Assistance Provided

The City of West Park completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round community site.

Program reviews and site visits reflected quality services, and youth satisfaction surveys reflected high levels of satisfaction with the program.

The program was underutilized due to consistently low enrollment during the school year. Enrollment numbers increased during summer resulting in a higher utilization for the summer months.

This contract sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP, with services to begin in August 2024

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider did not meet expectations but provided sufficient data for assessment.

Outcome Measures

Provider met 6 of 7 Council goals for performance measurements. Provider did not meet the goal for gains in Youth Development competencies due to staffing issues that affected the quality and quantity of assessment administration.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



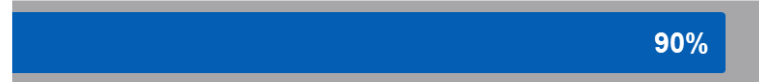
Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



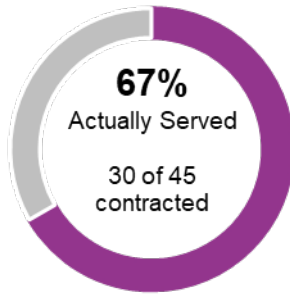
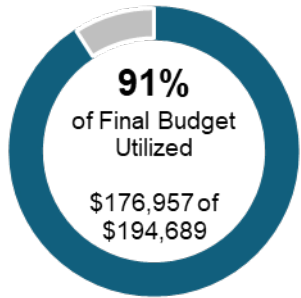
Percentage of youth not experiencing bullying or bullying experiences were resolved:



Percentage of youth not obtaining any new law violations during the program:



How Much Did We Do? Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

The Community Access Center completed its last year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round community site.

Program reviews and site visits reflected quality services, and youth satisfaction surveys reflected high levels of satisfaction with the program.

Higher than anticipated average daily attendance of enrolled youth resulted in high utilization, but low overall numbers served.

This contract sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP, with services to begin in August 2024.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider did not meet expectations but provided sufficient data for assessment.

Outcome Measures

Provider met 6 of 7 Council goals for performance measurements. Provider did not meet the goal for gains in Youth Development competencies due to staffing issues that affected the quality and quantity of assessment administration.

Goal Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were...



Percentage of youth not obtaining any new law violations during the program:

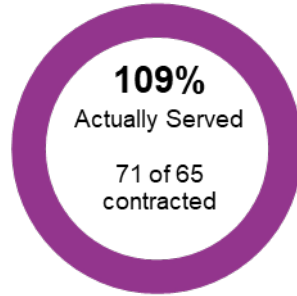
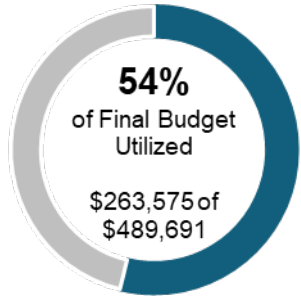


Community Reconstruction, Inc.

Middle School Initiatives – Youth FORCE FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Technical Assistance Provided

Community Reconstruction, Inc. completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at two year-round BCPS sites to high-risk male youth in need of support.

Program reviews and site visits reflected that the program provided quality services and youth satisfaction surveys reflected high levels of satisfaction with services received.

Staff vacancies and inconsistent attendance challenges resulted in lower utilization and numbers served. The provider has received technical assistance to address these challenges.

This contract sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP, with services which started on August 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider did not meet expectations but provided sufficient data for assessment.

Outcome Measures

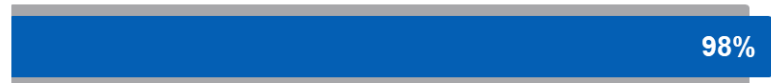
Provider met 6 of 7 Council goals for performance measurements due to provider not meeting the goal for school attendance.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:

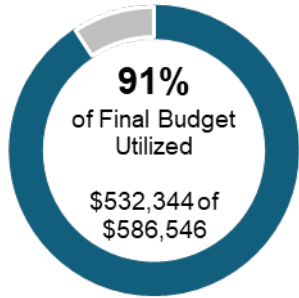


Percentage of youth not obtaining any new law violations during the program:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Crockett Foundation, Inc., completed its final year providing services under the 2020 PYD RFP and the 2021 Youth FORCE Expansion RFP. The program provides out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected that the program provided quality services and youth satisfaction surveys reflected high levels of satisfaction with the program.

Lower than expected consistent summer attendance resulted in lower utilization.

This contract sunset on August 31, 2024. This Provider was funded under the 2024 PYD RFP, with services which began in August 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



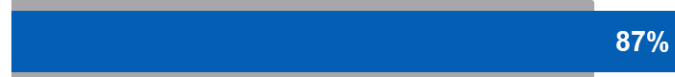
Provider met expectations.

Outcome Measures

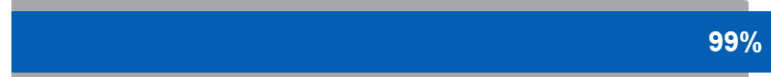
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



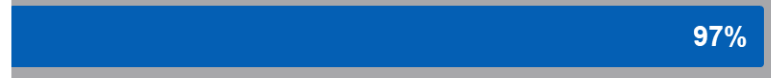
Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:



Percentage of youth not obtaining any new law violations during the program:

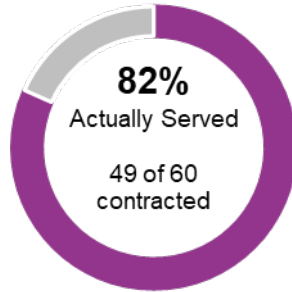
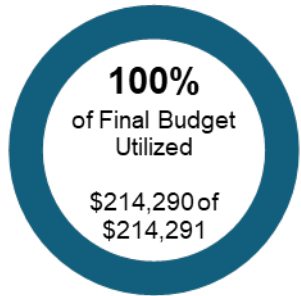


Crockett Foundation, Inc. with DeLuca Foundation Funding

Middle School Initiatives – Youth FORCE FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Crockett Foundation, Inc., completed its final year providing services under the 2020 PYD RFP. The program was contracted to provide out-of-school time services at one year-round, charter school site.

Program reviews and site visits reflected that the program provided quality services and youth satisfaction surveys reflected high levels of satisfaction with the program.

Higher than anticipated average daily attendance and robust value-added expenditures resulted in full utilization. Number served was lower than contracted due to under-enrollment.

This contract sunset on July 31, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



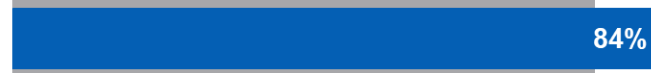
Provider met expectations.

Outcome Measures

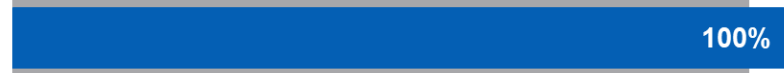
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

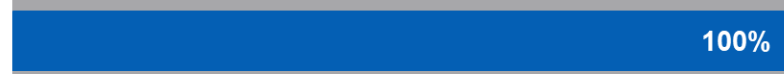
Percentage of youth demonstrating gains in Youth Development competencies:



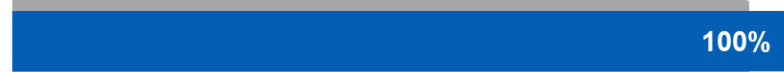
Percentage of youth not using alcohol, drugs, or vape:



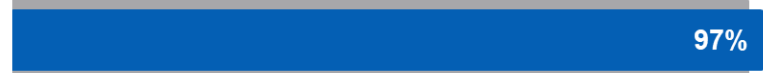
Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



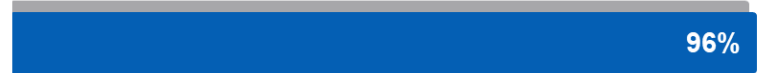
Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:

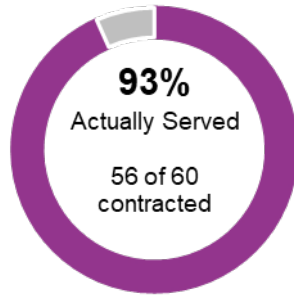
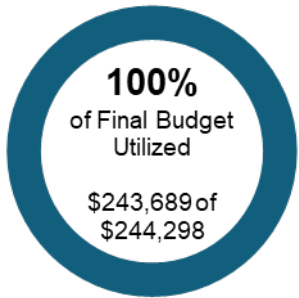


Percentage of youth not obtaining any new law violations during the program:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Firewall Centers, Inc. completed its final year providing services under the 2020 PYD RFP. The program provided out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected quality services, and youth satisfaction surveys reflected high levels of satisfaction with the program.

Provider utilized the federal AmeriCorps contract to augment service delivery and provided lower student to staff ratios, which positively impacted youth enrollment and retainment.

Higher than anticipated average daily attendance of enrolled youth resulted in full utilization and high number of youth served.

This contract sunset on August 31, 2024. The provider was funded under the 2024 PYD RFP, with services which began in July 2024.

This program serves as match to a Broward UP federal grant. CSC receives a portion of the federal grant to expand our Youth FORCE services which is accounted for separately.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



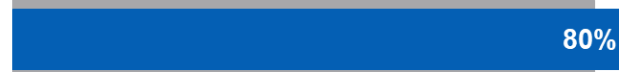
Provider met expectations.

Outcome Measures

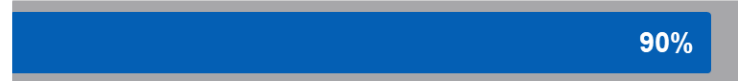
Provider met 6 of 7 Council goals for performance measurements due to provider not meeting the goal for school attendance.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



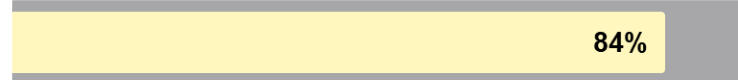
Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:



Percentage of youth not obtaining any new law violations during the program:



Firewall Centers, Inc. with DeLuca Foundation Funding

Middle School Initiatives – Youth FORCE FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance

Performing Well



Firewall Centers, Inc. completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected that the program provided quality services and youth satisfaction surveys reflected high levels of satisfaction with the program.

Provider utilized the federal AmeriCorps contract to augment service delivery and lower student to staff ratios, which positively impacted youth enrollment and retainment.

This contract sunset on July 31, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



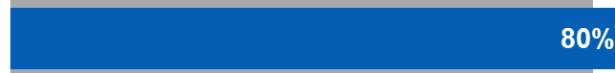
Provider met expectations.

Outcome Measures

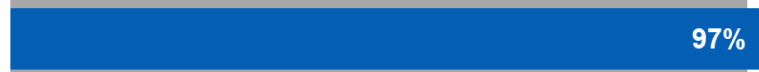
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

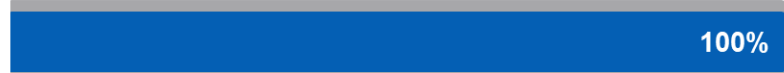
Percentage of youth demonstrating gains in Youth Development competencies:



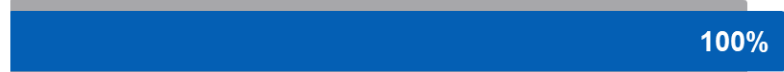
Percentage of youth not using alcohol, drugs, or vape:



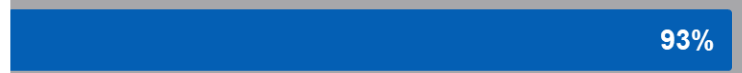
Percentage of youth not becoming or causing a pregnancy:



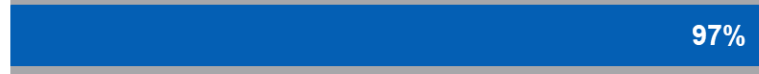
Percentage of youth promoted to the next grade:



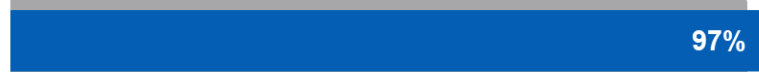
Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:



Percentage of youth not obtaining any new law violations during the program:

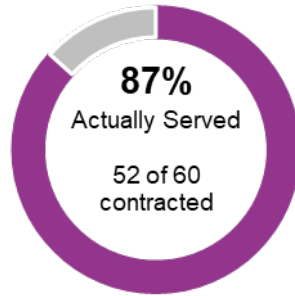
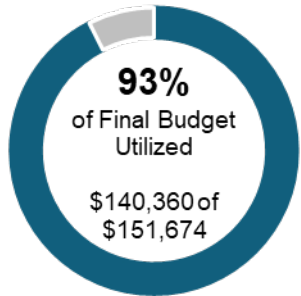


Firewall Centers, Inc. - Leverage

Middle School Initiatives – Youth FORCE FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Firewall Centers, Inc. completed its only year of leverage funding to provide out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected quality services, and youth satisfaction surveys reflected high levels of satisfaction with the program.

Provider utilized the federal AmeriCorps contract to augment service delivery and provided lower student to staff ratios, which positively impacted youth retainment. Number served was lower than contracted due to under-enrollment.

This contract sunset on August 31, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met 6 of 7 Council goals for performance measurements due to provider not meeting the goal for school attendance.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:

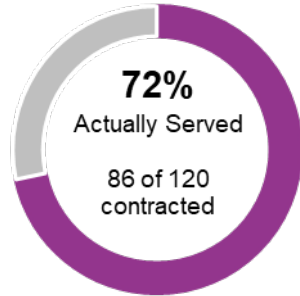
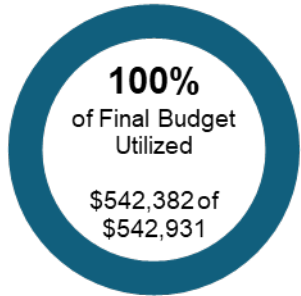


Percentage of youth not obtaining any new law violations during the program:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

Harmony Development Center, Inc. completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round community site and one year-round BCPS site.

Program reviews and site visits reflected high-quality services, and youth satisfaction surveys reflected high levels of satisfaction with the program.

Higher than anticipated average daily attendance of enrolled youth resulted in full utilization. Number served was lower than contracted due to under-enrollment.

This contract sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP, with services which began in July 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

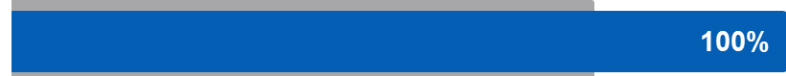
Provider met expectations.

Outcome Measures

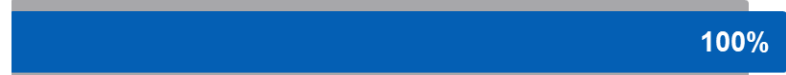
Provider met all council goals for performance measurements.

Goal Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:



Percentage of youth not obtaining any new law violations during the program:

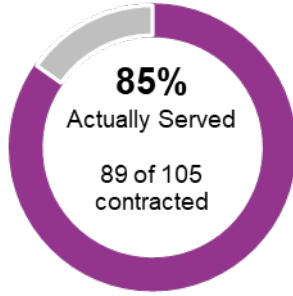
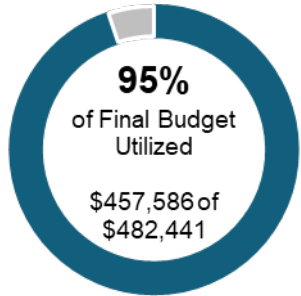


Helping Abused Neglected and Disadvantaged Youth, Inc.

Middle School Initiatives – Youth FORCE FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

Helping Abused Neglected and Disadvantaged Youth, Inc. (HANDY) completed its last year providing services under the 2020 PYD RFP. The program provides out-of-school time services at two year-round BCPS sites.

Program reviews and site visits reflected quality services, and youth satisfaction surveys reflected high levels of satisfaction with the program.

Higher than anticipated average daily attendance of enrolled youth resulted in full utilization. Number served was lower than contracted due to under-enrollment.

This contract sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP, with services which began in August 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

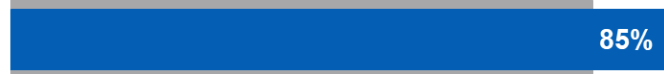
Provider met expectations.

Outcome Measures

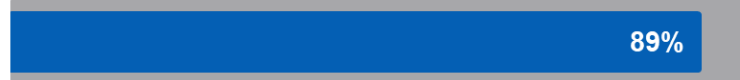
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:

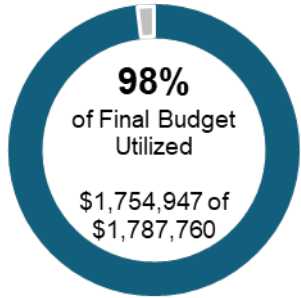


Percentage of youth not obtaining any new law violations during the program:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Finding Addressed

Programmatic Performance

Performing Well

Hispanic Unity of Florida, Inc. completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at five year-round BCPS sites.

Program reviews and site visits reflected quality services and youth satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP, with services which began in August 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

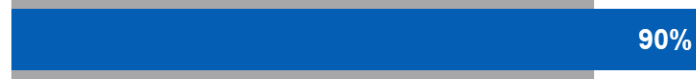
Provider did not meet expectations but provided sufficient data for assessment.

Outcome Measures

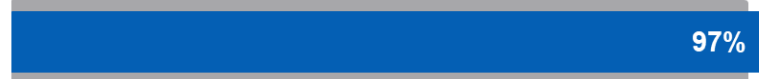
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



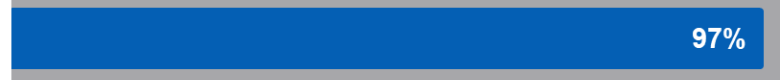
Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:

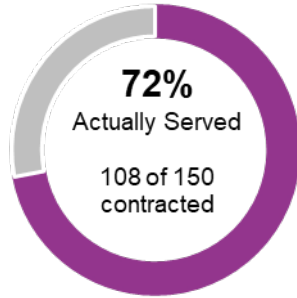
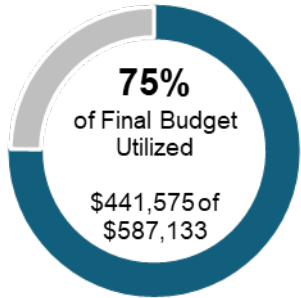


Percentage of youth not obtaining any new law violations during the program:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Memorial Healthcare System completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at two year-round BCPS sites.

Program reviews and site visits reflected that the program provided quality services and youth satisfaction surveys reflected high levels of satisfaction with the program.

Utilization and numbers served were both impacted by lower than anticipated enrollment and average daily attendance.

This contract sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP, with services which began in August 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



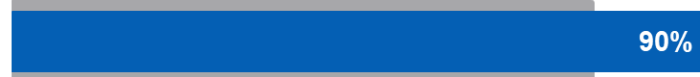
Provider met expectations.

Outcome Measures

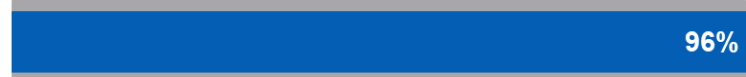
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



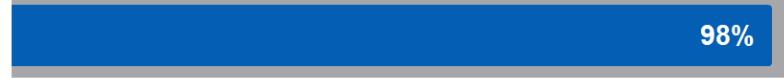
Percentage of youth promoted to the next grade:



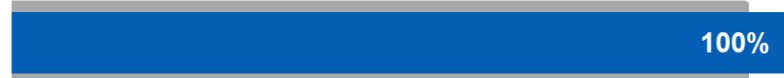
Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:



Percentage of youth not obtaining any new law violations during the program:

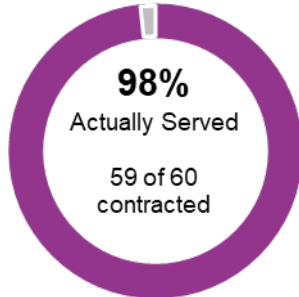
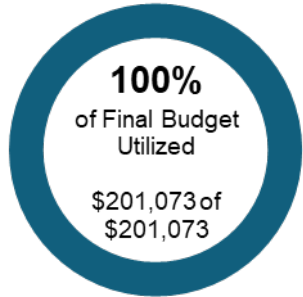


Memorial Healthcare System with DeLuca Foundation Funding

Middle School Initiatives – Youth FORCE FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Memorial Healthcare System completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected that the program provided quality services and youth satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on July 31, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



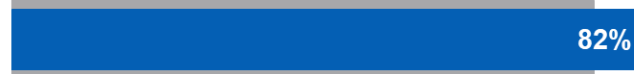
Provider met expectations.

Outcome Measures

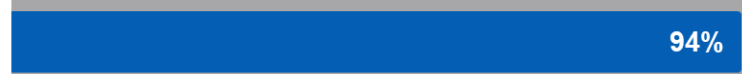
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:



Percentage of youth not obtaining any new law violations during the program:

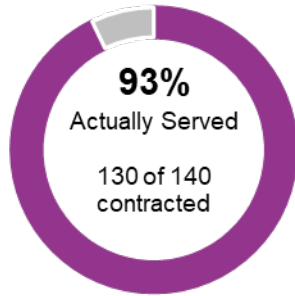
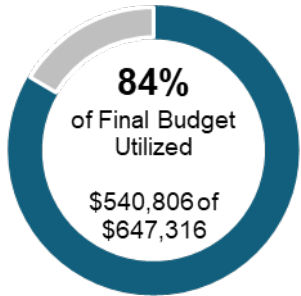


OIC - Opportunities Industrialization Center of South Florida

Middle School Initiatives – Youth FORCE FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance



On Improvement or Correction Plan

OIC of South Florida completed its final year providing services under the 2020 PYD RFP and the second year under the 2021 Youth FORCE Expansion RFP. The program provides out-of-school time services at two year-round BCPS sites.

Program reviews and site visits reflected that the program provided quality services. The Provider remained on a Performance Improvement Plan for program implementation challenges. Youth satisfaction surveys reflected high levels of satisfaction with the program.

The program sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP; however, CSC was unable to execute the PYD contract because OIC was not authorized to provide services on a BCPS site by the deadline.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



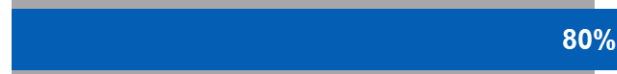
Provider met expectations.

Outcome Measures

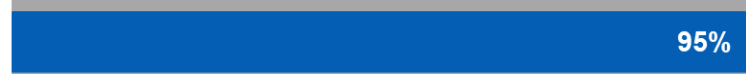
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:



Percentage of youth not obtaining any new law violations during the program:

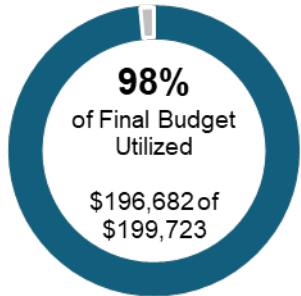


Our Children, Our Future, Inc.

Middle School Initiatives – Youth FORCE FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Our Children, Our Future, Inc completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round community site.

Program reviews and site visits reflected quality services and youth satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP, with services which began in August 2024 but due to low enrollment, requested to end the contract effective September 31, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



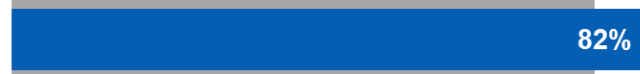
Provider met expectations.

Outcome Measures

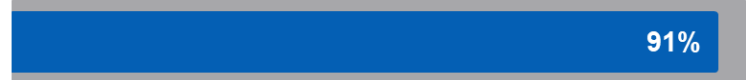
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



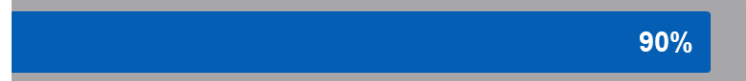
Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



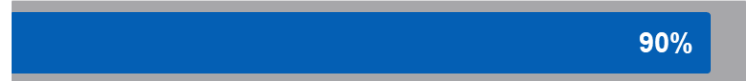
Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:

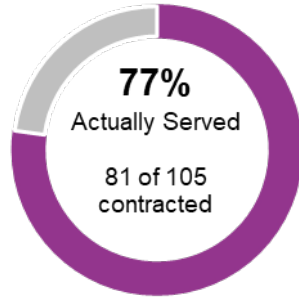
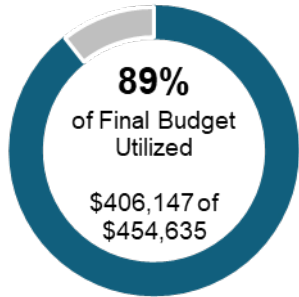


Percentage of youth not obtaining any new law violations during the program:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Urban League of Broward County, Inc. completed its final year providing services under the 2020 PYD RFP and the second year under the 2021 Youth FORCE Expansion RFP. The program provides out-of-school time services at two year-round BCPS sites.

Program reviews and site visits reflected quality services and youth satisfaction surveys reflected high levels of satisfaction with the program.

Utilization and numbers served was lower than contracted due to staff turnover and competing afterschool activities.

This contract sunset on August 31, 2024. The provider was funded under the 2024 PYD RFP, with services which began in August 2024.

*This program serves as a match to a Broward UP federal grant. CSC receives a portion of the federal grant to expand our Youth FORCE services, which is accounted for separately.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



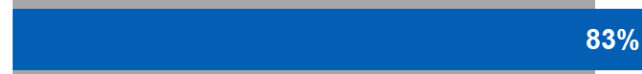
Provider met expectations.

Outcome Measures

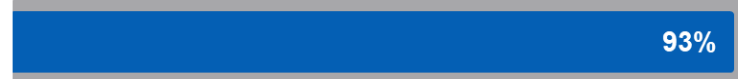
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:

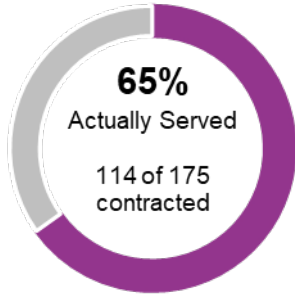
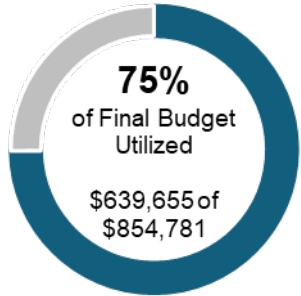


Percentage of youth not obtaining any new law violations during the program:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

YMCA South Florida, Inc. completed its final year providing services under the 2020 PYD RFP and the first year under the 2021 Youth FORCE Expansion RFP. The program provides out-of-school time services at four year-round BCPS sites.

Program reviews and site visits reflected quality services and youth satisfaction surveys reflected high levels of satisfaction with the program.

Extended staff turnover/vacancies, and competing BCPS after school activities affected youth recruitment and engagement. Additionally, due to BCPS summer academies, the provider was unable to offer service at all school-based sites, which also impacted utilization and numbers served.

This contract sunset on August 31, 2024. The provider was funded under the 2024 PYD RFP, with services which began in July 2024.

*This program serves as a match to a Broward UP federal grant. CSC receives a portion of the federal grant to expand our Youth FORCE services, which is accounted for separately.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



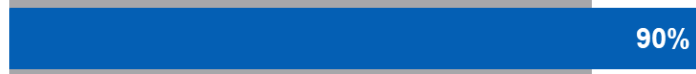
Provider met expectations.

Outcome Measures

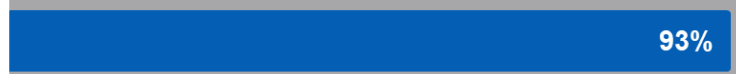
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

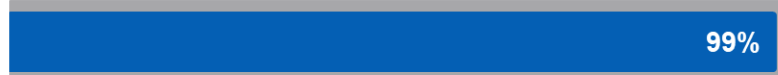
Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



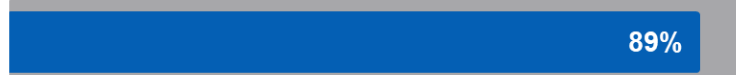
Percentage of youth not becoming or causing a pregnancy:



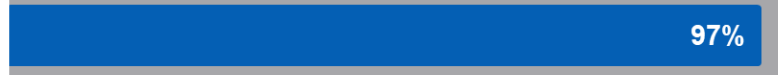
Percentage of youth promoted to the next grade:



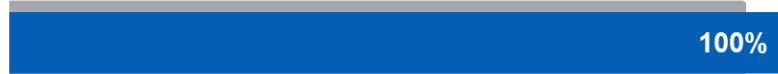
Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:

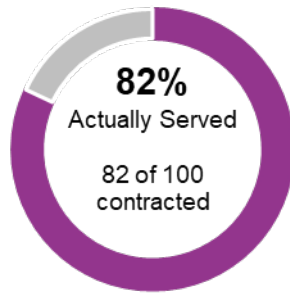
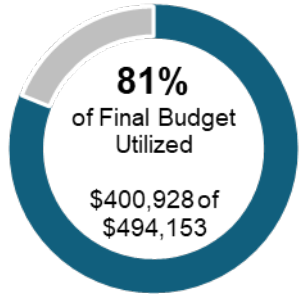


Percentage of youth not obtaining any new law violations during the program:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

Community Based Connections, Inc. completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected quality services and youth satisfaction surveys reflected high levels of satisfaction with the program.

Lower enrollment and under-utilization were due to inconsistent year-round attendance.

This contract sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP, with services to begin in August 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

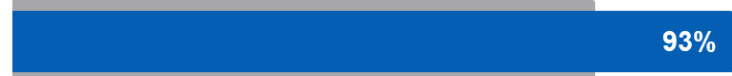
Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

Goal Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:

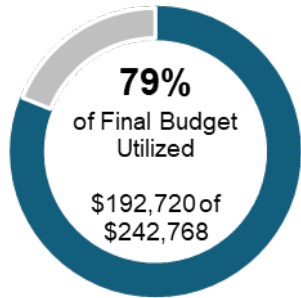


Percentage of youth not obtaining any new law violations during the program:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Crockett Foundation, Inc. completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected that the program provided quality services and youth satisfaction surveys reflected high levels of satisfaction with the program.

Lower than expected afterschool attendance affected utilization, but provider was able to enroll fully during summer to increase the numbers served.

This contract sunset on August 31, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



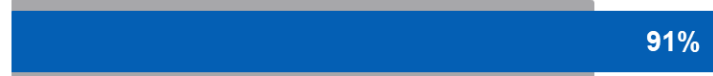
Provider met expectations.

Outcome Measures

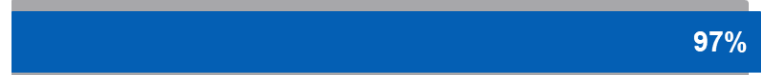
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



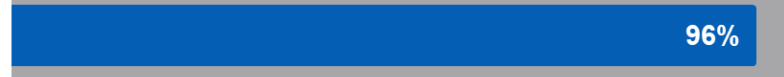
Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:



Percentage of youth not obtaining any new law violations during the program:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Harmony Development Center, Inc. completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected quality services and youth satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



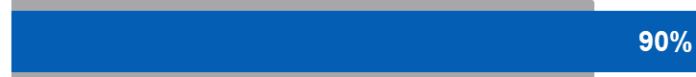
Provider met expectations.

Outcome Measures

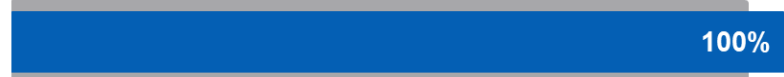
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



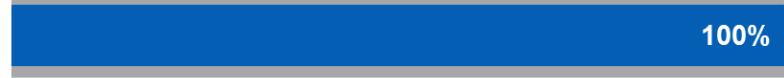
Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:

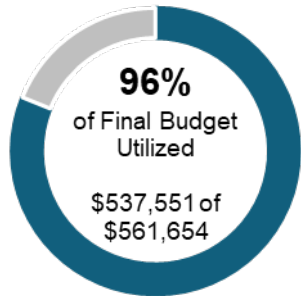


Percentage of youth not obtaining any new law violations during the program:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Smith Mental Health Associates, LLC completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site, one year-round community site, and one school year-only BCPS site.

Program reviews and site visits reflected quality services and youth satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met 6 of 7 Council goals for performance measurements. Provider did not meet the goal for school attendance.

■ Goal ■ Measure

Percentage of youth demonstrating gains in Youth Development competencies:



Percentage of youth not using alcohol, drugs, or vape:



Percentage of youth not becoming or causing a pregnancy:



Percentage of youth promoted to the next grade:



Percentage of youth attending school regularly:



Percentage of youth not experiencing bullying or bullying experiences were resolved:



Percentage of youth not obtaining any new law violations during the program:

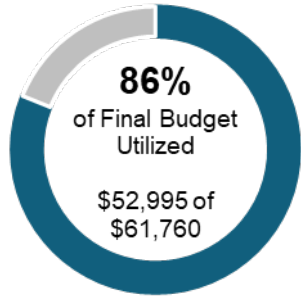


United Way of Broward County – Choose Peace Initiative

Middle School Initiatives - FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Choose Peace Stop Violence, a tri-party community collaborative program between the School District, the CSC, and United Way, completed its fourteenth year of funding. The initiative provides violence prevention programming that is school, and community based. The program activities educate and empower youth and their families to address bullying, affirm cultural differences, and make healthier, drug-free lifestyle choices. The Agents of Change peer-led clubs are formed under the leadership of students and supervised by a school-based facilitator with the support of the School District's Choose Peace Facilitator. These clubs operate in 15 middle schools and high schools and set the tone for cultural change and inspire and empower the student population to be compassionate leaders and role models for peace and kindness.

Program review reflected highly interactive in-person service delivery and engaging youth development activities.

Low utilization was due to staff vacancies which have since been resolved and utilization increased towards the end of the contract year.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all performance outputs.



30,000+ educational materials on youth violence, prevention, and bullying were distributed at school and community events.

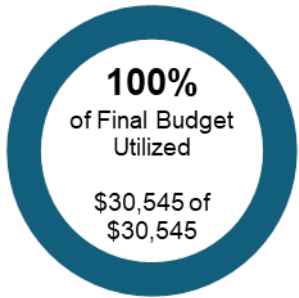
525 youth participated in Agents of Change school based programs.

Hanley Center Foundation, Inc. - Leverage

Middle School Initiatives – Substance Abuse Prevention FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Hanley Center Foundation, Inc. is in its final year of a 3-year leveraged partnership with a match from the Department of Children and Families' Prevention Partnership Grant, offering the Alcohol Literacy Challenge and the Active Parenting Program to Broward County students and their families with the goal of reducing underage drinking, while promoting positive youth development and effective parenting.

Program review reflected highly interactive quality services.

The number of participants was higher than the contracted amount because of outstanding community collaborations.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of participants successfully completing a prevention program:



Percentage of participants increasing knowledge of alcohol use prevention:



High School Initiatives

Annual Performance FY 23-24

GOAL

Reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.

RESULT

Young people successfully transition to adulthood.

HIGH SCHOOL PROGRAMS

High School Initiatives

- CSC's LEAP High programs provide academic and personal enrichment services at 15 Title 1 high schools designed to help youth graduate on time. The programs provide tiered case management services to help youth graduate and achieve their post-secondary aspirations.
- Youth Leadership Initiatives provide opportunities for arts-based self-advocacy, legislative advocacy, work experience, and career exploration.
- Some enhancement programs focus on improving the post-secondary transition of high school graduates and GED earners by increasing awareness of meaningful career pathways and navigating college applications, including financial aid.

Summer Youth Employment Program (SYEP)

- The SYEP provides economically disadvantaged youth ages 16-18 the opportunity to gain employability skills and paid work experience.

DATA STORY

In FY 23-24, the LEAP High Afterschool Program survey results showed that these programs have a **strong positive influence** on youth by providing a **supportive, fair, and welcoming environment**. Young people not only enjoy attending but also agree that the program helps them address challenges and fosters personal growth.

91% of youth expressed that they enjoy attending the LEAP High program



95% of youth reported the staff treat them with fairness.



87% of youth said there is someone in the program to help them address problems



94% of youth felt the LEAP program has helped them



Broward Education Foundation (BEF) - Bridge 2 Life

High School Initiatives – Youth Leadership FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring
Not Applicable

Programmatic Performance
Performing Well

BEF - Bridge 2 Life, Broward County's Local College Access Network (B2L), is responsible for helping graduating high school students and their families successfully transition to post-secondary educational opportunities and/or employment. B2L focuses on career pathways exploration, increasing college affordability knowledge, and implementing a permanent peer-to-peer process for youth engagement that enables young people to improve college and career opportunities for other youth in Broward County.

Through their one-on-one guidance and support, B2L has continued to help families complete the Free Application for Federal Student Aid (FAFSA) while helping students complete their college admissions and/or Bright Futures applications. B2L offers stipends to youth who implement social media engagement campaigns that promote career pathway exploration opportunities.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all Council goals for performance measurements.

42.3% of youth completed their FAFSA in the previous year.



1,071 of youth and parents scheduled one-on-one support to complete their college applications and financial aid forms.

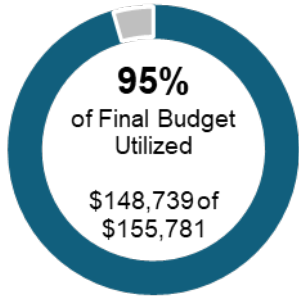
8,799 of graduating seniors completed their Bright Futures application.

Community Based Connections, Inc.

High School Initiatives – LEAP High FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance



Performing Well

Community-Based Connections, Inc. completed its final year providing services under the 2021 PYD RFP. The program provides out-of-school time services at one year-round alternative charter school site.

Program reviews and site visits reflected high-quality services, and youth satisfaction surveys reflected high levels of satisfaction with the program. While the program did not meet the Council's outcome measures compared to the prior year, they demonstrated significant gains with this challenging population.

The number of youth served was higher than the contracted amount because the provider over-enrolled, anticipating attrition, which did not occur at the expected level.

This contract sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP, with services which began in July 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

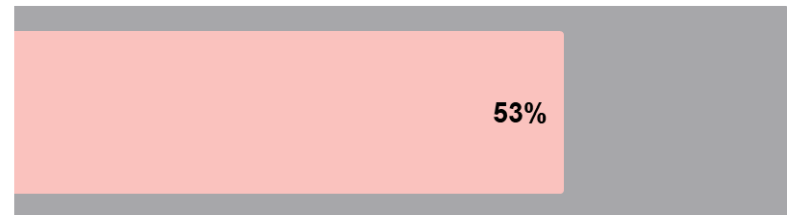
Provider did not meet Council goals for 2 of 2 performance measurements. Due to challenging circumstances at the alternative charter high school, the program was not able to meet the Attendance and Credit Recovery performance measures. **Note:** This Provider's outcomes are customized to the unique needs of the population served.

■ Goal ■ Measure

Percentage of youth enrolled in credit recovery achieving gains in focus subject:

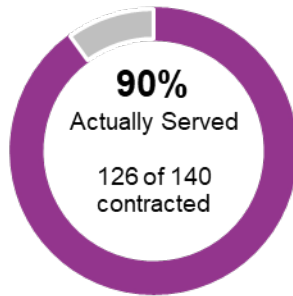
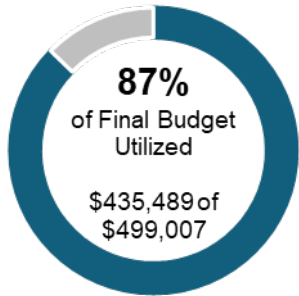


Percentage of youth attending school regularly:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance



Performing Well

Firewall Centers, Inc. completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at two year-round BCPS sites.

Program reviews and site visits reflected quality services, and youth satisfaction surveys reflected high levels of satisfaction with the program. This provider utilized the federal AmeriCorps contract to augment service delivery and provided lower student-to-staff ratios, which positively impacted youth enrollment and retention.

Lower than anticipated summer attendance, due in part to the BCPS summer experience, affected utilization and overall numbers served.

This contract sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP, with services which began in August 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth improving their science grade:



Percentage of youth improving their math grade:



Percentage of youth improving their Language/Reading grade:



Percentage of youth decreasing external suspensions:



Percentage of youth attending school regularly:

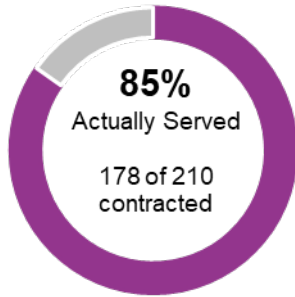
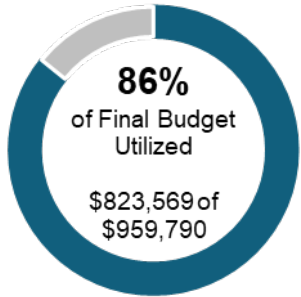


Hispanic Unity of South Florida, Inc.

High School Initiatives – LEAP High FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance



Performing Well

Hispanic Unity of Florida, Inc. completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at three year-round BCPS sites.

Program reviews and site visits reflected quality services and youth satisfaction surveys reflected high satisfaction with the program.

The provider experienced significant staff retention challenges resulting in lower utilization and number served.

This contract sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP, with services which began in August 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth improving their science grade:



Percentage of youth improving their math grade:



Percentage of youth improving their Language/Reading grade:



Percentage of youth decreasing external suspensions:

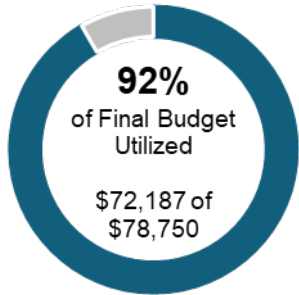


Percentage of youth attending school regularly:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Finding Addressed

Programmatic Performance

Performing Well

Fort Lauderdale Independence Training & Employment Center (FLITE) Youth System Organizing (YSO) program is in its fourth and final year. The YSO provides a framework for youth Transitioning to Independent Living (TIL) and supportive system professionals to co-identify and co-create solutions that improve Broward's Child Welfare System and outcomes for TIL youth. The YSO teaches TIL youth community organizing and advocacy skills so they can be authentically engaged in the governance of Broward's Child Welfare System (CWS).

Through their engagement, the YSO have continued to build relationships with TIL youth and system professionals, which has helped improve the CWS, while improving the chance that the YSO will successfully transition to independence. One result was the creation and administration of one system of care quality and accountability survey, which was presented CFLA. Two YSOs gained meaningful full-time employment supporting FLITE TIL outreach efforts

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth advocacy campaigns implemented with fidelity:



Percentage of youth attendance at meetings and events:



Percentage of youth improving organizing and leadership competencies:

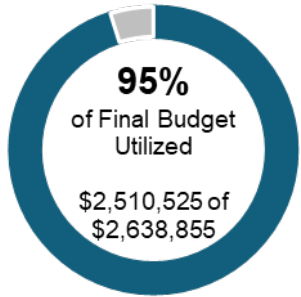


Percentage of youth satisfied with YSO trainings and events:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

YMCA of South Florida, Inc. completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at nine year-round BCPS sites.

Program reviews and site visits reflected quality services, and youth satisfaction surveys reflected high levels of satisfaction with the program.

The provider was able to serve additional youth because of staggered attendance. On some days, youth have extra-curricular activities that preclude program attendance, thereby making room for additional youth to participate in the program.

This contract sunset on August 31, 2024. This provider was funded under the 2024 PYD RFP, with services which began in July 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth improving their science grade:



Percentage of youth improving their math grade:



Percentage of youth improving their Language/Reading grade:



Percentage of youth decreasing external suspensions:

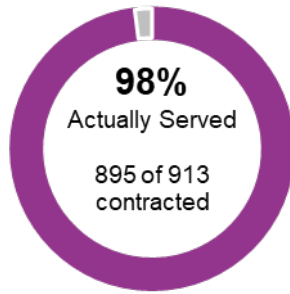
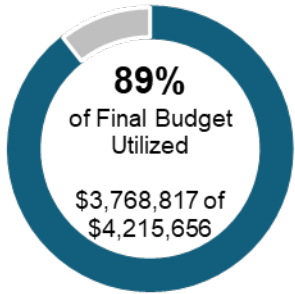


Percentage of youth attending school regularly:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

CareerSource Broward completed its 20th year of CSC funding for the Summer Youth Employment Program (SYEP). This collaborative summer work experience program provides paid employability skills training and employment opportunities for 16 to 18-year-olds at worksites across Broward County.

Program review reflected a thorough intake and assessment process, informative orientations for staff and employers, quality employability skills training for youth, an efficient job placement process, and meaningful 7-week summer work experiences. Both employer and youth surveys reflected a high level of satisfaction with the program.

Lower utilization was due to two of the three days of employability skills training being virtual rather than in person because of inclement weather resulting in flooding. Monies were not spent for the usage of the schools, lunches for the youth, trainers' salaries, and a portion of youth wages for those who were unable to complete all of the online modules.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth were satisfied with their work experience:



Percentage of employers indicating high satisfaction with the program support and youth employee(s):



Percentage of youth demonstrating proficiency in employability and job retention skills:



Percentage of youth successfully completing the program:

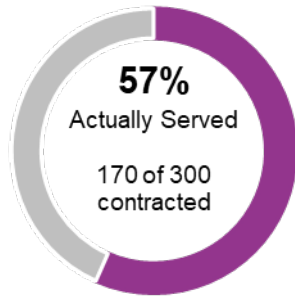
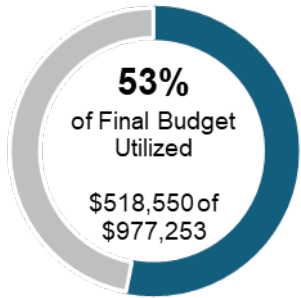


Junior Achievement of South Florida

High School Initiatives – Summer Youth Employment Program (SYEP) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Finding Addressed

Programmatic Performance

Technical Assistance Provided

Junior Achievement of South Florida completed its first year of the Junior Achievement Career Bound program under a leverage contract with a January 2024 start date. The program provides a 10-month youth employability skills program and a paid summer work experience to youth ages 15 to 18 at select Broward County schools. CSC funds the summer employment component of the program.

Program reviews and site visits reflected that the program provided needed services for youth and families in high-need communities. Extensive technical assistance was provided to address concerns with recruitment, monthly invoicing, and accurate data entry. Both employer and youth surveys reflected a high level of satisfaction with the program.

Challenges with recruitment resulted in low enrollment and under-utilization.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.



Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth demonstrating work readiness:



Percentage of employers reporting satisfaction with interns:



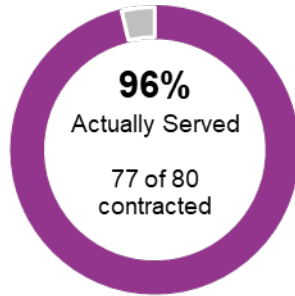
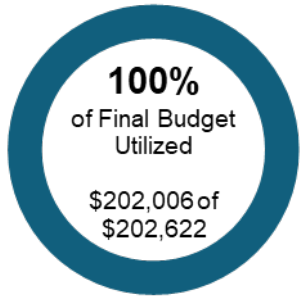
Percentage of youth reporting satisfaction with internship:



Percentage of youth successfully completing program requirements:



HOW MUCH DID WE DO?
 Utilization



HOW WELL DID WE DO IT?
 Financial & Administrative Monitoring
 No Findings

Programmatic Performance
 Performing Well

The Museum of Discovery and Science completed its fourth year of the Everglades EcoExplorers program under a leverage contract executed in June 2021. The program provides summer, after-school, and weekend environmental education and workforce development training to youth in grades 10 to 12 at participating high schools who have a teacher recommendation.

Program review reflected quality services. Youth satisfaction surveys reflected high satisfaction with the program.

IS ANYBODY BETTER OFF?
 Data Integrity & Fully Measured 
 Provider met expectations.

Outcome Measures
 Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth increasing knowledge of science concepts:



Percentage of youth demonstrating proficiency in employability and job retention skills:

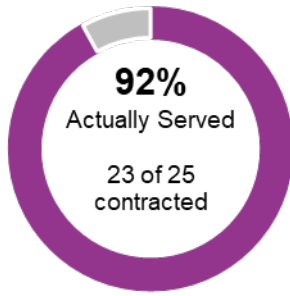


Museum of Discovery & Science – Aviation Academy

High School Initiatives – Youth Leadership FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

The Museum of Discovery and Science completed its first year of the Aviation Academy program under a leverage contract executed in October 2023. The program provides summer, after-school, and weekend aviation education and workforce development training to youth in grades 10 to 12 at participating high schools who have a teacher, guidance counselor, or program coordinator recommendation.

Program review reflected quality services. Youth satisfaction surveys reflected high satisfaction with the program.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth increasing knowledge of aviation concepts:



Percentage of youth demonstrating proficiency in employability and job retention skills:



Supported Training & Employment Program (STEP)

Annual Performance FY 23-24



GOAL

Strengthen the continuum of care for children and youth with special needs.

RESULT

Young people successfully transition to adulthood.

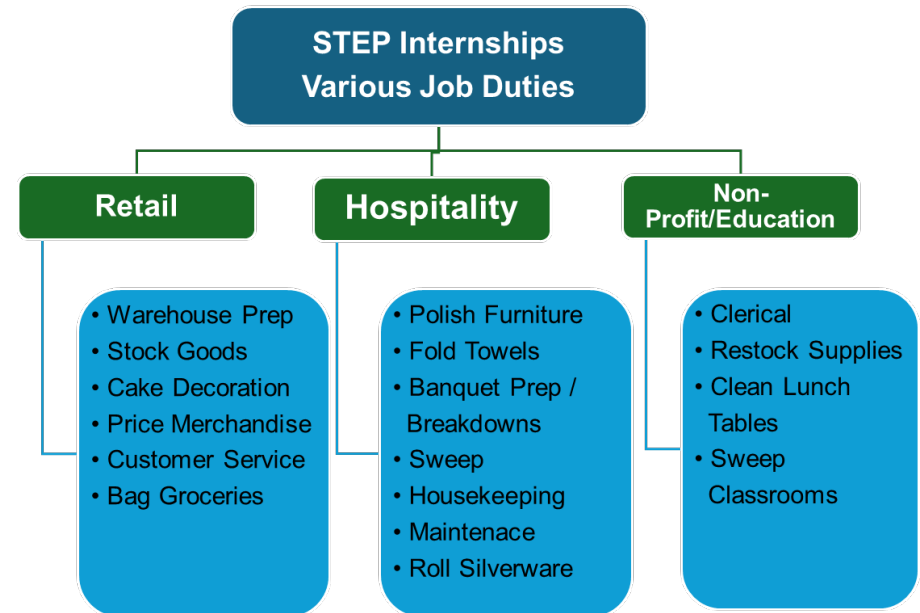
SUPPORTED TRAINING & EMPLOYMENT PROGRAM (STEP)

- The Council funds leading-edge initiatives to prepare teens with disabilities for independence after completing school.
- Programs operate after school and during summer, focusing on independent living skills with career exploration activities and social skills development.
- Programs offer paid summer employment opportunities for youth, supported by on-site professional job coaches.

DATA STORY

Youth in the STEP program have an opportunity to have important on-the-job experiences, with support, that allow them to **prepare for future employment**. They are **integrated** into real-world work environments and trained for industries that **value their contributions**. Most importantly, these experiences **empower** youth and their families and inspire the community to **welcome** these young people **into their local business landscape**.

The top three industries where the students gained experience were **Retail, Hospitality,** and **Non-Profit/Education**. They completed the following tasks within each industry:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

Arc Broward, Inc. completed its final year providing services under the 2020 PYD RFP. The program provides out-of-school time services at the Arc Broward site, one charter school site, and two year-round BCPS sites.

Program review and site visits reflected quality services and youth satisfaction surveys reflected high levels of satisfaction with services received.

Higher than expected attendance during the school year allowed the provider to fully utilize the contract. However, some youth were either not ready for the work experience component or parents opted not to send their young person to the program due to other family commitments, which impacted summer enrollment and attendance.

This provider was funded under the 2024 PYD RFP, with services to begin in July 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

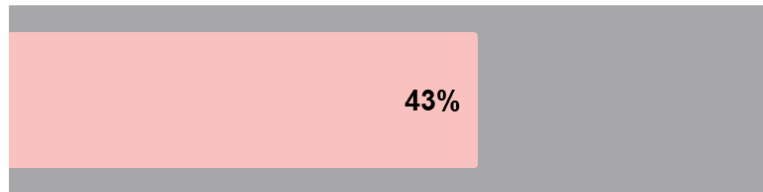
Provider met 2 of 3 Council goals for performance measurements. Provider did not meet the improvement in employability skills goal due to inconsistencies in assessing participants and turnover of staff. Technical assistance is being provided.

Goal Measure

Percentage of youth reporting improvement in employability skills:



Percentage of youth demonstrating improvement in employability skills:



Percentage of youth employed or pursuing post-secondary education 6 months post program completion:

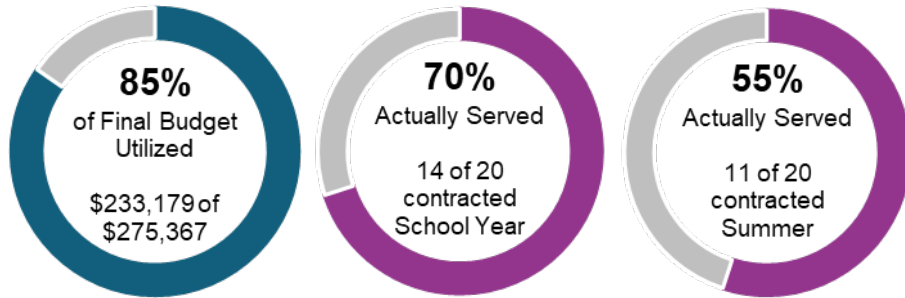


Center for Hearing and Communication with KID, Inc. as Fiscal Sponsor

Special Needs – Supported Training & Employment Program (STEP) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

The Center for Hearing and Communication completed its final year providing services under the 2020 PYD RFP. The program provides positive youth development programming at one BCPS site during the school year and community-based supported employment during the summer for youth who are deaf/hard of hearing.

Program review and site visits reflected quality services. Youth satisfaction surveys reflected satisfaction with the program.

Lower than expected number to be served was due to difficulties recruiting youth, but the youth who participated had strong attendance, which reduced the level of underutilization.

This provider was funded under the 2024 PYD RFP, with services to begin in August 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals performance measurements.

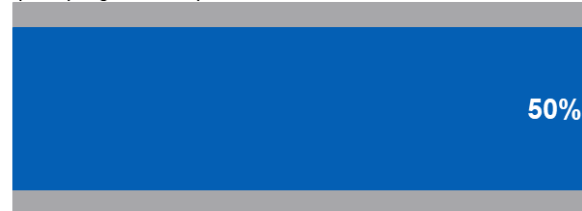
Note: This provider's outcomes are customized to the unique needs of the population served.

■ Goal ■ Measure

Percentage of youth demonstrating proficiency in employability and job retention skills:



Percentage of youth employed or pursuing post-secondary education 6 months post program completion:

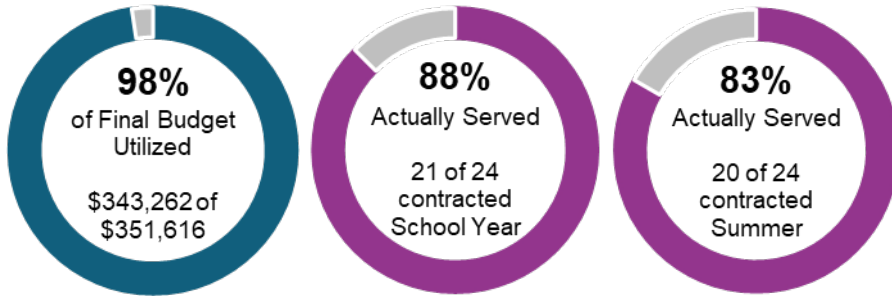


Smith Mental Health Associates, LLC

Special Needs – Supported Training & Employment Program (STEP) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring ✓ ✓ ✓

No Findings

Programmatic Performance ✓ ✓ ✓

Performing Well

Smith Mental Health Associates, LLC completed its final year providing services under the 2020 PYD RFP. The program provides positive youth development programming at two BCPS sites during the school year and community-based supported employment during the summer.

Program reviews and site visits reflected quality services and youth satisfaction surveys reflected high levels of satisfaction with the program. The number of families served was lower than the contracted amount due to more intense programming (individual youth development services) for youth with complex needs.

This provider was funded under the 2024 PYD RFP, with services to begin in July 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met 2 of 3 Council goals for performance measurements. There was no data for the follow-up performance measures due to there being no closures in the program.

■ Goal ■ Measure

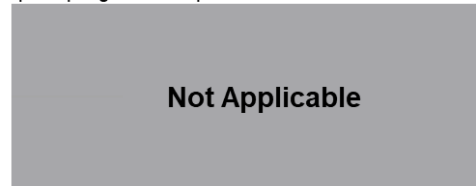
Percentage of youth reporting improvement in employability skills:



Percentage of youth demonstrating improvement in employability skills:



Percentage of youth employed or pursuing post-secondary education 6 months post program completion:

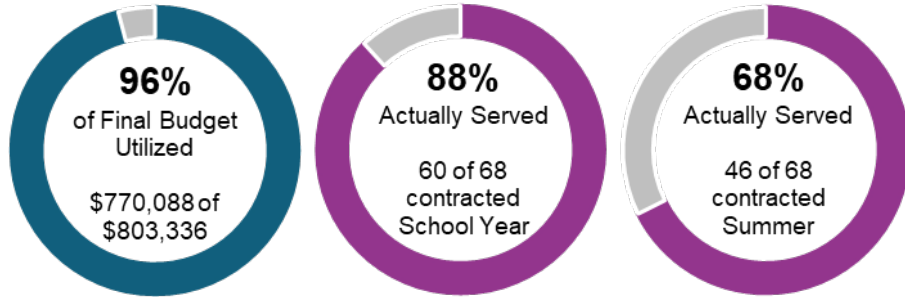


United Community Options of Broward, Palm Beach and Mid Coast Counties

Special Needs – Supported Training & Employment Program (STEP) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

United Community Options (UCO) completed its final year providing services under the 2020 PYD RFP. The program provides positive youth development programming at eight BCPS sites during the school year and community-based supported employment during the summer.

Program review and site visits reflected quality services. Youth satisfaction surveys reflected a high level of satisfaction with services received.

Over-enrollment and higher school year consistent attendance resulted in higher utilization. However, inconsistent summer attendance and some retention challenges resulted in lower number served for summer and school year.

This provider was funded under the 2024 PYD RFP, with services to begin in July 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

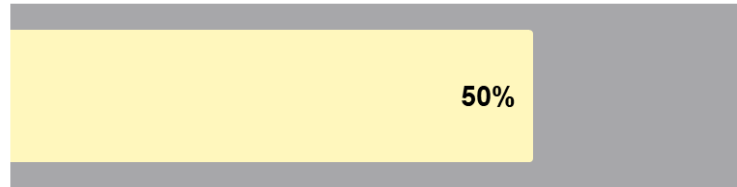
Provider met expectations.

Outcome Measures

Provider met 2 of 3 Council goals for performance measurements. Provider did not meet the improvement in employability skills goal due to missing post assessment data.

■ Goal ■ Measure

Percentage of youth reporting improvement in employability skills:



Percentage of youth demonstrating improvement in employability skills:



Percentage of youth employed or pursuing post-secondary education 6 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

The YMCA of South Florida, Inc. completed its final year providing services under the 2020 PYD RFP. The program provides positive youth development programming at three BCPS sites and one charter school site during the school year and community-based supported employment during the summer.

Program reviews and site visits reflected quality services and youth satisfaction surveys reflected high levels of satisfaction with the program. Lower numbers served over the summer was due to inconsistent summer attendance by youth which resulted in them not meeting the threshold to be counted as served.

This provider was funded under the 2024 PYD RFP, with services to begin in July 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth reporting improvement in employability skills:



Percentage of youth demonstrating improvement in employability skills:



Percentage of youth employed or pursuing post-secondary education 6 months post program completion:



Healthy Youth Transitions & Independent Living

Annual Performance FY 23-24

GOAL

Improve life outcomes for dependent, justice-involved, crossover, LGBTQ and disconnected youth transitioning to adulthood, with a special focus on youth in foster care and/or other non-traditional living arrangements.

RESULT

Young people successfully transition to adulthood.

HEALTHY YOUTH TRANSITIONS PROGRAMS

Healthy Youth Transition (HYT)

- Provides life coaching, independent living skills training, vocational exploration and training, case management, trauma-informed therapy and other supportive services using the Transitional Independent Process (TIP) model.
- Since 2004, a partnership with The Jim Moran Foundation has added \$590K annually to support HYT.

Fort Lauderdale Independent Training & Education Center (FLITE)

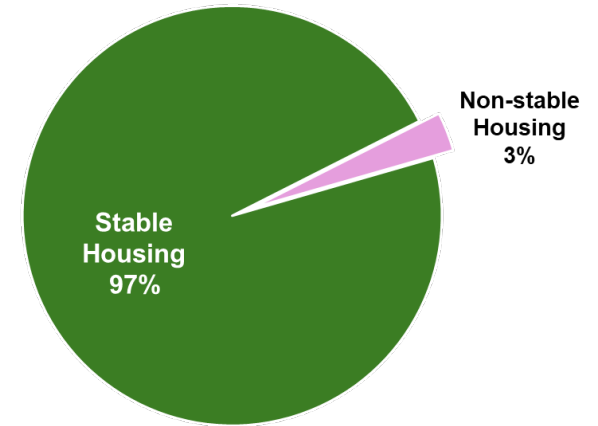
- A community collaborative providing coordination, resources, and direct services to the Independent Living population in Broward County.

Youth Internships & Career Exploration

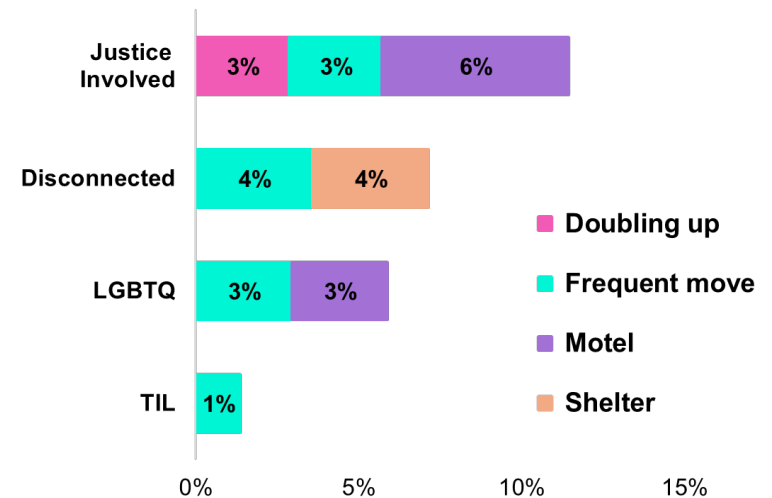
- Provides paid internships and career exploration for youth ages 16 to 22 who are aging out of foster care and youth who identify as LGBTQ in Broward County.

DATA STORIES

One of the original goals of the HYT program was to ensure that youth were able to obtain and maintain stable housing. Stable housing is an important component of independent living for all youth. In FY 23-24, the vast majority, **97%**, of youth reported that they were **in stable housing**.

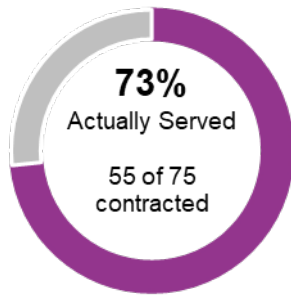
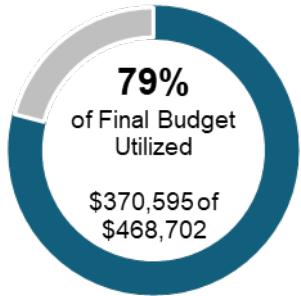


While most HYT Youth are housed, the 3 % who are in non-stable housing are either justice-involved, disconnected, or LGBTQ with justice-involved youth experiencing the most instability. **There is a need to create housing supports for these populations that are comparable to those that have been created for those aging out of foster care.**



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Camelot Community Care, Inc. completed its final year providing services under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) model to provide meaningful life coaching, case management, and counseling services with youth who are transitioning out of the child welfare system with special behavioral health conditions.

Program review and observation reflected quality service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The program experienced a staff vacancy, resulting in lower utilization and numbers served. The vacancy has since been resolved.

This provider was funded under the 2024 HYT RFP, with services that start October 1, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth aged 15-19 not becoming pregnant or causing a pregnancy:



Percentage of youth not obtaining any new law violations (<18yrs) or any new felony law violations (>=18yrs):



Percentage of youth demonstrating proficiency or improvement in employability and job retention skills:

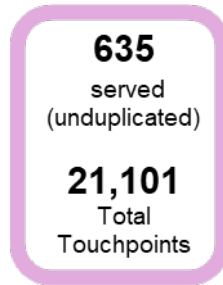
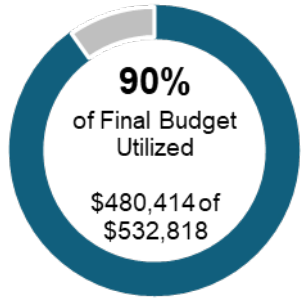


Percentage of youth making progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring
Finding Addressed

Programmatic Performance
On Improvement or Correction Plan

In 2014, the Council approved community collaborative funding for FLITE, Inc. with KID as Fiscal Sponsor in collaboration with the Community Foundation, The Jim Moran Foundation, United Way, and CareerSource to provide coordination, resources, and direct services to the Transitional Independent Living (TIL) population in Broward County. FLITE Center serves as a One-Stop Resource Center that serves TIL youth with individualized services based on their needs, including connections to housing and employment opportunities, referrals to community resources, access to benefits, and educational assistance with GED preparation and post-secondary training.

Program review reflected that FLITE Center provided essential services to TIL youth, reflecting its status as the hub for TIL services. However, they experienced ongoing challenges with the collection and reporting of accurate data, such as numbers served. As such, the provider was placed on a performance improvement plan to address data integrity issues. To address these challenges, the provider is in the process of upgrading their database system and has hired additional staff to oversee the analysis and reporting of the data. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The provider experienced staff vacancies which impacted utilization. The vacancies have since been resolved. Numbers served was reduced for FY 24-25 to better align with actual performance.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth served by Health & Wellness navigator connected to health resources:



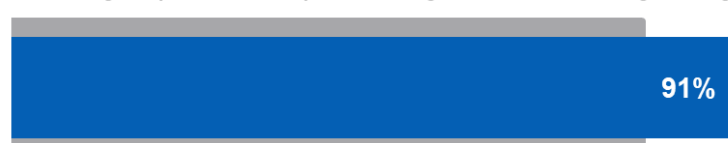
Percentage of youth served by the Employment Coordinator gaining employment:



Percentage of youth served in the College Boost Program making learning/educational gains:



Percentage of youth served by the Housing Coordinator securing housing:



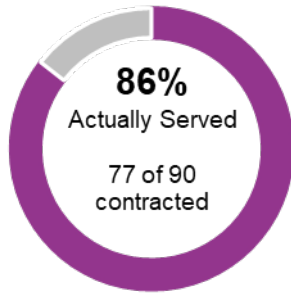
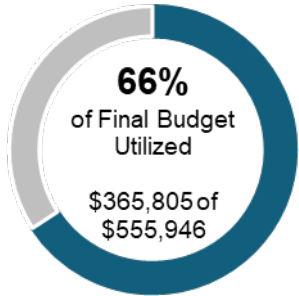
Gulf Coast Jewish Family and Community Services, Inc.

Independent Living – Healthy Youth Transitions (HYT) FY 23-24



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Gulf Coast Jewish Family and Community Services, Inc. completed its final year providing services under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) model to offer meaningful life coaching, case management, and counseling services with youth transitioning out of the child welfare system.

Program review and observation reflected quality service delivery. Youth satisfaction surveys reflected high levels of program satisfaction.

The provider experienced significant staff retention challenges which impacted utilization and numbers served. The vacancies have been resolved.

This provider was funded under the 2024 HYT RFP, with services that start October 1, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met 3 of 4 Council goals for performance measurements. One did not meet due to staffing challenges and the complex needs of the population served.

■ Goal ■ Measure

Percentage of youth aged 15-19 not becoming pregnant or causing a pregnancy:



Percentage of youth not obtaining any new law violations (<18yrs) or any new felony law violations (>=18yrs):



Percentage of youth demonstrating proficiency or improvement in employability and job retention skills:

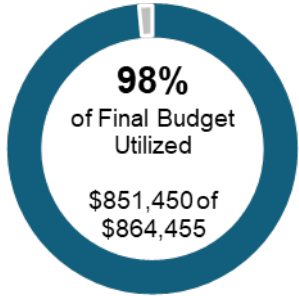


Percentage of youth making progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

HANDY, Inc. completed its final year providing services under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching and counseling services to youth transitioning out of the child welfare system and those living in both formal and informal relative care settings.

Program review and observation reflected quality service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The number of youth and families served was higher than contracted amount because of a higher number of youth exiting the program and new youth starting services.

This provider was funded under the 2024 HYT RFP, with services that start October 1, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth aged 15-19 not becoming pregnant or causing a pregnancy:



Percentage of youth not obtaining any new law violations (<18yrs) or any new felony law violations (>=18yrs):



Percentage of youth demonstrating proficiency or improvement in employability and job retention skills:



Percentage of youth making progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment:

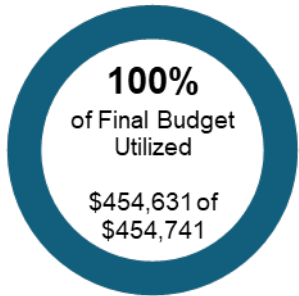


Harmony Development Center, Inc.

Independent Living – Healthy Youth Transitions (HYT) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Harmony Development Center, Inc. completed its final year providing services under the 2020 Healthy Youth Transition RFP. The program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching, case management, and counseling services to youth transitioning out of the child welfare system and those in middle and high school throughout Broward County with delinquency involvement.

Program review and observation reflected quality service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

This provider was funded under the 2024 HYT RFP, with services that start October 1, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth aged 15-19 not becoming pregnant or causing a pregnancy:



Percentage of youth not obtaining any new law violations (<18yrs) or any new felony law violations (>=18yrs):



Percentage of youth demonstrating proficiency or improvement in employability and job retention skills:



Percentage of youth making progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment:

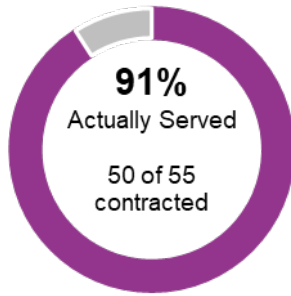
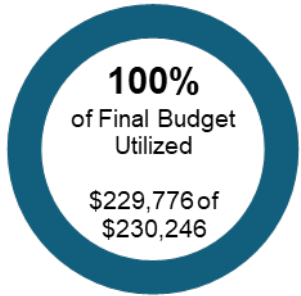


Henderson Behavioral Health, Inc. – Wilson Gardens Project

Independent Living – Healthy Youth Transitions (HYT) FY 23-24

HOW MUCH DID WE DO?

91 Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring ✓ ✓ ✓

No Findings

Programmatic Performance ✓ ✓ ✓

Performing Well

Henderson Behavioral Health, Inc. completed its final year providing services under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) model to provide meaningful life coaching, counseling, and supported housing to youth with complex behavioral health needs aging out of the child welfare system.

Program review and observation reflected quality service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The number of youth served was lower than the contracted amount due to more intense programming for youth with complex needs.

This provider was funded under the 2024 HYT RFP, with services that start October 1, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured 

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth aged 15-19 not becoming pregnant or causing a pregnancy:



Percentage of youth not obtaining any new law violations (<18yrs) or any new felony law violations (>=18yrs):



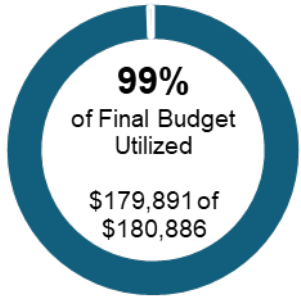
Percentage of youth demonstrating proficiency or improvement in employability and job retention skills:



Percentage of youth making progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment:



HOW MUCH DID WE DO?
Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring
 No Findings

Programmatic Performance
 Performing Well

HOMES, Inc. completed its eighth year of this community collaborative with The Jim Moran Foundation. The Jim Moran Foundation funds housing for Transitional Independent Living (TIL) youth and CSC funds internships for TIL youth.

Program review and observation reflected quality service delivery. Youth satisfaction surveys reflected high levels of program satisfaction.

The number of youth served was higher than the contracted amount due to some youth obtaining jobs in the middle of the internship. As such, the provider was able to enroll more youth in internship opportunities.

IS ANYBODY BETTER OFF?
Data Integrity & Fully Measured 
 Provider met expectations.

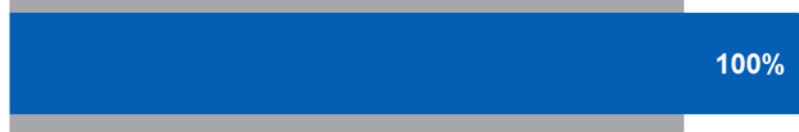
Outcome Measures
 Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth successfully completing internship:



Percentage of youth demonstrating proficiency or improvement in employability and job retention skills:



Percentage of sites indicating satisfaction with program support and youth intern(s):



Percentage of youth becoming employed upon internship completion:

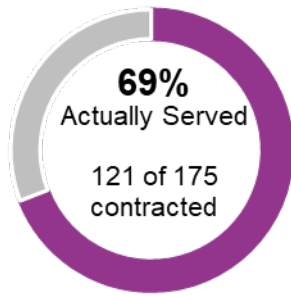
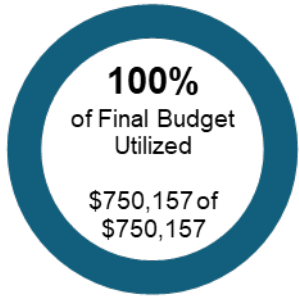


Memorial Healthcare System

Independent Living – Healthy Youth Transitions (HYT) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Memorial Healthcare System completed its final year providing services under the 2020 Healthy Youth Transitions RFP. The program utilized the Transition to Independence Process (TIP) to provide meaningful life coaching, case management, and counseling services to youth transitioning out of the child welfare system and those living in both formal and informal relative care settings.

Program review and observation reflected quality service delivery. Youth satisfaction surveys reflected high levels of program satisfaction.

The number of youth served was lower than the contracted amount due to a reduction in referrals and staff turnover, with more intense programming for youth with complex needs. The provider relies primarily on TIL youth referrals. The provider has taken the initiative to develop additional referral relationships, such as with BCPS. The vacancies have not yet been resolved.

This provider was funded under the 2024 HYT RFP, with services that start October 1, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

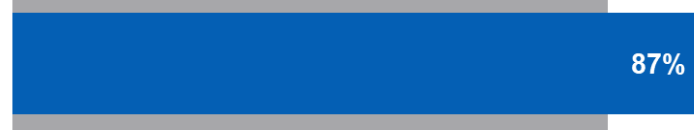
Percentage of youth aged 15-19 not becoming pregnant or causing a pregnancy:



Percentage of youth not obtaining any new law violations (<18yrs) or any new felony law violations (>=18yrs):



Percentage of youth demonstrating proficiency or improvement in employability and job retention skills:

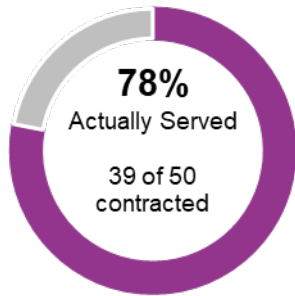
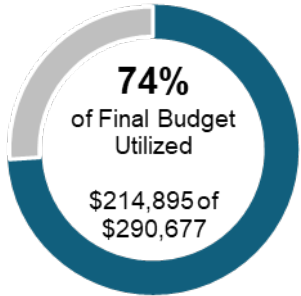


Percentage of youth making progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment:



HOW MUCH DID WE DO?

7878 Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Finding Addressed

Programmatic Performance

Performing Well

PACE Center for Girls, Inc. completed its final year providing services under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) to provide gender-responsive life coaching, case management, and counseling services to middle and high school-aged girls throughout Broward County with delinquency involvement, transitioning out of the child welfare system and/or those living in both formal and informal relative care settings.

Program review and observation reflected quality service delivery. Youth satisfaction surveys reflected high levels of program satisfaction.

The program experienced a staff vacancy, resulting in lower utilization and numbers served. The vacancy has not been resolved.

This provider was funded under the 2024 HYT RFP, with services that start October 1, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

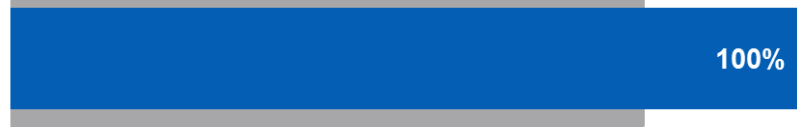
Provider met all Council goals for performance measurements.

Goal Measure

Percentage of youth aged 15-19 not becoming pregnant or causing a pregnancy:



Percentage of youth not obtaining any new law violations (<18yrs) or any new felony law violations (>=18yrs):



Percentage of youth demonstrating proficiency or improvement in employability and job retention skills:

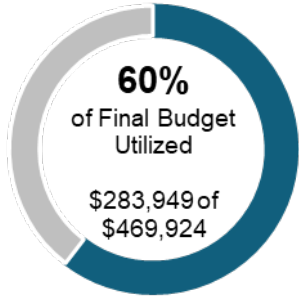


Percentage of youth making progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Finding Addressed

Programmatic Performance

Technical Assistance Provided

SunServe completed its final year providing services under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching, case management, and therapeutic services to high school-aged youth who identify as Lesbian, Gay, Bi-Sexual, Transgender, and Questioning (LGBTQ).

Program review and service observation reflected that overall service delivery was on track, with technical assistance provided to improve youth engagement in life coaching services and program documentation. Youth satisfaction surveys reflected high levels of program satisfaction.

Utilization was lower than expected due to staff vacancies. Numbers served was higher than the contracted amount due to youth retention challenges in life coaching services due to staff turnover. The vacancies have since been resolved.

This provider was funded under the 2024 HYT RFP, with services that start October 1, 2024.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured 

Provider did not meet expectations but provided sufficient data for assessment.

Outcome Measures

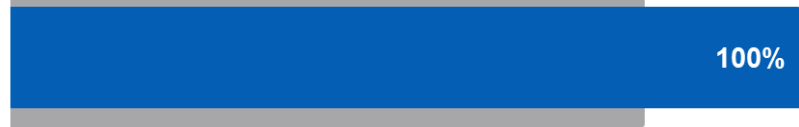
Provider met all Council goals for performance measurements.

Goal Measure

Percentage of youth aged 15-19 not becoming pregnant or causing a pregnancy:



Percentage of youth not obtaining any new law violations (<18yrs) or any new felony law violations (>=18yrs):



Percentage of youth demonstrating proficiency or improvement in employability and job retention skills:



Percentage of youth making progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment:



Delinquency Diversion

Annual Performance FY 23-24

GOAL

Reduce the recidivism rate of youth offenders and prevent the escalation of crime.

RESULT

Young people successfully transition to adulthood.

DELINQUENCY DIVERSION PROGRAMS

New Delinquency Alternatives for Youth (New DAY)

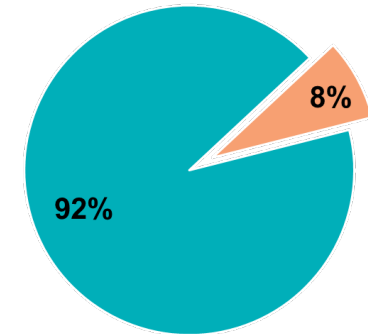
- Provide structured diversion interventions for youth with eligible offenses using a restorative-justice lens. Through these interventions, youth learn about the impact of their offense on the victim and the community and make amends.
- Referred by the State Attorney's Office (S.A.O.), Broward County Office of Justice Services, law enforcement, or Broward County Public Schools.

Note: To address staff recruitment and retention challenges, the Council approved a 5% COLA for providers for FY 24-25. Providers were encouraged to offer staff performance pay and incentives. Providers were also offered the option to include additional units of service related to community outreach and staff training activities to support the provision of these activities and contract utilization. The new fiscal year has begun on track.

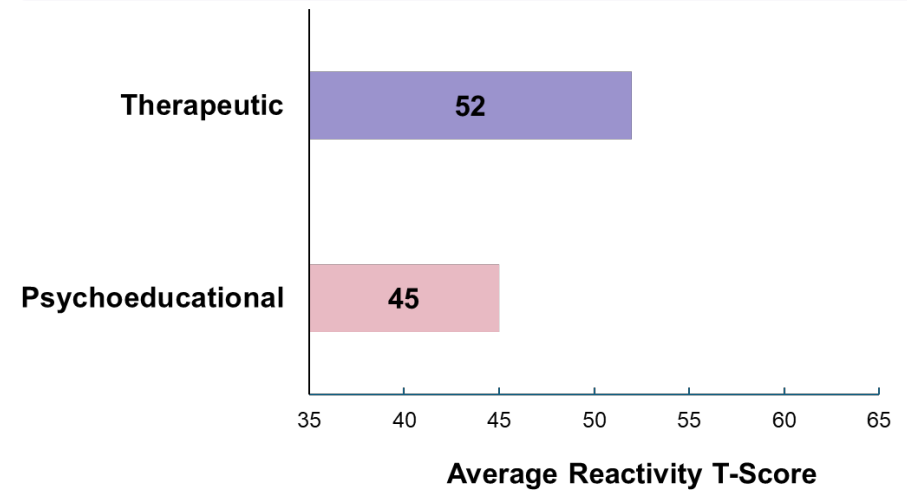
DATA STORY

In FY 23-24, only **8%** of New DAY participants obtained a **new law violation** while participating in the program. **In all**, New DAY programs are successfully helping youth avoid new engagements with law enforcement. However, of youth who do re-offend, children in the **Therapeutic** stream (**13%**) are **twice as likely to re-offend** as children in the **Psychoeducational** stream (**6%**).

■ New law violations ■ No new law violations



Looking at youth's **resiliency** assessment pre-test, youth in the **Therapeutic** stream who re-offend had **higher "Reactivity" scores (emotional sensitivity and intensity)** than youth in the psychoeducational stream. While the reasons for re-offense are multidimensional, providers who work with youth in therapeutic service may want to **focus interventions on emotional regulation** to prevent recidivism.

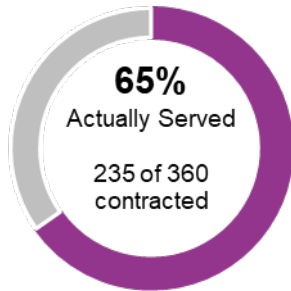
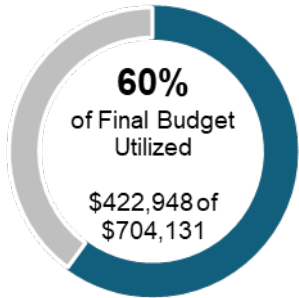


Broward Sheriff's Office

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

The Broward Sheriff's Office (BSO) completed its second year providing services under the 2022 New DAY RFP. BSO's New DAY program provides psychoeducational group and case management services using a restorative justice lens for youth with minor to moderate delinquency histories and their families referred by the State Attorney's Office, Broward County Justice Services, or Broward County Public Schools.

Program review and observation reflected quality service delivery. Client satisfaction surveys reflected high levels of program satisfaction.

The provider experienced significant staff retention challenges. Due to these factors, funding was reduced for FY 24-25 to better align with actual performance.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth successfully completing the program:



Percentage of youth increasing their level of resilience:



Percentage of youth obtaining no law violations during program participation:



Percentage of youth obtaining no law violations 12 months post program completion:

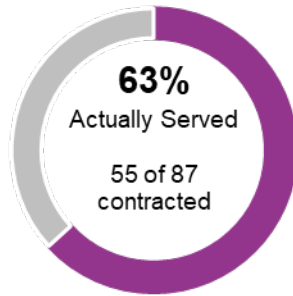
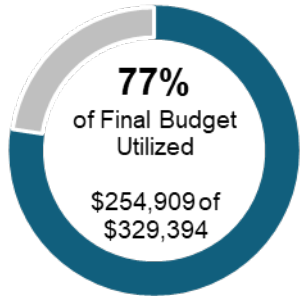


Camelot Community Care, Inc.

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

Camelot Community Care, Inc. completed its second year providing services under the 2022 New DAY RFP. Camelot's New DAY program provides weekly, in-home therapeutic services using the Functional Family Therapy (FFT) model for youth with moderate to more serious juvenile delinquency histories and/or behavioral health concerns and their families referred by the State Attorney's Office, Broward County Justice Services, or Broward County Public Schools.

Program review and observation reflected quality service delivery with effective therapeutic interventions and fidelity to the model. Client satisfaction surveys reflected a high level of satisfaction with the services received.

The program experienced a staff vacancy resulting in lower utilization and numbers served. The staff vacancy has been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth successfully completing the program:



Percentage of youth increasing their level of resilience:



Percentage of youth obtaining no law violations during program participation:



Percentage of youth obtaining no law violations 12 months post program completion:

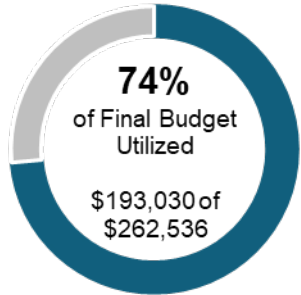


Community Reconstruction, Inc.

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Technical Assistance Provided

Community Reconstruction, Inc., completed its second year providing services under the 2022 New DAY RFP. Community Reconstruction's New DAY program provides psychoeducational services for youth with minor to moderate juvenile delinquency histories. The program provides diversion and civil citation programming throughout Broward County to youth through age 17 at the time of the offense.

Program review reflected that the provider experienced challenges with program implementation, documentation and invoicing. Ongoing technical assistance has been provided by CSC staff and a programmatic consultant. Client satisfaction surveys reflected a high level of satisfaction with services received.

Utilization was lower than expected due to staff vacancies and program implementation challenges. The provider was able to serve more than the contracted number of families due to fewer program components being provided and the program supervisor taking on a caseload.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

Goal Measure

Percentage of youth successfully completing the program:



Percentage of youth increasing their level of resilience:



Percentage of youth obtaining no law violations during program participation:

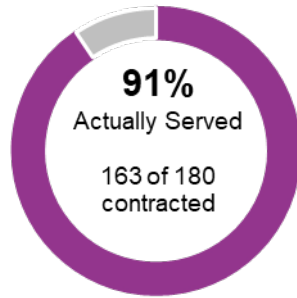
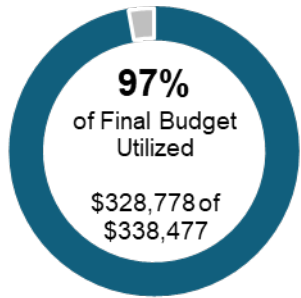


Percentage of youth obtaining no law violations 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Harmony Development Center, Inc. completed its second year providing services under the 2022 New DAY RFP. Harmony's New DAY program provides psychoeducational group and case management services using a restorative justice lens for youth with minor to moderate juvenile delinquency histories. The program also provides weekly, in-home therapeutic services using Solution-Focused Brief Therapy and Trauma-Focused Cognitive Behavioral Therapy to youth with more serious juvenile delinquency histories and/or behavioral health conditions and their families referred by the State Attorney's Office, Broward County Justice Services, or Broward County Public Schools.

Program review and observation reflected quality service delivery with effective therapeutic interventions and fidelity to the model. Client satisfaction surveys reflected a high level of satisfaction with services received.

The number of youth/families served was lower than the contracted amount due to the provider experiencing a staff vacancy. The vacancy has been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

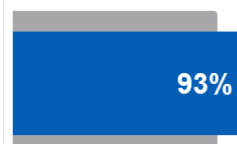
Psychoeducational

■ Goal ■ Measure

Percentage of youth successfully completing the program:



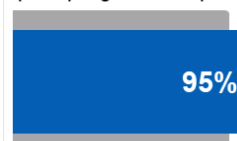
Percentage of youth increasing their level of resilience:



Percentage of youth obtaining no law violations during program participation:



Percentage of youth obtaining no law violations 12 months post program completion:



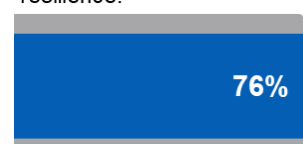
Therapeutic

■ Goal ■ Measure

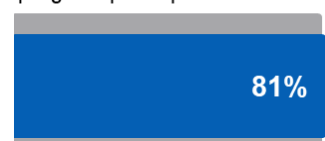
Percentage of youth successfully completing the program:



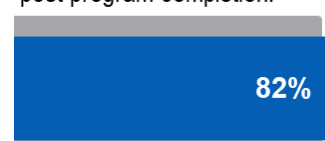
Percentage of youth increasing their level of resilience:



Percentage of youth obtaining no law violations during program participation:



Percentage of youth obtaining no law violations 12 months post program completion:

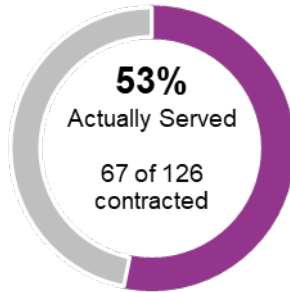
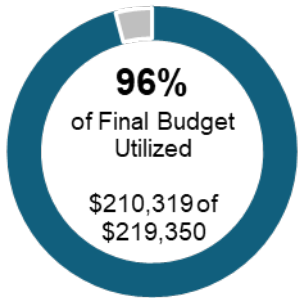


Henderson Behavioral Health, Inc.

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance



Technical Assistance Provided

Henderson Behavioral Health, Inc. completed its second year providing services under the 2022 New DAY RFP. Henderson's New DAY program provides psychoeducational group and case management services using a restorative justice lens for youth with minor to moderate juvenile delinquency histories and their families referred by the State Attorney's Office, Broward County Justice Services, or Broward County Public Schools.

Program review reflected that the provider experienced challenges with program management turnover, staff caseload alignment and program implementation. Ongoing technical assistance has been provided. Client satisfaction surveys reflected a high level of satisfaction with services received.

The number of youth/families served was lower than contracted amount due to longer program duration for youth/families with more complex needs as well as program implementation challenges.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider did not meet expectations but provided sufficient data for assessment.

Outcome Measures

Provider met 3 of 4 Council goals for performance measurements. The resiliency goal did not meet due to a low post-test completion rate.

■ Goal ■ Measure

Percentage of youth successfully completing the program:



Percentage of youth increasing their level of resilience:



Percentage of youth obtaining no law violations during program participation:

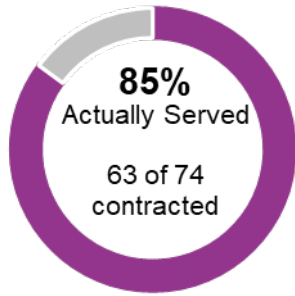
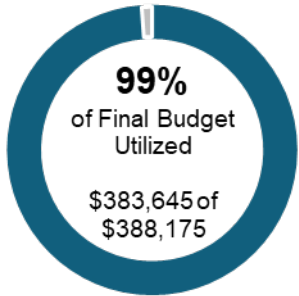


Percentage of youth obtaining no law violations 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

Juliana Gerena & Associates completed its second year providing services under the 2022 New DAY RFP. Juliana Gerena & Associates' New DAY program provides weekly, in-home therapeutic services using the Cognitive Behavioral Therapy model for youth with moderate to more serious juvenile delinquency histories, special needs and/or behavioral health concerns and their families.

Program review reflected quality service delivery. Client satisfaction surveys reflected a high level of satisfaction with the services received.

The number of youth/families served was lower than the contracted amount due to longer program duration for youth with more complex needs.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth successfully completing the program:



Percentage of youth increasing their level of resilience:



Percentage of youth obtaining no law violations during program participation:



Percentage of youth obtaining no law violations 12 months post program completion:

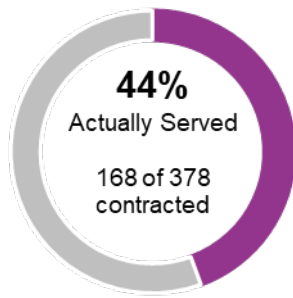
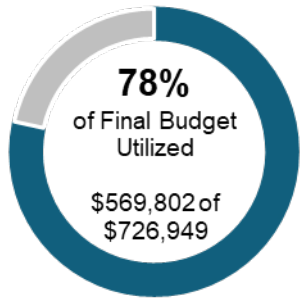


Memorial Healthcare System

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring ✓ ✓ ✓

No Findings

Programmatic Performance ✓ ✓ ✓

Performing Well

Memorial Healthcare System completed its second year providing services under the 2022 New DAY RFP. Memorial's New DAY program provides psychoeducational group and case management services using a restorative justice lens for youth with minor to moderate juvenile delinquency histories. The program also provides weekly, in-home therapeutic services using Solution-Focused Brief Therapy and Trauma-Focused Cognitive Behavioral Therapy to youth with more serious juvenile histories and/or behavioral health concerns and their families referred by the State Attorney's Office, Broward County Justice Services, or Broward County Public Schools.

Program and service observation reflected quality service delivery. Client satisfaction surveys reflected a high level of satisfaction with services received.

Utilization and the number of youth/families served was lower than the contracted amount due to the provider experiencing extended staff vacancies and longer program duration for youth/families with complex needs. The vacancies have not been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

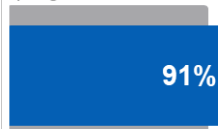
Outcome Measures

Provider met all Council goals for performance measurements.

Psychoeducational

■ Goal ■ Measure

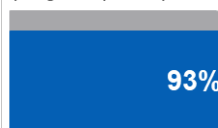
Percentage of youth successfully completing the program:



Percentage of youth increasing their level of resilience:



Percentage of youth obtaining no law violations during program participation:



Percentage of youth obtaining no law violations 12 months post program completion:



Therapeutic

■ Goal ■ Measure

Percentage of youth successfully completing the program:



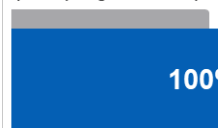
Percentage of youth increasing their level of resilience:



Percentage of youth obtaining no law violations during program participation:

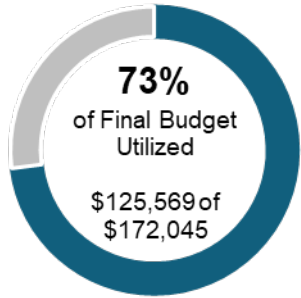


Percentage of youth obtaining no law violations 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

PACE Center for Girls, Inc. completed its second year providing services under the 2022 New DAY RFP. PACE's New DAY program provides psychoeducational group and case management services using a restorative justice lens for girls with minor to moderate juvenile delinquency histories and their families. The program provides gender-responsive diversion and civil citation programming throughout Broward County to girls through age 17 at the time of the offense.

Program review and observation reflected quality service delivery. Client satisfaction surveys reflected a high level of satisfaction with services received.

Utilization and numbers served was lower than expected due to staff vacancies. The vacancies have been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured

Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth successfully completing the program:



Percentage of youth increasing their level of resilience:



Percentage of youth obtaining no law violations during program participation:



Percentage of youth obtaining no law violations 12 months post program completion:

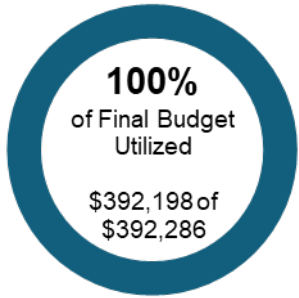


Smith Mental Health Associates, LLC

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings



Programmatic Performance

Performing Well



Smith Mental Health Associates, LLC completed its second year providing services under the 2022 New DAY RFP. Smith Mental Health Associates' New DAY program provides weekly, in-home therapeutic services using the Brief Strategic Family Therapy and Cognitive Behavioral Therapy models for youth with moderate to more serious juvenile delinquency histories and/or behavioral health concerns and their families referred by the State Attorney's Office, Broward County Justice Services, or Broward County Public Schools.

Program review reflected quality service delivery. Client satisfaction surveys reflected a high level of satisfaction with services received.

The number of families served was higher than contracted due to youth re-arrest while in the program. This clinical program receives youth with high-level offenses coupled with high-level therapeutic needs.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth successfully completing the program:



Percentage of youth increasing their level of resilience:



Percentage of youth obtaining no law violations during program participation:

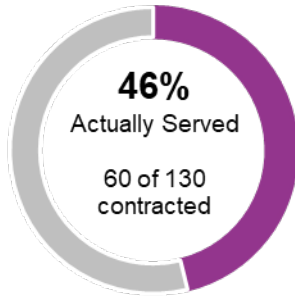
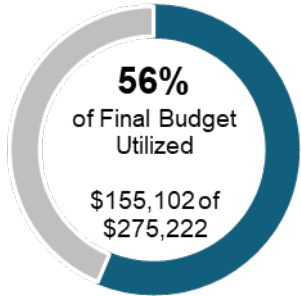


Percentage of youth obtaining no law violations 12 months post program completion:



HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

The Urban League of Broward County completed its second year providing services under the 2022 New DAY RFP. Urban League's New DAY program provides psychoeducational group and case management services using a restorative justice lens for youth with minor to moderate delinquency histories and their families referred by the State Attorney's Office, Broward County Justice Services, or Broward County Public Schools.

Program review and observation reflected quality service delivery. Client satisfaction surveys reflected high levels of program satisfaction.

The provider experienced significant staff retention challenges. These factors led to underutilization and low numbers served. The vacancies have not yet been resolved.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of youth successfully completing the program:



Percentage of youth increasing their level of resilience:



Percentage of youth obtaining no law violations during program participation:



Percentage of youth obtaining no law violations 12 months post program completion:



Children's Health Insurance Outreach (KidCare)

Annual Performance FY 23-24



GOAL

Safeguard the physical health of children.

RESULT

Children are mentally and physically healthy.

CHILDREN'S HEALTH INSURANCE OUTREACH PROGRAM

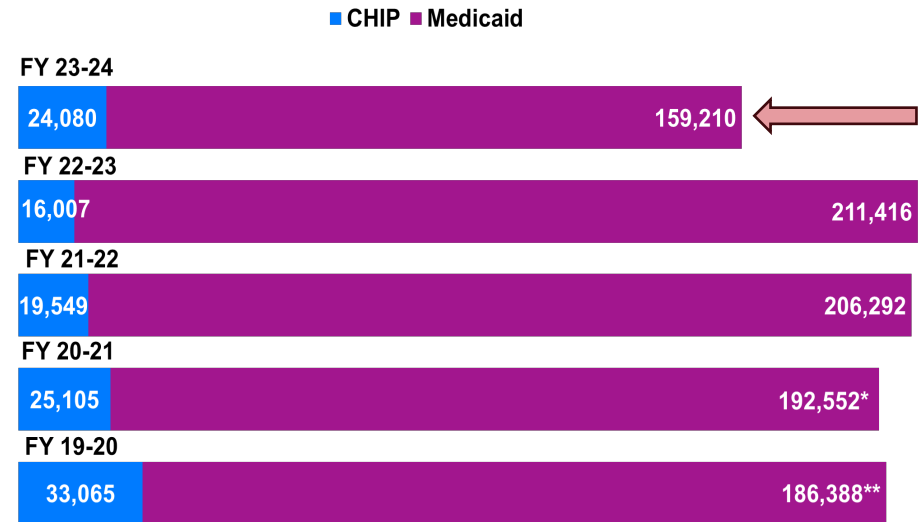
KidCare Outreach

- Council funding supports outreach and personalized assistance to help Broward County residents navigate the often-complicated KidCare application process.

DATA STORY

In April 2023, states began **"unwinding"** Medicare's continuous enrollment and resumed pre-COVID operations. This policy is evident in average monthly enrollment data for FY 23-24.

Overall, the number of **children with health insurance** has **declined dramatically**, even when compared to pre-COVID levels. After a four-year decrease, there was an **increase in KidCare (CHIP) enrollment between FY 22-23 and FY 23-24**. In contrast, there was considerable **decrease in Medicaid enrollment** (Average monthly enrollment).



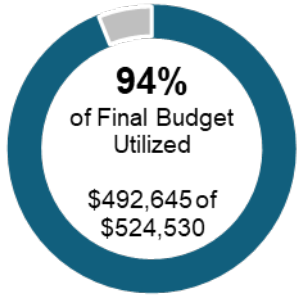
*Medicaid numbers were only available through July 2021 **and August 2020.

Broward County Health Department KidCare Outreach

Children's Health Insurance Outreach FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

The Florida Department of Health's KidCare Outreach Program in Broward County uses a multi-pronged approach to providing access and reducing barriers to public health insurance coverage.

The KidCare program disseminates information to families through food distribution, community outreach activities, community trainings, and presentations. The Program continues to experience an increase in calls to the KidCare helpline due to its increased marketing and community outreach campaigns.

During the July 2023 legislative session, House Bill 121 was passed, to allow thousands of Florida children to be eligible for health and dental insurance offered through the KidCare program. Despite a delay in the implementation of House Bill 121, the staff continues to successfully enroll large numbers of families in the KidCare program who do not qualify for Medicaid.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all Council goals for performance measurements.



70 community events were attended by KidCare staff to reach potential eligible residents.

202 public education/training sessions were held.

100% of participants were satisfied with public education/training sessions.

Simplified Point of Entry

Annual Performance FY 23-24

GOAL

Improve the coordination of children's services.

RESULT

Children live in safe and supportive communities.

SIMPLIFIED POINT OF ENTRY PROGRAM

First Call for Help (2-1-1)

- 24/7 comprehensive helpline providing all people with crisis, health, and human services support, connecting them to resources in our community through phone, web, online chat and/or text.
- Special Needs and Behavioral Health Unit for families with children with physical and developmental disabilities and behavioral needs, which includes warm transfers to dedicated case management services provided by Jewish Adoption and Foster Care Options and Henderson Behavioral Health. However, the partnership between 211 and Henderson Behavioral Health will sunset on September 30, 2024 as a result of the new navigation program with Broward Behavioral Health Coalition (BBHC) that will commence on October 1, 2024. Henderson is a provider within the BBHC network and will be eligible to provide services under CSC's contract with BBHC.
- 211 also employs an on-site Court Navigation Specialist at the Broward County Courthouse to connect families in Family Court and Delinquency Court with community resources.

DATA STORIES

CSC's partnership with 211 helps provide a much-needed **connection** for Broward residents to the extensive network of services that are available to them. Data show that 211 has **significant reach** into the community. Continuing to advertise 211 to the community is a critical piece of infrastructure for the **successful delivery** of services to people throughout the county.



350

outreach activities, including presentations, promotional distributions, and community events.



71,601

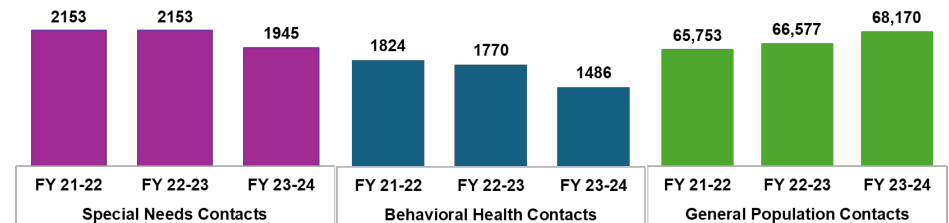
contacts made through the 211 helpline.



402,375

webhits

Importantly, call patterns have shown a notable shift in focus. The **General Population** contacts show a steady increase each year, whereas the **Special Needs** and **Behavioral Health** contacts have declined over the same period. Further inquiry into this movement can help us understand how the community accesses resources to meet its needs.



First Call for Help of Broward, Inc. (2-1-1) (Behavioral Health)

Simplified Point of Entry FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring ✓ ✓ ✓

No Findings

Programmatic Performance ✓ ✓ ✓

Performing Well

First Call for Help of Broward, Inc. (2-1-1) completed another successful year providing the Behavioral Health Helpline and Website, which serves as a single point of entry for families with children birth to 18 years old who are exhibiting a behavioral health need. 2-1-1 has been partnering with Henderson Behavioral Health to offer families case management services.

The Helpline program review reflected that 2-1-1 offered empathic listening, referrals to behavioral health services, and connections to Henderson's case management program, where appropriate. The Henderson Behavioral Health program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected a high level of satisfaction with services received.

The number of families served by the Henderson Behavioral Health program was lower than the contracted amount due to a reduction in referrals, with more intense programming for families with complex needs. The program's services included a part-time courthouse-located case manager who linked an additional 62 families to services.

Henderson Behavioral Health's partnership with 2-1-1 Broward will be sunsetting as of September 30, 2024 as CSC began a new navigation pilot program with BBHC effective October 1, 2024. This pilot includes 16 BBHC providers, one of which is Henderson.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of families reporting an increase in their ability to access services and resources in their communities.



Percentage of families satisfied with Henderson case management services.

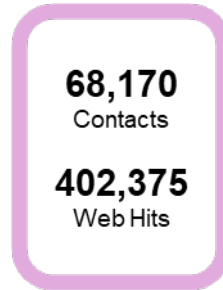
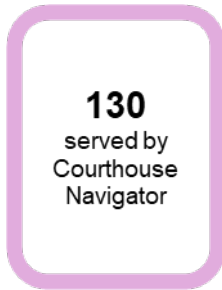
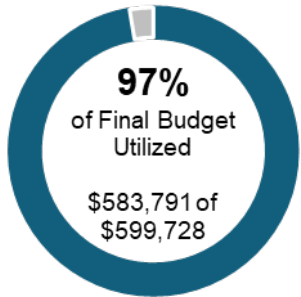


First Call for Help of Broward, Inc. (2-1-1) (General Population)

Simplified Point of Entry FY 23-24

HOW MUCH DID WE DO?

97% Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring ✓ ✓ ✓

No Findings

Programmatic Performance ✓ ✓ ✓

Performing Well

The 2-1-1 Information and Referral line is a valuable community service that provides critical system linkages and is nationally accredited as an Information, Referral, and Crisis Center. 2-1-1 helpline specialists connect callers with general and specialized services and follow-up to ensure they are successfully linked. They also provide crisis intervention services to potentially save lives. 2-1-1 continues to be the major contact for CSC community-wide initiatives, including Earned Income Tax Credit (EITC) outreach.

The program review reflected that helpline staff are knowledgeable, courteous, very supportive, and use reflective listening skills. The program received a variety of calls and were able to address topics such as financial assistance, housing support, suicide intervention, and mental health concerns. As of November 2023, the Court Navigation Specialist has been located at the Fort Lauderdale Courthouse assisting families involved in delinquency court, family court, and adult mental health services to appropriate community resources.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of callers that contacted 2-1-1 for information regarding EITC reporting satisfaction with services.



Percentage of callers that contacted 2-1-1 satisfied with the assistance provided.



First Call for Help of Broward, Inc. (2-1-1) (Special Needs)

Simplified Point of Entry FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

No Findings

Programmatic Performance

Performing Well

First Call for Help of Broward, Inc., (2-1-1) completed another successful year providing the Special Needs Helpline and Website, which serves as a single point of entry for families with children birth to 22 years old who have a physical, developmental, sensory or learning disability. 2-1-1 continues to partner with Jewish Adoption and Foster Care Options (JAFCO) Abilities Center to provide special needs helpline callers with intensive, case management services to assist in navigating the special needs system of care.

The Helpline program review reflected that 2-1-1- offered empathic listening, referrals to special needs services, and connections to JAFCO's case management program, where appropriate. The JAFCO program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of families reporting an increase in their ability to access services and resources in their communities.



Percentage of families satisfied with JAFCO case management services.



Capacity Building

Annual Performance FY 23-24

GOAL

Build provider agency organizational effectiveness.

RESULT

Children live in safe and supportive communities.

CAPACITY BUILDING PROGRAMS

Capacity Building

CSC funds an array of staff and organizational development opportunities to build agency capacity for child-serving organizations. This is done through:

- Capacity-building grants are available to enable organizations to strengthen their infrastructure in seven areas: Mission, Vision, and Strategy; Board Governance and Leadership; Impact; Program Delivery; Strategic Relationships; Resource Development; and Internal Operations and Management.
- Training and technical assistance are provided using a multi-forum approach with in-person and virtual sessions. CSC also contracts for business and program performance consulting, which is made available to child-serving non-profit organizations.
- CSC supports volunteer recruitment efforts aimed at connecting engaged volunteers to child and family-serving agencies.

Inclusivity Matters Initiatives

- Since 2015, the Children's Services Council (CSC) and key anchor partners have collaborated to provide local child and family-serving organizations with access to training, workshops, collaborative workgroups, specialty events, and coaching opportunities related to inclusivity. CSC has provided backbone support for local inclusive-centered learning and action-oriented initiatives. These efforts have provided the community with increased knowledge and a deeper understanding of the historical and current events that shape and influence relationships and our community. Our holistic approach fosters community conditions where everyone's voice is heard, and everyone's contributions are celebrated.

DATA STORY

In its first full year, **Program Performance Consultants (PPC)** helped **strengthen** and **increase the capacity** of the HEAL and other CSC-funded providers. These experts facilitate needs assessments, coaching, consulting, and targeted programmatic-related technical assistance. **Skill-building** and **technical support** areas include but are not limited to, documentation and data administration, verbal communication, financial management, budgeting, monitoring preparation, and human resource development.

430 hours
of Program Performance
Consulting provided



People attending **CSC's Skill Building trainings** reported that their experiences were positive and useful.



97% said they are using the **knowledge and skills** they obtained from the trainings.

94% said the trainings helped **improve their job performance.**

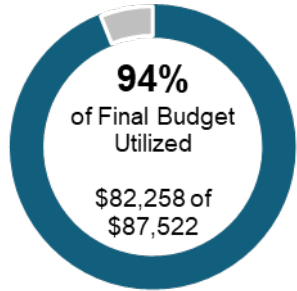


Capacity Building Initiatives

Capacity Building Leadership Training FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Not Applicable

Programmatic Performance

Not Applicable

Agency Capacity Building (ACB) Initiatives successfully continue to engage local non-profit professionals in training and development. Engagement in Agency Capacity Building efforts remained strong. Over 1,260 members representing 300+ organizations took part in training, workshops, and panel discussions. Local non-profit professionals are engaged through the quarterly meetings of the ACB committee. Resource sharing occurs through one-on-one consultations and a monthly newsletter. The initiatives are well received by non-profit staff organizations. Through ACB initiatives, CSC provides organizational development support to local non-profit organizations serving children and families.

IS ANYBODY BETTER OFF?

Outcome Measures



97% of the attendees reported overall satisfaction with capacity building-related trainings.

90% of the attendees in the Frequency Matters program, including High Frequency Leadership and High Frequency Careers, reported overall satisfaction with the training series.

13 individuals representing 11 organizations attended the 9-part Grant Writing A-Z Series.

15 leaders completed the Frequency Matters "High-Frequency Leadership" program.

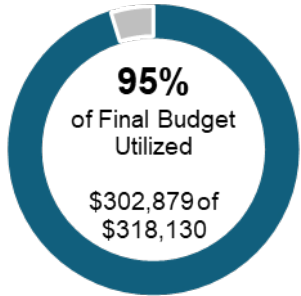
14 local young professionals completed the new "High-Frequency Careers" training series.

Capacity Building Training Initiative

Consulting and Grants FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Not Applicable

Programmatic Performance

Not Applicable

Capacity Building Grants for Non-Profit Organizations provide capacity-building grants, coaching, and consulting services to address critical needs and support infrastructure development and other opportunities that maximize organizational effectiveness and inclusiveness. Capacity building support covers expenses related to projects and professional business consulting hours through the Small Business Development Center (SBDC). FY 2023- 2024 CSC received more Capacity Building Grants for Non-Profit Organizations applications than any other previous year.

IS ANYBODY BETTER OFF?

Outcome Measures



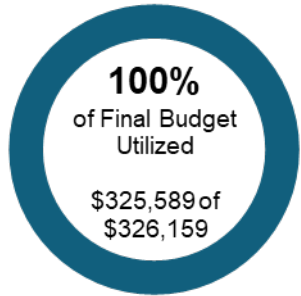
16 organizations were awarded Capacity Building Grants.

\$245,301 awarded to non-profit organizations for project funding, coaching, and technical assistance through grants.

570 hours of professional coaching and consulting from the SBDC were provided.

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



No Findings

Programmatic Performance



Performing Well

HandsOn Broward (HOB) continued to provide support to local child serving community agencies by mobilizing volunteers to support various initiatives. For FY 23-24, 12,004 HOB volunteers provided 62,992 service hours. Those service hours translate to over \$2.1 million in value to the community. The organization's signature programs continue to positively impact the community and deliver strong outcomes. Notable highlights include:

- Monthly Meal Kit Delivery – through collaboration with the City of Oakland Park and Farmshare, volunteers packed meals, which were distributed.
- Back to School Extravaganza - Volunteers assist with logistics at county-wide events that prepare children for the upcoming school year by providing them with uniforms, backpacks, shoes, school supplies and other items to ensure they have a successful school year.
- VITA - Volunteers are recruited and trained to become volunteer tax preparers offering free tax preparation services.

IS ANYBODY BETTER OFF?

Outcome Measures

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Percentage of trained volunteers engaging in projects supporting child serving agencies:



Percentage of volunteers satisfied with training sessions:



Percentage of recipient agencies benefiting from HandsOn Broward volunteers:

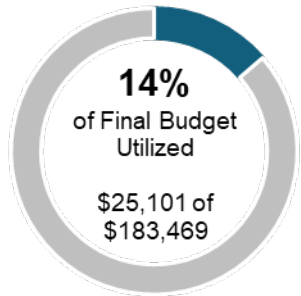


Inclusivity Matters Initiatives

Capacity Building FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring

Not Applicable

Programmatic Performance

Performing Well

In Fiscal Year 23-24, CSC continued to serve as a leader in advancing and supporting local equity and inclusion initiatives. Changes in legislative policies necessitated a shift in service provision and operational focus.

CSC staff remained committed to actively participating in community groups, workshops, conferences, procurements, and presentations, which fostered equity-focused practices. One such example is the co-hosting of an Antisemitism in the Workplace training which exemplifies CSC's commitment to addressing specific and relevant social issues.

CRESTS Program provided research and place-based community groups support and trainings for HEAL teams. Although there were additional trainings scheduled, they were suspended due to the operational demands of CSC's HEAL Trauma work. CSC terminated the services of CRESTS as of July 31, 2024.

The limited utilization of the program's budget reflects CSC's responsiveness to shifting priorities and operational demands. Although certain activities were paused or scaled back and the budget was reduced for the next fiscal year, the commitment remains strong.

IS ANYBODY BETTER OFF?

Outcome Measures



39 community trainings were offered online or in person.

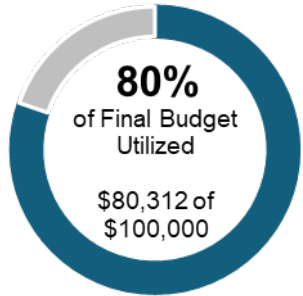
344 participants took part in CSC trainings: **236** online and **108** in person.

Skill Building Training

Capacity Building FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Not Applicable

Programmatic Performance



Performing Well

In FY 23-24, Skill building Instructor-Led Training (ILT) sessions remained a vital resource for professional development conducted across multiple formats, such as;

- 12 Online Zoom training sessions where 119 participants were engaged
- 89 Live in-person at CSC with 1,487 attendees
- 16 Program Services (PS) Live – Topics based on the PS budget, special training for PS-specific programs (i.e., PATHS, Restorative Justice, and Project-Based Learning) with 1,210 participants attended
- 9 PS online – Held via Zoom with 243 participants
- 12 MIS – SAMIS and CAPS training – Led by CSC staff as the trainers where 67 attendees were engaged

Topics that were in high demand included CSC providers' contract-required topics like Case Management, Documentation, and Motivational Interviewing.

IS ANYBODY BETTER OFF?

Outcome Measures

■ Goal ■ Measure

Percentage of participants reporting overall satisfaction with training:



Percentage of participants reporting they would recommend the session to other participants:



Percentage of participants reporting the information/ideas provided translate into usable skills and tools:



Percentage of participants reporting their knowledge of the subject matter broadened by the training:



Collective Impact, Data Research & Planning

Annual Performance FY 23-24

GOAL

Use collective impact strategies to improve child and family well-being across service systems and Broward communities.

RESULT

Children live in stable and nurturing families, children are mentally and physically healthy, children are ready to succeed in school, children live in safe and supportive communities, and young people successfully transition to adulthood.

PROGRAMS

Asset Based Community Development

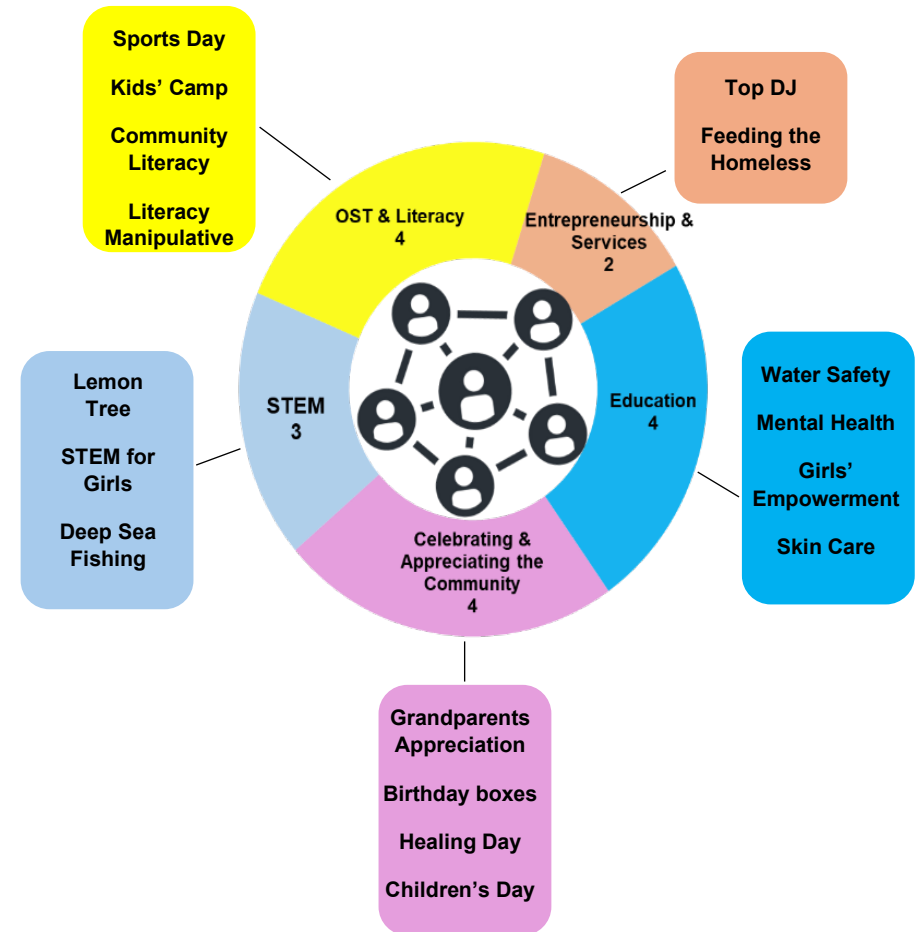
- Asset Based Community Development (ABCD) is an asset-based, locally focused and relationship-driven process that leverages the assets of local people/residents to build more resilient and powerful communities.
- ABCD Civic Design teams are comprised of neighbors selected to serve as Community Connectors. The Community Connectors conduct a listening campaign with up to 100 of their neighbors to identify gifts and areas of concern and passion. The Connectors also complete asset mapping of their neighborhood and compile this information to issue community grants and implement projects to improve their community.

Community Participatory Action Research

- Community Participatory Action Research (CPAR) focuses on co-creating solutions with people who have lived experience along with system and service professionals.
- Both ABCD and CPAR strategies engage both English and non-English-speaking community members.

DATA STORIES

The Civic Design teams approve ABCD community grant projects that draw on the gifts of their neighbors to **address community concerns and opportunities** (i.e., literacy, intergenerational connections, self-care, etc.). **In FY 23-24, 17 grants were implemented.** The community grant-funded projects listed below bring the community together and build connections, knowledge, and skills to address the community priorities.

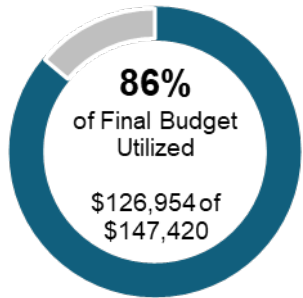


A Little Help Never Hurts

Collective Impact – Asset Based Community Development FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Finding Addressed

Programmatic Performance



Performing Well

A Little Help Never Hurts (ALHNN) is the facilitator of the Asset Based Community Development Civic Design Teams (CDTs). The Civic Design Teams (CDT) are made up of highly motivated residents known as Community Connectors who engage their neighbors and learn about the localized community assets and opportunities known to residents that may be invisible to funders. One significant component of this work is the opportunity for Community Connectors to lead a grant process for localized projects that support their neighborhoods. Two of the three CDTs released Community Building Grants, which built upon local assets, generated social capital, and advanced positive stories about the neighborhood and the people in their communities.

The CSC approach to this work has deliberately incorporated municipal government representation, which has resulted in stronger relationships between residents and their local government.

Civic Design Team member satisfaction surveys reflected high levels of program satisfaction.

The utilization was lower than expected because of a delay in the release of the Hollywood Civic Design Team community-building grants.

IS ANYBODY BETTER OFF?

Data Integrity & Fully Measured



Provider met expectations.

Outcome Measures

Provider met all Council goals for performance measurements.



77% of Community Connectors attended monthly Civic Design Team Meetings.

90% of Civic Design Team Members were satisfied with the ABCD process.

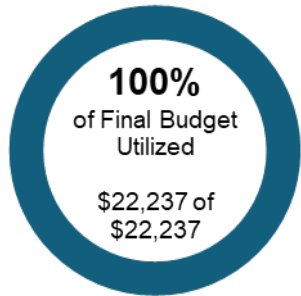
95% of funds were awarded for Mini-Grant Funds/Participatory Budgeting in Lauderhill and Fort Lauderdale.

Community Participatory Action Research

Collective Impact – Action Research FY 23-24

HOW MUCH DID WE DO?

Utilization



HOW WELL DID WE DO IT?

Financial & Administrative Monitoring



Not Applicable

Programmatic Performance



Performing Well

Funding from the University of Pennsylvania's Actionable Intelligence for Social Policy supported a Community Participatory Action Research (CPAR) project with co-researchers consisting of parents and youth with lived experience in the Baker Act system and professionals from behavioral health providers. The Council secured What's Your Elephant to present the CPAR findings so that people could feel the impact of being Baker Acted while advocating for solutions to reduce the trauma of the Baker Act. This month-long Echoes of Empathy interactive art exhibition included (1) a gallery with works from three local artists, other artists' work who responded to an open call, and art from youth who have lived experience being Baker Acted; (2) opening night performances, (3) a gallery walk/wellness activity/reflection with system leaders, (4) a hybrid community conversation with youth/families who have lived experience being Baker Acted, system professionals, and the artists and (5) a closing art-making event at the gallery.

People who participated in the exhibit shared how the experience reduced the stigma associated with mental illness, helped them feel less alone and isolated, and educated them on opportunities for improving the experience and outcomes of individuals experiencing mental health crises. The partnership with What's Your Elephant demonstrated the value of the arts in communicating research to a wider audience, providing healing spaces/experiences for youth, families, and communities, and enhancing opportunities for policy and system change

IS ANYBODY BETTER OFF?

Outcome Measures



To reduce the trauma on children caused by the perceived criminalization of the Baker Act process, Broward County has agreed to fund a pilot project to utilize ambulatory services rather than local law enforcement to transport children to secure Baker Act Facilities.



300+ people participated in the four in-person events tied to the month-long Echoes of Empathy exhibition.

5,000+ views of the Echoes of Empathy Facebook Reels.

22,000 impressions on What's Your Elephant's Social Media handles.



The University of Pennsylvania's Actionable Intelligence for Social Policy will collaborate with its other grantees to incorporate the presentation of research findings via the arts.

SUMMARY OF PERFORMANCE MEASURES

Fiscal Year Ending September 30, 2024



Maternal & Child Health

Summary of Performance Measures FY 23-24



MATERNAL & CHILD HEALTH MOTHERS OVERCOMING MATERNAL STRESS (MOMS)	MEMORIAL
Percentage of mothers demonstrating acceptable level or improvement of attachment/bonding with infant:	98%
Percentage of infants and children scoring within range for developmental milestones:	98%
Percentage of mothers reporting fewer symptoms of depression and/or anxiety:	96%
Percentage of families successfully completing the program:	95%

SAFE SLEEP MOTHERS OVERCOMING MATERNAL STRESS (MOMS)	HEALTHY START
Percentage of agency and healthcare professionals reporting satisfaction with trainings:	99%
Percentage of agency and healthcare professionals reporting the information presented in the training was useful:	100%
Percentage of parents/caregivers provided with a crib increasing their knowledge of safe infant sleep practices, SIDS risk reduction and the Safe Sleep program:	100%

Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 23-24



FAMILY STRENGTHENING	ADVOCACY NETWORK	ARC	BOYS TOWN	BROWARD CHILDREN'S CENTER	CENTER FOR HEARING	CHILDREN'S HARBOR	FAMILY CENTRAL(PAT)	FAMILY CENTRAL (NPP)	GULF COAST	BE STRONG INTERNATIONAL
Percentage of families with no verified abuse findings 12 months post program completion:	100%	Too soon to measure	100%	100%	100%	100%	Too soon to measure	100%	100%	Too soon to measure
Percentage of families improving family functioning:	77%	83%	79%	89%	Too few to measure	93%	Too soon to measure	99%	96%	Too soon to measure
Percentage of families participating in all program requirements:	71%	83%	97%	90%	Too few to measure	95%	Too soon to measure	99%	88%	Too soon to measure

FAMILY STRENGTHENING	JULIANA GERENA	KID, Inc. KID FIRST	MEMORIAL FAMILY TIES	SMITH	BOYS & GIRLS CLUBS	COMMUNITY-BASED CONNECTIONS	HENDERSON PACT	KID HOMEBUILDERS	
Percentage of families with no verified abuse findings 12 months post program completion:	100%	99%	100%	100%	100%	100%	Too soon to measure	96%	
Percentage of parents demonstrating improvement in their parenting skills:					100%				
Percentage of families improving family functioning:	100%	95%	94%	91%	95%	91%	84%	74%	
Percentage of families participating in all program requirements:	87%	84%	88%	92%	79%	86%	91%	90%	
Percentage of fathers reporting satisfaction with Fatherhood group sessions:						100%			
Percentage of fathers attending monthly Fatherhood group sessions:						92%			
Percentage of children successfully avoiding out-of-home placement 12 months post program completion:							Too soon to measure	98%	

Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 23-24



FAMILY STRENGTHENING	JACK & JILL	ANN STORCK	MEMORIAL TEEN	PACE	HENDERSON MST	HISPANIC UNITY	JAFCO
Percentage of families with no verified abuse findings 12 months post program completion:	100%	Too soon to measure	100%	98%	98%	99%	100%
Percentage of youth who maintained/improved school attendance during the program:				Data not available	Data not available		Data not available
Percentage of youth not obtaining law violations 6 months post program completion:				100%	83%		76%
Percentage of families participating in all program requirements:	Too few to measure	73%	100%	69%	100%	70%	96%
Percentage of parents reporting satisfaction with Family Training Sessions:	100%					100%	
Percentage of parents reporting parenting attitudes/behaviors consistent with decreased risk of child abuse/neglect:	94%	92%				91%	
Percentage of mothers scoring a 9 or above on the EPDS report fewer symptoms of depression:			90%				
Percentage of families improving family functioning:		100%	86%	87%			

FAMILY STRENGTHENING	MOUNT BETHEL
Percentage of families participating in all program requirements:	Too soon to measure
Percentage of fathers who improved fathering and parenting knowledge and skills:	Too soon to measure
Percentage of fathers who reported satisfaction with 24/7 Dad Program:	Too soon to measure
Percentage of families with no verified abuse findings 12 months post program completion:	Too few to measure

FAMILY STRENGTHENING	CHILDREN'S HOME
Percentage of children remaining safe during supervised visitation:	Too soon to measure
Percentage of custodial and non-custodial parents reporting satisfaction with services:	Too soon to measure
Percentage of non-custodial parents reporting that services positively impacted child-parent relationship:	Too soon to measure
Percentage of families with no verified abuse findings while receiving services:	Too few to measure

Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 23-24



KINSHIP	HARMONY	KID	LEGAL AID
Percentage of kinship children not requiring foster or institutional care while receiving services:	100%	99%	
Percentage of kinship children not requiring foster or institutional care 12 months post program completion:	100%	99%	
Percentage of caregivers demonstrating acceptable level and/or increase in protective factors:	96%	98%	
Percentage of caregivers satisfied with Kinship services:	100%	100%	
Percentage of youth satisfied with Kinship services:	100%	100%	
Percentage of kinship families whose legal goals were met:			99%
Percentage of kinship families satisfied with Legal Aid services:			100%

Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 23-24



HEAL TRAUMA SUPPORTS	BBHC	CBC	HEALING ART	MEMORIAL	MENTAL HEALTH	SMITH	JAFCO
Percentage of participants improving behavioral health functioning:	83%						
Percentage of participants successfully completing treatment:	93%						
Percentage of clients satisfied with services:	95%						
Percentage of eligible youth and families having successful linkages to services:		98%	89%	100%	100%	100%	
Percentage of eligible youth and families' needs were met with HEAL services:		92%	74%	91%	84%	76%	
Number of individuals were reached through community events:		522	785	261	478	2,220	
Percentage of families reporting the services improved their well-being:							97%
Percentage of families satisfied with case management/navigator services:							97%
Percentage of eligible families linked to desired/necessary services as specified on their wellness plan:							100%
Percentage of families satisfied with group services:							100%

HEAL TRAUMA	JUNIOR ACHIEVEMENT
Number of 5th-grade students learned about tools that can help them manage their emotions:	371
Number of 5th-grade students reported knowing who they could talk to for support in their community:	400
Percentage of 8th-grade students reporting increased knowledge about mental health-related careers:	93%

Child Welfare Supports

Summary of Performance Measures FY 23-24



ADOPTION CAMPAIGN	FOREVER FAMILY
Number of children adopted:	3
Number of TV impressions:	28+ million
Number of Facebook Impressions:	421,986
Amount of Title IV-E Adoption Assistance reimbursement to CSC:	\$85,009

ADOPTION CAMPAIGN	HEART GALLERY
Number of adoptions finalized:	12
Number of website inquiries for adoption:	464
Amount of community donations:	\$97,753
Amount of Title IV-E Adoption Assistance reimbursement to CSC:	\$25,644

LEGAL ADVOCACY WORKS LEGAL SUPPORT PROGRAM	LEGAL AID
Percentage of children meeting legal permanency goals:	99%
Percentage of legal hotline callers reporting satisfaction with services:	91%
Percentage of youth improving school/employment scores:	75%
Percentage of youth obtaining no law violations 12 months post program completion:	95%
Percentage of youth reducing delinquency risk scores:	68%
Percentage of youth obtaining no new law violations during the program:	81%

Economic Self-Sufficiency

Summary of Performance Measures FY 23-24



HISPANIC UNITY VOLUNTEER INCOME TAX ASSISTANCE (VITA)	VITA
Percentage of VITA clients reporting satisfaction with their overall experience:	92%
Percentage of tax return submissions that were accepted: *Average refund amount was \$1,354.14	93%

SOUTH FLORIDA HUNGER COALITION	MOBILE SCHOOL PANTRY
Percentage of families reporting satisfaction with quality of food:	96%
Percentage of families reporting satisfaction with service provided:	96%
Percentage of parents indicating the program had a positive impact:	96%

HARVEST DRIVE	FOOD DISTRIBUTION
Number of families/households served:	2,955
Number of bags of food distributed:	9,597
Percentage of school social workers satisfied with services:	88%

SOUTH FLORIDA HUNGER COALITION	SUMMER BREAKSPOT
Percentage of children reporting satisfaction with the services provided by Summer BreakSpot:	100%
Percentage of adults reporting satisfaction with the services provided by Summer BreakSpot:	100%
Percentage of children indicating that the Summer BreakSpot Project had a positive impact:	100%
Percentage of adults indicating that the Summer BreakSpot Project had a positive impact:	100%

COMMUNITY ENHANCEMENT COLLABORATION	FOOD DISTRIBUTION
Number of families/households served:	3,147
Number of pounds of food distributed:	109,375
Percentage of partner agencies satisfied:	100%

Economic Self-Sufficiency

Summary of Performance Measures FY 23-24



FLIPANY	FOOD DISTRIBUTION
Number of households/families served:	294
Number of pounds of food distributed:	221,344
Percentage of clients satisfied with quality of food:	98%
Percentage of clients satisfied with service provided:	98%
Percentage of clients indicating the program had a positive impact.	94%

HOPE SOUTH FLORIDA	HOMELESS OUTREACH
Percentage of clients placed in approved shelter/housing options:	32%
Percentage of outreach contacts made and accepted/completed referrals:	55%

HOPE SOUTH FLORIDA	HOMELESS SUPPORT
Percentage of participants referred for services based on needs and barriers identified during assessment:	100%
Percentage of participants placed in approved shelter/housing options:	50%
Percentage of participants indicating satisfaction with services:	83%

LIFE4NET FAMILIES	FOOD DISTRIBUTION
Number of duplicated families served:	6,752
Number of food boxes distributed:	20,354
Percentage of families reporting satisfaction with services provided:	90%

Water Safety

Summary of Performance Measures FY 23-24



BROWARD COUNTY BOARD OF COMMISSIONERS	SWIM CENTRAL
Percentage of children participating in the program who have not drowned 3 years post program completion:	100%
Percentage of participants completing between 7-10 lessons who improved at least 2 levels on the Water Safety Skills Checklist:	26%
Percentage of participants completing between 7-10 lessons who improved at least 1 level on the Water Safety Skills Checklist:	70%
Percentage of participants completing between 3-6 lessons who improved at least 1 level on the Water Safety Skills Checklist:	65%

STATE OF FLORIDA, DEPARTMENT OF HEALTH WATER SAFETY	DROWNING PREVENTION
Percentage of Train-the-Trainer participants reporting an increase in knowledge of drowning risks and prevention strategies:	100%
Number of community outreach trainings provided to general public:	75
Number of community outreach events attended with Drowning Prevention Information disseminated:	71
Number of door alarms distributed to agencies:	1,180
Number of Train-the-Trainer attendees representing Family Strengthening Agencies and Child Protective Investigators:	92
Number of Water Smart Broward/Drowning Prevention Task Force meetings hosted:	12

Literacy & Early Education

Summary of Performance Measures FY 23-24



VULNERABLE POPULATION CHILD CARE SLOTS	ELC
Percentage of families having no verified abuse findings during program participation:	99%
Percentage of parents/caregivers reporting benefits by receiving childcare services (e.g., respite, pursue/maintain opportunities for employment, therapeutic treatment, etc.):	98%

LITERACY VOLUNTEER RECRUITMENT & MANAGEMENT	HANDSON BROWARD
Percentage of participating agencies reporting satisfaction with HandsOn Broward coordination services:	100%
Percentage of reading coaches and mentors reporting satisfaction with HandsOn Broward training and coordination services:	100%
Percentage of volunteers and agencies reporting their needs were met by HandsOn Broward services and coordination:	100%

SUBSIDIZED CHILD CARE SLOTS	ELC
Percentage of clients reporting having a better understanding of childcare options and choosing a quality childcare provider:	98%
Percentage of clients reporting overall satisfaction with the services provided by ELC of Broward County:	98%
Percentage of clients reporting that the information received was helpful/easy to understand:	98%
Percentage of clients reporting that they were treated with respect and in a caring manner by staff:	98%

READING & MATH	READING & MATH
Percentage of children achieving "at or above" or "close to" target performance on measures of Vocabulary/Oral Language, Comprehension, Phonological Awareness, and Alphabet Knowledge by their Spring assessment:	68%
Percentage of students demonstrating an improvement in Counting, Number Identification, Comparing Quantities, Number After Knowledge, Comparing Numerals, and Number After Equals One More (Numeracy):	86%
Percentage of 4-5 year olds meeting or exceeding their target growth in literacy and early numeracy skills needed for Kindergarten:	92%
Percentage of children completing family literacy and numeracy activities at home with a parent or guardian:	86%

School Health

Summary of Performance Measures FY 23-24



FLORIDA DEPARTMENT OF HEALTH	FLDOH
Number of clinic visits by students who received first aid, emergency, prevention, and health care services:	32,301
Number of students who returned to class after receiving services:	22,739
Number of unduplicated students who received health services based on Individualized Health Care Plan:	1,528

MIAMI LIGHTHOUSE FOR THE BLIND AND VISUALLY IMPAIRED	SCHOOL HEALTH
Number of eyeglasses prescribed:	395
Number of comprehensive eye exams (with and without eye dilation):	637

Elementary School Initiatives Out-of-School Time (Inclusion)

Summary of Performance Measures FY 23-24



M.O.S.T. (GP)	ASP	BOYS & GIRLS CLUBS(SO)	HALLANDALE	HOLLYWOOD	CAS	KID	MIRAMAR	FIREWALL CENTERS	UCO	VOLTA MUSIC FOUNDATION
Percentage of children remaining safe:	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Percentage of children improving homework completion. (School Year):	95%		100%	94%	98%	100%	100%	93%	100%	94%
Percentage of children improving academic performance and/or skills:	94%	97%	100%	97%	96%	98%	95%	96%	94%	94%
Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):	88%	78%	75%	88%	92%	75%	83%	73%	50%	88%
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):	100%	100%	100%	100%	100%	100%	100%	83%	Too few to measure	100%

Elementary School Initiatives Out-of-School Time (Inclusion)

Summary of Performance Measures FY 23-24



M.O.S.T. (GP)	CBC	SOREF	SUNSHINE	YMCA	OAKLAND	JACK AND JILL CENTER	URBAN LEAGUE (SO)	LAUDERDALE LAKES (SO)	WEST PARK (SO)
Percentage of children remaining safe:	100%	100%	100%	100%	100%	100%	100%	100%	100%
Percentage of children improving homework completion. (School Year):	93%	92%	91%	94%	98%	93%			
Percentage of children improving academic performance and/or skills:	98%	93%	95%	94%	95%	Data not available	89%	96%	100%
Percentage of children demonstrating acceptable levels of social interactions. (child-staff, child-child). (2 point in-time observations):	100%	83%	91%	88%	75%	75%			
Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (1 point in-time observation):							100%	100%	100%
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):	100%	100%	100%	100%	100%	100%	100%	100%	100%

Elementary School Initiatives Out-of-School Time (Inclusion)

Summary of Performance Measures FY 23-24



M.O.S.T. (GP)	CCDH
Percentage of providers satisfied with coaching:	95%
Percentage of providers receiving individualized coaching and technical assistance that achieved their goals:	97%
Percentage of participants attending ADA training demonstrated knowledge about curriculum content:	97%

Reading Explorers	FIU
Percentage of sites reporting they would recommend the program:	95%
Percentage of sites reporting children benefited from the program:	92%
Percentage of parents satisfied with services provided:	95%
Percentage of children improving in Oral Reading Fluency:	73%

FLIPANY	CATCH
Percentage of providers reporting satisfaction with CATCH training:	93%
Percentage of participants demonstrating knowledge about CATCH curriculum content:	79%

Out-of-School Time (Special Needs)

Summary of Performance Measures FY 23-24



M.O.S.T. (SN)	ARC	ASP	ANN STORCK	BCC	CHC
Percentage of children remaining safe:	100%	100%	100%	99%	100%
Percentage of children improving academic performance and/or skills:	55%	100%	67%	80%	94%
Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (2 point in-time observations):	100%	88%	100%	88%	100%
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):	100%	50%	100%	100%	100%

M.O.S.T. (SN)	PEMBROKE PINES (SO)	JAFCO (SO)	SMITH	UCO	YMCA	MEMORIAL (SO)
Percentage of children remaining safe:	100%	100%	100%	100%	100%	100%
Percentage of children improving academic performance and/or skills:	78%	67%	92%	83%	83%	
Percentage of children demonstrating acceptable levels of social interactions (child-staff, child-child). (2 point in-time observations):	100%	100%	80%	90%	92%	100%
Percentage of classrooms meeting quality standards for Project Based Learning. (Summer Only):	100%	100%	100%	Too few to measure	91%	100%

RESPIRE FOR YOUTH WITH BEHAVIORAL HEALTH CONDITIONS SPECIAL NEEDS POPULATION	MEMORIAL	SMITH
Percentage of caregivers reporting improvement in children's behaviors:	100%	88%
Percentage of caregivers experiencing improved familial relationships:	85%	58%
Percentage of caregivers experiencing reduced stress:	78%	51%
Percentage of children expressing/verbalize positive experience in the Respite Program:	97%	100%

M.O.S.T. (SN)	JEWISH COMMUNITY CENTER
Number of unduplicated patients visited by David Posnack Jewish Community Center:	148
Number of siblings participated in activities:	48
Number of sessions included family supports, children's games and activities, and special events:	80

Middle School Initiatives

Summary of Performance Measures FY 23-24



YOUTH FORCE	CHC	WEST PARK	FIREWALL LEVERAGE	COMMUNITY ACCESS	COMMUNITY RECONSTRUCTION	CROCKETT DELUCA	CROCKETT	FIREWALL DELUCA	FIREWALL
Percentage of youth not obtaining any new law violations during the program:	100%	91%	93%	100%	100%	96%	98%	97%	94%
Percentage of youth not experiencing bullying or bullying experiences were resolved:	100%	96%	96%	100%	99%	97%	97%	97%	97%
Percentage of youth attending school regularly:	88%	90%	82%	89%	78%	97%	92%	93%	84%
Percentage of youth promoted to the next grade:	100%	100%	98%	100%	100%	100%	99%	100%	99%
Percentage of youth not becoming or causing a pregnancy:	100%	100%	100%	100%	100%	100%	100%	100%	100%
Percentage of youth not using alcohol, drugs, or vape:	100%	100%	96%	88%	98%	100%	99%	97%	90%
Percentage of youth demonstrating gains in Youth Development competencies:	94%	52%	86%	48%	72%	84%	87%	80%	80%

Middle School Initiatives

Summary of Performance Measures FY 23-24



YOUTH FORCE	HANDY	HARMONY	HUF	MEMORIAL DELUCA	MEMORIAL	OIC	OUR CHILDREN OUR FUTURE	URBAN LEAGUE	YMCA
Percentage of youth not obtaining any new law violations during the program:	99%	99%	96%	100%	100%	98%	90%	100%	100%
Percentage of youth not experiencing bullying or bullying experiences were resolved:	97%	100%	97%	92%	98%	96%	96%	94%	97%
Percentage of youth attending school regularly:	92%	87%	91%	93%	93%	94%	90%	98%	89%
Percentage of youth promoted to the next grade:	100%	100%	99%	100%	100%	99%	100%	100%	98%
Percentage of youth not becoming or causing a pregnancy:	98%	100%	100%	98%	100%	100%	100%	100%	99%
Percentage of youth not using alcohol, drugs, or vape:	89%	100%	97%	94%	96%	95%	91%	93%	93%
Percentage of youth demonstrating gains in Youth Development competencies:	85%	100%	90%	82%	90%	80%	82%	83%	90%

YOUTH FORCE	HANLEY
Percentage of participants increasing knowledge of alcohol use prevention:	100%
Percentage of participants successfully completing a prevention program:	100%

CHOOSE PEACE INITIATIVE	UNITED WAY
Number of educational materials on youth violence, prevention, and bullying was distributed at school and community events:	30,000+
Number of youth participated in Agents of Change school-based programs:	525

Middle School Initiatives

Summary of Performance Measures FY 23-24



PEACE	COMMUNITY BASED CONNECTIONS	CROCKETT	HARMONY	SMITH
Percentage of youth not obtaining any new law violations during the program:	100%	100%	97%	96%
Percentage of youth not experiencing bullying or bullying experiences were resolved:	97%	96%	100%	99%
Percentage of youth attending school regularly:	93%	91%	92%	64%
Percentage of youth promoted to the next grade:	100%	100%	100%	88%
Percentage of youth not becoming or causing a pregnancy:	100%	100%	100%	99%
Percentage of youth not using alcohol, drugs, or vape:	96%	97%	100%	97%
Percentage of youth demonstrating gains in Youth Development competencies:	93%	91%	90%	83%

YOUTH FORCE - LEVERAGE	MIRAMAR – HONEY SHINE
Percentage of youth increasing their knowledge in STEAM (Science, Technology, Engineering, Arts, and Math), College and career options:	71%
Percentage of youth satisfied with their experience in the program:	84%

High School Initiatives

Summary of Performance Measures FY 23-24



HIGH SCHOOL INITIATIVES	COMMUNITY BASED CONNECTIONS	FIREWALL	HISPANIC UNITY	YMCA	JUNIOR ACHIEVEMENT	MODS (AVIATION)	MODS (ECO EXPLORER)	FLITE: YSO
Percentage of youth attending school regularly:	53%	77%	72%	73%				
Percentage of youth improving their science grade:		79%	74%	71%				
Percentage of youth improving their math grade:		65%	74%	68%				
Percentage of youth improving their Language/Reading grade:		87%	84%	83%				
Percentage of youth decreasing external suspensions:		100%	99%	99%				
Percentage of youth enrolled in credit recovery achieving gains in focus subject:	64%							
Percentage of youth successfully completing program requirements:					95%			
Percentage of youth reporting satisfaction with internship:					90%			
Percentage of employers reporting satisfaction with interns:					84%			
Percentage of youth demonstrating work readiness:					100%			
Percentage of youth demonstrating proficiency in employability and job retention skills:						94%	94%	
Percentage of youth increasing knowledge of science concepts:							86%	
Percentage of youth increasing knowledge of aviation concepts:						80%		
Percentage of youth attendance at meetings and events:								89%
Percentage of youth improving organizing and leadership competencies:								100%
Percentage of youth satisfied with YSO trainings and events:								80%
Percentage of youth advocacy campaigns implemented with fidelity:								86%

High School Initiatives

Summary of Performance Measures FY 23-24



HIGH SCHOOL INITIATIVES	BRIDGE 2 LIFE
Percentage of youth completing their FAFSA in the previous year:	42.3%
Number of youth and parents receiving one-on-one support to complete their college applications and financial aid forms:	1,071
Number of graduating seniors completing their Bright Futures application.	8,799

SUMMER YOUTH EMPLOYMENT PROGRAM (SYEP)	CAREER SOURCE
Percentage of youth successfully completing the program:	92%
Percentage of youth demonstrating proficiency in employability and job retention skills:	94%
Percentage of employers indicating high satisfaction with the program support and youth employee(s):	97%
Percentage of youth were satisfied with their work experience:	98%

Special Needs Support Training & Employment Program (STEP)

Summary of Performance Measures FY 23-24



SUPPORTED TRAINING & EMPLOYMENT PROGRAM (STEP) SPECIAL NEEDS POPULATION	ARC	CHC	SMITH	UCO	YMCA
Percentage of youth employed or pursuing post-secondary education 6 months post program completion:	82%	50%		56%	55%
Percentage of youth demonstrating improvement in employability skills:	43%		88%	82%	83%
Percentage of youth reporting improvement in employability skills:	61%		82%	50%	73%
Percentage of youth demonstrating proficiency in employability and job retention skills:		70%			

Healthy Youth Transitions & Independent Living

Summary of Performance Measures FY 23-24



HEALTHY YOUTH TRANSITIONS & INDEPENDENT LIVING (HYT)	CAMELOT	GULF COAST	HANDY	HARMONY	HENDERSON	MEMORIAL	PACE	SUNSERVE
Percentage of youth making progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment:	76%	62%	80%	97%	79%	77%	96%	93%
Percentage of youth demonstrating proficiency or improvement in employability and job retention skills:	97%	80%	95%	97%	75%	87%	96%	92%
Percentage of youth not obtaining any new law violations (<18yrs) or any new felony law violations (>=18yrs):	97%	88%	98%	97%	91%	95%	100%	100%
Percentage of youth aged 15-19 not becoming pregnant or causing a pregnancy:	100%	98%	100%	97%	100%	96%	96%	100%

Healthy Youth Transitions & Independent Living

Summary of Performance Measures FY 23-24



HEALTHY YOUTH TRANSITIONS & INDEPENDENT LIVING (HYT)	HOMES	FLITE: RESOURCE CENTER
Percentage of youth becoming employed upon internship completion:	83%	
Percentage of sites indicating satisfaction with program support and youth intern(s):	100%	
Percentage of youth demonstrating proficiency or improvement in employability and job retention skills:	100%	
Percentage of youth successfully completing internship:	83%	
Percentage of youth served by the Housing Coordinator securing housing:		91%
Percentage of youth served in the College Boost Program making learning/educational gains:		100%
Percentage of youth served by the Employment Coordinator gaining employment:		69%
Percentage of youth served by Health & Wellness navigator connected to health resources:		96%

Delinquency Diversion

Summary of Performance Measures FY 23-24



NEW DAY	BSO	CAMELOT	HENDERSON	COMMUNITY RECONSTRUCTION	JULIANA GERENA	PAGE	SMITH	URBAN LEAGUE
Percentage of youth obtaining no law violations 12 months post-program completion:	86%	100%	95%	78%	100%	96%	85%	93%
Percentage of youth obtaining no law violations during program participation:	91%	91%	97%	91%	92%	97%	77%	88%
Percentage of youth increasing their level of resilience:	86%	84%	66%	81%	93%	82%	78%	91%
Percentage of youth successfully completing the program:	87%	74%	81%	88%	80%	91%	73%	77%

NEW DAY	HARMONY		MEMORIAL	
	PSYCHOEDUCATIONAL	THERAPEUTIC	PSYCHOEDUCATIONAL	THERAPEUTIC
Percentage of youth obtaining no law violations 12 months post program completion:	95%	82%	100%	100%
Percentage of youth obtaining no law violations during program participation:	97%	81%	93%	88%
Percentage of youth increasing their level of resilience:	93%	76%	89%	94%
Percentage of youth successfully completing the program:	93%	81%	91%	84%

Children's Health Insurance Outreach (KidCare)

Summary of Performance Measures FY 23-24



CHILDREN'S HEALTH INSURANCE OUTREACH KIDCARE	BROWARD COUNTY HEALTH DEPARTMENT
Percentage of participants satisfied with public education/training sessions.	100%
Number of public education/training sessions held.	202
Number of community events attended by KidCare staff to reach potential eligible residents.	70

Simplified Point of Entry

Annual Performance FY 23-24



FIRST CALL FOR HELP (GENERAL POPULATION)	2-1-1
Percentage of callers that contacted 2-1-1 satisfied with the assistance provided.	98%
Percentage of callers that contacted 2-1-1 for information regarding EITC reporting satisfaction with services.	98%

FIRST CALL FOR HELP (BEHAVIORAL HEALTH)	2-1-1
Percentage of families satisfied with Henderson case management services.	99%
Percentage of families reporting an increase in their ability to access services and resources in their communities.	99%

FIRST CALL FOR HELP (SPECIAL NEEDS)	2-1-1
Percentage of families satisfied with JAFCO case management services.	100%
Percentage of families reporting an increase in their ability to access services and resources in their communities.	97%

Capacity Building

Summary of Performance Measures FY 23-24



CAPACITY BUILDING	LEADERSHIP TRAINING
Percentage of the attendees reported overall satisfaction with capacity building-related trainings.	97%
Percentage of the attendees in the Frequency Matters program, including High Frequency Leadership and High Frequency Careers, reported overall satisfaction with the training series.	90%
Number of individuals representing 11 organizations attended the 9-part Grant Writing A-Z Series.	13
Number of leaders completed the Frequency Matters "High-Frequency Leadership" program.	15
Number of local young professionals completed the new "High-Frequency Career" training series.	14

CAPACITY BUILDING TRAINING INITIATIVES	CONSULTING AND GRANTS
Number of organizations were awarded Capacity Building Grants.	16
Amount awarded to non-profit organizations for project funding, coaching, and technical assistance through grants.	\$245,301
Number of hours of professional coaching and consulting from the SBDC were provided.	570

CAPACITY BUILDING	HANDSON BROWARD
Percentage of trained volunteers engaging in projects supporting child serving agencies:	91%
Percentage of volunteers satisfied with training sessions:	90%
Percentage of recipient agencies benefiting from HandsOn Broward volunteers:	100%

CAPACITY BUILDING	INCLUSIVITY MATTERS INITIATIVES
Number of community trainings were offered online or in person:	39
Number of participants took part in CSC trainings:	344
Number of participants took part in CSC training online:	236
Number of participants took part in CSC training in person:	108

CAPACITY BUILDING	SKILL BUILDING TRAINING
Percentage of participants reporting overall satisfaction with training:	96%
Percentage of participants reporting they would recommend the session to other participants:	95%
Percentage of participants reporting the information/ideas provided translate into usable skills and tools:	95%
Percentage of participants reporting their knowledge of the subject matter broadened by the training:	98%

Collective Impact, Data Research & Planning

Summary of Performance Measures FY 23-24



COLLECTIVE IMPACT: ASSET BASED COMMUNITY DEVELOPMENT	COMMUNITY PARTICIPATORY ACTION RESERACH
Number of people participated in the four in-person events tied to the month-long Echoes of Empathy exhibition.	300+
Number of views of the Echoes of Empathy Facebook Reels:	5,000+
Number of impressions on What's Your Elephant's Social Media handles:	22,000

COLLECTIVE IMPACT: ACTION RESEARCH	A LITTLE HELP NEVER HURTS
Percentage of Community Connectors attending monthly Civic Design Team Meetings:	77%
Percentage of Civic Design Team Members satisfied with the ABCD process:	90%
Percentage of funds awarded for Mini-Grant Funds/Participatory Budgeting in Lauderhill and Fort Lauderdale:	95%

TAB 22



Human Services Department

COMMUNITY PARTNERSHIPS DIVISION / Children's Services Administration

115 S Andrews Avenue, Room A370 • Fort Lauderdale, Florida 33301 • 954-357-6202 • FAX 954-357-8204

Broward County Board of County Commissioners
Children's Services Board
Draft Meeting Minutes October, 18, 2024
9:00 am – 11:00 A.M.

1. Call to Order

Monica King called the meeting to order at 9:03 A.M. and welcomed all Board Members.

2. Roll Call

Jarvis Brunson called the roll.

A quorum was established with Monica King, Jarvis Brunson, Brenda Fam, Malena Mendez, Maria Juarez Stouffer, Dan Schevis, Traci Schweitzer, Elida Segrera, Joel Smith, Yolanda Nails, and Cynthia Honick present. Cassandra Burrell, Teves Bush, and Cara Malave via TEAMS.

Members absent: Evan Goldman, Sarah Gillespie Cummings, Commissioner Michael Udine.

Staff Members in attendance: Dr. Tiffany Hill-Howard, Children's Services Administrator (CSA), Sterling Parrish, Contract Grant Administrator Sr. (CSA), and Ronald Honick, Assistant County Attorney present.

Introductions of new board members Cynthia Honick and Yolanda Nails.

Motion: To approve the CSB September 20 minutes.

First: Dan Schevis

Second: Cassandra Burrell

Declaration of Conflict: None

Discussion: None

Result: Passed

Proposed Calendar for year 2025

Motion: To approve Proposed Schedule for 2025

First: Elida Segrera

Second: Malena Mendez

Declaration of Conflict:

Discussion: Members discussed pros and cons of scheduling fewer meetings

Result: Passed

3. Chair Report

Broward County Board of County Commissioners

• Mark D. Bogen • Lamar P. Fisher • Beam Furr • Steve Geller • Robert McKinzie • Nan H. Rich • Hazelle P. Rogers • Tim Ryan • Michael Udine
www.broward.org

Chairman provided overview for proposed 2025 calendar schedule for CSB meetings.
Chairman provided an update that there are vacancies on the CSB for District 2 and 8.
Putting a nominations committee into place. Dan as chair for Nomination Committee. Chair also looking for two members interested in serving on nominations com. Yolando and Tracy.

4. Section Report

Presentation

Tiffany Lawrence- CSA has started the new Fiscal Year, introduced information on Provider Orientation all day workshop for October 29.

Introduction of new Administrative Specialist for CSA.

Joel Smith- Initiative to discuss transportation for Baker Acted children to facilities.

Cassandra Evans- Collaborative funding with EMS providers and county, pilot program to be slated for 2025.

5. Committee Chair Reports

Needs Assessment- no reports. Next meeting is January 2025, will be discussing individual provider utilization.

6. Liaison Reports

BCPS: Traci Schweitzer -Lawsuits, swearing in two new members in the beginning of November, reconsidering the repurposing of the schools.

DCF: Elida Segrera -Setting up and canvassing areas with resources for hurricane supplies and introducing Navigator program.

Juvenile Justice Circuit 17: None

Special Needs: Maria Juarez Stouffer will be assigned to oversee report.

System of Care: Waiting for contracts and scheduled funds, now launching CSC Case Management program. Will schedule meeting with CSA

7. Old Business

Joel Smith- Initiative to discuss transportation for Baker Acted children to facilities.

Cassandra Evans- Collaborative funding with EMS providers and county, pilot program to be slated for 2025.

8. Public Comment

Availability of food for summer food program via the Florida Department of Agriculture- Nathan Smith (850) 617-7429. Elida will follow up.

Healthy Start will be holding an event at Urban League October 25th. Event is to bring awareness to perinatal loss and supporting moms.

9. Good of the Order

None.

10. Adjournment

Motion: To adjourn the CSB meeting at 10:31 A.M.

First: Dan Schevis

Second:

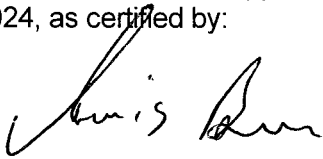
Declaration of Conflict: None

Discussion: None

Result: Passed

The next Children's Services Board Meeting is November 15, 2024, In the main building Conference Room 302

These minutes were approved at the Children's Services Board Meeting dated November 15, 2024, as certified by:

A handwritten signature in black ink, appearing to read "Jarvis Brunson". The signature is written in a cursive style with a large initial "J".

Jarvis Brunson
Children's Services Board Secretary



Children's Services Council

of Broward County

Our Focus is Our Children.

COMMUNITY IMPACT



CareerSource Broward Recruiting Employers For Summer Youth Employment Program

December 2, 2024 | Filed under: [CareerSource Broward News](#)

FOR IMMEDIATE RELEASE

DECEMBER 2, 2024

CONTACT:

Alex Shaw

ashaw@careersourcebroward.com

954-202-3830 x3042

FORT LAUDERDALE, Fla. – CareerSource Broward (CSBD) is calling on Broward County employers to join the 2025 Summer Youth Employment Program (SYEP). This unique program provides employers with enthusiastic young talent while covering all wages and program costs, and registration is now open.

“To ensure a successful career path for our youth, it is essential to equip them with the skills and knowledge they need to thrive in an evolving and competitive workforce,” said Carol Hylton, President/CEO of CareerSource Broward. “The Summer Youth Employment Program doesn’t just empower young workers, it also instills confidence, responsibility, and a solid work ethic. We encourage employers across Broward County to take part in this transformative initiative and help shape the next generation of talent.”

The program offers youth aged 16 to 18 the chance to earn \$14 per hour while working up to 30 hours per week. Running from June 16 to August 5, 2025, SYEP places participants in a wide array of positions across government agencies, libraries, community organizations, nonprofits, for-profits, and more. All positions are designed to foster professional growth and workplace readiness while ensuring adherence to local, state, and federal safety guidelines.

“The Children’s Services Council of Broward County is proud to be the primary funder of CareerSource Broward’s SYEP program, which is pivotal in shaping young people into productive, responsible adults while supporting businesses in developing a skilled and diverse workforce,” said Cindy Arenberg Seltzer, President/CEO of the Children’s Services Council of Broward County. “Participating employers are making a lifelong impact on the lives of our youth and helping to prepare them for success in tomorrow’s economy.”

To ensure participants are well-prepared for their positions, each youth will complete a three-day employability skills training before their first day of work. This training focuses on job readiness, professionalism, and workplace expectations, setting them up for a successful summer work experience.

Employers interested in mentoring and hosting a young professional through SYEP can complete a brief registration form at www.careersourcebroward.com/syep. For more information, contact Ana Bravo, Assistant Program Manager, at (954) 202-3830, ext. 3020, or via email at abravo@careersourcebroward.com.



**CHILDREN'S SERVICES COUNCIL
OF BROWARD COUNTY
MEMBERS:**

*Jeffrey S. Wood, Chair
Governor Appointee*

*Beam Furr, Vice Chair
Broward County Commission*

*Dr. Christine Thompson, Secretary
Governor Appointee*

*Alyssa Foganholi
Governor Appointee*

*Debra Hixon
Board Member
Broward County Public Schools*

*Dr. Howard Hepburn
Superintendent
Broward County Public Schools*

*Julia Musella
Governor Appointee*

*Robert Shea
Child Protection Director,
Southeast & Southern Regions
Department of Children & Families*

*Dr. Paula Thaqi
Director
Broward County Health Dept.*

*Honorable Francis Viamontes
Judicial Member*

*Vacant
Governor Appointee*

STAFF

*Cindy J. Arenberg Seltzer
President/CEO*

LEGAL COUNSEL

John Milledge

Garry Johnson

December 3, 2024

Ms. Sharonda Bailey, Director of Early Childhood Education
Broward County Public Schools
600 SE 3rd Avenue
Fort Lauderdale, FL 33301

Dear Ms. Bailey:

I am writing on behalf of the Children's Services Council of Broward County (CSC) in support of the School Board of Broward County's proposal to the Office of Head Start for a grant to fund the Head Start/Early Head Start program. As a community partner with the School Board of Broward County, we strongly support this grant application and the focus on providing evidence-based interventions for our neediest families in Broward County.

As you know, CSC's mission is to provide leadership, advocacy, and resources necessary to enhance the lives of the children of Broward County and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality care. We fund nearly 200 child and family-serving programs, advocate for policies that protect the interests of future generations, and provide leadership that brings the child-serving community together. We support low-income families with young children in Broward County by funding a wide variety of programs, such as subsidized childcare, in-home parenting education and mental health therapy services, navigation and wellness services, legal supports, hunger relief, VITA/EITC services, homelessness prevention services, subsidized childcare, and afterschool and summer programs.

Through this letter and the information described above, we acknowledge that CSC will continue to work as a community partner to support the children and families of Broward County, including the Head Start Program/Early Head Start Program participants. We look forward to working with the School Board of Broward County in years to come.

Sincerely,

A handwritten signature in black ink that reads "Cindy Arenberg Seltzer".

Cindy Arenberg Seltzer, M.P.A., J.D.
President/CEO



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*Honorable Francis Viamontes
Judicial Member*

*Vacant
Governor Appointee*

STAFF

*Cindy J. Arenberg Seltzer
President/CEO*

LEGAL COUNSEL

*John Milledge
Garry Johnson*

December 5, 2024

Florida Alliance of Children's Councils & Trusts
Florida Campaign for Grade Level Reading
1203 Governors Square Boulevard, Suite 102
Tallahassee, FL 32301

To Whom It May Concern:

We are pleased to submit this letter of support to express our intention to partner with the Florida Alliance of Children's Councils & Trusts (Florida Campaign for Grade Level Reading) on the Chronic Absenteeism and Attendance Project. Research indicates that early intervention is crucial, as missing school can disrupt foundational learning in literacy and numeracy, which are essential for future academic success. Patterns of absenteeism established early in a child's education can lead to long-term academic struggles and increased dropout rates.

Project Goal: Significant increase in attendance and decrease in chronic absences.

Children's Services Council of Broward County (CSC) is committed to:

- Working with community partners to support initiatives around chronic absenteeism.
- Forming a community Attendance/Chronic Absence (A/CA) Committee to include, but not limited to, Children's Services Council, Broward County Public Schools, Early Learning Coalition, Broward County Libraries, HandsOn South Florida, and Broward League of Cities.
- Attending scheduled webinars with Attendance Works.
- Informing all stakeholders of data and improvements.
- Using data to identify and address root causes, as possible.
- Developing and implementing best practice strategies.

This letter of intent emphasizes a collaborative, proactive, and family-focused approach, aligning with the CSC's mission to improve the lives of children and their families. We look forward to the opportunity to work with the Florida Alliance of Children's Council.

Sincerely,

A handwritten signature in black ink that reads "Cindy Arenberg Seltzer". The signature is written in a cursive, flowing style.

Cindy Arenberg Seltzer, M.P.A., J.D.
President/CEO



COMMUNICATIONS & LEGISLATIVE AFFAIRS
John J. Sullivan, Chief
Communications & Legislative Affairs Officer
600 SE Third Avenue
Fort Lauderdale, Florida 33301
phone: 754-321-2616
johnj.sullivan@browardschools.com

RCVD-CSC-BROWARD-2024-12-05-1206

**The School Board of
Broward County, Florida**

Debra Hixon, Chair
Sarah Leonardi, Vice Chair

Lori Alhadeff
Maura McCarthy Bulman
Brenda Fam, Esq.
Dr. Jeff Holness
Nora Rupert
Rebecca Thompson
Dr. Allen Zeman

Dr. Howard Hepburn
Superintendent of Schools

December 5, 2024

Cindy Arenberg Seltzer
Children's Services Council of Broward County
6000 W. Commercial Blvd.
Lauderhill, FL. 33319

Dear Ms. Arenberg Seltzer:

During the School Board's Organizational meeting held on November 19, 2024, the Board approved School Board Chair, Debra Hixon to serve as their representative on the Children's Services Council of Broward County. School Board Chair, Debra Hixon will serve on this committee until the next Broward County Public Schools Organizational meeting scheduled for November 18, 2025.

Please forward all information relative to meetings and other activities to Jessica Palomino, Executive Secretary to School Board Chair, Debra Hixon at 600 Southeast Third Avenue, Fort Lauderdale, Florida 33301.

Sincerely,

John J. Sullivan, Chief
Communications & Legislative Affairs Officer

JJS:dc

c: School Board Members
Jessica Palomino

WESTSIDE GAZETTE

Broward County's Oldest and Largest African American Owned and Operated Newspaper

Empowering Communities Through CPAR

[December 12, 2024](#)



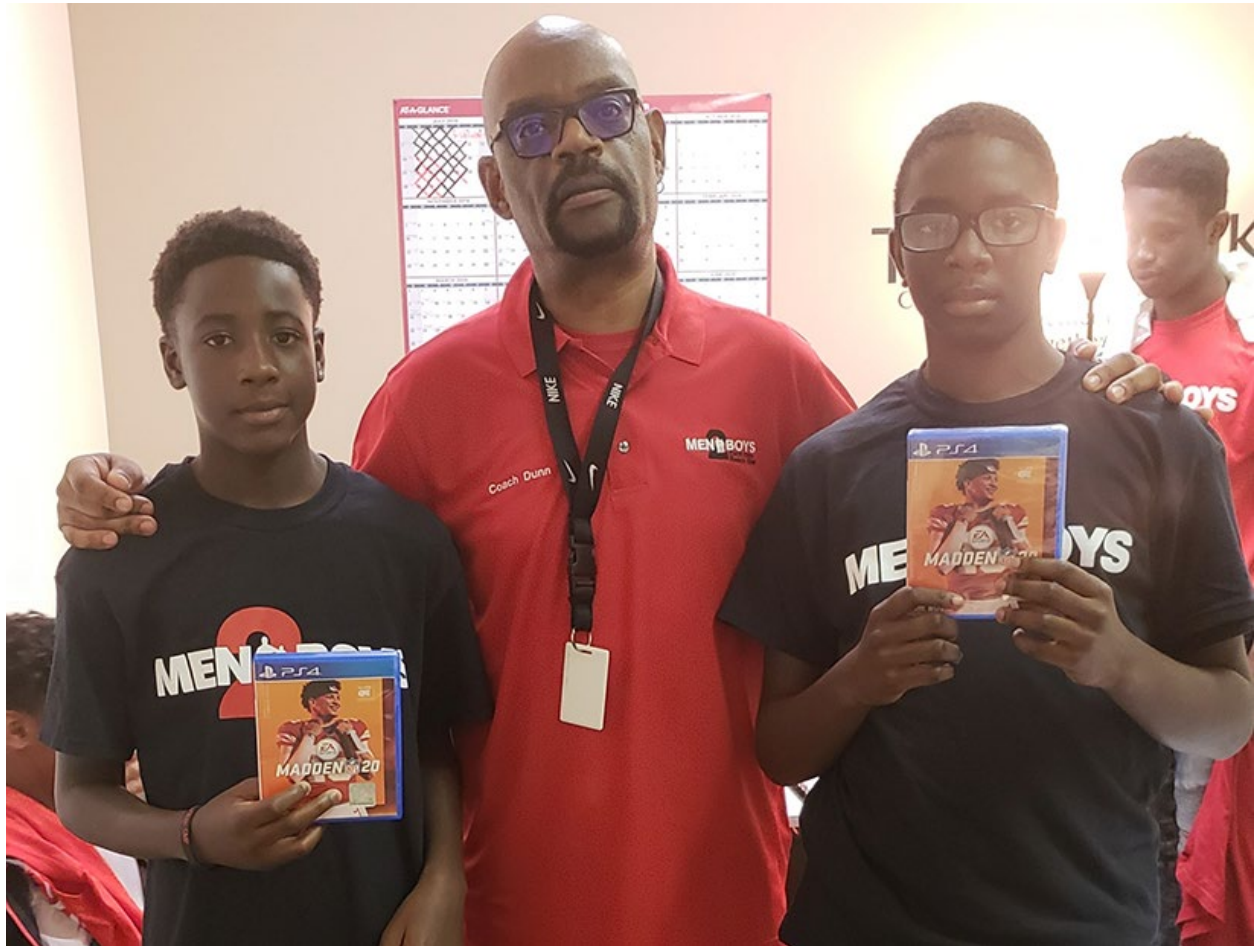
The Children's Services Council of Broward County proudly supports Community Participatory Action Research (CPAR), an initiative that empowers residents to create meaningful change. CPAR unites community members to identify local challenges, develop actionable solutions, and implement lasting improvements.

By amplifying YOUR voice, CPAR ensures that programs and initiatives truly reflect the needs of Broward County resident

FLORIDA SBDC AT FAU

Changing Young Lives

Boys Mentoring Program Thrives with Help from the Florida SBDC at FAU



By Shavantay Minnis

Richard 'Coach' Dunn grew up without a strong male role model. But, after spending 25 years coaching boys' youth basketball, he recognized the importance of mentoring young men to help shape and guide future generations.

That's when Dunn decided to found a nonprofit mentoring program called Men2Boys – but this was not an average boys-to-men mentoring group. The organization focuses on the outreach of older men in his community, much like himself, and how those men can pour into the younger, fatherless generation.

“It is not that easy to walk into a boy's life,” Dunn said. “They have to know you care. The trust and respect must be earned.”

Men2Boys mentoring group encourages, empowers and equips young high school and middle school boys, ages 11 to 18, to make smart responsible decisions. Guided through group discussions, workshops and life activities led by older male mentors, the program works inside Broward county schools and at other mentoring centers.

As Men2Boys approached 10 years old, Dunn said he found himself looking for a mentor again – but this time, he needed a business mentor to help him move his nonprofit to the next level. That’s when he sought business assistance through the Children's Services Council of Broward County and met with his old-time friend George Gadson. With Gadson as his lead consultant, Dunn was connected with the Florida Small Business Development Center (SBDC) at Florida Atlantic University (FAU).

Dunn said with Gadson and Florida SBDC at FAU in his corner, he’s confident that Men2Boys will continue to flourish and help shape generations to come.



Announces \$500,000 Collaborative Partnership to Prevent Homelessness



By Cindy Arenberg Seltzer

BROWARD COUNTY, FL – The Children's Services Council of Broward County (CSC) is proud to announce a \$500,000 investment in a collaborative partnership with Legal Aid Service of Broward County, the Broward County Human Services Department (BCHD), and the Manne Foundation to expand Legal Aid's Homelessness Prevention Program. This initiative will provide critical legal and financial support to children and families at risk of eviction, addressing the growing housing crisis in Broward County.

Broward County continues to face significant housing challenges, with inflated home prices, rising rental costs, and a shortage of affordable housing leading to increased homelessness among families. CSC has been a longstanding supporter of homelessness prevention, leveraging emergency flex funds to assist families facing unexpected financial hardships.

The new partnership builds on the success of the Manne Homelessness Prevention Program, established with a \$1 million investment from the Manne Foundation in 2022.

Over the past 1.5 years, this program has assisted 472 individuals, including 200 adults and 272 children, by employing dedicated legal professionals to mediate between tenants and landlords to prevent evictions.

With the additional \$500,000 investment from CSC, Legal Aid Services will expand its program by

hiring an additional attorney, paralegal, and legal assistant to support families referred by CSC-funded programs and ChildNet. These resources will focus on assisting families facing temporary financial challenges, ensuring they receive the legal and financial support needed to stay in their homes.

The collaboration also includes BCHD, which recently increased its funding for rental assistance programs from \$210,000 to \$360,000, recognizing the critical need for homelessness prevention. BCHD further invested \$1 million to expand partnerships with Legal Aid Service of Broward County and Coast to Coast Legal Aid Services.

“Homelessness prevention is not only a cost-effective solution but also a vital investment in the well-being of our children and our community,” said Cindy Arenberg Seltzer, CSC

President/CEO. “By partnering with Legal Aid Service, BCHD, and the Manne Foundation, we hope to provide families with the tools and support they need to maintain housing stability.”

The average cost to prevent homelessness is \$1,068.94 per individual, compared to \$47,000 annually for the county to support a homeless individual. This partnership underscores CSC’s commitment to addressing housing insecurity and protecting Broward County’s most vulnerable residents.

For more information about CSC’s collaborative efforts, visit cscbroward.org. About the Children’s Services Council of Broward County:

The Children’s Services Council of Broward County (CSC) is an independent taxing authority that funds programs to support the well-being of children and families.

Established by a public referendum in 2000 and reauthorized in 2014. By collaborating with community partners, the Council ensures children in Broward County grow up healthy, safe, and prepared for success in school and life. CSC provides leadership, advocacy, and resources through strategic planning and funding aimed at empowering children to become responsible and productive adults. Our focus is our Children.

Follow us on Twitter at [@CSCBroward](https://twitter.com/CSCBroward) and on Facebook. For more information about the Children’s Services Council of Broward County, please *visit www.cscbroward.org*.

MONTHLY COUNCIL MEETING ATTENDANCE
October 2024–September 2025 (FY 24/25)

Council Member	Oct'24	Nov'24	Dec'24	Jan'25	Feb'25	Mar'25	Apr'25	May'25	Jun'25	Jul'25	Aug'25	TRIM I	Sep'25	TRIM II
Alyssa Foganholi	P	P	N/A											
Beam Furr*	P	P	N/A											
Howard Hepburn	A	A	N/A											
Debra Hixon	P	P	N/A											
Julia Musella	A	P	N/A											
Nan Rich*	N/A	N/A	N/A											
Robert Shea	P	P	N/A											
Paula Thaqi	Virtual	A	N/A											
Christine Thompson	P	P	N/A											
Francis Viamontes	A	A	N/A											
Jeffrey S. Wood	P	P	N/A											

*The Broward County Commission appointed Nan Rich on 12/10/24 as the County's representative to the CSC. She replaces Beam Furr.