

MISSION STATEMENT

To provide the leadership, advocacy and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality care.



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Program Services Key

Programmatic Performance Financial & Administrative Monitoring Acronym **Programing Well COLA** = Cost of living adjustment No Findings **RFP** = Request for proposal Technical Assistance Provided Finding Addressed **TBD** = To be determined On Improvement or Correction Plan Finding Not Addressed FY = Fiscal Year Not Applicable/Program Sunset/ Not Applicable/Program Sunset/ Too soon to measure Too soon to measure SY = School Year

^{*} For more information on our organization, please visit our website www.cscbroward.org

Maternal & Child Health

Results Based Accountability FY 24/25



Ensure a continuum of maternal and child health services for at-risk families.

RESULT

Children are mentally and physically healthy.

MATERNAL & CHILD HEALTH PROGRAM

Mothers Overcoming Maternal Stress (MOMS)

Designed to decrease pre/post-natal depression and/or anxiety, promote maternal
and child bonding, increase parenting skills, and decrease risk of child abuse and
neglect. Provides culturally responsive care to address barriers to engagement
due to the stigma around clinical symptoms.

Safe Sleep

 Safe Sleep provides cribs and education on safe sleeping practices to low-income families. The program also provides Model Behavior Training to hospital staff and safe sleep practices/risk reduction trainings to the community at large.

INDICATORS OF COMMUNITY NEED

MOMS:

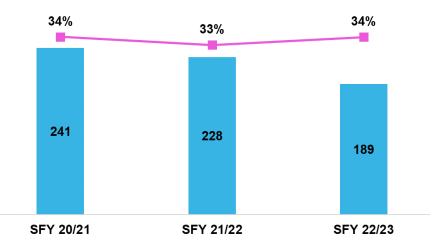
There were approximately 21,000 births in Broward in 2023. Of those, Broward
Healthy Start Coalition completed 12,850 prenatal risk screenings of which 1,229
women reported feeling depressed and 825 reported feeling lonely. The number of
women receiving mental health services increased from 2,050 in 2022 to 2,067 in
2023 (Broward Healthy Start Coalition).

Safe Sleep:

In 2023, 9 infant sleep-related deaths were reported in Broward. 44% of these
deaths were Black non-Hispanic infants, 11% were mixed-race infants, 22% were
White non-Hispanic infants, and 22% were White Hispanic infants (Source: FIMR,
Broward Healthy Start Coalition).

COMMUNITY DATA STORY

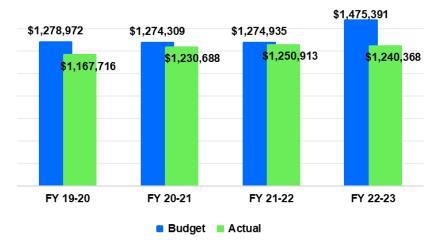
The number of verified abuse reports for children under one year decreased over each of the State Fiscal Years (SFY) 20/21, 21/22, and 22/23; reaching its lowest in 22/23. However, the rate of verified abuse reports for children under one as a percent of victims under 5 increased in SFY 22/23 (Source: FDCF Data Request).



Number of verified abuse reports for children under 1 year

■Victims under 1 year as a percentage of victims under 5 years

BUDGET TREND



Children's

Services

Council

Broward Healthy Start Coalition, Inc. – Safe Sleep Material and Child Health



Program Description: The Safe Sleep program provides an essential service that helps address unsafe sleep practices, one of the leading causes of child death in Florida for children

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
rogrammatic Performance	Programmatic Performance	\$252,768	\$12,638	\$265,406
Performing Well The Broward Healthy Start Coalition's Safe Sleep program as evolved over the years from primarily distributing pack-	Performing Well The safe sleep message continues to be shared with	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
nd-play cribs to low-income families into a comprehensive rogram that includes training and education for parents,	parents/caregivers who are provided with a pack-and-play crib and education on safe sleep practices. In addition, the	510	0	510
practitioners, and community members. The program provides an essential service that helps address unsafe leep practices, one of the leading causes of child death in	program continues to provide well-received safe sleep trainings and education to community agencies and healthcare staff.	Comment(s): 5%	COLA	
lorida for children under the age of one. The program is lso being used as an in-kind match to the Broward	Satisfaction survey results reflect high levels of satisfaction with services.			
sehavioral Health Coalition Regional Partnership Federal Grant designed to reduce harm associated with in-utero ubstance exposure, which ends on September 30, 2027.	Performance Measurement (PM) PM Status: On Track			
the Safe Sleep message continues to spread widely aroughout the community. 281 people participated in formmunity agency trainings on safe sleep practices, 783 arents/caregivers received a crib and training on safe sleep ractices that included 30 distributed for twins or triplets, and 578 health professionals participated in model behavior	Data Integrity & Fully Measured: Met Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track		Budget Trend	\$212,768
ainings at local hospitals.		\$203,636	202,636 \$202,636	
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met		\$164,344	\$196,724 \$1	99,797 \$189,9
Jtilization 89%				н
of Final Budget Utilized \$189,983 of \$212,768 783 Cribs distributed		FY 19-20	FY 20-21 FY 21	-22 FY 22-23

Memorial Healthcare System

Material and Child Health - Maternal Depression (MOMS)



and/or postnatal maternal emotional distress.

Program Description: The MOMS program provides services county-wide in Broward to pregnant women and/or women with children less than one year of age who are experiencing pre Prior Fiscal Year 22/23 **Current Fiscal Year 23/24** Recommendations for Fiscal Year 24/25 Financial & Administrative Monitoring Financial & Administrative Monitoring Recommended Total Proposed **Current Budget** No Findings Too soon to measure Adjustments Budget **Programmatic Performance** Programmatic Performance | | | | | | | \$1.365.630 \$68.282 \$1.433.912 Performing Well Performing Well Total Proposed **Current Number** Recommended Number to be Memorial Healthcare System, Mothers Overcoming Memorial Healthcare System, Mothers Overcoming to Served Adjustments Served Maternal Stress (MOMS) program completed its final year Maternal Stress (MOMS) program is in its initial year providing services under the 2019 Family Supports RFP. 425 0 425 providing services under the 2023 Family Supports RFP. The MOMS program provides services in South Broward The increased allocation supports an expansion for the Comment(s): 5% COLA County to pregnant women and/or women with children less Provider to serve this population county-wide, increase than one year of age who are experiencing pre and/or poststaffing and salary structure, higher program costs, and the natal maternal emotional distress. The program utilizes a addition of alumni services. The program utilizes a combination of Cognitive Behavioral Therapy (CBT), the combination of Cognitive Behavioral Therapy (CBT), EFT Nurturing Parenting Program (NPP) curriculum and/or the Tapping, and the Nurturing Parenting Program (NPP) Circle of Security best practice models for this population in curriculum for this population in need of intensive services. need of intensive services. The program provides weekly individual and group-based services for a duration of 3-6 months. Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected The program review and service observation reflected **Budget Trend** high levels of program satisfaction. The number of families quality service delivery. Caregiver satisfaction survey served was lower than the contracted amount due to a reflected high levels of program satisfaction. reduction in referrals. The contract was fully utilized due to New staff vacancies are impacting utilization. Upward trends \$594.804 the longer program duration for families with more complex are expected once staff vacancies are filled. \$511.263 \$510.350 \$510.976 \$593.096 needs. \$511,262 \$510,349 \$510.976

Performance Measurement (PM)

PM Status: All Met

Data Integrity & Fully Measured: Met

Utilization





Performance Measurement (PM)

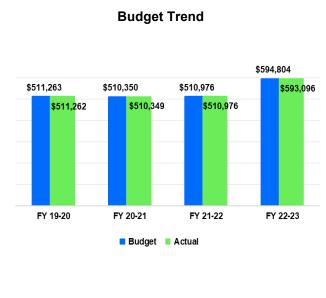
PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: Technical Assistance Provided

Number to be Served: On Track



Family Supports – Abuse & Neglect Prevention

Results Based Accountability FY 24/25

GOAL

Reduce the incidence and impact of child abuse, neglect, and trauma.

RESULT

Children live in stable and nurturing families.

FAMILY SUPPORTS PROGRAMS

Family Strengthening

 Evidence-based and best practice interventions designed to address multiple socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Kinship

 Helps maintain stable homes for youth in relative and non-relative care to prevent involvement in the child welfare system. Since 2015, a partnership with The Jim Moran Foundation has added \$200K annually to support Kinship.

Healthy Families

 The Ounce of Prevention funds pre/post-natal screening and assessment, and CSC funds the in-home intervention portion of this evidence-based model to improve infant and toddler outcomes and reduce abuse and neglect.

Trauma Services

 Evidence-based trauma therapy and Community Mental Health Worker models build community trust, access, and utilization of mental health services and promote resiliency, health and wellness to address the experiences and symptoms of trauma.

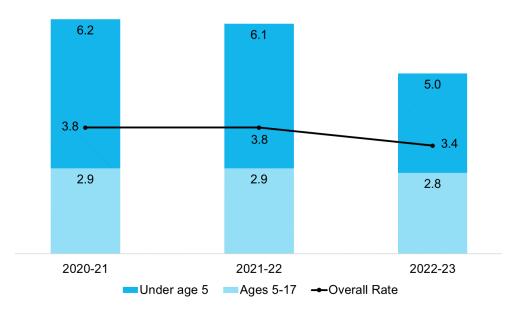
INDICATORS OF COMMUNITY NEED

- There was a decrease in the number of hotline referrals for investigation from SFY 21/22 (11,207) to SFY 22/23 (8,520)(FDCF Data Request). ChildNet data shows a decline of children in out of home care from 1131 in SFY 21/22 to 1106 in SFY 22/23, and a trending increase in SFY 23/24 (1,000 through March 2024). 331 children were initially placed in formal Kinship Care in SFY 22/23, a decrease from the previous SFY of 364 children. (Source: DCF Permanency Dashboard, 2024).
- In FY 2022-23 there were 130 arrests for "weapons/firearms" in Broward County among 10-14 year olds, a 4 percent increase from the previous year (Source: Delinquency Profile, 2023). Furthermore, there were a total of 13 fatal injuries by firearms among 10-19 year olds (Florida Charts Fatal Injuries Profile, 2022).
- In FY 2021-22 there were 1,878 admissions into secure Baker Act facilities for 1,524 children under the age of 18 (Source: Report on Involuntary Examination of Minors, 2023).



COMMUNITY DATA STORY

Community efforts to reduce child maltreatment appear to be working (especially for children under the age of 5) as the Broward overall rate of verified child maltreatment per 1,000 children remained stable from SFY 2020-21 to 2021-22, then dropped in 2022-2023. (Source: FDCF data request).



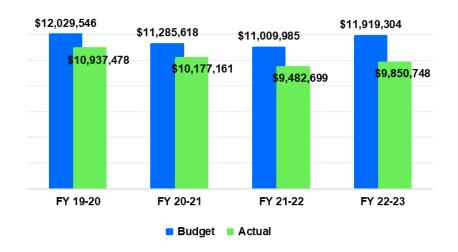
Family Support – Abuse & Neglect Prevention

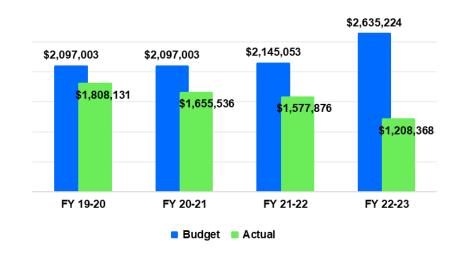
Results Based Accountability FY 24/25

FAMILY STRENGTHENING BUDGET TREND

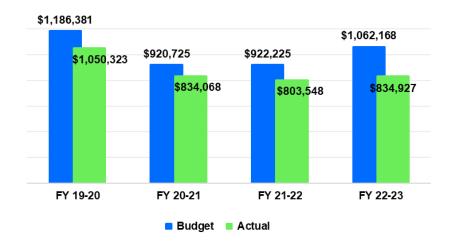




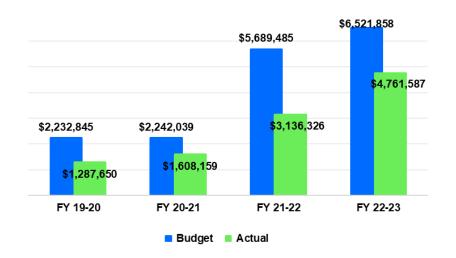




KINSHIP BUDGET TREND



TRAUMA BUDGET TREND



Ann Storck Center, Inc.

Family Support – Family Strengthening



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Not Applicable	Programmatic Performance Performing Well	\$354,116	\$2,589	\$356,705
Ann Storck was not funded under the prior Family Support	Ann Storck Center is in its first year of the 2023 Family Supports RFP. This new group-based and in-home provider	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
Performance Measurement (PM)	and program will serve families with children (birth-12) with special needs referred by the community and will include	70	0	70
PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable	alumni services. The program provides weekly home visits for up to six months and monthly parenting groups.	Comment(s): Ren	nove 1 time Startup	and Add 5%
Utilization Not Applicable	Program review reflected high-quality service delivery and high levels of parental satisfaction.			
	Program is currently underutilized due to hiring and staff training requirements for this new program. Service delivery began in January, Upward trends are anticipated.	Budget Trend		
	Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Met			
	Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided Number to be Served: Technical Assistance Provided	No Historical Trend, Not Applicable.		plicable.

Arc Broward, Inc.

Family Support – Family Strengthening



Program Description: Family Strengthening Programs are designed to address socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23 Financial & Administrative Monitoring No Findings Programmatic Performance Performing Well Arc Broward's Parents as Teachers (PAT) Family Strengthening program completed its final year providing services under the 2019 Family Support RFP. This multiyear program provides parent education and training that utilizes a national best practice model modified specifically for families with infants and children with special needs.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Frequency of services may decrease over time depending

on the needs of the families. Over the course of a year, this

may result in serving more or fewer than the contracted

numbers based on where the families are in the course of

The program had challenges with staff retention, which impacted utilization and numbers served. The vacancies have since been resolved.

Performance Measurement (PM)

PM Status: All Met

Data Integrity & Fully Measured: Met

Utilization

the program.





Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

Performing Well

Arc Broward is in its initial year providing services under the 2023 Family Support RFP. The provider is implementing a new program model that provides parent education and support services to families using the Nurturing Parenting Program Special Needs (NPP). NPP is an evidence-based, assessment, and competency-based parent education model intended to serve families with special needs children aged birth -14. The increased allocation in this RFP supports the addition of alumni services, higher program costs, and higher salaries to improve staff retention. The program provides weekly or twice-a-month in-home and group-based services for a duration of 2-3 years dependent on the family's needs.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

While the program is on track for numbers served for this long-term multi-year program, a slower enrollment is expected for the second half of the year.

Recommend reducing caseload to 18 families per staff to allow for additional case management.

Performance Measurement (PM)

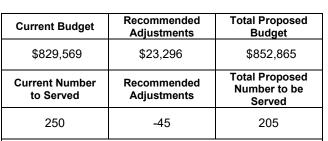
PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

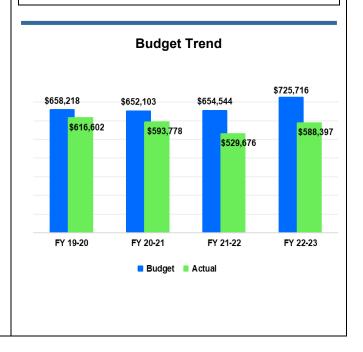
Utilization: On Track

Number to be Served: On Track



Recommendations for Fiscal Year 24/25

Comment(s): Remove 1 time Startup and Add 5% COLA. Reduce numbers to be served to allow for lower caseloads.



Be Strong International, Inc. Family Support – Family Strengthening



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		l Year 24/25
Financial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance	\$405,335	-\$21,208	\$384,127
The 2023 Family Supports RFP was released in January	Be Strong International is in its first year of the 2023 Family Supports RFP. This new group-based and in-home program	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
2023, with services to begin in October 2023. These programs provide evidence-based and best-practice interventions designed to address multiple socio-	serves families with high-risk adolescents referred by CPIS and the community. The program provides weekly home	140	0	140
environmental factors, stabilize families in crisis, and prevent child maltreatment and involvement in the	visits for up to three months and parenting groups. Program review reflected quality service delivery and	Comment(s): Ren	nove 1 time Startup a	and Add 5%
dependency system. Be Strong International was not funded under the prior	parental satisfaction. Program is currently underutilized due to hiring and staff			
Family Support RFP.	training requirements for this new program. Service delivery began in January, Upward trends are anticipated.	Budget Trend		
Performance Measurement (PM) PM Status: Not Applicable	Performance Measurement (PM) PM Status: Too soon to measure			
Data Integrity & Fully Measured: Not Applicable Utilization	Data Integrity & Fully Measured: Met			
Not Applicable	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: Technical Assistance Provided	No Historical Trend, Not Applicable.		

Boys & Girls Club of Broward County Family Support – Family Strengthening



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance	\$332,424	\$16,621	\$349,045
The Boys & Girls Clubs of Broward County (BGCBC)	BGCBC is in its initial year of providing services under the 2023 Family Supports RFP. The allocation is for a smaller	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
completed its final year providing services under the 2019 Family Support RFP. The Strengthening Families Program (SFP) model provides 14 weeks of curriculum-guided	year-round group-based and case management program at six clubs. The program duration for weekly group sessions is	72	0	72
parent, child, and family groups recruited from eleven clubs. In addition to group sessions, families receive ongoing case	14 weeks with two additional booster sessions. Families receive ongoing case management services as needed.	Comment(s): 5%	COLA	
management services as needed. Program review results reflected that in-person group	Program review and site observation reflected quality group services. Caregiver satisfaction surveys reflected high levels			
services were well-received by participating caregivers and children. The program successfully completed a	of satisfaction with services received. Technical assistance is being provided to improve case			
performance improvement plan which resulted in improved case management services and documentation. Caregiver	management services due to gaps in the service documentation.			
satisfaction surveys reflected high levels of satisfaction with services received.	Performance Measurement (PM) PM Status: On Track		Budget Trend	
Utilization was lower than expected due to inconsistent parent-group attendance, which also explains the unmet	Data Integrity & Fully Measured: Met	\$446,077	\$446,077	\$ <mark>468,38</mark> 1
performance measure.	Current Utilization & Numbers To Be Served Utilization: On Track	\$	\$382,800	\$392.0
Performance Measurement (PM) PM Status: 3 of 4 Met. 1 Did Not Meet	Number to be Served: On Track	\$358,543	\$283,057	01,746
Data Integrity & Fully Measured: Met Utilization			\$283,037	
Julization				
84% 98% of Final Budget		FY 19-20	FY 20-21 FY 21-3	22 FY 22-23
Utilized Actually Served \$392,037 of \$468,381 Actually Served 129 of 132 contracted			■ Budget ■ Actual	

Boys Town South Florida, Inc. Family Support – Family Strengthening



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	ndations for Fisc	al Year 24/25
nancial & Administrative Monitoring	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
rogrammatic Performance	Programmatic Performance Performing Well	\$460,471	\$23,024	\$483,495
bys Town South Florida completed its final year providing	Boys Town South Florida is in its first year as a provider under the 2023 Family Support RFP. The increased	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
rvices under the 2019 Family Support RFP. The In-Home mily Services (IHFS) program provides intensive, home-ised, hands-on parenting interventions to families with	program allocation supports program group expansion, higher program costs, and higher salaries to improve staff	140	0	140
ildren birth to 17 years old. IHFS is designed to help teach milies healthy coping strategies so they can successfully	retention. The program provides weekly home visits for up to three months and parenting education groups.	Comment(s): 5%	COLA	
andle issues as they arise and prevent them from accoming more disruptive.	Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels			
ogram review and observation reflected quality service livery. Caregiver satisfaction surveys reflected high levels program satisfaction.	of program satisfaction. New staff vacancies, along with extensive training requirements, impacted utilization and numbers served. The	Budget Trend		
aff vacancies, along with extensive training requirements, pacted utilization and numbers served. The vacancies	vacancies have been resolved; upward trends are anticipated.			
ve been resolved.	Performance Measurement (PM) PM Status: On Track		•	
erformance Measurement (PM) PM Status: All Met	Data Integrity & Fully Measured: Met	\$347,099	\$347,099 \$347,09	
Data Integrity & Fully Measured: Met	Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided	\$296,600	\$336,509	343,327
tilization	Number to be Served: Technical Assistance Provided			\$247,7
68% of Final Budget Utilized \$247,788 of \$264.455				
\$364,455		FY 19-20	FY 20-21 FY 2	1-22 FY 22-23
			■ Budget ■ Actual	

Broward Children's Center, Inc.

Family Support – Family Strengthening



Current Fiscal Year 23/24		dations for Fisca	1 1 Cai 24/25
Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	\$315,840	\$15,792	\$331,632
Broward Children's Center is in its initial year providing	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
increased allocation supports a program redesign to better	60	0	60
pattern, and supports the addition of alumni services, higher program costs, and higher salaries to improve staff	Comment(s): 5%	COLA	
retention. The program provides weekly in-home and group-based services for a duration of 4-6 months.			
Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels			
	Budget Trend		
training requirements for model fidelity of two new hires which delayed service delivery until December; upward	\$149,930	\$142,677 \$142,677	\$149,8 1
Performance Measurement (PM) PM Status: Too soon to measure	200 567	\$1	<mark>08,1</mark> 43
	\$98,307		
Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided Number to be Served: On Track		\$59,082	\$34,089
	FY 19-20	FY 20-21 FY 21-	22 FY 22-23
		■ Budget ■ Actual	
	Programmatic Performance Performing Well Broward Children's Center is in its initial year providing services under the 2023 Family Support RFP. The increased allocation supports a program redesign to better serve this complex population with a more robust staffing pattern, and supports the addition of alumni services, higher program costs, and higher salaries to improve staff retention. The program provides weekly in-home and group-based services for a duration of 4-6 months. Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction. Utilization is lower than anticipated due to specialized training requirements for model fidelity of two new hires which delayed service delivery until December; upward trend anticipated. Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Met Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided	Programmatic Performance (**) (**) (**) (**) (**) (**) (**) (**	Programmatic Performance Performing Well Broward Children's Center is in its initial year providing services under the 2023 Family Support RFP. The increased allocation supports a program redesign to better serve this complex population with a more robust staffing pattern, and supports the addition of alumni services, higher program costs, and higher salaries to improve staff retention. The program provides weekly in-home and group-based services for a duration of 4-6 months. Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction. Utilization is lower than anticipated due to specialized training requirements for model fidelity of two new hires which delayed service delivery until December; upward trend anticipated. Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Met Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided Number to be Served: On Track

CCDH Inc., Advocacy Network on Disabilities

Family Support - Family Strengthening



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommend	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring Findings Addressed	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance Performing well	\$365,503	\$12,395	\$377,898
The Advocacy Network on Disabilities Family Strengthening	The Advocacy Network on Disabilities Family Strengthening	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
program completed its final year providing services under the 2019 Family Support RFP. The program provides services addressing the specialized needs of families who	program is in its first year providing services under the 2023 Family Support RFP. The increased allocation supports program expansion, increased numbers served, higher	90	0	90
have children with disabilities or who are headed by a parent with a developmental disability.	program costs, and higher salaries for staff retention. The program provides weekly in-home visits for up to six months.	Comment(s): Rem	ove 1 time Startup a	and Add 5%
The program offers the Nurturing Parenting Program (NPP), Step-by-Step Parenting for children birth to three, and	Program review reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.			
Cognitive Behavioral Therapy. Program review results reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.	Performance Measurement (PM) PM Status: Too soon to measure			
The number of families served was lower than the contracted amount due to longer program duration for families with more complex needs.	Data Integrity & Fully Measured: Met Current Utilization & Numbers To Be Served		Budget Trend	
Performance Measurement (PM) PM Status: All Met	Utilization: On Track Number to be Served: On Track			\$243,064
Data Integrity & Fully Measured: Met		\$213,818 \$2	212,504 \$212,504	\$240,964
99% of Final Budget Utilized \$240,964 of \$243,064		\$172, 098	\$166,841	88,118
		FY 19-20	FY 20-21 FY 21-	22 FY 22-23
			■ Budget ■ Actual	

Center for Hearing & Communication, Inc.

Family Support - Family Strengthening



Program Description: Family Strengthening Programs are designed to address socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in

Current Fiscal Year 23/24

the dependency system.
Prior Fiscal Year 22/23
Financial & Administrative Monitoring VVV
Programmatic Performance Performing Well
Center for Hearing & Communication completed its final year providing services under the 2019 Family Support RFP. The program provides weekly Cognitive Behavioral Therapy (CBT) and the Nurturing Parenting Program (NPI to families impacted by hearing loss who are at risk of, or have, a reported case of abuse and/or neglect.
Program review results and observation reflected quality services for youth and families in a high-need community.

Caregiver satisfaction surveys reflected high levels of program satisfaction.

The BSO/DCF CPIS transition, coupled with staff changes within the BCPS Deaf or Hard of Hearing Services Department, impacted referrals and numbers served. In addition, a prolonged staff vacancy due to the extensive qualification requirements needed to serve this population also impacted utilization and numbers served. With the resolution of the systemic challenges, it is anticipated that referrals will increase in FY23-24.

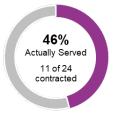
Performance Measurement (PM)

PM Status: All Met

Data Integrity & Fully Measured: Met

Utilization





Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

Performing Well

Center for Hearing & Communication is in its first year providing services under the 2023 Family Support RFP. The allocation supports the addition of alumni services. The program provides weekly home visits for up to six months as needed.

Program review results and observation reflected quality services for youth and families in a high-need community. Caregiver satisfaction surveys reflected high levels of program satisfaction.

A prolonged staff vacancy this contract year is impacting utilization and numbers served. Due to the extensive qualification requirements needed to serve this population, the vacancy has not been resolved.

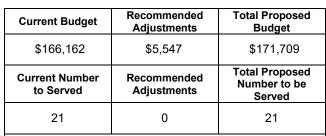
Performance Measurement (PM)

PM Status: Too soon to measure Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: Technical Assistance Provided

Number to be Served: Technical Assistance Provided



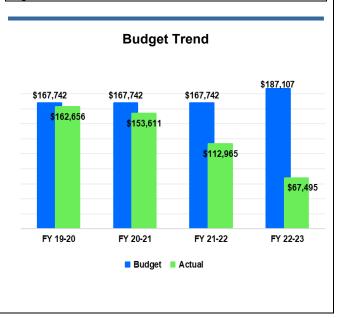
Recommendations for Fiscal Year 24/25

Comment(s): Defer contract renewal

Renewal is contingent upon hiring staff and successful program monitoring.

Remove 1 time Startup and Add 5% COLA

Financial Viability test now requires a Fiscal Support Agent for FY24/25.



Children's Harbor, Inc.

Family Support - Family Strengthening



Program Description: Family Strengthening Programs are designed to address socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23 Financial & Administrative Monitoring No Findings Programmatic Performance Technical Assistance Provided Children's Harbor completed its final year providing services under the 2019 Family Support RFP. The program model provides Cognitive Behavioral Therapy, case management, and parenting education services utilizing the Nurturing Parenting Program and/or Circle of Security best practice curricula. Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction. The program experienced staff recruitment and retention challenges and lower referrals, which impacted utilization and numbers served. Program is receiving ongoing technical assistance to diversify referrals: the vacancies have not yet been resolved. **Performance Measurement (PM)**

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance | | | | | | | Performing Well

Children's Harbor is in its first year providing in-home and group services under the 2023 Family Support RFP. The allocation supports the addition of Family Court referrals, alumni services, and higher salaries to improve staff retention, while serving fewer children. The program provides weekly home visits for up to six months.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

One vacancy is ongoing; however, technical assistance continues. Upward trends are anticipated.

Performance Measurement (PM)

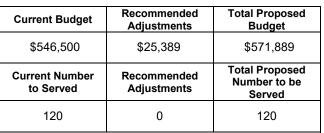
PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: Technical Assistance Provided

Number to be Served: On Track



Recommendations for Fiscal Year 24/25

Comment(s): Remove 1 time Startup and Add 5%



PM Status: All Met

Data Integrity & Fully Measured: Met

Utilization







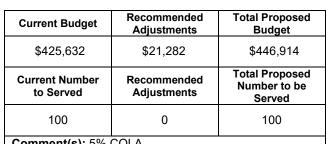
Community Based Connections, Inc.

Family Support - Family Strengthening



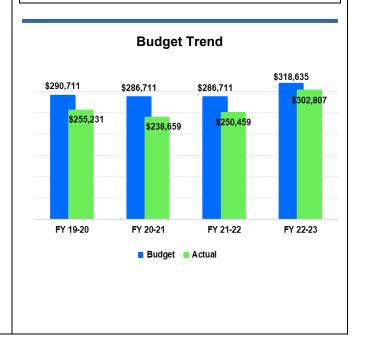
Program Description: Family Strengthening Programs are designed to address socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24
Financial & Administrative Monitoring Findings Addressed	Financial & Administrative Monitoring Too soon to measure
Programmatic Performance Performing Well	Programmatic Performance Performing Well
Community-Based Connections, Inc. completed its final year providing services under the 2019 Family Support RFP. The program provides parent education, fatherhood groups, and support services to families living primarily in the City of West Park and adjacent communities using the Effective Black Parenting, Confident Parenting, and 24/7 DAD best practice curricula.	Community-Based Connections is in its initial year of providing services under the 2023 Family Support RFP. The increased allocation supports the addition of youth support groups, alumni services, higher numbers to be served, higher program costs, and higher salaries to improve staff retention. The program provides weekly inhome and group-based services for a duration of 4 to 6
Program review and service observation reflected quality service delivery. The program implemented strategies to address areas identified in their performance improvement plan to improve documentation and successfully completed	months. Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.
t. Caregiver satisfaction surveys and service observations reflected high levels of program satisfaction.	Performance Measurement (PM) PM Status: 4 of 5 on Track. 1 Not on Track.
he number of families served was higher than the ontracted amount due to shorter program duration for	Data Integrity & Fully Measured: Met
youth/families with less complex needs. This program added staffing capacity with the 2023 FS RFP to address the growing demand for program services.	Current Utilization & Numbers To Be Served. Utilization: On Track
Performance Measurement (PM)	Number to be Served: On Track
PM Status: All Met	
Data Integrity & Fully Measured: Met	
Utilization	
95% of Final Budget Utilized 302,807 of \$318,635 140% Actually Served 112 of 80 contracted	



Recommendations for Fiscal Year 24/25

Comment(s): 5% COLA



Family Central, Inc. Nurturing Parenting Program (NPP)

Family Support – Family Strengthening



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$610,060	\$30,503	\$640,563
Family Central, Inc. completed its final year providing services under the 2019 Family Support RFP. The program	Family Central, Inc. is in its initial year providing services under the 2023 Family Support RFP. The increased	Current Number to Served	Recommended Adjustments	Number to be Served
model provides parent education and support services to families using the Nurturing Parenting Program (NPP) best practice curriculum.	allocation supports additional staff to expand capacity to meet community needs, the addition of alumni services, higher program costs, and higher staff salaries to improve	162 Comment(s): 5%	0 COLA	162
Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.	staff retention. The program provides weekly or bi-weekly in- home and group-based services for a duration of 6 months. Program review and observation reflected quality service			
Performance Measurement (PM) PM Status: All Met	delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.			
Data Integrity & Fully Measured: Met Utilization	Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Met	Budget Trend		
Not Applicable	Current Utilization & Numbers To Be Served		-	
	Utilization: Technical Assistance Provided Number to be Served: Technical Assistance Provided	\$475,491 \$438,325	\$469,641 \$469,641 \$409,059 \$3	\$496,615 \$495,597 78,541
		FY 19-20	FY 20-21 FY 21-	-22 FY 22-23
			■ Budget ■ Actual	

Family Central, Inc. Parents as Teachers (PAT)

Family Support - Family Strengthening



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Performing Well	\$498,291	\$19,323	\$517,614
Family Central, Inc. Parents as Teachers (PAT) was not funded under the prior Family Support RFP.	Family Central, Inc. is in its initial year providing services under the 2023 Family Support RFP. The program provides	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
Performance Measurement (PM) PM Status: Not Applicable	parent education and support services to high-need families using the PAT model. This is a home-based program that	85	0	85
Data Integrity & Fully Measured: Not Applicable Utilization Not Applicable	serves families with children from birth to five years old. The PAT curriculum focuses on parent-child interaction, positive parenting, family well-being strengths and skills, and building protective factors within the family. The program provides bi-weekly services in the home for 12 to 18 months.	Comment(s): Defer contract renewal Renewal contingent upon hiring staff and subsequent successful program monitoring. Remove 1 time Startup and Add 5% COLA		
	Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.	Budget Trend er No Historical Trend, Not Applicable.		
	Utilization and numbers served for this new program is lower than anticipated due extensive training requirements for model fidelity in the first quarter. It is recommended that the numbers to be served be maintained at 85 families to serve families with more intensive needs for a duration of up to 18 months as modified at the August 2023 Council meeting. Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Met Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided Number to be Served: Technical Assistance Provided			plicable.

Gulf Coast Jewish Family and Community Services, Inc.

Family Support – Family Strengthening



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring Findings Addressed	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance	\$1,199,578	\$38,945	\$1,238,523
Gulf Coast completed its final year providing services under the 2019 Family Support RFP. The Family Skill Builders	Gulf Coast is in its initial year providing services under the 2023 Family Support RFP. The increased allocation	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
program model provides intensive therapy, case management, parenting education, crisis stabilization, and	supports the addition of a case manager, the addition of alumni services, higher program costs, and higher salaries	250	0	250
support.	to improve staff retention. The program provides weekly inhome and group-based services for a duration of 4-6	Comment(s): Ren COLA.	nove 1 time Startup	and Add 5%
Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels	months.			
of program satisfaction. The number of families served was lower than the	Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels			
contracted amount due to longer program duration for families with more complex needs.	of program satisfaction. Performance Measurement (PM)			
Performance Measurement (PM) PM Status: All Met	PM Status: On Track Data Integrity & Fully Measured: Met		Budget Trend	
Data Integrity & Fully Measured: Met Utilization	Current Utilization & Numbers To Be Served Utilization: On Track			\$1,015,563
100% of Final Budget Utilized \$1,014,777 of \$1,015,563 \$1,015,563	Number to be Served: On Track	\$872,327 \$871,667	\$859,327 \$859,327 \$858,384 \$8	
		FY 19-20	FY 20-21 FY 21-	-22 FY 22-23
			■ Budget ■ Actual	

Henderson Behavioral Health, Parents and Children Together (PACT)

Family Support – Family Strengthening



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance	\$554,849	\$21,836	\$576,685
Henderson Behavioral Health, Parents and Children	PACT program is in its initial year of providing services	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
Together (PACT) was not funded under the prior Family Support RFP. Performance Measurement (PM)	under the Family Support 2023 RFP. This new model serves children and families referred by CPIS and the Community.	128	0	128
PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable		Comment(s): Ren	nove 1 time Startup a	and Add 5%
Utilization Not Applicable	Program review, service observation and caregiver satisfaction surveys reflect quality service delivery. Program is currently underutilized due to hiring and staff training requirements for this new program. Service delivery began in January, Upward trends are anticipated.			
	Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Met		Budget Trend	
	Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided Number to be Served: On Track	No Hist	orical Trend, Not Ap	plicable.

Henderson Behavioral Health, Multisystemic Therapy (MST)

Family Support - Family Strengthening



Program Description: Family Strengthening Programs are designed to address socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23
Financial & Administrative Monitoring VVV
Programmatic Performance Performing Well
Henderson Behavioral Health completed its final year providing services under the 2019 Family Support RFP. Henderson's Multisystemic Therapy (MST) Program model provides intensive therapeutic services to families with adolescents at risk of entering or re-entering the delinquency and/or dependency systems. This program is used as a match for the federal LIP grant and the Criminal Justice Re-Investment Grant (ending FY 24-25).
Program review reflected quality service delivery with effective therapeutic interventions and fidelity to the model. Caregiver satisfaction surveys reflected a high level of program satisfaction.
The number of families served was lower due to longer service duration for families with more complex needs.
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Did Not Meet
Utilization
93% of Final Budget Utilized \$759,808 of \$816,585

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance Performing Well

Henderson Behavioral Health is in its first year as a provider under the 2023 Family Supports RFP. The increased allocation supports a minimal increase in numbers to be served, higher program costs, and higher salaries to improve staff retention. The program provides weekly services in the home for a duration of 3-5 months.

Program review reflects quality service delivery with effective therapeutic interventions and fidelity to the MST model. Caregiver satisfaction surveys reflected quality service delivery.

Staff vacancy is impacting the numbers to be served.

Performance Measurement (PM)

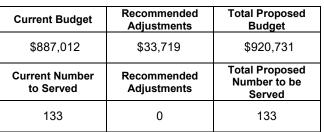
PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

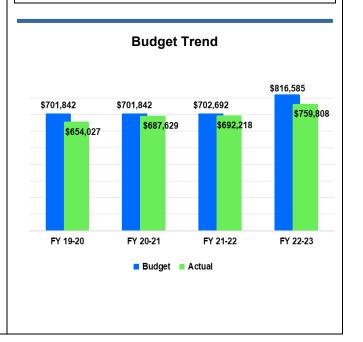
Number to be Served: Technical Assistance Provided



Recommendations for Fiscal Year 24/25

COLA

COLA



Hispanic Unity of South Florida (HUF)

Family Support - Family Strengthening



Program Description: Family Strengthening Programs are designed to address socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23	
Financial & Administrative Monitoring VV	✓
Programmatic Performance Performing Well	
Hispanic Unity of South Florida (HUF) completed its fina year providing services under the 2019 Family Support RFP. The program provides groups, parent education ar support services to families using the Nurturing Parentin Program best practice curricula.	nd
Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.	•
The number of families served was lower than the contracted amount due to longer program duration to address case management needs and inconsistent attendance at groups due to some families having conflicting work schedules and other families moving ou the area due to the high cost of living.	t of
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	
Utilization	
96% of Final Budget Utilized \$506,683 of \$526,233 89% Actually Served 143 of 160 contracted	

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance Performing Well

HUF is in its initial year of providing services under the 2023 Family Supports RFP. The increased allocation supports additional staff to increase numbers to be served, higher program costs, and higher salaries to improve staff retention. The program provides weekly group-based program with individual case management services as needed for a duration of 10 weeks.

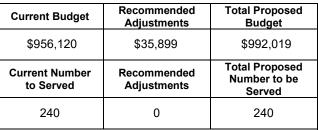
The program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of satisfaction with the program.

New staff vacancies are impacting utilization. Once staff vacancies are filled, upward trends are anticipated.

Performance Measurement (PM)

PM Status: On Track





Budget Trend

Recommendations for Fiscal Year 24/25

Comment(s): Remove 1 time Startup and Add 5%

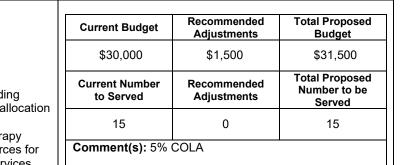
Jack and Jill Children's Center

Family Support – Family Strengthening

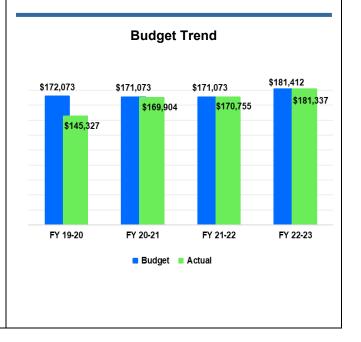


Program Description: Family Strengthening Programs are designed to address socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Financial & Administrative Monitoring
Too soon to measure
Programmatic Performance Performing Well
Jack & Jill Children's Center is in its first year providing services under the 2023 Family Support RFP. The allocation supports program right-sizing the NPP and case management services and eliminating the ABA therapy which is funded by Medicaid and other funding sources for children who require higher levels of specialized services. Numbers to be served were reduced to align with those changes. This case management and group-based program serves families with children birth-5 attending Jack & Jill Children's Center. The parenting group meets weekly for up
to 15 weeks. Program review and group observation reflected high-quality service delivery. Satisfaction surveys reflect high levels of parent satisfaction.
Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Met
Current Utilization & Numbers To Be Served Utilization: On Track
Number to be Served: On Track



Recommendations for Fiscal Year 24/25



Jewish Adoption and Foster Care Options, Inc. (JAFCO)





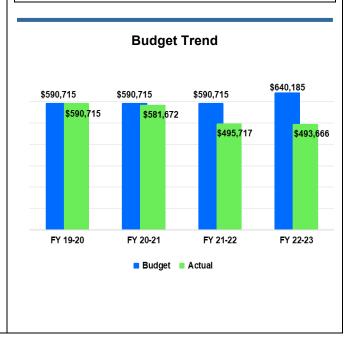
Program Description: Family Strengthening Programs are designed to address socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure
Programmatic Performance Performing Well	Programmatic Performance Performing Well
JAFCO completed its final year providing services under the 2019 Family Support RFP. JAFCO's Multisystemic Therapy (MST) Program model provides intensive in-person and virtual therapeutic services to families with adolescents at risk of entering or re-entering the delinquency and/or	JAFCO is in its first year as a provider under the 2023 Family Supports RFP continuing to provide MST. The increased allocation supports higher program costs and higher salaries to improve staff retention. The program provides weekly services in the home for 3-5 months.
dependency systems. Program review results reflected quality service delivery with effective therapeutic interventions and fidelity to the model. Caregiver satisfaction surveys reflected a high level of	Program review results reflected quality service delivery wit effective therapeutic interventions and fidelity to the MST model. Caregiver satisfaction surveys reflected a high level of program satisfaction.
program satisfaction.	Performance Measurement (PM)
The provider experienced significant staff retention challenges which led to lower utilization and numbers served. The vacancies have since been resolved.	PM Status: On Track Data Integrity & Fully Measured: Met
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track
Utilization	
77% of Final Budget Utilized \$493,666 of \$640,185 78% Actually Served 70 of 90 contracted	

Current Budget	Recommended Adjustments	Total Proposed Budget
\$736,777	\$31,589	\$768,366
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
90	0	90

Recommendations for Fiscal Year 24/25

Comment(s): Remove 1 time Startup and Add 5% COLA.



Juliana Gerena & Associates

Family Support - Family Strengthening

\$235,685 of

\$356,513



Program Description: Family Strengthening Programs are designed to address socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23
Financial & Administrative Monitoring VVV
Programmatic Performance Performing Well
Juliana Gerena & Associates completed its final year providing services under the 2019 Family Support RFP. The SAFE Program model provides therapeutic services to families with children exhibiting sexual behavioral issues. Therapists employ a Cognitive Behavioral Therapy (CBT) approach, with a trauma focus as necessary, when providing individual and family counseling.
Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.
The program had lower utilization and numbers served due to staff retention challenges, which have not yet been resolved.
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met
Utilization
66% of Final Budget

Actually Served 39 of 60

contracted

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance Performing Well

Juliana Gerena & Associates is in its initial year of providing services under the 2023 Family Supports RFP. The increased allocation supports higher program costs and inclusion of staff benefits to improve staff retention. The program provides weekly in-home and group-based services for 12-16 months.

The program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Staff vacancies are impacting utilization. Once vacancies are resolved, upward trends are anticipated.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

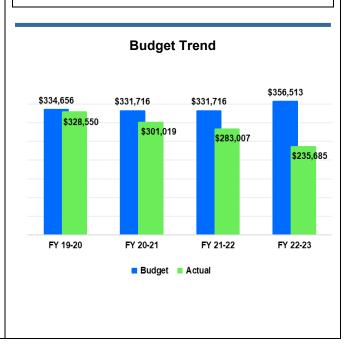
Utilization: Technical Assistance Provided

Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
\$379,991	-\$20,388	\$359,603
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
60	-5	55

Recommendations for Fiscal Year 24/25

Comment(s): Remove 1 time Startup, eliminate one vacant part-time position and Add 5% COLA.



KID, Inc., HOMEBUILDERS

Family Support - Family Strengthening



Program Description: Family Strengthening Programs are designed to address socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23	
Financial & Administrative Monitoring No Findings	F i
Programmatic Performance Performing Well	P :
KID, Inc. completed its final year providing services under the 2019 Family Support RFP. The program utilizes the HOMEBUILDERS model, which provides intensive case management using a wide range of counseling techniques to increase life skills and improve family functioning. The program is designed to keep children safe, making it possible for them to remain in their homes.	KI se in fo all to to
Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys and service observations reflected high levels of program satisfaction.	Hi Pr
An increased number of families were served because of higher-than-anticipated removals and client non-compliance, leading to early case closures. Utilization was affected by staff leave, earlier case closures, and the appropriateness of Child Protective Investigations Services (CPIS) referrals.	hi P
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	С
Utilization	
64% of Final Budget Utilized \$345,308 of \$543,165 \$543,165	

Financial & Administrative Monitoring Too soon to measure

KID, Inc. HOMEBUILDERS is in its initial year of providing services under the 2023 Family Support RFP. This intensive in-home program serves families with children at high risk for removal referred solely by CPIS. The increased allocation supports higher program costs and higher salaries to improve staff retention. The program provides services 3 to 5 times a week for 4 weeks and is the only HOMEBUILDERS provider in the County.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Performance Measurement (PM)

PM Status: 3 of 4 On Track. 1 Not On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

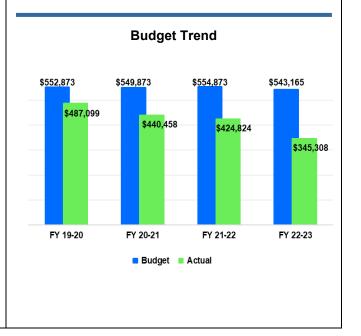
Utilization: On Track

Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
\$608,837	\$24,667	\$633,504
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
		72

Recommendations for Fiscal Year 24/25

Comment(s): Remove 1 time Startup and Add 5% COLA.



KID, Inc. – KID FIRST

Family Support - Family Strengthening



Program Description: Family Strengthening Programs are designed to address socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Current Fiscal Year 23/24

the dependency system.
Prior Fiscal Year 22/23
Financial & Administrative Monitoring VVV
Programmatic Performance Performing Well
KID, Inc. is in its final year providing services under the 2019 Family Support RFP. The KID FIRST program provides intensive family preservation services, which are comprised of three components: case management, paren education utilizing the Strengthening Families Program, an supportive counseling.
Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys and service observations reflected high levels of program satisfaction. The program experienced staff vacancies which affected utilization and number served. The vacancies have not yet been resolved.
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met

Utilization





Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

Performing Well

KID, Inc.'s KID FIRST program is in its initial year of providing services under the 2023 Family Support RFP. The increased allocation supports higher program costs and higher salaries to improve staff retention. The program provides weekly or bi-weekly services in the home for 3 to 4 months.

Program review and service observation reflected quality service delivery. Family satisfaction surveys reflected high levels of satisfaction with the program.

Utilization is lower than anticipated due to extended staff vacancies. To address unresolved long-tern vacancies, the contract will be reduced by 2 positions.

Performance Measurement (PM)

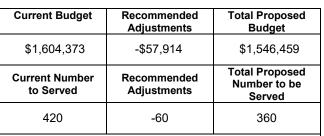
PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

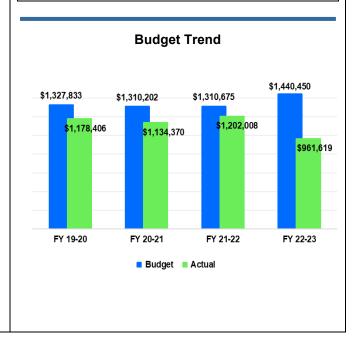
Utilization: Technical Assistance Provided

Number to be Served: On Track



Recommendations for Fiscal Year 24/25

Comment(s): Remove 1 time Startup, 2 vacant full-time positions and Add 5% COLA.



Memorial Healthcare System (Family Ties)

Family Support - Family Strengthening

99%

of Final Budget

Utilized

\$945.744 of

\$957.820



Program Description: Family Strengthening Programs are designed to address socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23 Financial & Administrative Monitoring No Findings **Programmatic Performance** Performing Well Memorial Healthcare System completed its final year providing services under the 2019 Family Strengthening RFP. The Family TIES Program provides individual and group intervention services to families with children ages birth to 17 using Solution Focused Brief Therapy (SFBT) and the Circle of Security (COS) parenting model. SFBT is designed to build on a family's strengths to significantly increase family protective factors. COS is a relationshipbased early intervention program model, which is designed to enhance attachment security between parents and their young children (under the age of 6). Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction. **Performance Measurement (PM)** PM Status: All Met Data Integrity & Fully Measured: Met Utilization

95%

Actually Served

265 of 280

contracted



Too soon to measure

Programmatic Performance Performing Well

Memorial Healthcare System is in its initial year providing services under the 2023 Family Strengthening RFP. The Family TIES Program is now using the Strengthening Multi-Ethnic Families and Communities (SMEFC) parenting model. SMEFC is a model program recognized by Strengthening America's Families for the Prevention of Delinquency. The program focuses on ethnic and culturally diverse parents who are interested in raising children with a commitment to leading a violence-free, healthy lifestyle. The increased allocation supports the addition of alumni services, higher program costs, and higher salaries to improve staff retention. The program provides weekly inhome and group-based services for 4 to 6 months.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Due to increased complex family needs the addition of one case manager is recommended.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

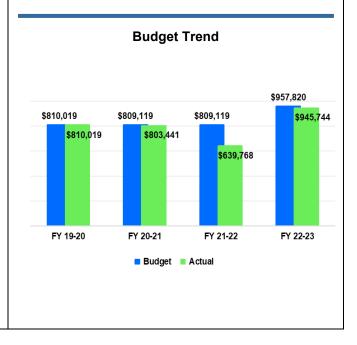
Utilization: On Track

Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
\$1,089,447	\$106,260	\$1,195,707
Current Number to Served	Recommended Adjustments	Total Proposed Number to be
10 00.100		Served

Recommendations for Fiscal Year 24/25

Comment(s): Remove 1 time Startup, Add one full-time position and a 5% COLA.



Memorial Healthcare System (Teen Program)Family Support – Family Strengthening



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Yea		l Year 24/25
Financial & Administrative Monitoring V	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Performing Well	\$559,985	\$17,302	\$577,287
Memorial Healthcare System - Teen Program completed its	Memorial Teen Program is in its initial year of providing	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
final year providing services under the 2019 Family Strengthening RFP. This program model provides services to teens ages 19 or younger (or up to 22 years of age for	services under the 2023 Family Supports RFP. The increased allocation supports the addition of alumni services, higher program costs, and higher salaries to	140	0	140
participants with a disability) who are pregnant and/or have a child aged two years or younger.	improve staff retention and increase numbers to be served. The program provides weekly in-home and group-based services for six months.	Comment(s): Remove 1 time Startup and Add 5% COLA.		
Program review reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.	The program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of satisfaction with the program.			
The number of parenting teens served was less than the contracted amount due to longer program duration for teens with more complex needs.	Performance Measurement (PM) PM Status: On Track			
Performance Measurement (PM)	Data Integrity & Fully Measured: Met	Budget Trend		
PM Status: All Met	Current Utilization & Numbers To Be Served Utilization: On Track			\$445.828
Data Integrity & Fully Measured: Met Utilization	Number to be Served: On Track			\$445,828 \$445,828
100% of Final Budget Utilized \$445,828 of \$445,828		\$382,743		79,638
		FY 19-20	FY 20-21 FY 21-	22 FY 22-23
			■ Budget ■ Actual	

Mount Bethel Human Services Corporation

Family Support – Family Strengthening



Program Description: Family Strengthening Programs are designed to stabilize families in crisis, families who are at high risk for out-of-home placement, and families at risk for child abuse and neglect due to multiple socio-environmental factors.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
Financial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Too soon to measure	\$327,537	\$12,588	\$340,125
Mount Bethel Human Services Corporation was not funded under the prior Family Support RFP.	Mount Bethel Prevention Central His Involvement Matters (HIM) program is in its initial year of providing services	Current Number to Served	Recommended Adjustments	Number to be Served
Performance Measurement (PM) PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable Utilization Not Applicable	under the 2023 Family Supports RFP. The program includes parenting education for fathers using the 24:7 Dad curriculum and case management as needed. The program provides group-based and in-home services for 3-6 months. The program review reflected that this new provider is experiencing some challenges with implementing the model due to staff vacancies. They are reorganizing to better recruit and retain staff to comply with program requirements. Program is currently underutilized due to hiring and staff training requirements for this new program. Service delivery	Comment(s): Defer contract renewal Renewal is contingent upon hiring staff and subsequent successful program monitoring. Remove 1 time Startup and Add 5% COLA		
	Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Did Not Meet Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided Number to be Served: Technical Assistance Provided	Budget Trend No Historical Trend, Not Applicable.		plicable.

PACE Center for Girls

Family Support – Family Strengthening



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommer	ndations for Fisca	al Year 24/25
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$315,574	\$15,779	\$331,353
PACE Center for Girls completed its final year providing	PACE Center for Girls is in its first year as a provider under	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
services under the 2019 Family Support RFP. The PACE program model provides in-home counseling services utilizing Cognitive Behavioral Therapy, case management,	the 2023 Family Supports RFP. The increased allocation supports the addition of alumni services, higher program	80	0	80
and group services for families with girls between the ages of 8 to 17.	costs, and higher salaries to improve staff retention. The program provides weekly services in the home for 4-6 months.	Comment(s): 5%	COLA	
Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected a high level of program satisfaction.	Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected quality service delivery.			
The number of families served was less than the contracted number due to longer program duration for families with	Extended leave of a staff member who will soon be returning is impacting utilization and numbers served.			
more complex needs.	Performance Measurement (PM)		Budget Trend	
Performance Measurement (PM) PM Status: All Met	PM Status: On Track Data Integrity & Fully Measured: Met			
Data Integrity & Fully Measured: Met Utilization	Current Utilization & Numbers To Be Served	\$255,765	\$252,840 \$252,84	\$284,393
Othization	Utilization: Technical Assistance Provided Number to be Served: Technical Assistance Provided		\$222,680	\$244,117
86% of Final Budget Actually Served		\$185,983		
Utilized 50 of 80 contracted				
\$284,393				
		FY 19-20	FY 20-21 FY 2	1-22 FY 22-23
			■ Budget ■ Actual	

Smith Mental Health Associates, LLC

Family Support – Family Strengthening



Program Description: Family Strengthening Programs are designed to address socio-environmental factors, stabilize families in crisis, and prevent out-of-home placement/involvement in the dependency system.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23				
Financial & Administrative Monitoring No Findings				
Programmatic Performance Performing Well				
Smith Community Mental Health completed its final year providing services under the 2019 Family Support RFP. The provider offers Alternatives for Families Cognitive Behavioral Therapy (AF-CBT), a trauma-informed, evidence-based intervention designed to improve the relationship between children and their caregivers by addressing the individual(s) and family as a whole.				
Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.				
The number of families served was lower than the contracted amount due to longer program duration for families with more complex needs.				
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met				
Utilization				
97% of Final Budget Utilized \$632,086 of \$652,063				

Financial & Administrative Monitoring Too soon to measure.

Programmatic Performance Performing Well

Smith Community Mental Health is in its initial year providing services under the 2023 Family Support RFP. The increased allocation supports additional staff to expand numbers to be served including family court referrals, the addition of alumni services, higher program costs, and higher salaries to improve staff retention. The program provides weekly in-home services for 6 months.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

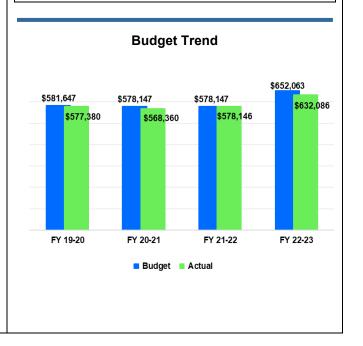
Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
\$1,020,623	\$37,684	\$1,058,307
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
228	0	228

Recommendations for Fiscal Year 24/25

COLA

COLA



Harmony Development Center, Inc. Inc. Family Support – Kinship



Program Description: Kinship Programs provide a comprehensive menu of services for kinship caregivers to support a stable home, prevent out-of-home care, and involvement with the

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Performing Well	\$222,944	\$10,202	\$233,146
Harmony Development Center, Inc., completed its final year providing services under the 2020 Kinship RFP. The	Harmony Development Center, Inc. is in its initial year providing kinship services under the 2023 Family Support	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
program provides a menu of services, including case management, parenting education, respite, and support	RFP. The increased allocation supports a new therapist component, higher numbers to be served, program costs,	75	0	75
group services to kinship families, including those caring for unaccompanied minors. Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys and service observations reflected high levels of program satisfaction.	component, nigher numbers to be served, program costs, and higher salaries to improve staff retention. The program provides in-home services and group-based services for 4 to 6 months. Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.	Comment(s): Remove 1 time Startup and Add 5% COLA.		
Performance Measurement (PM) PM Status: All Met				
Data Integrity & Fully Measured: Met Utilization	Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met	Budget Trend		
100% of Final Budget Utilized Actually Served	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track	\$169,687 \$169,563	\$168,787 \$168,784	\$184,262 \$184,237
\$184,237 of \$184,262 Actually Served 69 of 68 contracted	Number to be Served. On Hack			
		FY 20-21	FY 21-22	FY 22-23

KID, Inc.Family Support – Kinship



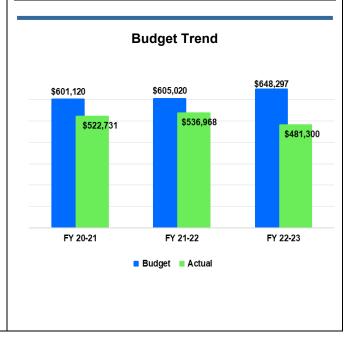
Program Description: Kinship Programs provide a comprehensive menu of services for kinship caregivers to support a stable home, prevent out-of-home care, and involvement with the dependency system.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure
Programmatic Performance Performing Well	Programmatic Performance Performing Well
KID, Inc. completed its final year providing services under the 2020 Kinship RFP in partnership with Memorial Healthcare System. The program provides a menu of services, including case management, parenting education, respite, and support group services to kinship families county-wide.	KID, Inc. Kinship Program, in partnership with Memorial Healthcare System, is in its initial year of providing services under the 2023 Family Support RFP. The increased allocation supports higher program costs and higher salaries to improve staff retention. The program provides in-home and group-based services for 4 to 6 months.
Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys and service observations reflected high levels of program satisfaction.	Program review and service observation reflected quality service delivery, and caregiver survey responses reflected high levels of client satisfaction.
The program has experienced staff vacancies, resulting in low utilization and number served. The vacancies have not yet been resolved.	Performance Measurement (PM) PM Status: On Track
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	Data Integrity & Fully Measured: Met Current Utilization & Numbers To Be Served Utilization: On Track
74% of Final Budget Utilized \$481,300 of \$648,297	Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
\$730,580	\$24,766	\$755,346
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
282		282

Recommendations for Fiscal Year 24/25

Comment(s): Remove 1 time Startup and Add 5% COLA.



Legal Aid Services of Broward County, Inc. Family Support – Kinship Legal



Program Description: The Kinship Legal program works exclusively with the families referred by CSC-funded Kinship programs to ensure coordinated legal services, prevent out-of-home care, and involvement with the dependency system.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Performing Well	\$514,122	\$30,706	\$544,828
Legal Aid Services of Broward County, Inc., completed its	Legal Aid's Kinship program is in its initial year providing	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
final year providing services under the 2020 Kinship-Legal RFP. Legal Aid's Kinship program provides informal kinship caregivers with legal advocacy services designed to	services under the 2023 Family Supports RFP. The increased allocation supports increases in staff salaries to improve staff recruitment and retention, flex funds, and	345	0	345
promote safety, permanency, and child well-being.	expansion in services to include assisting Kinship caregivers	Comment(s): 5% Studies.	COLA and \$5,000 fo	or Additional Home
Program review and service observation reflected quality service delivery. Client satisfaction surveys and service observation reflected high levels of program satisfaction.	with drafting wills, guardianship representation for disabled youth, and assisting minors who receive inheritance or proceeds of lawsuits or insurance policies. The average program duration is four to six months.			
The number of families served was lower than the contracted amount due to longer program duration for families with more complex legal needs.	Program review and service observation reflected high- quality virtual and in-person service delivery.			
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	The provider's utilization of flex funds for Home Studies has increased, and additional funding is recommended. Home Studies are required to assess safety and support permanency planning.		Budget Trend	
100% of Final Budget Utilized \$337,525 of \$338,625	Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track	\$322,500 \$319,637	\$322,500 \$321,028	\$338,625 \$337,525
		F1 20-21	■ Budget ■ Actual	F1 ZZ-Z 3

Broward Healthy Start Coalition, Inc.

Family Support – Healthy Families



Program Description: Healthy Families Broward is a multi-year evidence-based approach to support pregnant and new mothers, promote maternal/child bonding, and reduce child abuse and neglect.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance	\$1,328,600	\$153,327	\$1,481,927
The Ounce of Prevention issued a Request for Application to identify a Broward lead agency for the HFB program and	Broward Healthy Start Coalition, Inc. (BHSC) has been funded by the CSC since 2023, piggybacking on an Ounce	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
awarded the contract to Broward Healthy Start Coalition, Inc. effective July 1, 2023.	of Prevention procurement designating BHSC as the lead agency to provide the Healthy Families program in Broward County (HFB). As a collaborative funded by the CSC and	320	0	320
Performance Measurement (PM) PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable Utilization Not Applicable	the Ounce of Prevention, HFB provides in-home parent education, case management, and support services to expectant parents and parents with children birth to five in thirteen Broward County high need zip codes. Families remain in the program for 3-5 years. Underutilization is due to staff vacancies and extensive training requirements for new hires. Once vacancies are filled, upward trends are expected. Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Not Applicable Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided	Comment(s): Defer contract renewal Salary Adjustments to match Ounce of Prevention increases. Plus 5% COLA pending results of the joint monitoring conducted in June. Budget Trend \$332,150		
	Number to be Served: On Track	Note: Partial year t	FY 22-23 Budget Actual unding — July, Augu	

Children's Home Society of Florida

Family Support - Supervised Visitation



Program Description: The intent of Supervised Visitation programming is to ensure the safety and welfare of the child(ren) and adults and foster an ongoing relationship between the non-custodial parent and child(ren) in a safe, structured environment.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Not Applicable	Programmatic Performance	\$346,191	\$0	\$346,191 Total Proposed
Program not yet created.	Children's Home Society is in its first year as a new provider	Current Number to Served	Recommended Adjustments	Number to be Served
Performance Measurement (PM) PM Status: Not Applicable	under the 2023 Family Supports RFP. Children's Home Society will provide supervised visitation services which is defined as contact between a non-custodial parent and one	300	0	300
Data Integrity & Fully Measured: Not Applicable	or more children in the presence of a third person to ensure	Comment(s): Defe	er contract renewal	
Utilization Not Applicable	the safety of those involved. Supervised Visitation allows continued contact between a parent and child(ren) in a neutral environment. All referrals come from Broward	Renewal is contingent upon resolution of issues with 17 th Judicial Circuit referrals and subsequent prograperformance review.		
	County Family Court. The average program duration is eight Supervised Visitation sessions.	No COLA for new program.		
	The delay in the contract execution and service			
	commencement stemmed from challenges in finding an affordable location that fulfilled the precise safety standards required for a Supervised Visitation program, which has since been fulfilled. Additionally, there is a request for a Memorandum of Understanding (MOU) from the Broward County 17 Judicial Court before the program can begin receiving referrals.	Budget Trend No Historical Trend, Not Applicable.		plicable.
	Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Not Applicable			
	Current Utilization & Numbers To Be Served Utilization: Too soon to measure Number to be Served: Too soon to measure			

Community Based Connections, Inc. – HEAL Trauma



Family Support – Healing and Empowering All Living with Traum	na (HEAL)			of Broward County Our Focus is Our Children
	outreach, engagement and navigation services to youth and fai tner with youth and families to identify needs, access mental hea			
Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance 🗸 🗸	\$570,600	\$28,530	\$599,130
Technical Assistance Provided Community Based Connections completed its first full year	Technical Assistance Provided Community Based Connections is in its third year providing	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
of operation under the 2021 HEAL Trauma RFP. The program utilizes the CMHW model to provide navigation	services under the 2021 HEAL Trauma RFP. All of the HEAL programs were right-sized to serve 250 in FY23/24.	250	0	250
services to children and families impacted by trauma in Northeast Broward County. Youth and families were connected to trusted and trained CMHWs to jointly identify needs, including trauma services and links to resources. Outreach and engagement activities were provided to increase access to mental health services and build upon existing community resiliency.	The program continues building rapport, trust, and partnerships within the community through outreach and engagement efforts. The program has responded to community traumas such as gun violence, collaborated with local schools to address mental health issues, and offered support and resources to address the community's needs. Program review and observation reflected that the program	Comment(s): 5%	COLA	
Program review results reflected that the program provided essential services to families in a high-need community.	provided essential services to families in a high-need community. Satisfaction surveys reflected a high level of			
Client satisfaction surveys and service observation reflected	satisfaction with the services received.		Budget Trend	
high levels of program satisfaction. Ongoing technical assistance was provided for program implementation. The provider experienced staff vacancies which resulted in low utilization and low numbers served for this cost	The provider experienced staff vacancies which resulted in low utilization and low numbers served for this cost reimbursement contract. The Provider has received	\$510,000		\$570,600

Performance Measurement (PM)

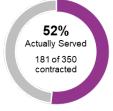
PM Status: All Met

Data Integrity & Fully Measured: Met

reimbursement contract. The vacancies were not resolved.

Utilization





Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

been resolved and an upward trend is anticipated.

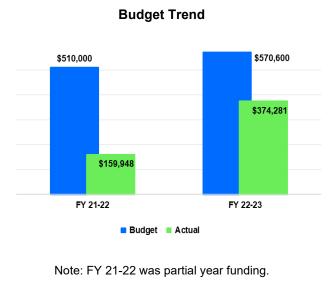
technical assistance from Group Victory and CSC Programs

Manager to address these challenges. The vacancies have

Current Utilization & Numbers To Be Served

Utilization: Technical Assistance Provided

Number to be Served: Technical Assistance Provided



Healing Arts institute of South Florida – HEAL Trauma

Family Support - Healing and Empowering All Living with Trauma (HEAL)



Program Description: The HEAL Trauma programs provide outreach, engagement and navigation services to youth and families impacted by trauma. Trusted and trained community members i.e. Community Mental Health Workers (CMHWs) partner with youth and families to identify needs, access mental health and other services, and build upon existing community resiliency.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23	
Financial & Administrative Monitoring No Findings	VVV

Programmatic Performance

Technical Assistance Provided

Healing Arts Institute of South Florida completed its first full year of operation under the 2021 HEAL Trauma RFP. The program utilized the CMHW model to provide navigation services to children and families impacted by trauma in Central East Broward County, Outreach and engagement activities were provided to increase access to services and grow existing community resiliency.

Program review reflected initial challenges with staff turnover and program implementation. However, once fully staffed the program was able to implement all program components. Client satisfaction surveys and service observation reflected high levels of program satisfaction.

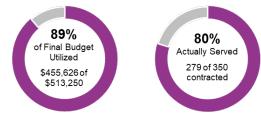
The provider experienced significant staff retention challenges which impacted utilization and numbers served for this cost reimbursement contract.

Performance Measurement (PM)

PM Status: All Met

Data Integrity & Fully Measured: Met

Utilization



*Final Budget Utilized donut includes fiscal sponsor.

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

Technical Assistance Provided

Healing Arts Institute is in its third year providing services under the 2021 HEAL Trauma RFP. All of the HEAL programs were right-sized to serve 250 in FY23/24.

The program continues to work on establishing community awareness of services and building community trust. The program actively participates in community events to promote the program and build community connections. Program review and observation reflected that the program provided essential services to families in a high-need community. Satisfaction surveys reflected a high level of satisfaction with services received.

This cost reimbursement program is on track for utilization; numbers to be served are increasing as community awareness and trust grows. The program is receiving technical assistance from Group Victory and CSC Programs Manager for program implementation.

Performance Measurement (PM)

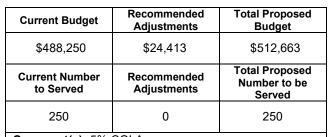
PM Status: On Track

Data Integrity & Fully Measured: Met

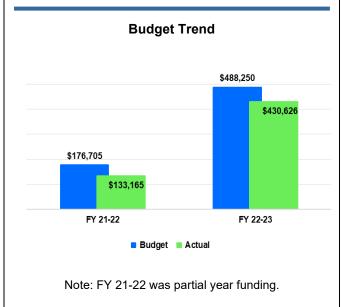
Current Utilization & Numbers To Be Served

Utilization: On Track

Number to be Served: On Track



Recommendations for Fiscal Year 24/25



Memorial Healthcare System - HEAL Trauma

Family Support – Healing and Empowering All Living with Trauma (HEAL)



Program Description: The HEAL Trauma programs provide outreach, engagement and navigation services to youth and families impacted by trauma. Trusted and trained community members i.e. Community Mental Health Workers (CMHWs) partner with youth and families to identify needs, access mental health and other services, and build upon existing community resiliency.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23
Financial & Administrative Monitoring VVV
Programmatic Performance Technical Assistance Provided
Memorial Healthcare System completed its first full year of operation under the 2021 HEAL Trauma RFP. The program utilized the CMHW model to provide navigation services and site-based wellness services at two churches to children and families impacted by trauma in Southeast Broward.
Additionally, outreach and engagement activities were provided to community members to increase access to mental health services and build upon existing community resiliency. Program review results reflected that the program provided essential services to families in a high-need community. Client satisfaction surveys and service observation reflected high levels of program satisfaction.
The provider experienced significant staff retention challenges which impacted utilization and numbers served for this cost reimbursement contract.
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met
Utilization
84% of Final Budget Utilized \$537,973 of 84% Actually Served 222 of 350
\$638,400 contracted

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance Performing Well

Memorial Healthcare System is in its third year providing

Memorial Healthcare System is in its third year providing services under the 2021 HEAL Trauma RFP. All of the HEAL programs were right-sized to serve 250 in FY23/24.

The program continues to work on establishing community awareness of services and building community trust. The program actively participates in community events and uses these opportunities to market the program and build community connections. The program has responded to community traumas, such as deaths by gun violence, flooding, and home destruction, by immediately deploying staff to offer support and linkages to ongoing services. Program review and observation reflected that the program provided essential services to families in a high-need community. Client satisfaction surveys and service observation reflected high levels of program satisfaction.

This cost reimbursement program is on track for utilization; numbers to be served are increasing as community awareness and trust grows. The program is receiving programmatic support from Group Victory.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

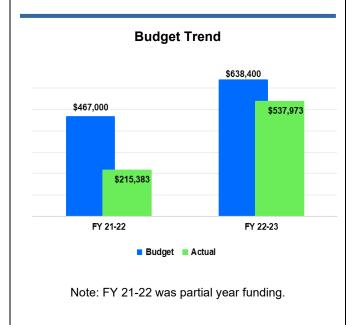
Current Utilization & Numbers To Be Served

Utilization: On Track

Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
\$638,400	\$31,920	\$670,320
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
250	0	250

Recommendations for Fiscal Year 24/25



Mental Health America of Southeast Florida – HEAL Trauma

Family Support - Healing and Empowering All Living with Trauma (HEAL)



Program Description: The HEAL Trauma programs provide outreach, engagement and navigation services to youth and families impacted by trauma. Trusted and trained community members i.e. Community Mental Health Workers (CMHWs) partner with youth and families to identify needs, access mental health and other services, and build upon existing community resiliency.

Current Fiscal Year 23/24

esiliency.
Prior Fiscal Year 22/23
Financial & Administrative Monitoring No Findings
Programmatic Performance Technical Assistance Provided
Mental Health America of Southeast Florida completed its first full year of operation under the 2021 HEAL Trauma RFP. The program utilized the CMHW model to provide navigation services to children and families impacted by

first full year of operation under the 2021 HEAL Trauma RFP. The program utilized the CMHW model to provide navigation services to children and families impacted by trauma in Northeast Broward County. Outreach and engagement activities were provided to increase access to mental health services and grow existing community resiliency.

Program review reflected service delivery was on track, with technical assistance provided to improve client recruitment and engagement and program implementation. The provider was receptive to feedback and implemented strategies for improvement. Client satisfaction surveys and observation reflected high levels of program satisfaction.

The program experienced low referrals and significant staff recruitment and retention challenges, resulting in low utilization and numbers served for this cost-reimbursement contract.

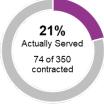
Performance Measurement (PM)

PM Status: All Met

Data Integrity & Fully Measured: Met

Utilization





Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance 🗸

44

Technical Assistance Provided

Mental Health America of Southeast Florida is in its third year providing services under the 2021 HEAL Trauma RFP. All of the HEAL programs were right-sized to serve 250 in FY23/24.

Program review reflected that the program provided services to families in a high-need community. Client satisfaction surveys reflected satisfactory levels of program satisfaction.

This cost reimbursement program is on track for utilization; numbers to be served are expected to increase as community awareness and trust grows. The program is receiving technical assistance from Group Victory and CSC Programs Manager to assist in supervision and appropriate utilization of Flex Funds.

Performance Measurement (PM)

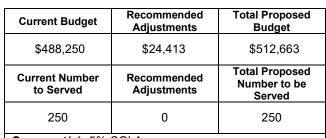
PM Status: On Track

Data Integrity & Fully Measured: Met

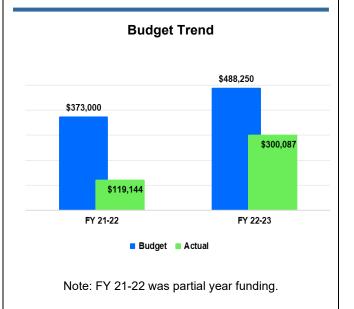
Current Utilization & Numbers To Be Served

Utilization: On Track

Number to be Served: Technical Assistance Provided



Recommendations for Fiscal Year 24/25



Smith Mental Health Associates, Inc. - HEAL Trauma

Family Support - Healing and Empowering All Living with Trauma (HEAL)



Program Description: The HEAL Trauma programs provide outreach, engagement and navigation services to youth and families impacted by trauma. Trusted and trained community members i.e. Community Mental Health Workers (CMHWs) partner with youth and families to identify needs, access mental health and other services, and build upon existing community resiliency.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23 Financial & Administrative Monitoring No Findings

Programmatic Performance
Technical Assistance Provided

existing community resiliency.

Smith Community Mental Health Associates completed its first full year of operation under the 2021 HEAL Trauma RFP. The program utilized the CMHW model to provide navigation services to children and families impacted by trauma in Central East Broward County. Outreach and engagement activities are provided to community members to increase access to mental health services and grow

Program review reflected that the program provided essential services to families in a high-need community. Client satisfaction surveys and service observation reflected high levels of program satisfaction.

The provider experienced significant staff retention challenges which impacted utilization and numbers served for this cost reimbursement contract.

Performance Measurement (PM)

PM Status: All Met

Data Integrity & Fully Measured: Met

Utilization





Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

Performing Well

Smith Community Mental Health Associates is in its third year providing services under the 2021 HEAL Trauma RFP. All of the HEAL programs were right-sized to serve 250 in FY23/24.

The program continues to work on establishing community awareness of services and building community trust. The program actively participates in community events and uses these opportunities to market the program and build community connections. The program has responded to community traumas, such as flooding, neighborhood gun violence, and death by suicide, by immediately deploying staff to offer support and linkages to ongoing services. Program review and observation reflected that the program provided essential services to families in a high-need community. Client satisfaction surveys and site observation reflected high levels of program satisfaction.

The provider experienced staff vacancies which resulted in low utilization for this cost reimbursement contract. The vacancies have not been resolved; however, the provider is actively recruiting and is expecting to fill the vacancies soon.

Performance Measurement (PM)

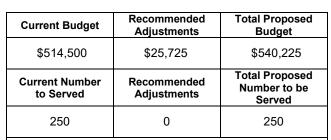
PM Status: On Track

Data Integrity & Fully Measured: Met

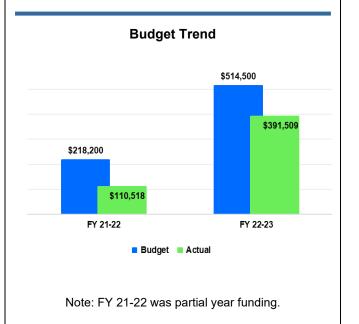
Current Utilization & Numbers To Be Served

Utilization: Technical Assistance Provided

Number to be Served: On Track



Recommendations for Fiscal Year 24/25



Broward Behavioral Health Coalition – Mental Health Partnership





Program Description: This initiative is a funding partnership with the Broward Behavioral Health Coalition to address trauma and ensure gaps in the children's behavioral health system of

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Performing Well	\$500,000	\$0	\$500,000
Broward Behavioral Health Coalition completed its fifth year under CSC funding. BBHC oversees the delivery of county-	This is the sixth year of an evolving partnership with Broward Behavioral Health Coalition to address trauma and	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
wide behavioral health services. The services CSC funds nclude individual and family trauma-focused therapy, group	ensure gaps in the children's behavioral health system of care are identified and filled with a diverse array of services.	185	0	185
counseling including grief support, outreach, case management, psychiatric evaluations, and non-traditional therapy which includes healing through the arts to support all youth and families who need trauma-focused services. Services also include Community Mental Health Worker	The program provides a menu of clinical services to address trauma and supports the HEAL Trauma initiative, including funding for Community Mental Health Worker (CMHW) training.	Comment(s): Lev	ei Funding	
raining and a 500-hour practicum in support of the HEAL Frauma RFP.	In January 2024, the Council approved the expansion of case management services to service children with private insurance, whose case management needs are not covered,			
Utilization and numbers served were lower than contracted because CSC's funding is utilized when state funding or other funding is unavailable to expeditiously enroll children and families into mental health services. If alternative funding is available, services are billed to the other funder.	and children and families connected to BBHC but not covered through Medicaid or BBHC funding because they do not have a diagnosis to receive case management and navigation services.		Budget Trend	
Performance Measurement (PM) PM Status: All Met	Utilization is low due to CSC being the payor of last resort. Program is on track for numbers served.	\$500,000	\$500,000 \$500,000	\$500,000
Data Integrity & Fully Measured: Met	Performance Measurement (PM) PM Status: On Track			
Utilization	Data Integrity & Fully Measured: Met	\$210.387	\$284,523 \$284,523	9,426
48% of Final Budget Utilized Actually Served	Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided	\$210,367		
\$235,551 of \$500,000 97 of 265 contracted	Number to be Served: On Track	FY 19-20	FY 20-21 FY 21 Budget Actual	-22 FY 22-23

Center for Mind Body Medicine

Family Support - Trauma



Program Description: Center for Mind Body Medicine (CMBM) provides training and supervision for individuals facilitating youth and/or adult Mind-Body Skills Groups throughout the county. CMBM provides supervision for individuals receiving their certification in the facilitation of the groups and offers individuals the opportunity to become faculty through CMBM, where they can train others.

they can train others.	O.,,,,,,,, Fig. and Value 20/04	D	dations for Figure	LV04/05
Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	II Year 24/25
Financial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Not Applicable	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$45,000	-\$45,000	\$0
Center for Mind Body Medicine (CMBM) continued to provide ongoing training and supervision for individuals	Center for Mind Body Medicine (CMBM) is in its sixth year of providing ongoing training and supervision for individuals	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
facilitating youth and/or adult Mind-Body Skills Groups throughout the county. Positive feedback related to the	facilitating youth and/or adult Mind-Body Skills Groups throughout the county. Additionally, CMBM has established	Not Applicable	Not Applicable	Not Applicable
training and CMBM skills included its versatility, ease of use, effectiveness, and ability to transcend differences such as age, race, gender, and physical ability.	a local leadership group to support facilitators and ensure the long-term sustainability of this model.	Comment(s): Prog	gram Sunsets on 9/3	30/24.
Performance Measurement (PM) PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable	Thus far, five individuals have been certified, with an additional four to be certified by the end of the fiscal year. Additionally, four individuals have participated in the			
Utilization	Participant Training Program and will attend the Advanced Training Program in June 2024 before receiving supervision.			
Not Applicable	In alignment with long-term sustainability, this funding will sunset and move to the CSC training collaborative to allow certified CMBM facilitators through the Mindfulness cadre to run Mind Body skills groups throughout the county.		Budget Trend	
			\$142,750	0
	Performance Measurement (PM) PM Status: Too soon to measure	\$112,806	122,000	\$122,000
	Data Integrity & Fully Measured: Not Applicable	112,000		
	Data mognity at any modelical metry penedation		\$99,950	
	Current Utilization & Numbers To Be Served			
	Utilization: On Track			
	Number to be Served: Not Applicable	\$26,000	\$: 	35,100 \$22,400
		FY 19-20	FY 20-21 FY 21-	-22 FY 22-23
			■ Budget ■ Actual	

Jewish Adoption and Foster Care Options, Inc.

Family Support - Trauma



7 11				Our Focus is Our Children.
	Center is a nationally recognized resiliency center that provides me both Marjory Stoneman Douglas HS and Westglades MS and			
Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$479,798	\$23,990	\$503,788
JAFCO completed its fifth year of operating the Eagles'	JAFCO, Inc. is in its sixth year providing services at Eagles'	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
Haven Community Wellness Center. The program provides navigation and wellness services to students, staff, first responders, and their families from both Marjory Stoneman	Haven Community Wellness Center which has developed into a nationally recognized resiliency center offering support to other communities that have experienced mass	175 Navigation 725 Wellness	0	175 Navigation 725 Wellness
Douglas (MSD) and Westglades Middle School. Provider	shootings.	Comment(s): 5%	COLA	
established a satellite site at the courthouse to support the victims and families during the trials related to MSD. Provider staff also assisted in numerous walk-throughs of	The program provides navigation and wellness services to students, staff, first responders, and their families from both			
the 1200 building at MSD to provide support to all who participated. Staff shared their expertise with communities	Marjory Stoneman Douglas HS and Westglades MS and other community members affected by trauma.			
across the nation experiencing similar tragedies.	Florida Legislature included \$600K in the state budget for FY 23/24; however, at the time of this printing, the Governor			
Program review reflected quality service delivery with essential navigation and engaging wellness services to	has not yet signed the budget.		Budget Trend	
youth and families in the MSD community. Satisfaction surveys reflected a high level of satisfaction with services	Performance Measurement (PM) PM Status: On Track			
received. Utilization was lower than expected due to staff vacancies	Data Integrity & Fully Measured: Met	\$1,056,925 \$ ²	1,056,925 \$1,056,92	5

Utilization was lower than expected due to staff vacancies. Vacancies have not been resolved.

Performance Measurement (PM)

PM Status: All Met

Data Integrity & Fully Measured: Met

Utilization

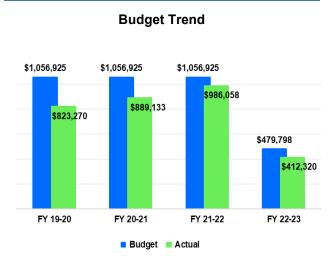




Current Utilization & Numbers To Be Served

Utilization: On Track

Number to be Served: On Track



Note: Federal AEAP pass-through ended in FY 21-22. State funding has gone directly to JAFCO since FY 22-23.

Junior Achievement of South Florida

Family Support - Trauma



Program Description: The Junior Achievement of South Florida Mental Wellness Leverage Program is designed to integrate mental health and wellness knowledge and resources for 5th graders and careers in mental health for 8th graders throughout the County.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Not Applicable	Programmatic Performance	\$100,000	\$0	\$100,000
Junior Achievement of South Florida was approved for a leverage with the Farris Family Foundation to address youth	Junior Achievement of South Florida is in its first full year of services with their Leverage Mental Wellness program. This	Current Number to Served	Recommended Adjustments	Number to be Served
mental health awareness in 22/23. The design of the storefronts in BizTown and Finance Park began in August	program offers a unique opportunity to help create awareness of community resources, empower young people	45,000	0 er contract renewal	45,000
Performance Measurement (PM) PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable Utilization	with the information they need to access mental health services, and helps them explore and consider the opportunities for a successful career in the mental health field. Students with positive mental health can build relationships more effectively, make decisions, and work together. These positive effects support the individual student and help them to become healthy, productive	, ,	everage and clarifica	tion of contract
Not Applicable	adults.			
	Technical assistance is being provided to clarify contract expectations.		Budget Trend	
	Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Not Applicable		\$20,060	
	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track		\$19 ,	364
			FY 22-23	
			■ Budget ■ Actual	

Child Welfare Supports

Results Based Accountability FY 24/25

GOAL

Increase the number of children living in safe and nurturing families.

RESULT

Children live in stable and nurturing families.

CHILD WELFARE SUPPORTS PROGRAMS

Adoption

- Supports programs that recruit adoptive families for children coming out of the foster care system.
- Programs allow CSC to claim Federal IV-E reimbursement.

Legal Supports (LS)

- Provide legal advocacy and support for children/youth in the dependency system to reduce length of stay in out-of-home care.
- Legal services to youth with, or at risk for, involvement in both delinquency and dependency systems to help improve life outcomes.
- A legal helpline to connect the community with delinquency diversion education and Failure to Appear support.
- Program allows CSC to claim Federal IV-E reimbursement.

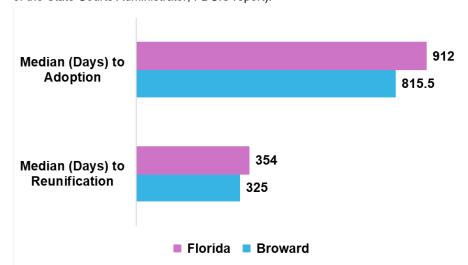
INDICATORS OF COMMUNITY NEED

- 322 Broward children had a primary goal of adoption as of 2/7/2024 (compared to 280 on 1/26/2023), 192 (59.6%) were confirmed to be free for adoption. (Source: FSFN CARS Report, 2/6/24).
- 128 children are available for adoption and identified to a family as of 1/1/2024, roughly 25 are in the visiting phase of the adoption process (this number changes throughout the year) (Source: ChildNet).
- In SFY 22/23, Broward County met and surpassed its adoption goal for the first time since the pandemic by reaching 207.5* total adoptions with a goal of 196 with (ChildNet). Note- * Broward County's children adopted in another county in FL or if another FL county's child adopted in Broward they are valued at .5 credit.
- In FY 23/24 (through March 2024) there were 1,000 children in the child welfare system under ChildNet's supervision and Legal Aid in Broward County provided legal representation to 624 children. (Source: Legal Aid Service of Broward County request 3/25/24).

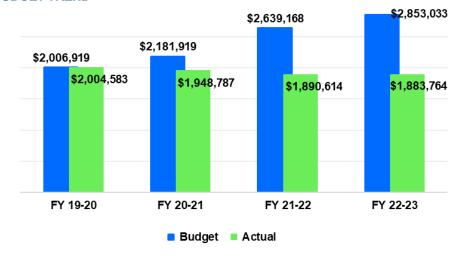
Children's Services Council of Brownd County Our Focus to Our Children

COMMUNITY DATA STORY

In SFY 22/23, the median number of days to finalize an adoption and the median number of days to reunification was lower in Broward County compared to the State. (Source: Office of the State Courts Administrator, FDCIS report).



BUDGET TREND



Forever Family - Gialogic Production

Child Welfare Supports – Adoption Campaign



Program Description: Forever Family uses the power of broadcast media to help children and teens in foster care find permanent, loving homes by sharing their stories across television stations throughout Broward County and Florida at-large.

Prior Fiscal Year 22/23 **Current Fiscal Year 23/24** Recommendations for Fiscal Year 24/25 Financial & Administrative Monitoring Financial & Administrative Monitoring Total Proposed Recommended **Current Budget** No Findings Too soon to measure Adjustments Budget **Programmatic Performance** Programmatic Performance | | | | | | | \$189.263 \$0 \$189.263 Performing Well Performing Well Total Proposed **Current Number** Recommended Number to be In FY 22-23, Forever Family continued to feature Broward As in previous years, Forever Family continues to feature to Served Adjustments Served County children available for adoption on television stations Broward County children available for adoption in Broward, in Dade/Broward/ Monroe/Fort Myers/Naples (NBC 6 & NBC 52 Segments 0 52 Segments the West Coast of Florida, Orlando, Palm Beach, and out-of-2, which are funded by CSC), with bonus runs in Tampa (10 state television markets. Forever Family also supports Comment(s): Level Funding Tampa Bay), Central Florida (WFTV), Palm Beach/Treasure National Adoption Day events. With the resumption of in Coast (CBS 12), and Jacksonville (CBS 47/FOX 30). person events, Forever Family also partners with the CSC to provide event media coverage for the Broward AWARE Forever Family continued to be a main participant in Family Fun and Resource Fair and promote educational National Adoption Day activities. This year, there were campaigns such as Child Abuse Prevention and Human specials on Child Safety; Foster Care Recruitment; Mentor Trafficking Awareness. Recruitment; Youth with Lived Experience; Successful hardto-place adoptions stories: Swim Safety and the CSC Youth Performance Measurement (PM) Summit. In addition, an average of 15 TV commercials per PM Status: On Track week were aired that highlighted CSC's sponsorship of **Budget Trend** Data Integrity & Fully Measured: Not Applicable Forever Family and the long-standing partnership between the two organizations. Current Utilization & Numbers To Be Served \$180.250 \$180.250 \$180.250 \$189,263 **Utilization:** On Track In FY 22/23 it generated \$83,156 in Title IV-E \$180,250 \$180,250 \$180,250 \$189,263 Number to be Served: On Track reimbursements. Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Not Applicable Utilization 100% FY 19-20 FY 20-21 FY 21-22 FY 22-23 of Final Budget Utilized 263 Budget Actual \$189,263 of Forever Family \$189,263 seaments aired

Heart Gallery of Broward County

Child Welfare Supports – Adoption Campaign



Program Description: Heart Gallery of Broward County provides innovative programs that help promote the adoption and enrichment of Broward's foster children and is the lead agency for National Adoption Day (NAD) in Broward.

Prior Fiscal Year 22/23 **Current Fiscal Year 23/24** Recommendations for Fiscal Year 24/25 Financial & Administrative Monitoring Financial & Administrative Monitoring Total Proposed Recommended **Current Budget** No Findings Too soon to measure **Adjustments** Budget Programmatic Performance Programmatic Performance | | | | | | | \$57.094 \$23.546 \$80.640 Performing Well Performing Well Total Proposed **Current Number** Recommended Number to be The Heart Gallery of Broward (HGOB) continued to be the In November 2023, National Adoption Day resulted in 16 to Served Adjustments Served lead agency responsible for National Adoption Day in families adopting 24 children, one of which was a youth 4 Photo Shoots 8 Photo Shoots 12 Photo Shoots Broward County during which 26 adoptions were finalized. featured in a Heart Gallery. 4 HeART Days 6 HeART Days 2 HeART Days In addition, the Provider sponsored various events, Comment(s): 5% COLA and Add Reinvestment of Title The organization added a part-time Programs Coordinator including: 1. Dave and Busters outing; 2. Christmas Cheers IV-E Funding for services in FY 22/23. and Director of Programs, increasing the team capacity. Party - a celebration held in collaboration with the Greek Heart Gallery continues to engage various community Orthodox Church in Hollywood; 3. Holiday in February with partners and secure agreements to enhance the lives of the Young Lawvers Section of Broward: 4. Xtreme Action children while they await their forever families. Florida Park event for prospective adoptive families and foster Power and Light is providing funding for a Pre-adoptive teens; 5. Photo Scavenger Hunt; 6. Back to School Teen Support group to assist teens with adoption readiness Drive/Shopping Spree - foster youth were able to shop for and get support from peers with lived experience. their back-to-school clothes and shoes. Children received a \$500 Amex gift card to use any store in the mall; 7. Back to The reinvestment of Title IV-E funds in FY24/25 will support School - Salon Day- youth were able to choose their own **Budget Trend** more community outreach events, increase heart gallery salon services to prepare for back to school. displays, and increase HeART Days. Start an adoption home study fund to help facilitate the adoption process and In FY 22/23 it generated \$20,691 in Title IV-E \$44.851 \$44.851 \$44.851 \$47,094 bring more families to the Heart Gallery and our youth. reimbursements. \$44.851 \$44.851 \$44.851 Performance Measurement (PM) Performance Measurement (PM) PM Status: All Met PM Status: On Track Data Integrity & Fully Measured: Not Applicable Data Integrity & Fully Measured: Not Applicable

100% of Final Budget Utilized \$47.094 of \$47,094

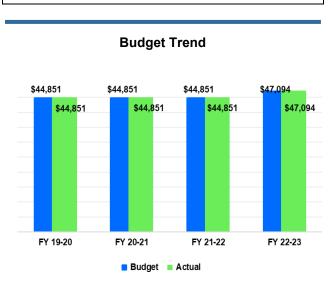
Utilization

Broward children featured in the Gallery

Current Utilization & Numbers To Be Served

Utilization: On Track

Number to be Served: On Track



Legal Aid Services of Broward County, Inc.

Child Welfare Supports - Legal Supports Program



Program Description: The Legal Supports Program provides legal advocacy and support to children/youth in the dependency system to reduce the length of stay in out-of-home care, as well as youth with, or at risk of, involvement in both delinquency and dependency systems to improve life outcomes.

Prior Fiscal Year 22/23 Recommendations for Fiscal Year 24/25 **Current Fiscal Year 23/24** Financial & Administrative Monitoring Financial & Administrative Monitoring **Total Proposed** Recommended **Current Budget** No Findings Too soon to measure Adjustments Budget **Programmatic Performance Programmatic Performance** \$130.834 \$2.747.510 \$2.616.676 Performing Well Performing Well **Total Proposed Current Number** Recommended Number to be Legal Aid Service of Broward County, Inc. completed its Legal Aid Service of Broward County, Inc. is in its fifth year to Served Adjustments Served fourth year of providing services under the 2019 Legal providing services under the 2019 Legal Supports RFP. A 800 Unduplicated 800 Unduplicated Supports RFP. The program provided legal advocacy Title IV-E contract with DCF allows CSC to claim Federal Youth 550 Callers Youth 550 Callers IV-E reimbursement. The DCF contract continues through services to youth in the dependency and/or delinquency Comment(s): 5% COLA Utilizing Title IV-E systems. Additionally, the program offered a legal helpline FY24/25, therefore the contract with Legal Aid is Reimbursement. to address legal questions. Program review and service recommended to be extended to align with DCF. observation reflected quality service delivery. Client Program review and service observations reflected high satisfaction surveys and service observation reflected high levels of program satisfaction. levels of program satisfaction. Utilization was lower than expected due to staff vacancies. However, they did an Cost of living and higher-paying employers impacted staff excellent job of serving children and families using a hybrid recruitment and retention. During this contract term, this service model, resulting in a high number served. provider requested an amendment to eliminate 3 attorney and 1 legal specialist position which have been vacant for CSC received \$389,059 in Title IV-E reimbursement for the **Budget Trend** over 2 years. This funding was utilized to support higher legal representation of youth in the dependency system of salaries for existing staff, and increased salaries for vacant care. The Title IV-E dollars are reinvested in this contract attorney positions, and is expected to improve staff contingent upon ongoing dependency system needs, recruitment and retention.

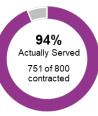
Performance Measurement (PM)

PM Status: 5 of 6 Met. 1 Did Not Meet Data Integrity & Fully Measured: Met

Utilization

63% of Final Budget Utilized \$1.647.407 of \$2.616.676

additional attorneys.



continued program success, and the agency's ability to hire



Performance Measurement (PM)

PM Status: 4 of 6 On Track. 2 Not On Track for

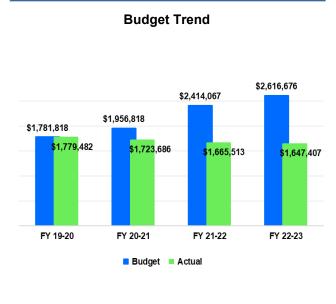
crossover youth.

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: Projected to be on track after amendment.

Number to be Served: On Track



Economic Self-Sufficiency

Results Based Accountability FY 24/25

Children's Services Council of Broward County Our Focus is Gur Children

GOAL

Reduce economic deprivation risk factors by increasing prosperity.

RESULT

Children live in safe and supportive communities.

PROSPERITY PROGRAMS

Food Security Initiatives

 The CSC funds year-round hunger relief programs aimed at reducing food insecurity among children and families in Broward. The variety of approaches ensures the food supports reach deep into the communities most in need.

VITA/EITC

This initiative promotes prosperity by educating people in low-income communities about the Earned Income Tax Credit (EITC), the most effective Federal antipoverty tax program, and supports the Volunteer Income Tax Assistance (VITA) program which provides no-cost tax preparation and financial literacy coaching from trusted, IRS-trained volunteers.

Housing

 CSC funds homelessness prevention and support initiatives, which includes day respite, outreach and navigation services to homeless families or those at-risk of homelessness.

INDICATORS OF COMMUNITY NEED

- 8.6% of Broward residents did not have a reliable source of food (Florida Charts, 2021).
- In the third quarter of 2023, the median asking price for rent was \$2,500 compared to the actual lease price median of \$2,200 (Source: Broward County Rental Market Velocity Report).
- As of January 2024, the median listing price for housing in Broward was \$427.7k, a 7.2% decrease from February 2023 (RealtyTrac, 2024).
- Housing cost burden has a wide-ranging negative impact on well-being including food insecurity and difficulty paying bills (Shamsuddin, S. & Campbell, C., 2021).
- 85% of the tax forms processed by CSC's VITA program qualified for the Earned Income Tax Credit (VITA-EITC 22/23 Report, HUF).

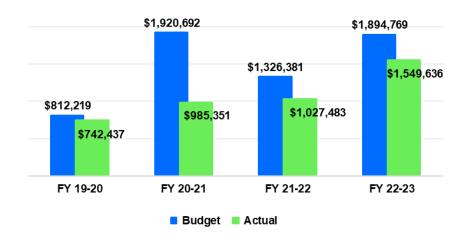
COMMUNITY DATA STORY

Since 2021 a higher percent of Broward County residents have been receiving Cash Assistance or Food Stamps than the average rate for the State (Florida Charts, 2022).





BUDGET TREND



Community Enhancement Collaboration, Inc. Economic Self-Sufficiency - Hunger





Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$267,852	\$13,393	\$281,245
Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) completed their first contracted year under the	FLIPANY is in its second of five years providing services under the 2022 Food Insecurity Mitigation procurement.	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
Food Insecurity Mitigation RFP. They offered weekly food distributions at three locations - Deerfield Beach Middle and	They operate three food pantry sites - Deerfield Beach Middle and High Schools to provide at-risk students and	140 Families	0	140 Families
High School and Nina's Place at Zion Lutheran Church. Through a collaborative effort with Feeding South Florida and Farm Share, the program provided food support to families who were encouraged to register for distributions by scanning a QR code but, walk-ins were also allowed. During the summer, operations were maintained only at Nina's Market and Deerfield Beach Middle School. CSC funding was critical in supporting the logistics of the food distributions and supplementing resources when there were	their families access to fresh, healthy foods and Nina's Place at Zion Lutheran Church. Additionally, as a USDA unaffiliated sponsor, FLIPANY provides healthy meals for afterschool programs at 12 sites making the service possible after the previous provider resigned their obligations. Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met	Comment(s): 5%		
shortfalls in donations.	Current Utilization & Numbers To Be Served		Budget Trend	
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	Utilization: On Track Number to be Served: On Track		\$145,000	913
99% of Final Budget Utilized \$143,913 of \$145,000			FY 22-23 Budget Actual	

FLIPANY

Economic Self-Sufficiency – Hunger - Leverage



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
Financial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Not Applicable	Programmatic Performance	\$87,576	\$0	\$87,576
Program not yet created.	FLIPANY has become Broward UP's Community Food and	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
Performance Measurement (PM)	Nutrition Provider as part of the Broward UP Promise Neighborhood project. The Broward UP program requires a 1 to 1 match from a local government funder to receive its	600 Students	0	600 Students
PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable	funding. CSC has had a long-standing relationship with FLIPANY and was asked to be a leverage funder. The	. ,	er contract renewal gent upon leverage fo	unding.
Utilization Not Applicable	Broward UP Nutrition Program will have three components: 1) Increase access to food resources by establishing and operating food distribution locations; 2) Provide weekly food resources to youth and their families within the targeted Broward County communities; 3) Provide opportunities for youth, their families, and local community members to			-
	participate in nutrition education programming. It incorporates food distribution access points serving youth and their families within the targeted geographic region of the Broward UP Promise Neighborhood Project. The program is a three-year commitment from CSC contingent on the continuation of the Broward UP Federal Grant.	Budget Trend No Historical Trend, Not Applicable.		plicable.
	Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Too soon to measure		, .	•
	Current Utilization & Numbers To Be Served Utilization: Too soon to measure Number to be Served: Too soon to measure			

Harvest Drive – Children Helping Children

Economic Self-Sufficiency - Hunger



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	l Year 24/25	
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$84,096	\$4,205	\$88,301 Total Proposed
The Harvest Drive completed their first contracted year under the Food Insecurity Mitigation RFP. Students from	Harvest Drive is in its second of five years providing services under the 2022 Food Insecurity Mitigation	Current Number to Served	Recommended Adjustments	Number to be Served
public and private schools, churches, temples, and neighborhoods held food drives and supplied the Harvest	procurement. The agency continues to provide food through the Harvest Helping Hands Food and Box Program and	1,125 Families Comment(s): 5%	0	1,125 Families
Drive with non-perishable food that was distributed to households in need. In addition to helping others, the purpose of the drives has been to provide philanthropic experiences for youth and show them how their volunteer efforts can make a difference in the lives of others. Harvest Drive's annual Thanksgiving Drive served 1,261 households of the total 2,613 served during the year. Throughout the year, food bags were distributed with the	clothing through the Harvest Drive Boutique. These are distributed to families by community agencies and Broward County Public School Social Workers, as well as through CSC-sponsored community events. The agency hosted their annual Thanksgiving Drive where they served 963 families. They will also support the annual Spring into Health Fair in April 2024.			
support of school social workers under the Harvest Helping Hands Food Bag and Box Program. The team also launched the Harvest Drive Boutique which, in addition to food bags, provided donated clothing, shoes, and other	In 2023 fewer families were served because one less school site was available for the drive. For the 2024 Thanksgiving season, more sites will be contracted to increase family distribution numbers.		Budget Trend	
essentials for families.	Performance Measurement (PM) PM Status: On Track		\$78,65	50
Performance Measurement (PM) PM Status: All Met	Data Integrity & Fully Measured: Met			
Data Integrity & Fully Measured: Met	Current Utilization & Numbers To Be Served			
Utilization	Utilization: On Track Number to be Served: On Track			
100% of Final Budget Utilized \$78,650 of			FY 22-23 Budget Actual	
\$78,678				



Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance	\$313,099	\$15,655	\$328,754
LifeNet4Families (LN4F) completed their first contracted year under the Food Insecurity Mitigation RFP. They have	LifeNet4Families is in its second of five years providing services under the 2022 Food Insecurity Mitigation	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
been providing services to the hungry and homeless in	procurement. The program facilitates meal and food box	500 Families	0	500 Families
Broward County since 1985. LN4F partners with other local community agencies to expand their reach and access to the hungry and homeless. CSC funding has afforded the agency the ability to provide families boxes of food through LN4F's pantry and food distributions. The agency also supported the homeless by providing hygiene care kits, clothing, and shoes when possible and by providing other supports such as housing assistance and mail collection. LifeNet4Families was a welcome feature at the Spring Health Fair in April, where their pop-up event distributed shelf-stable goods, produce, juices, and dairy items to event patrons. During the summer, out-of-school boxes were provided to children and their families, which contained pull-tab meals that children could easily prepare themselves (i.e., cereal, instant oatmeal, canned meat, etc.). Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	pick-up Mondays through Saturdays at distribution sites in historically underserved areas with a high prevalence of poverty. Demonstrating the true spirit of a community collaborative, LN4F supported the Winter Fest event at Markham Elementary in December by providing 250 bags of food to satisfy a last-minute request. Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track	Comment(s): 5%	Budget Trend \$300,000	,231
Utilization				
100% of Final Budget Utilized \$299,231 of \$300,000			FY 22-23 ■ Budget ■ Actual	

South Florida Hunger Coalition – Mobile School Pantry





Prior Fiscal Year 22/23	Current Fiscal Year 23/24 Recommendations for Fi		Recommendations for Fiscal Yea		Current Fiscal Year 23/24 Recommendations for Fiscal Yea	
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget		
Programmatic Performance	Programmatic Performance Performing Well	\$282,882	\$33,832	\$316,714		
Mobile School Pantry Program (MSP) under the umbrella of	Mobile School Pantry (MSP) is in its second year of five	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served		
the South Florida Hunger Coalition completed their first contracted year under the Food Insecurity Mitigation RFP. MSP mitigated child hunger in Broward County through the	years providing services under the 2022 Food Insecurity Mitigation procurement. MSP offers a farmer's market-style shopping program that provides free fresh, nutritious food to	900 Unduplicated Families	0	900 Unduplicated Families		
monthly provision of nutritious food to children and their families from thirteen Title I Schools at six distribution sites. Families "shopped" for their items at the market-style setup	families at six Title I schools. MSP was a food partner for the 2024 Broward AWARE campaign.	Comment(s): To a and Add a 5% COI	nnualize an addition _A.	nal 150 families		
and had access to fresh fruits and vegetables as well as up to 10 nonperishables, bread, and dairy products. The distribution sites were staffed by volunteers through	This contract was increased in March to add 150 Families from Dania and Bethune Elementary Schools.					
HandsOn Broward and various colleges and high schools. Performance Measurement (PM)	Performance Measurement (PM) PM Status: On Track					
PM Status: All Met Data Integrity & Fully Measured: Met	Data Integrity & Fully Measured: Met		Budget Trend			
Utilization	Current Utilization & Numbers To Be Served Utilization: On Track					
99% 2,914	Number to be Served: On Track		\$240,000			
of Final Budget Utilized \$237,571 of \$240,00 children served 1,566 families served			\$237,	,571		
32.10d						
			FY 22-23			
		■ Budget ■ Actual				
			- suager = neuali			

South Florida Hunger Coalition - Summer BreakSpot

Economic Self-Sufficiency - Hunger



Program Description: The CSC funds year-round hunger relief programs aimed at reducing food insecurity among children and families in Broward.

Prior Fiscal Year 22/23	
Financial & Administrative Monitoring Findings Addressed	
Programmatic Performance Performing Well	
South Florida Hunger Coalition-Summer BreakSpot completed their first contracted year under the Food Insecurity Mitigation RFP. They provided children under the age of 18 lunch and snack five days a week throughout the summer through Meals on Wheels of South Florida. The program was operated through nine super sites - six Housing Authority complexes and three city parks. The focus on literacy was achieved by HandsOn Broward volunteers who conducted weekly book distributions and readings.	
In addition, children received WaterSmart coupons and partook of SWIM Central opportunities to learn water safety skills at community pools. Other enrichment partners included Young At Art, Museum of Discovery & Science, FLIPANY, Colgate Bright Smiles, BSO and Fire Rescue Community Network among others.	
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	
95% of Final Budget Utilized \$143,116 of \$150,000 9 Super Sites 256 children served 15,114 meals distributed	

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

YY

Performing Well

South Florida Hunger Coalition is in its second of five years providing services under the 2022 Food Insecurity Mitigation procurement. In partnership with community partners, Meals On Wheels of South Florida will provide nutritious lunch and snack options to children during the summer weeks.

Current Fiscal Year 23/24

Additionally, the program will provide literacy and other enhancement opportunities to youth to include STEM and Drowning Prevention related activities.

Performance Measurement (PM)

PM Status: Too soon to measure

Data Integrity & Fully Measured: Not Applicable

Current Utilization & Numbers To Be Served

Utilization: Too soon to measure

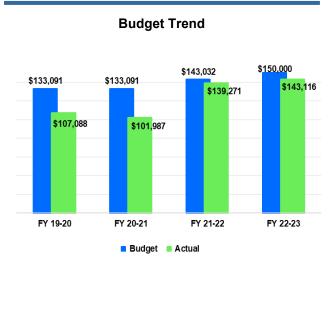
Number to be Served: Too soon to measure

Current Budget	Recommended Adjustments	Total Proposed Budget
\$156,715	\$7,836	\$164,551
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
Not Applicable	0	Not Applicable
Comment(s): Defe	r contract renewal	

Recommendations for Fiscal Year 24/25

Renewal is contingent upon summer performance.

5% COLA



Broward Education Foundation

Economic Self-Sufficiency - Homeless



Program Description: Broward Education Foundation (BEF) collaborates with the Homeless Education and Resource Team (HEART) Department to provide graduating seniors going to college with a dorm package at the annual Senior Send-Off Event.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance	\$17,250	\$0	\$17,250
Each year, Broward Education Foundation (BEF) collaborates with the Homeless Education and Resource	This is the fifth year CSC has matched Broward Education Foundation's (BEF) sponsorship of 25 homeless students.	Current Number to Served	Recommended Adjustments	Number to be Served
Team (HEART) Department to provide graduating seniors going to college with a dorm package at the Senior Send-Off	The "Senior Send Off" celebrates and supports students recognized for rising above the challenges of homelessness,	25	0	25
Event. Since the 2019-20 school year, CSC has matched BEF's sponsorship of 25 homeless students.	who not only graduate from high school but earn their admission into a post-secondary institution.	Comment(s): Lev	el funding	
Performance Measurement (PM) PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable	Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Not Applicable			
Utilization Not Applicable	Current Utilization & Numbers To Be Served Utilization: Too soon to measure			
	Number to be Served: On Track	Budget Trend		
		\$17,250	\$17,250 \$17,250	\$17,250
		\$17,250	\$17,250 \$17	\$17,250
		FY 19-20	FY 20-21 FY 21-	22 FY 22-23
			■ Budget ■ Actual	

HOPE South Florida Homeless Outreach

Economic Self-Sufficiency - Homeless



Program Description: Family Outreach services are designed to engage families experiencing homelessness who may be disconnected and alienated from services and support by meeting them "where they are" in their own environment.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year		l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Correction Plan	\$323,300	-\$323,300	\$0
HOPE South Florida completed its first year providing everage services through the Family Outreach Team. The	HOPE South Florida is in its final year of leverage funding for the Family Outreach Team. This contract leverages a	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
Family Outreach Team engaged families experiencing nomelessness who may be disconnected and alienated	Broward County procurement with contracts sunsetting September 30, 2024.	60	-60	0
rom services and support by meeting them "where they are" in their own environment. Program review reflected that the Family Outreach Team	Program review reflected significant challenges related to documentation, billing/invoicing, staffing structure, and adequate service delivery. The Provider was placed on a	Comment(s): Con	tract sunsets	
provided essential services for families within the homeless continuum of care. The provider experienced significant staff etention and management challenges. These factors led to underutilization and client engagement challenges reflected	Corrective Action Plan. The Provider is having challenges submitting invoices from the four-month contract extension and has not submitted invoices for the renewal contract as of yet. An accurate			
n the performance measure results. Due to these factors, he contract was extended to allow the provider to address challenges and improve performance.	picture of utilization is unclear. Based on program implementation challenges, underutilization is anticipated. Extensive technical assistance is being provided.	Budget Trend		
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	Performance Measurement (PM) PM Status: 1 of 2 On Track. 1 Too soon to measure Data Integrity & Fully Measured: Did Not Meet		\$320,000	
Jtilization	Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided			
13% of Final Budget Utilized 20% Actually Served 12 of 60 7 of 60	Number to be Served: Technical Assistance Provided			
\$41,828 of sale contracted case contracted outreach			\$41,	828
			■ Budget ■ Actual	

Hope South Florida Homeless Support Economic Self-Sufficiency - Homeless



Program Description: The Family Day Respite Center is designed to offer a safe location for homeless families, with access to essential needs and services.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance	\$92,500	\$0	\$92,500
HOPE South Florida completed its third year of leverage	HOPE South Florida is in its fourth year of leverage funding for the Family Day Center which supports homeless families	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
funding for the Family Day Center to support homeless families by providing a weekday respite program. The provider offers case management services and linkage to	(primarily women with children) by providing a weekday respite program.	200	0	200
housing stability resources. The Respite Day Center also addresses essential needs such as laundry facilities, transportation, access to clothing, food, showers, computers, internet access, enrichment activities for children, and telephones.	The program review reflected services are not offered consistently five days a week, but rather by appointment three days per week and walk in two days per week. There were significant gaps in service provision and extensive	Comment(s): Defer contract renewal Renewal is contingent on leverage and successful completion of the Corrective Action Plan.		
Program review reflected that the Family Day Respite Center provided essential services for families within the homeless continuum of care.	technical assistance is being provided. The Provider was placed on a Corrective Action Plan. The Provider is having challenges submitting invoices, so an			
The Provider experienced significant staff retention and management challenges. These factors led to underutilization.	accurate picture of utilization is unclear. Based on program implementation challenges, underutilization is anticipated. Performance Measurement (PM) PM Status: On Track		Budget Trend	\$92,500
Performance Measurement (PM) PM Status: 2 of 3 Met. 1 Did Not Meet	Data Integrity & Fully Measured: Did Not Meet	\$80,500	\$83,623	\$92,500
Data Integrity & Fully Measured: Met Utilization 72% Actually Served Utilized 36 of 50 Actually Served 14 of 50	Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided Number to be Served: Technical Assistance Provided	\$72,843		\$54,489
\$54,489 of \$92,500 contracted case management contracted respite		FY 20-21	FY 21-22 Budget Actual	FY 22-23

Soles4Souls 4Every Kid Economic Self-Sufficiency – Homeless Supports



Program Description: The Soles4Souls' 4EveryKid program is a collaborative effort that provides new, brand name shoes to youth who are facing housing insecurity.

Financial & Administrative Monitoring No Findings Programmatic Performance Performing Well In March 2022, CSC approved a partnership with Soles4Souls (S4S) to provide 600 pairs of shoes for the Back to School Extravaganza as well as the HEART program Senior Send Off, supporting youth who are housing insecure. Subsequently, a community meeting was convened that included Broward County Public Schools social workers, representatives from the HEART program, Rick Case Automotive. The Castle Group, CSC, and others, taunched S4S: 4'EveryKid program, alming to provide new, brand name shoes to youth who are facing housing insecurity. The collaborative was seeded with a \$25,000 year commitment for a period of five years from the Rita Case Automotive Group for a total of \$125,000 and a request for additional partners to contribute \$25,000 and additional partners to contribute boward a \$500,000 five-year goal to outlife (£250 students per year over five years. CSC committed to contribute \$25,000 In FY 22/23 through 4EveryKid, 4,755 kids experiencing homelessness and housing insecurity were provided with new shoes and socks, 98% of students said they felt more confident in their new shoes. Performance Measurement (PM) PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable Data Integrity & Fully Measured: Not Applicable Data Integrity & Fully Measured: Not Applicable Secondary of the Program of the	Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
Utilization Not Applicable	Financial & Administrative Monitoring No Findings Programmatic Performance Performing Well In March 2022, CSC approved a partnership with Soles4Souls (S4S) to provide 600 pairs of shoes for the Back to School Extravaganza as well as the HEART program Senior Send Off, supporting youth who are housing insecure. Subsequently, a community meeting was convened that included Broward County Public Schools social workers, representatives from the HEART program, Rick Case Automotive, The Castle Group, CSC, and others, launched S4S' 4EveryKid program, aiming to provide new, brand name shoes to youth who are facing housing insecurity. The collaborative was seeded with a \$25,000 a year commitment for a period of five years from the Rita Case Automotive Group for a total of \$125,000 and a request for additional partners to contribute toward a \$500,000 five-year goal to outfit 6,250 students per year over five years. CSC committed to contribute \$25,000 annually for five years beginning in FY 21/22, for a total of \$125,000. In FY 22/23 through 4EveryKid, 4,755 kids experiencing homelessness and housing insecurity were provided with new shoes and socks. 98% of students said they felt more confident in their new shoes. Performance Measurement (PM) PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable Utilization	Financial & Administrative Monitoring Too soon to measure Programmatic Performance Performing Well Soles4Souls (S4S) is in its third year of a five-year community partnership contract that provides 1,250 pairs of new athletic shoes and 2,500 pairs of new Bombas socks to children experiencing homelessness in Broward County. CSC staff joined Soles4Souls on March 20, 2024, at Broward Estates Elementary School to provide shoes and socks to hundreds of local students. Performance Measurement (PM) PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable Current Utilization & Numbers To Be Served Utilization: On Track	Current Budget Recommended Adjustments Total Proposition \$25,000 \$0 \$25,000 Current Number to Served Recommended Adjustments Total Proposition 1,250 shoes 2,500 socks 0 1,250 shoes 2,500 sock 2,500 socks 2,500 sock 2,500 sock Budget Trend		

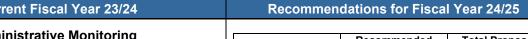
Hispanic Unity – Volunteer Income Tax Assistance (VITA) Program





Program Description: The Volunteer Income Tax Assistance (VITA) program provides free tax preparation services for low-to-moderate-income individuals, persons with disabilities, the

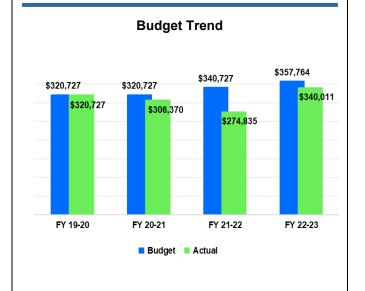
elderly, and limited English speakers. Prior Fiscal Year 22/23 **Current Fiscal Year 23/24** Financial & Administrative Monitoring Financial & Administrative Monitoring No Findings Too soon to measure **Programmatic Performance Programmatic Performance** Performing Well Too soon to measure Hispanic Unity of Florida (HUF) is in the final year of Hispanic Unity of Florida (HUF) is in its first of five years providing services through the Volunteer Income Tax contracted under the 2023 VITA Services procurement. In collaboration with HandsOn Broward, volunteers were Assistance (VITA) RFP. HUF manages the Broward VITA recruited and IRS-trained to staff the program. Broward Collaborative (BVC) and coordinates logistics, training of County residents will have access to in-person services at volunteers recruited through HandsOn Broward, and the 13 sites throughout Broward as well as the option to e-file operations of free tax preparation services at 13 sites (12 through myfreetaxes.com. traditional and 1 mobile) throughout the county. IRS-certified volunteer tax preparers and paid staff process tax returns to The income threshold for using VITA services in tax year maximize claiming Earned Income Tax Credit (EITC), a 2023 increased to \$75,000 from the previous year's federal anti-poverty program that provides financial \$66,000. The adjustment will allow for even more persons to access the program. Tax preparation services began on assistance for working families. January 24, 2024, with an official launch on January 26th at During the 2023 tax season, the program helped clients an EITC Awareness Day event. submit 3,279 current and prior year tax returns which yielded \$2.9 million in federal tax refunds and saved Performance Measurement (PM) taxpayers approximately \$1.2 million in tax preparation fees. PM Status: Too soon to measure The VITA hotline answered general program questions and received approximately 3.383 calls. Volunteers provided measure over 1.400 hours of service hours. Performance Measurement (PM) Utilization: Too soon to measure PM Status: All Met Data Integrity & Fully Measured: Met



Current Budget	Recommended Adjustments	Total Proposed Budget
\$397,005	\$19,850	\$416,855
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
_		·

Comment(s): Defer contract renewal

Renewal contingent on pending tax season performance and Add 5% COLA.



Utilization





Data Integrity & Fully Measured: Too soon to

Current Utilization & Numbers To Be Served

Number to be Served: Too soon to measure

Water Safety

Results Based Accountability FY 24/25



GOAL

Safeguard the physical health of children.

RESULT

Children are physically and mentally healthy.

WATER SAFETY PROGRAMS

Swim Central

- A partnership between the County, Broward County Public Schools, and CSC that
 provides water safety instruction and parent education for preschool and schoolaged children.
- The success of this model has gained national attention and is being replicated in other communities.
- Due to COVID-19, the coupon program which provides free or reduced fee in-pool
 water safety classes, was expanded to serve children ages six months to eight
 years, up from four years.

Drowning Prevention Initiative

 A community collaborative led by the Health Department and CSC to provide leadership, coordination and large-scale drowning prevention education, social media marketing, and service initiatives focused on families with young children ages four years and under, the population most at-risk for drowning.

INDICATORS OF COMMUNITY NEED

• The number of drowning fatalities from previous years are as follows:

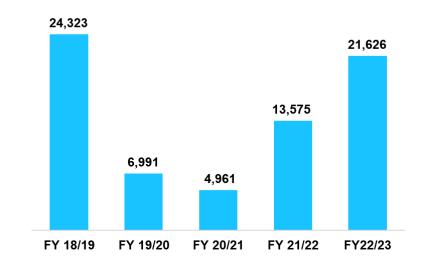
	Drowning Fatalities			
Year	Ages 0-1	Ages 1-4	Ages 5-14	
2021	0	10	2	
2022	0	5	2	
2023	4	3	1	

Source: Courtesy of Morgan Flynn, DOH of Broward County.

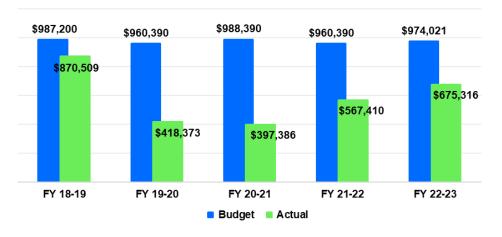
- Based on DCF reports from 2018 to 2022 there were 100 non-fatal drownings that were investigated as abuse or neglect.
- Typical medical costs for non-fatal drownings can range from \$100k-\$250k for a year of long-term care (Meow Meow Foundation).

COMMUNITY DATA STORY

The number of children served by Swim Central continued to increase in FY 22/23 moving towards pre-pandemic utilization.



BUDGET TREND



Broward County Board of County Commissioners – Swim Central

Water Safety - Drowning Prevention



Program Description: SWIM Central, a partnership between the County, the School Board, and CSC, provides water safety instruction and parent education for pre-school and school-aged children.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23 Financial & Administrative Monitoring No Findings Programmatic Performance

SWIM Central is a collaboration between the Broward County Board of County Commissioners, School Board of Broward County, (SBBC) and CSC to prevent children from drowning. The curriculum-based program is taught by certified water safety instructors. These lessons are delivered to children attending Broward County Public Schools (BCPS) during the school year and to CSC-funded MOST, Youth FORCE, and Summer BreakSpot participants and children participating in elementary 21st Century programs during the summer. Program utilization and numbers served were lower primarily due to the lifeguard and swim instructor shortages but are trending upwards towards prepandemic levels.

Satisfaction surveys reflected high levels of satisfaction with program services.

Performance Measurement (PM)

PM Status: 3 of 4 Met. 1 Did Not Meet Data Integrity & Fully Measured: Met

Utilization

Performing Well





Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

Performing Well

SWIM Central continues to provide a vital service of water safety instruction for families with children six months through 12.

Despite the positive trend in the numbers of children and families returning to the pools for swim lessons, it is important to note that the current participation levels are still lower than pre-COVID times.

Given the higher cost of living and ongoing challenges with the availability of lifeguards and water safety instructors, adjustments to pricing and reimbursement rates are necessary to sustain operations.

The cost of swim lessons will be adjusted from \$3.20 to \$4.25 per lesson. This increase reflects the need to cover rising operational costs associated with maintaining quality instruction and facilities. This will be the first time the cost of lessons will be raised since the initial Council decision in 2002. The reimbursement rate for children's coupons will be raised from \$40 to \$55, while the rate for caregiver (adult) coupons will increase from \$50 to \$65. This will also be the first increase for the children's coupons since the initiative began in FY 14/15 and the caregiver coupon began in FY 20/21.

Performance Measurement (PM)

PM Status: Too soon to measure

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

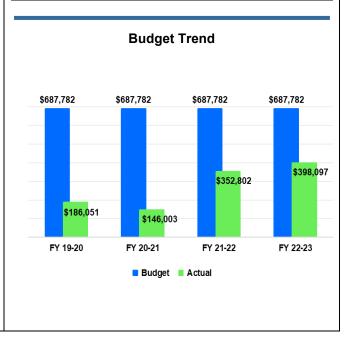
Utilization: On Track

Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
\$687,782	\$190,031	\$877,813
		Total Proposed
Current Number to Served	Recommended Adjustments	Number to be Served

Recommendations for Fiscal Year 24/25

Comment(s): Additional funding due to increased coupon and lesson pricing. Reduction in number of children to be served to reflect right sizing of post COVID environment related to swim lessons.



Florida Department of Health

Water Safety – Drowning Prevention



Program Description: This community collaboration is designed to provide comprehensive leadership, coordination, and large-scale initiatives in drowning prevention education, social media marketing, and services.					
Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25	
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget	
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$366,239	\$18,312	\$384,551	
The Broward County Drowning Prevention Task Force,	The Florida Department of Health in Broward County	Current Number	Recommended Adjustments	Total Proposed Number to be	

overseen by the Florida Department of Health (DOH) in Broward County, provides strategic community-wide Water Smart education for children under five. Through the "Water Smart" training module, staff in Family Strengthening programs and Child Protective Investigators (CPIS) received instruction on conducting drowning hazard assessments and discussing appropriate protective interventions with families during home visitations.

Students Preventing Unintentional Drowning (SPUD) teaches secondary school youth water safety practices and proactive strategies to prevent drowning. The SPUD program was delivered in-person, twice monthly, to students from four high schools and four middle schools, with high levels of client satisfaction.

Performance Measurement (PM)

PM Status: All Met

Data Integrity & Fully Measured: Met

Utilization



provides oversight to the Broward County Drowning Prevention Task Force, whose mission is to protect children under five years old from drowning through strategic planning and community-wide Water Smart education. This project educates parents and caregivers, system professionals, and middle and high school youth through the Students Preventing Unintentional Drowning (SPUD) Program about drowning risks, hazards, and interventions. The Drowning Prevention Task Force also brings regional leaders together to delve deeper into drowning prevention strategies.

The initiative to enhance lifeguard and water safety instruction, particularly through the expansion of SPUD Club sites and certification programs, has been recognized for its importance in promoting water safety. To further support these efforts, additional funding has been secured.

Performance Measurement (PM)

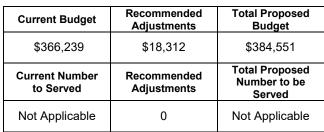
PM Status: On Track

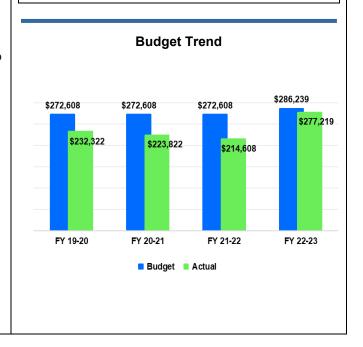
Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

Number to be Served: Not Applicable





Literacy & Early Education

Results Based Accountability FY 24/25



Improve children's educational success.

RESULT

Children are ready to succeed in school.

LITERACY & EARLY EDUCATION PROGRAMS

Subsidized Child Care

- Provides child care slots for underserved income eligible families.
- Used as match funds for additional State and Federal funding.
- Provides immediate placement in quality childcare for specialized populations such as children of Transitional Independent Living (TIL) Youth, children of caregivers receiving substance abuse treatment, and Kinship families until subsidized care eligibility is approved or reinstated.

Broward Reads: Campaign for Grade Level Reading

- Community collaborative which focuses on ensuring that all children can read on grade level by 3rd grade including the funding of supplies, books and literacy activities
- Volunteer hub for recruitment, training, and deployment of volunteers for literacyoriented volunteer opportunities, including literacy tutors and coaches.

Reading & Math, Inc.

 Provides tutors to identified Pre-K classrooms to support teachers with early literacy and math interventions and offers individualized attention to lowerperforming students.

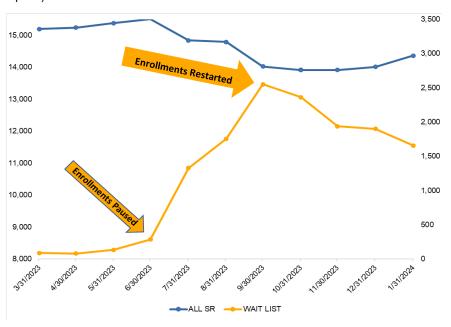
INDICATORS OF COMMUNITY NEED

- 20,632 unduplicated children (including 5,694 CSC-funded children) received financially assisted school-readiness care (ECE). 16,039 were less than Kindergarten (K) age and 7,394 were school age (duplicated, based on attendance; ELC for State Fiscal Year (SFY) 22/23).
- 14,675 VPK children were served in SFY 22/23; 750 attended Summer VPK.
- 57% of children were reading at grade level by 3rd grade in SY 22/23 (Source: BCPS Data Request).

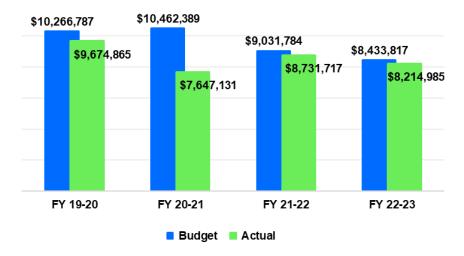


COMMUNITY DATA STORY

Below is the relationship between federal/state funding, ELC Slots, and waitlist. When enrollments paused, waitlist spiked and slowly declined after restart (Source: ELC Data Request).



BUDGET TREND



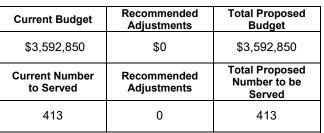
Early Learning Coalition (ELC) – Subsidized Child Care Slots

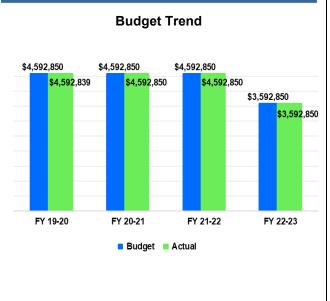
Literacy & Early Education



Program Description: The ELC is the State established local agency responsible for managing Federal and State childcare funding. By funding through ELC, CSC leverages Federal and State childcare dollars to increase services.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fis	cal Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Propose Budget
Programmatic Performance	Programmatic Performance Performing Well	\$3,592,850	\$0	\$3,592,850
Early Learning Coalition (ELC) completed its 19th year of	ELC is in its 20th year of funding financially assisted	Current Number to Served	Recommended Adjustments	Total Propose Number to be Served
funding for financially assisted childcare services for income-eligible families in Broward. ELC is the state-	childcare services for the income-eligible in Broward. ELC is the state-established local agency responsible for managing	413	0	413
tablished local agency responsible for managing federal at state childcare funding. By funding through the ELC, SC leverages state and federal childcare dollars to crease services. The ELC significantly increased the amber of children served under the Financially Assisted hild Care contract by accessing federal funds made railable by the Florida Department of Education Division of arly Learning (DEL). Match funding is allocated to the ELC anually from a Statewide pool through a competitive atewide process. Due to the State's continued distribution	Federal and State childcare funding. By funding through ELC, CSC leverages Federal and State childcare dollars to increase services. Federal funds for subsidized childcare have increased dramatically over the last two years, allowing for an increase in slots this year and a reduction of the waitlist. CSC staff works closely with ELC to monitor ongoing community needs and inform future funding recommendations.	Comment(s): Level Funding		
of additional federal funding to ELC, CSC reduced funding for subsidized childcare by one million dollars.	The program is on track for utilization and numbers served. Performance Measurement (PM) PM Status: Too soon to measure		Budget Trend	d
Performance Measurement (PM)	Data Integrity & Fully Measured: Met		4,592,850 \$4,592	
PM Status: All Met Data Integrity & Fully Measured: Met Utilization 100% of Final Budget Utilized \$3,592,850 of \$3,592,850 of \$3,592,850 \$2,579 Unduplicated children served	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track	\$4,592,839 FY 19-20	\$4,592,850 FY 20-21 FY Budget Actual	\$4,592,850 \$3,592,850 \$3,592 21-22 FY 22-23





Early Learning Coalition (ELC) – Vulnerable Populations Child Care Slots





Program Description: ELC Vulnerable Population program provides immediate placement in quality childcare for vulnerable children ages birth to 5.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommer	ndations for Fisca	l Year 24/25
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance	\$4,258,171	\$0	\$4,258,171
ELC Vulnerable Population contract provides immediate placement in quality childcare for vulnerable children ages	The ELC Vulnerable Population childcare subsidies continue	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
birth to 5. The eligible families receive childcare to prevent further breakdown of complex family situations and support	to be in high demand for exceptionally vulnerable children and their families who are critically in need of financially assisted childcare. Families that are eligible receive quality	384	0	384
their efforts towards self-sufficiency. These populations include Transitional Independent Living (T.I.L.) parenting youth, Kinship caregivers, domestic violence survivors,	childcare to prevent further breakdown of difficult family situations and also support their efforts towards self-sufficiency.	Comment(s): Lev approved in April 2	rel funding includes \$ 2024.	824,000 increase
families receiving services through Family Supports, and substance abuse recovery programs.	Due to a decline in the ability to transition children into federally subsidized childcare and the active promotion of			
During COVID, the increase in federal funding reduced reliance on this contract but, in FY 22/23, it was utilized faster than expected due to increased childcare needs post-COVID. Twenty-six community agencies provided referrals to vulnerable population childcare. In May 2023, the Council	vulnerable population services, the demand for vulnerable population childcare has grown exponentially. In response, at the April 2024 meeting, the Council approved \$824,000 to address the increased demand and the higher cost of care due to the younger age of the children being served and the		Budget Trend	
approved an increased amount of \$520,000 to support the increased utilization of the Vulnerable Population contract.	differential paid for higher quality care.	\$4,017,850 \$	4,017,850	
Performance Measurement (PM) PM Status: All Met	The program is on track for utilization and numbers served. Performance Measurement (PM)	\$3,480,471		\$2,954,171
Data Integrity & Fully Measured: Met Utilization	PM Status: Too soon to measure Data Integrity & Fully Measured: Met		\$2,434,17 \$2 ,43	11 \$2 ,954,171 34,171
100% of Final Budget 266 700	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track		\$1 ,583,678	
Utilized child care slots Unduplicated \$2,954,171 of \$2,954,171		FY 19-20	FY 20-21 FY 21-	-22 FY 22-23
92,004,111		■ Budget ■ Actual		

South Florida PBS – KidVision

Literacy & Early Education



Program Description: KidVision educates and inspires young children to be the best they can be through academic content and a host of other skills through virtual experiences.

Surrent Budge \$150,000 Current Number to Served Not Applicable Comment(s): L	\$0 Recomm Adjustr 0	ments nended T in N	Fotal Proposed Budget \$150,000 Fotal Proposed Number to be Served Not Applicable
Current Numbe to Served	er Recomm Adjustr e 0 Level Funding	nended Iments	otal Proposed Number to be Served
to Served Not Applicable	Adjustre 0	ments I	Number to be Served
	Level Funding		Not Applicable
Comment(s): L		Trend	
	Budget	Trend	
			\$ <mark>150,</mark> 000
		\$121,000	\$150,0
\$101,000	\$101,000	\$121,0 00	0
\$101,000	\$101,000		
FY 19-20	FY 20-21	FY 21-22	FY 22-23
	Budget	■ Actual	
	FY 19-20		FY 19-20 FY 20-21 FY 21-22 ■ Budget ■ Actual

HandsOn Broward – Literacy Volunteer Recruitment & Management

Literacy & Early Education



Program Description: HandsOn Broward (HoB) connects thousands of individuals and corporations to volunteer opportunities through literacy-focused recruitment and project management.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance	\$119,097	\$5,955	\$125,052
landsOn Broward's Literacy League hosted bi-weekly irtual Zoom meetings to engage teams of volunteers for	HandsOn Broward continues to support annual signature events, including Back to School Extravaganza, Broward:	Current Number to Served	Recommended Adjustments	Total Propose Number to be Served
teracy-focused initiatives. Through these efforts, local nembers of the community have contributed 9,636	Read for the Record, and Broward AWARE. Additionally, through their Literacy League program, now host DIY	3,500 volunteer hours	0	3,500 volunteer hou
olunteer hours. Program impact areas included: • Broward Read for the Record - 1,000 volunteers.	Volunteering (SuperCapes/Book Bundles) and a Library Book Bins Initiative.	Comment(s): 5%	COLA	
 DIY Volunteering (Superhero Capes/book bundles) – 410 book bundles were distributed to children through preschools, elementary schools, and community centers. Literacy League Program Summer Book Drive/Library Book Bins Initiative - Volunteers donated grade-level 	The team continues to recruit volunteers to serve as reading coaches and literacy mentors and will again provide enhancement for Summer BreakSpot distributions through the Summer BreakSpot Reading Ambassador program.			
children's books to replenish personally decorated wooden ibrary Book Bins that are placed throughout the community. To date, 30 Library Book Bins remain in place. • Summer BreakSpot Reading Ambassador Program - The	Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met		Budget Trend	
Program enhanced Summer BreakSpot distributions by providing Reading Ambassadors who completed 396 hours of service at 9 housing authority locations.	Current Utilization & Numbers To Be Served Utilization: On Track			\$119,097
	Number to be Served: On Track	\$91,095	\$91.095 \$91.095	\$117,
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met		\$82,951	\$91,046 \$!	90,779
Jtilization				
98% of Final Budget Utilized 2,810 literacy volunteers recruited from		FY 19-20	FY 20-21 FY 21	-22 FY 22-23
\$117,197 of community partners			■ Budget ■ Actual	

Broward Reads: Campaign for Grade-Level Reading

Literacy & Early Education



Program Description: The Broward Reads: Campaign for Grade-Level Reading focuses on helping communities and policymakers promote school readiness and quality teaching, tackle chronic absenteeism, improve summer learning, as well as engage parents as their children's first teachers, to ensure that all children can read on grade level by third grade.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommend	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring Not Applicable Programmatic Performance Not Applicable Research is clear that reading proficiency by the end of 3rd grade is predictive of long-term school and life success; 74% of students who fail to read proficiently by that time falter in later grades and often drop out before earning a high school diploma. This proficiency enables students to shift from "Learning to Read" to "Reading to Learn," and to master more complex subject matter they encounter in later grades. While it is true that schools must be accountable and provide effective teaching for all children in every classroom, the Grade Level Reading Campaign is based on the belief that schools cannot succeed alone. Performance Measurement (PM) PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable	Financial & Administrative Monitoring Not Applicable Programmatic Performance Not Applicable This budget placeholder provides funds as needed for community projects and events that promote and celebrate literacy. CSC financially supports events such as Broward Read for the Record, Real Men Read, Broward Early Childhood Educators Conference, and United Way's Summer Reading Packs. Another such effort is Countdown to Kindergarten, a big community engagement to get little ones excited about school and reading. CSC's contribution supports resources that would be generally applicable for the entire community. CSC purchased 14,000 copies of Miss Bindergarten Gets Ready for Kindergarten books to distribute to appropriate families. To deepen the work of the campaign and highlight efforts to reduce summer learning loss and absenteeism, staff will be	Current Budget \$81,556 Current Number to Served Not Applicable Comment(s): Addirelated to absentee	Recommended Adjustments \$18,444 Recommended Adjustments 0 tional funding to inc	Total Proposed Budget \$100,000 Total Proposed Number to be Served Not Applicable rease efforts
des. While it is true that schools must be accountable provide effective teaching for all children in every ssroom, the Grade Level Reading Campaign is based on belief that schools cannot succeed alone. formance Measurement (PM) M Status: Not Applicable	ones excited about school and reading. CSC's contribution supports resources that would be generally applicable for the entire community. CSC purchased 14,000 copies of Miss Bindergarten Gets Ready for Kindergarten books to distribute to appropriate families. To deepen the work of the campaign and highlight efforts to	\$79,888 \$ \$71,667	81,556 \$81,556 \$62,345	\$81,556 7,225 \$22,577
			■ Budget ■ Actual	

JumpStart For Young Children - Broward: Read for the Record

Literacy & Early Education



Program Description: Broward: Read for the Record (BRFTR) is the annual kick-off event for the Broward Reads: Campaign for Grade-Level Reading. The one-day event features volunteers across Broward visiting schools and reading to four and five-year olds with each child receiving a free copy of the featured book to take home to build an at-home library.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommend	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Not Applicable	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance	\$163,092	-\$33,092	\$130,000
Performing Well	Performing Well	Current Number to Served	Recommended Adjustments	Total Proposed Number to be
The international JumpStart Read for the Record event inspires adults to read with children, spurs policymakers and organizations to take action toward transformative change in	Broward Read For The Record (BRFTR) took place on October 26, 2023. This year's chosen book was "With Lots of Love" by Jenny Torres Sanchez and illustrated by André	35,500 books	0	Served 35,500 books
early education and puts books into the hands of millions of children.	Ceolin. A beautiful, lyrical story about a girl who moves from her home in Central America to the United States and	Comment(s): Red	uction is 1 time Delu	l lca funding
In Broward, each year the goal is for all four and five-year- old students in the County to receive a copy of the featured book.	everything she leaves behind and longs for—especially her Abuela—as she makes a new life. HandsOn Broward recruited over 1,200 volunteers; some schools also recruited volunteers from their communities and staff. Total participation included 213 Public Schools, 322 Private			
Performance Measurement (PM) PM Status: Not Applicable	Schools and Community Early Childhood Providers, and 44			
Data Integrity & Fully Measured: Not Applicable Utilization	Library programs. In recognition of the coalition's tremendous effort, Broward		Budget Trend	
Not Applicable	Reads was named the recipient of JumpStart's Impact Partner of the Year Award.	\$269.195		
	Performance Measurement (PM) PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable	\$269,195		\$169,700
	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track	\$	127,090 \$140,000 \$127,090 \$1	\$158,214 40,000
		FY 19-20	FY 20-21 FY 21-	22 FY 22-23
			■ Budget ■ Actual	

Reading & Math, Inc.

Literacy & Early Education



Program Description: The Reading & Math program provides tutors to support teachers with early literacy and math interventions and offers individualized attention to lower-performing students. The tutors conduct comprehensive assessments with all the children to address literacy and math needs.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23 Financial & Administrative Monitoring No Findings Programmatic Performance Performing Well The Reading & Math program completed its second year under a "piggyback" from the Children's Trust RFP. The program provides tutors to selected Pre-K classrooms to support teachers with early literacy and math interventions and provide individualized attention to lower-performing students. The program review reflected high-quality service delivery and effective and high-quality literacy and math interventions. Teacher surveys consistently indicated a high level of satisfaction with the program. Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met Utilization

Financial & Administrative Monitoring
Too soon to measure

Programmatic Performance Performing Well

The Reading & Math program is in its third year of a fiveyear contract that "piggybacks" on The Children's Trust RFP. The program provides Florida Reading Corps tutors to BCPS-identified Pre-K classrooms to support teachers with early literacy and math interventions and provides individualized intervention strategies to children based on their individualized benchmarks.

The program review reflected high-quality service delivery and effective and high-quality literacy and math interventions. Teacher surveys consistently indicate a high level of satisfaction with the program.

Performance Measurement (PM)

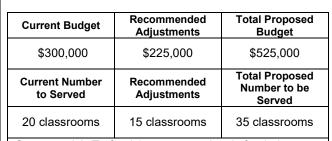
PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

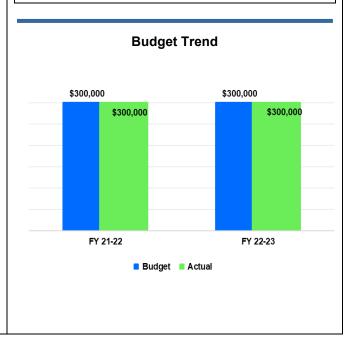
Utilization: On Track

Number to be Served: On Track



Recommendations for Fiscal Year 24/25

Comment(s): To fund 15 tutors previously funded through an expiring American Rescue Plan Act (ARPA) Grant through their national organization.







School Health

Results Based Accountability FY 24/25



GOAL

Safeguard the physical health of children.

RESULT

Children are physically and mentally healthy.

SCHOOL HEALTH PROGRAM

School Health

- This tri-party collaboration with BCPS and FLDOHBC provides RNs for schoolbased health services.
- School Health is an extension of support for our students. The RNs can guide and help the students with their medical conditions, teach them to make good dietary choices, and aid them in becoming more independent in caring for themselves and their diagnosis. They also can enable students experiencing minor health issues to return to the classroom and avoid learning loss.

Children's Eye Health

 This leverage contract funds the expansion of a FLDOHBC initiative to deliver mobile eyecare services to children attending BCPS and covering the cost of glasses to underserved children from Pre-K through grade 12.

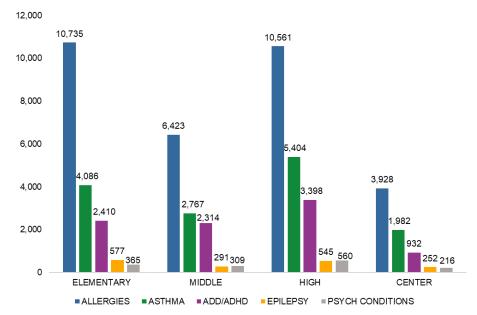
INDICATORS OF COMMUNITY NEED

- The benchmark number of students enrolled in Broward County Public Schools (including Charters) was 251,106 in SY 23/24.
- Broward County's School Health Services provided screenings for the following conditions in SY 22/23: 19,624 Vision Screenings (K, 1st, 3rd, 6th grades); 14,333 Hearing Screenings (K, 1st, 6th grades); and 499 Scoliosis Screenings (6th grade) (Source: DOH-Broward County).
- According to the Essilor Vision Foundation, 90% of children who need eyeglasses
 do not have them and 44% of parents are not aware that behavioral issues in a
 child can be an indication of visual impairment.
- The following table shows a summary of the mobile eyecare services in Broward Schools from July 2022 to June 2023 (all funding sources, including CSC Broward) (Source: Miami Lighthouse; Heiken Services).

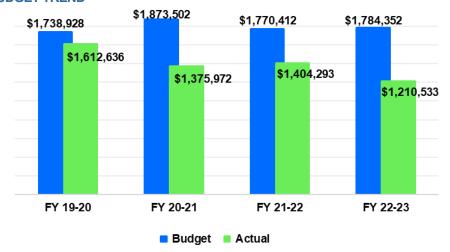
# of Referrals Received	# of Dilated Exams Provided	# of Glasses Dispensed	# of Referrals to Specialists	# of Site Visits	# of Unique Mobile Locations	# of Schools Referring	Unmet Need
4,253	1,969	1,136	116	44	25	285	2,284

COMMUNITY DATA STORY

In SY 23/24, the top five health conditions identified among BCPS students were: Allergies, Asthma, ADD/ADHD, Epilepsy, and Psychological Conditions (Source: Coordinated Student Health Services, Heather Katcher, Director).



BUDGET TREND



Florida Department of Health of Broward County

School Health



Program Description: School Health Services aim to enhance the educational process by assessing, protecting, and promoting the health status of school-age children physically, intellectually, socially, emotionally, and developmentally. School Health Services support parent responsibility, encourage parental attention to student health status and identification and prevention of health problems, and increase access to physicians and dentists.

Current Fiscal Year 23/24

prevention of health problems, and increase access to physicia	
Prior Fiscal Year 22/23	
Financial & Administrative Monitoring VVV	F
Programmatic Performance Program Sunset	F
Sierra Lifecare completed its third and final year providing services under the BCPS 2020 School Health RFP, upon which the CSC "piggybacks" to support school health services at 24 BCPS sites. Due to COVID-19, the School Health model was modified to prioritize two RNs, or one RN and one LPN per school. However, the provider experienced significant staffing challenges in onboarding and retaining LPNs and RNs, because of salary restrictions in the 2020 RFP. Vacancies were filled with Health Support Technicians. These factors led to under-utilization throughout the contract year. Satisfaction surveys reflected that the program provided essential school-based nursing services for youth in high-need communities. This contract sunsetted on June 30, 2023. In June 2023, Council approved contracting with the Florida Department of Health in Broward County to be the school health provider for the 2023-24 school year with an effective date of July 1, 2023 under the CSC government procurement exemption policy. The CSC allocation for schools in Coral Springs was included and met the Coral Springs CRA TIF payment.	t t t c t s s s r t t
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	
Utilization 100%	
01/0	1

Actually Served

24 of 24

schools

contracted

of Final Budget

Utilized

\$844.717 of

\$1,387,484

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance Performing Well

The School Health program is in its first year of funding with the FLDOH under the CSC School Health Services program. The school health program prioritizes preventive care and healthy behaviors to enhance student well-being. Utilizing subcontracted services from Maxim Healthcare Staffing Services, Inc., 23 Registered Nurses (RN) are strategically placed in Broward County Public Schools, providing health services, creating care plans, and undergoing training on non-school days. This program is funded in partnership with BCPS.

This program provides high-quality, in-person, and accessible medical services to a variety of students in the county.

Performance Measurement (PM)

PM Status: 1 of 2 On Track. 1 Not on Track Data Integrity & Fully Measured: Met

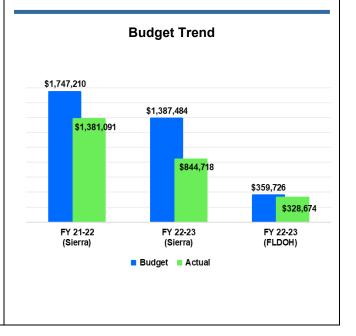
Current Utilization & Numbers To Be Served

Utilization: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
\$1,817,870	\$0	\$1,817,870
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served

Recommendations for Fiscal Year 24/25

Comment(s): Level funding. If there is a rate increase in the summer, staff will seek Council approval for additional funds.



Miami Lighthouse for the Blind and Visually Impaired

School Health



Program Description: This CSC initiative funds four mobile optometry clinics for School-based Health Services at higher-need schools in collaboration with the School District and the Health Department.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23 Financial & Administrative Monitoring No Findings **Programmatic Performance** Performing Well Miami Lighthouse for the Blind and Visually Impaired completed its second year providing services through a leverage partnership with the Florida Department of Health. The program offers eye exams with dilation, eye exams without dilation, eyeglasses, and medical referrals. Individual Vision Health Care Plans are developed for students with vision conditions, resulting in increased access to medical care. Monitoring results reflected that Miami Lighthouse for the

Blind provided valuable optometry services.

Performance Measurement (PM)

PM Status: All Met

Data Integrity & Fully Measured: Met

Utilization



Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

Performing Well

Miami Lighthouse for the Blind and Visually Impaired is in its third year of leverage funding to provide comprehensive mobile eye care services at school sites, including comprehensive no-cost eye exams and prescription eveglasses to underserved BCPS children from Pre-K to Grade 12. CSC funds three optometric technicians supervised by a licensed optometrist to perform routine eye examinations, dispense eyeglasses, and issue medical referrals for students at underserved schools.

Based on the high demand for this service, and the provider's ability to secure additional leverage funds along with their capacity to serve additional youth, this contract grew by \$22,858 to serve an additional 292 youth.

Performance Measurement (PM)

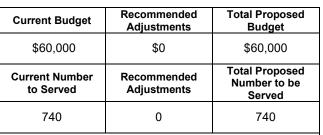
PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

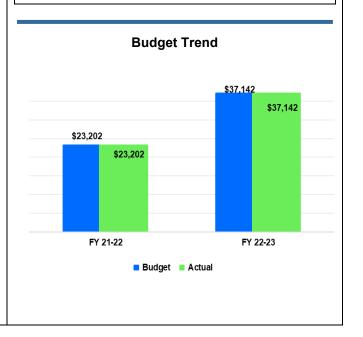
Number to be Served: On Track



Recommendations for Fiscal Year 24/25

Comment(s): Level Funding

Contract renewal is contingent on leverage.



Elementary School Initiatives Out-of-School Time (Inclusion)

Results Based Accountability FY 24/25

Children's Services Council of Broward County

GOAL

Improve the availability of inclusive, quality out-of-school time programs for typically developing children who are economically disadvantaged and children with special needs who are able to be served with their typically developing peers.

RESULT

Children are ready to succeed in school.

Out-of-School Time (MOST)

 Offers a safe, positive environment for children in economically disadvantaged neighborhoods who attend Title 1 schools with 86% or higher Free/Reduced Lunch (FRL) participation. These programs support academic achievement, social and physical development, and provide educational field trips and cultural arts opportunities.

Inclusion Supports

 Provides Americans with Disabilities Act (ADA) training to all MOST providers, and assesses inclusion needs of MOST sites, and delivers technical assistance and coaching as needed.

Reading Explorers

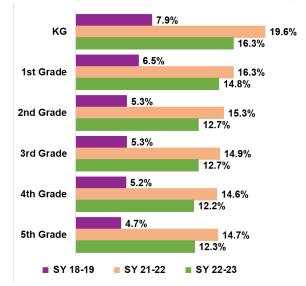
During the summer, provides rising kindergarteners, first and second graders who
are reading at or below reading level, small group tutoring services provided by
teachers. During the school year, provides afterschool providers consultations to
improve their literacy instruction strategies for all children.

INDICATORS OF COMMUNITY NEED

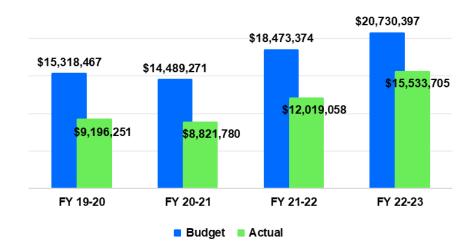
- The 2023/24 Benchmark enrollment for (K-5) students in the Broward County Public Schools (excluding charters) was 81,731 children, continuing a five-year decline that started in SY 18/19 when there were 94,864 K-5 students enrolled (Source: 2023/24 Benchmark Day Enrollment Count Report).
- Benchmark data for SY 23/24 shows that 74% (64,773) of non-charter school PK-5th grade students were receiving Free and or Reduced Lunch based upon the qualifications of the school (Source: BCPS).
- The Florida Assessment of Student Thinking scores for Third Graders during the Third Progress Monitoring period in SY 22/23 was 57% reading on grade level for all third graders and 28% reading on grade level for third graders classified as English Language Learners.
- 94.8% of third graders attending BCPS in SY 22/23 were promoted. When
 disaggregated by race the third-grade promotion rates are: Black students 92.7%,
 Hispanic students 96%, White students 97%, and for students receiving Free
 and/or Reduced Price lunch 93.6%

COMMUNITY DATA STORY

The percentage of BCPS elementary school students with Chronic Absenteeism (15+ unexcused absences) decreased for the first time since the COVID-19 pandemic; however, rates remain higher than the year before the pandemic (Source: BCPS).



BUDGET TREND



After School Program, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for children aged 5 to 12, inclusive of all abilities, and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23 Financial & Administrative Monitoring No Findings Programmatic Performance Performing Well

After School Programs, Inc. (ASP) completed its first year providing services under the 2022 MOST RFP. The program provided out-of-school time services at nine year-round school-based sites and two school-year-only school-based sites. Program reviews and site visits reflected that the program provided essential services for children and families in high-need communities.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

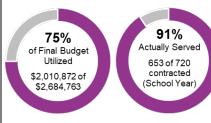
Due to BCPS summer academies, the provider was unable to offer services at five of the nine summer sites, which negatively impacted utilization and numbers served.

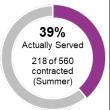
Performance Measurement (PM)

PM Status: All Met

Data Integrity & Fully Measured: Met

Utilization





Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

Performing Well

After School Programs, Inc. is in its second of four years providing MOST Inclusion services under the 2022 MOST RFP.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

As of February, the provider maintained enrollment at 93% of the contracted number to be served, with an average daily attendance of 87% of children consistently attending the program. Summer enrollment is forecasted to improve as more program sites will be available.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

Number to be Served: On Track

Current Budget Recommended Adjustments Total Proposed Budget *\$2,691,450 \$132,000 \$2,823,450 Total Proposed Total Proposed

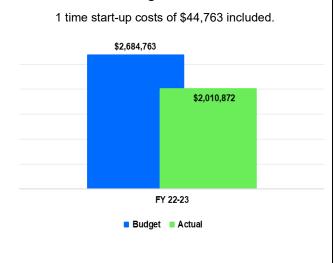
Recommendations for Fiscal Year 24/25

	•	
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
720 School year	0	720 School year
560 Summer	U	560 Summer
Commont/o\. E0/	COL A an program a	vnanaca anlız nat

Comment(s): 5% COLA on program expenses only, not BASCC fees.

*Includes an additional \$51,450 to cover the Before and After School Child Care (BASCC) fees increase.





CCDH Inc., Advocacy Network on Disabilities

Elementary School Initiatives Out-of-School Time (Inclusion)



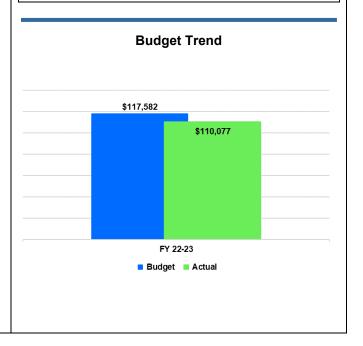
Program Description: The Advocacy Network on Disabilities works collaboratively with MOST providers to increase their capacity to create positive, nurturing, and developmentally appropriate programs that welcome all children. The provider offers training and mentoring to assist staff in finding pathways to inclusion and provides disability-related training to the

Current Fiscal Year 23/24
Financial & Administrative Monitoring Too soon to measure
Programmatic Performance Performing Well
CCDH, Inc. dba Advocacy Network on Disabilities is in its second of four years providing inclusion support services under the 2022 MOST RFP.
As of February 2024, the program has provided coaching at 34 sites for 12 MOST providers. 83 participants have been trained on disability-related topics through the CSC training collaborative.
Staff recommends adding one new part-time position to support the increased demand for this service.
Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met
Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
\$124,092	\$11,655	\$135,747
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
25 MOST sites	0	25 MOST sites

Recommendations for Fiscal Year 24/25

Comment(s): Additional funding includes new position and Add 5% COLA.



City of Hallandale Beach

Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$265,600	\$13,280	\$278,880
The City of Hallandale Beach completed its first year	The City of Hallandale Beach is in its second of four years	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site.	providing MOST Inclusion services under the 2022 MOST RFP.	60 School year 80 Summer	0	60 School year 80 Summer
Program reviews and site visits reflected that the program provided vital services for children and families in a highneed community. Program reviews and site visits reflected	Program reviews and site visits reflect quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.	Comment(s): 5%	COLA	
high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.	As of February, the provider enrolled 103% of the contracted number to be served, with an average daily attendance of			
Some children exited the program and stayed at their nearby charter school's afterschool program which impacted	64% of children consistently attending the program. Performance Measurement (PM)			
the numbers served. Performance Measurement (PM)	PM Status: 1 of 2 On Track.1 Too soon to measure Data Integrity & Fully Measured: Met		Budget Trend	
PM Status: All Met Data Integrity & Fully Measured: Met	Current Utilization & Numbers To Be Served Utilization: On Track		\$265,600	
Utilization	Number to be Served: On Track		\$251	,722
95% of Final Budget Utilized State Actually Served Actually Served State St				
\$251,722 of \$265,600 \$265,600 \$51 of 60 \$265,600 \$51 of 60 \$51 of				
			FY 22-23	
			■ Budget ■ Actual	

City of Hollywood

Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Prior Fiscal Year 22/23 **Current Fiscal Year 23/24** Financial & Administrative Monitoring No Findings Too soon to measure Programmatic Performance Performing Well Performing Well The City of Hollywood completed its first year providing services under the 2022 MOST RFP. The program provides MOST Inclusion services under the 2022 MOST RFP. out-of-school time services at four year-round community sites. Program reviews and site visits reflected that the program provided crucial services for children and families satisfaction with the program. in high-need communities. Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program. Low numbers served was due to some families opting to enrollment. keep their children home rather than re-enrolling in the program. The Provider has intensified their marketing efforts PM Status: On Track including banners, flyers, and communicating with the local elementary schools to improve enrollment. **Performance Measurement (PM)** PM Status: All Met **Utilization:** On Track Data Integrity & Fully Measured: Met Utilization 74% 78% 78% Actually Served Actually Served of Final Budget 147 of 200 Utilized 251 of 320 contracted contracted \$741.725 of (School Year) (Summer) \$951.040

Financial & Administrative Monitoring

Programmatic Performance

The City of Hollywood is in its second of four years providing

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of

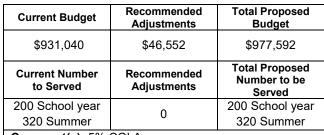
As of February, the provider enrolled 76% of the contracted number to be served, with an average daily attendance of 66% of children consistently attending the program. Provider has received technical assistance regarding increasing

Performance Measurement (PM)

Data Integrity & Fully Measured: Met

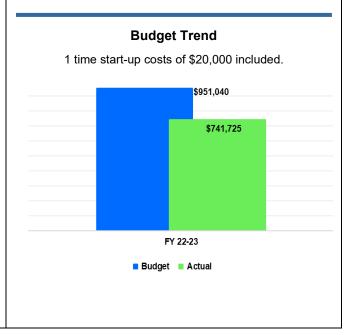
Current Utilization & Numbers To Be Served

Number to be Served: On Track



Recommendations for Fiscal Year 24/25

Comment(s): 5% COLA



City of Miramar

Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Prior Fiscal Year 22/23 **Current Fiscal Year 23/24** Recommendations for Fiscal Year 24/25 Financial & Administrative Monitoring Financial & Administrative Monitoring Total Proposed Recommended **Current Budget** No Findings Too soon to measure Adjustments **Budget** Programmatic Performance Programmatic Performance \$181.480 \$9.074 \$190.554 Performing Well Performing Well Total Proposed **Current Number** Recommended Number to be The City of Miramar completed its first year providing The City of Miramar is in its second of four years providing to Served Adjustments Served services under the 2022 MOST RFP. The program provided MOST Inclusion services under the 2022 MOST RFP. 40 School year 40 School year out-of-school time services at one year-round community 0 120 Summer 120 Summer Program review and site visits reflected quality services. site and one summer-only community site. Family satisfaction surveys reflected high levels of Comment(s): 5% COLA satisfaction with the program. The provider's utilization and numbers served were evidence of the provision of essential services for children As of February, the provider has enrolled 85% of the and families in this high-need community. Program review contracted number to be served, with an average daily and site visits reflected quality services. Family satisfaction attendance of 72%. There has been a consistent upward surveys reflected high levels of satisfaction with the trend since winter break in their average daily attendance. program. Performance Measurement (PM) Performance Measurement (PM) PM Status: On Track PM Status: All Met Data Integrity & Fully Measured: Met **Budget Trend** Data Integrity & Fully Measured: Met 1 time start-up costs of \$19,000 included. **Current Utilization & Numbers To Be Served** Utilization **Utilization:** Technical Assistance Provided Number to be Served: Technical Assistance Provided \$200,480 95% 91% 95% of Final Budget Actually Served Actually Served \$190,504 Utilized 38 of 40 109 of 120 contracted \$190,504 of contracted (School Year) \$200,480 (Summer) FY 22-23 Budget Actual

City of Oakland Park

Elementary School Initiatives Out-of-School Time (Inclusion)

Prior Fiscal Year 22/23



Program Description: The MOST Inclusion programs are designed for children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Current Fiscal Year 23/24

Financial & Administrative Monitoring No Findings Programmatic Performance Performing Well Performing Well The City of Oakland Park completed its first year providing services under the 2022 MOST RFP. The program provided out-of-school time services at one year-round school site. Program reviews reflected that this new CSC provider experienced initial challenges with classroom management during the summer, but provider was responsive to technical assistance. Family satisfaction surveys reflected high levels of satisfaction with the program. Consistent attendance during the school year and slight over-enrollment helped to compensate for lower summer enrollment. However, the lower summer enrollment resulted in the underutilization. Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met Utilization 87% 102% 71% of Final Budget Actually Served Actually Served Utilized 100 of 140 122 of 120 \$441.965 of contracted contracted \$510.584 (School Year) (Summer)

Financial & Administrative Monitoring Too soon to measure

Programmatic Performance |

The City of Oakland Park is in its second of four years providing MOST Inclusion services under the 2022 MOST RFP.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

As of February, the provider has enrolled 107% of the contracted number to be served, with an average daily attendance of 93%. Methods to increase summer attendance have been explored.

Performance Measurement (PM)

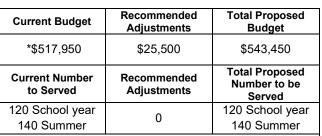
PM Status: 1 of 2 On Track.1 Too soon to measure

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

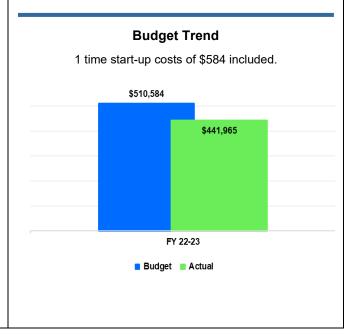
Number to be Served: On Track



Recommendations for Fiscal Year 24/25

Comment(s): 5% COLA on program expenses only, not BASCC fees.

*Includes an additional \$7.950 to cover the Before and After School Child Care (BASCC) fees increase.



Community After School

Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23 Financial & Administrative Monitoring No Findings Programmatic Performance Performing Well Community After School completed its first year providing services under the 2022 MOST RFP. The program provided out-of-school time services at three year-round BCPS sites. Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program. Recruitment and retention of children and staff during the school year was stable; however, challenges arose in the summer because of competing BCPS summer academies. These factors resulted in low numbers served during the summer and underutilization. The CSC allocation for Liberty and Atlantic West Elementary sites were included and met the Margate CRA TIF payment. **Performance Measurement (PM)** PM Status: All Met Data Integrity & Fully Measured: Met Utilization 90% 48% 74% Actually Served of Final Budget Actually Served Utilized 307 of 340 223 of 460 contracted contracted \$1,067,275 of (School Year) (Summer) \$1,437,107

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

Performing Well

Community After School is in its second of four years providing MOST Inclusion services under the 2022 MOST RFP.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

As of February, the provider has enrolled 100% of the contracted number to be served, with an average daily attendance of 87%.

Summer enrollment is forecasted to improve as program sites are not BCPS summer academy sites this year.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

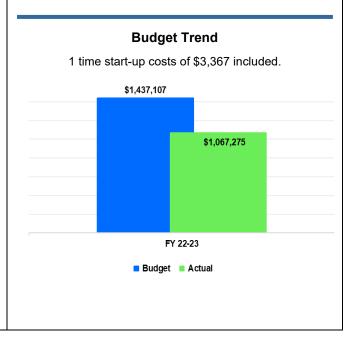
Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
*\$1,456,390	\$71,687	\$1,528,077
Current Number to Served	Recommended Adjustments	Total Proposed Number to be
	• • • • • • • • • • • • • • • • • • • •	Served

Recommendations for Fiscal Year 24/25

Comment(s): 5% COLA on program expenses only, not on BASCC fees.

*Includes an additional \$22,650 to cover the Before and After School Child Care (BASCC) fees increase.



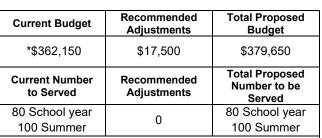
Community Based Connections, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

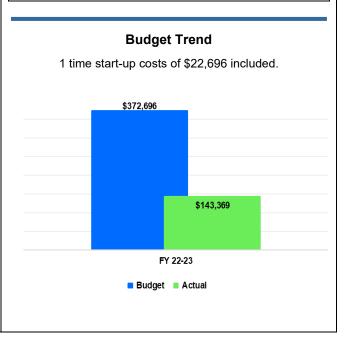
Prior Fiscal Year 22/23 **Current Fiscal Year 23/24** Financial & Administrative Monitoring Financial & Administrative Monitoring No Findings Too soon to measure Programmatic Performance Programmatic Performance Technical Assistance Provided Performing Well Community Based Connections, Inc. completed its first year Community Based Connections, Inc. is in its second of four providing services under the MOST 2022 RFP. The program years providing MOST Inclusion services under the 2022 provided out-of-school time services at one year-round MOST RFP. school site. Program review and site visits reflected quality Program review and site visit primarily reflected quality services. Family satisfaction surveys reflected high levels of services, and technical assistance is currently being offered satisfaction with the program. for component implementation challenges. Family The provider had substantial challenges obtaining their satisfaction surveys reflected levels of satisfaction with the Child Care License, significantly delaying their program program. start. Subsequently, approximately 6 weeks before the end Services resumed in January. As of then, the provider of the school year, the program was directed to discontinue enrolled 102% of the contracted number to be served, with services by BASCC due to not being authorized to operate an average daily attendance of 64% of children consistently an afterschool program under the BASCC RFP, which in attending the program. The provider is underutilized due to turn created staff retention challenges. All of these factors late start. led to the underutilization and low numbers served. Performance Measurement (PM) Performance Measurement (PM) PM Status: On Track PM Status: All Met Data Integrity & Fully Measured: Met Data Integrity & Fully Measured: Met Utilization Current Utilization & Numbers To Be Served **Utilization:** Technical Assistance Provided Number to be Served: Technical Assistance Provided 41% 40% 38% Actually Served Actually Served of Final Budget Utilized 33 of 80 40 of 100 \$143,369 of contracted contracted \$372.696 (School Year) (Summer)



Recommendations for Fiscal Year 24/25

Comment(s): 5% COLA on program expenses only, not on BASCC fees.

*Includes an additional \$12,150 to cover the Before and After School Child Care (BASCC) fees increase.



Firewall Center, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

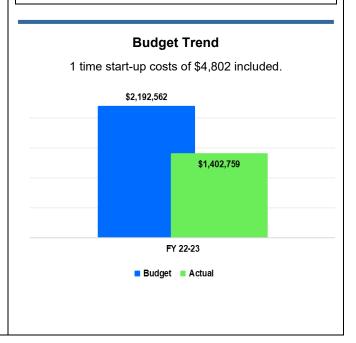
Prior Fiscal Year 22/23 **Current Fiscal Year 23/24** Financial & Administrative Monitoring Financial & Administrative Monitoring Findings Addressed Not Applicable Programmatic Performance Programmatic Performance Technical Assistance Provided Technical Assistance Provided Firewall Centers, Inc. completed its first year providing Firewall Centers, Inc. is in its second of four years providing services under the MOST 2022 RFP. The program provided MOST Inclusion services under the 2022 MOST RFP. out-of-school time services at six year-round school sites and one school year-only school site. Program review and site visits reflect high-quality services at Program review and site visits primarily reflected quality 3 of 7 sites. Technical assistance is being provided at the services, and technical assistance was offered for other sites with noted progress. Family satisfaction surveys component implementation challenges. Family satisfaction reflected high levels of satisfaction with the program. surveys reflected high levels of satisfaction with the As of February, the provider enrolled 83% of the contracted program. number to be served, with an average daily attendance of Approximately six weeks before the end of the school year. 71% of children consistently attending the program. The the program was directed to discontinue services by BASCC unexpected continuance of a 21st CCLC program at one due to not being authorized to operate an afterschool school has contributed to challenges around enrollment and program under the BASCC RFP, which in turn created staff average daily attendance. retention challenges. These factors led to the As of December 2023, all sites were providing services. underutilization and low number served. **Performance Measurement (PM) Performance Measurement (PM)** PM Status: On Track PM Status: All met Data Integrity & Fully Measured: Met Data Integrity & Fully Measured: Met Utilization **Current Utilization & Numbers To Be Served Utilization:** On Track Number to be Served: On Track 34% 64% 87% Actually Served of Final Budget Actually Served Utilized 644 of 740 244 of 720 \$1,402,759 of contracted contracted (Summer) \$2,192,562 (School Year)

Current Budget	Recommended Adjustments	Total Proposed Budget
*\$2,276,490	\$109,388	\$2,385,878
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
740 School year 720 Summer	0	740 School year 720 Summer

Recommendations for Fiscal Year 24/25

Comment(s): 5% COLA on program expenses only' not on BASCC fees.

*Includes an additional \$88,730 to cover the Before and After School Child Care (BASCC) fees increase.



Florida International University (FIU) - Reading Explorers

Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The Reading Explorers program provides technical assistance, training, and coaching to MOST after-school programs during the school year on infusing literacy in out-of-school time activities. They provide summer small group tutoring by following an established curriculum and supporting activities.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too to soon measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Performing Well	\$907,247	\$0	\$907,247
Florida International University's Reading Explorers Program completed its second year of services under a	FIU's Reading Explorers is in its third and final year under a	Current Number to Served	Recommended Adjustments	Total Propose Number to be Served
piggyback" from the Children's Trust RFP. During the ummer, rising kindergarteners, first and second graders	"piggyback" from the Children's Trust RFP. Program review and site visits reflected high-quality	50 sites 1,100 kids	0	50 sites 1,100 kids
who are reading at or below reading level will receive small roup tutoring services provided by teachers. During the chool year, afterschool providers were afforded onsultations to improve their literacy instruction strategies	services. Family and Provider satisfaction surveys reflected high levels of satisfaction with the program. The Children's Trust released the updated RFP and should announce the award in May of 2024.		er contract renewal nt upon Children's Tı	rust piggyback
or all children. Parent involvement activities are offered, which engage families to support reading and other academic skills. Book giveaways (multiple languages) and esource connections occur at these events.	Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met			
The program review reflected high-quality service delivery and effective, high-quality literacy interventions. Parents eported high levels of satisfaction with various aspects of the program, including recommending it to other families	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track	Budget Trend		
nd increasing the child's enthusiasm for reading. During his second year, the provider gained momentum and made		\$1,000,000	e	907.247
significant gains in the number of children served and the		\$9	381,569	
ecruitment of sites. Performance Measurement (PM)			.,,	\$836,146
PM Status: All Met				
Data Integrity & Fully Measured: Met				

Jack and Jill Children's Center, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for elementary school children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/2		
inancial & Administrative Monitoring	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Performing Well	\$242,250	\$12,113	\$254,363
ack and Jill Children's Center completed its first year	Jack and Jill Children's Center, Inc., is in its second of four	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
roviding services under the 2022 MOST RFP. The program rovides out-of-school time services at one year-round	years providing MOST Inclusion services under the 2022 MOST RFP.	60 Year round	0	60 Year round
ommunity site. Trogram reviews and site visits reflected that this new rovider experienced some issues with program	Program review and site visit reflect quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.	Comment(s): 5% COLA		
nplementation. Technical assistance was provided, and the rovider is currently fully staffed. Family satisfaction surveys effected high levels of satisfaction with the program.	As of February, the provider has enrolled 70% of the contracted number to be served, with an average daily attendance of 46%. Many children are not staying long			
he new charter school experienced lower enrollment than xpected, which led to low program enrollment. The rovider also experienced significant staff vacancies and	enough in aftercare for a billable unit. Some have transportation issues and must leave early. The value of afterschool programming is being relayed to the families including the benefits of the MOST program.		Dudget Trand	
etention challenges. Due to these factors, funding and the umber of children to be served were reduced for FY 23-24 or better alignment.	Performance Measurement (PM) PM Status: 1 of 2 On Track. 1 Too soon to measure	1 time star	Budget Trend t-up costs of \$11,36	9 included.
Performance Measurement (PM)	Data Integrity & Fully Measured: Met		****	
PM Status: All Met Data Integrity & Fully Measured: Met	Current Utilization & Numbers To Be Served Utilization: On Track		\$334,369	
Itilization	Number to be Served: On Track			
37% 43% 48%				
of Final Budget Utilized \$124,457 of Actually Served \$4 of 80 \$124,457 of Actually Served \$3 of 80 \$5 contracted \$5 contracted			\$124,4	57
\$334,369 (School Year) (Summer)			FY 22-23	
			■ Budget ■ Actual	

KID, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for elementary school children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$225,036	\$11,252	\$236,288
KID, Inc. completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school	KID, Inc. is in its second of four years providing MOST Inclusion services under the 2022 MOST RFP.	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
time services at one year-round community site.	Program review and site visit reflect high-quality services.	60 Year round	0	60 Year round
Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of	Family satisfaction surveys reflected high levels of satisfaction with the program.	Comment(s): 5%	COLA	
satisfaction with the program. The program had issues with staff retention and low enrollment at the community site served. The program provides transportation from elementary school sites on the School Priority list with competing afterschool programs,	As of February, the provider enrolled 78% of the contracted number to be served, with an average daily attendance of 78% of children consistently attending the program. Performance Measurement (PM) PM Status: On Track			
which impacted enrollment and utilization. Performance Measurement (PM)	Data Integrity & Fully Measured: Met	Budget Trend		
PM Status: All Met Data Integrity & Fully Measured: Met	Current Utilization & Numbers To Be Served Utilization: On Track	1 time st	art-up costs of \$108	included.
74% of Final Budget Utilized \$166,827 of \$225,144 \$225,144 \$58% Actually Served Actually Served 46 of 60 contracted (School Year) \$35 of 60 contracted (School Year)	Number to be Served: On Track		\$225,144 \$166	,827
			■ Budget ■ Actual	

Samuel M. & Helene Soref Jewish Community Center, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion)

Prior Fiscal Voar 22/23



Program Description: The MOST Inclusion programs are designed for elementary school children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23	
Financial & Administrative Monitoring VVV	F
Programmatic Performance Performing Well	P
The Samuel M. and Helene Soref Jewish Community Center completed its first year providing services under the MOST 2022 RFP. The program provides out-of-school time services at one year-round school site and one site for the school year only.	S In Se P
Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.	A
The program had challenges with staff retention and low enrollment at the sites served. There is a 21st Century Learning Center Community program at one site, which impacted enrollment and utilization.	at C eı P
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	С
Utilization	
78% of Final Budget Utilized \$551,609 of \$704,734 T2% Actually Served 158 of 220 contracted (School Year) 71% Actually Served 71 of 100 contracted (Summer)	

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance Performing Well

Samuel M. and Helene Sored Jewish Community Center, Inc. is in its second of four years providing MOST Inclusion services under the 2022 MOST RFP.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

As of February, the provider has enrolled 85% of the contracted number to be served, with an average daily attendance of 78%. The unexpected continuance of a 21st CCLC program at one school has contributed to the low enrollment and average daily attendance.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

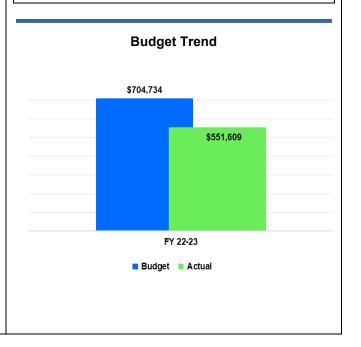
Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
*\$719,434	\$35,237	\$754,671
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
220 School year	0	220 School year
100 Summer	U	100 Summer

Recommendations for Fiscal Year 24/25

Comment(s): 5% COLA on program expenses only, not on BASCC Fees.

*Includes an additional \$14,700 to cover the Before and After School Child Care (BASCC) fees increase.



Sunshine After School Child Care, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for elementary school children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23 Financial & Administrative Monitoring No Findings Programmatic Performance Performing Well Sunshine After School Child Care completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at 4 year-round school-2022 MOST RFP. based sites and 3 school year-only school-based sites. Program reviews and site visits reflected that the program provided essential services for children and families in highneed communities. Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program. Enrollment was lower than expected in the school year due to lower school enrollment than the prior year at some sites and a slow start at a new site. One summer site was abruptly closed before the summer session began, adding to the low enrollment and underutilization. **Performance Measurement (PM)** PM Status: All Met Data Integrity & Fully Measured: Met Utilization 62% 72% 69% of Final Budget Actually Served Actually Served Utilized 519 of 720 370 of 540 \$1,309,127 of contracted contracted \$2,099,819 (School Year) (Summer)

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance Performing Well

Sunshine After School Child Care, Inc. is in its second of four years of providing MOST Inclusion services under the

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

As of February, the provider enrolled 85% of the contracted number to be served, with an average daily attendance of 72% of children consistently attending the program. Reduction in numbers to be served reflects on the decreased demands at some schools.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

Number to be Served: On Track

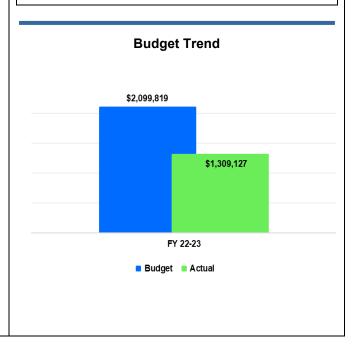
Current Budget	Recommended Adjustments	Total Proposed Budget
*\$2,148,269	-\$44,017	\$2,104,252
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
720 School year	90 Sahaal yaar	640 School year
540 Summer	-80 School year	540 Summer

Recommendations for Fiscal Year 24/25

Comment(s): Reduce 80 children School year:

5% COLA on program expenses only, not on BASCC Fees.

*Includes an additional \$48,450 to cover the Before and After School Child Care (BASCC) fees increase.



United Community Options of Broward, Palm Beach, and Mid Coast Counties (UCO) Elementary School Initiatives Out-of-School Time (Inclusion)





Program Description: The MOST Inclusion programs are designed for elementary school children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24		l Year 24/25
nancial & Administrative Monitoring Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
rogrammatic Performance	Programmatic Performance	\$165,750	\$8,288	\$174,038
nited Community Options completed its first year providing ervices under the 2022 MOST RFP. The program provided	United Community Options of Broward, Palm Beach, and Mid Coast Counties is in its second of four years providing	Current Number to Served	Recommended Adjustments	Total Propose Number to be Served
at-of-school time services at one year-round community te in Fort Lauderdale.	MOST Inclusion services under the 2022 MOST RFP.	40 Year round	0	40 Year roun
rogram reviews and site visits reflected that overall service elivery was on track, with technical assistance provided to	Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.	Comment(s): 5% COLA		
prove documentation and invoicing. Family satisfaction related high levels of satisfaction with the ogram.	As of February, the provider has enrolled 80% of the contracted number to be served, with an average daily attendance of 48%			
ne inclusion program at United Community Options is new, and enrollment was lower than expected, resulting in aderutilization. Additionally, the program experienced	The program is pursuing strategies to increase enrollment and engagement. Technical assistance is being provided.		Decidency Trees d	
anagement vacancies at the start of the fiscal year, which e now resolved.	Performance Measurement (PM) PM Status: On Track	Budget Trend 1 time start-up costs of \$11,882 included		2 included.
erformance Measurement (PM) PM Status: All Met	Data Integrity & Fully Measured: Met		\$177,632	
Data Integrity & Fully Measured: Met	Current Utilization & Numbers To Be Served Utilization: On Track		\$177,032	
tilization	Number to be Served: On Track			
59% of Final Budget Utilized 58% Actually Served 23 of 40 68% Actually Served 27 of 40			\$104,0	91
\$104,091 of contracted (School Year) contracted (Summer)			FY 22-23	
			■ Budget ■ Actual	

Volta Music Foundation

Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: Volta Music program provides music lessons to predominantly second through fifth grade children from low-income families.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
Financial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Not Applicable	Programmatic Performance Performing Well	\$150,000	\$150,000	\$300,000
Program not yet created.	Volta Music Foundation, Inc. is in its first year of leverage	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
Performance Measurement (PM) PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable Utilization	funding. The program provides music education opportunities, including instrument-specific classes, foundational music reading and writing, and creative	72 children 1 lesson/ week	20 children 1 extra lesson/week for all	92 children 2 lessons/week
Not Applicable	The program review reflected high quality service delivery and effective and high-quality music instruction. Satisfaction surveys reflected high levels of satisfaction with the program.	Comment(s): Contract Renewal and expansion contingent on leverage. Additional funding for two more groups and one more lesson per student per week.		
	As of January, the provider enrolled 107% of the contracted number to be served. An Afterschool Student Showcase was held on Saturday, March 16th at the Pompano Beach Amphitheater. Additional funding will allow another two groups of ten children in 4th and 5th grades to begin lessons in October and all 92 children would receive an additional lesson per week.			
	Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met	No Historical Trend, Not Applicable.		
	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track			

YMCA of South Florida

Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for elementary school children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

·	•			
Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal \	Year 24/25	
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget Recommended Adjustments	Total Proposed Budget	
Programmatic Performance Performing Well	Programmatic Performance Performing Well	*\$5,093,565 \$249,406	\$5,342,971	
The YMCA completed its first year providing services under the 2022 MOST RFP. The program provided out-of-school	The YMCA of South Florida, Inc., is in its second of four	Current Number Recommended to Served Adjustments	Total Proposed Number to be Served	
time services at nine year-round BCPS sites, ten school year-only BCPS sites, and one summer-only BCPS site.	years providing MOST Inclusion services under the 2022 MOST RFP.	1,520 School year 0	1,520 School year	
Program review and site visits reflected high-quality	Program review and site visits reflect high-quality services. Family satisfaction surveys reflected high levels of	940 Summer Comment(s): 5% COLA on program exp	940 Summer benses only, not	
services. Family satisfaction surveys reflected high levels of satisfaction with the program.	satisfaction with the program.	on BASCC Fees.	•	
The provider experienced staff retention issues and low enrollment at 60% or lower at six sites. Some sites have low school enrollment, contributing to low afterschool	As of February, the provider has enrolled 86% of the contracted number to be served, with an average daily attendance of 72%.	*Includes an additional \$105,450 to cover the Before and After School Child Care (BASCC) fees increase.		
enrollment. Competing BCPS summer academies and construction at some summer sites impacted numbers	Performance Measurement (PM) PM Status: On Track			
served and utilization. Performance Measurement (PM)	Data Integrity & Fully Measured: Met	Budget Trend		
PM Status: All Met Data Integrity & Fully Measured: Met	Current Utilization & Numbers To Be Served Utilization: On Track	1 time start-up costs of \$2,046 in	ncluded.	
Utilization	Number to be Served: On Track	\$4,990,161		
74% 73% 71%				
74% of Final Budget Utilized 73% Actually Served 1,105 of 1,520 664 of 940		\$3,678,33	30	
\$3,678,330 of contracted (School Year) (Summer)				
		FY 22-23		
		■ Budget ■ Actual		

Boys & Girls Clubs of Broward County (Summer Only) Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance	\$720,000	\$36,000	\$756,000
Boys & Girls Clubs of Broward County completed its first year providing services under the 2022 MOST RFP. The	The Boys & Girls Clubs of Broward County is in its second of four years providing MOST Inclusion services under the 2022	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
program provides summer-only services at eight community sites.	MOST RFP.	480	0	480
The provider's exceptional utilization and numbers served	Renewal recommendation is deferred until summer FY 23/24 performance can be measured.	Comment(s): Defe	er contract renewal nt upon summer perf	ormance
were a testament to the provision of essential services for children and families in high-need communities. Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.	Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Not Applicable	5% COLA	it upon summer pen	ormance.
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	Current Utilization & Numbers To Be Served Utilization: Too soon to measure Number to be Served: Too soon to measure			
Utilization		Budget Trend		
99% of Final Budget Utilized \$752,730 of \$760,000 103% Actually Served 510 of 480 contracted (Summer)			\$760,000 \$752	,730
			■ Budget ■ Actual	

City of Lauderdale Lakes (Summer Only) Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring Findings Addressed	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance	\$137,160	\$6,858	\$144,018
The City of Lauderdale Lakes completed its first year providing services under the 2022 MOST RFP. The program provides summer-only services at one community site. Program review and site visit reflected that the program provided essential services for children and families in highneed communities. Program review and site visit reflected quality services. Family satisfaction surveys reflected exceptional levels of satisfaction with the program. Utilization and numbers served were lower than the contracted amount due to inconsistent summer attendance. Performance Measurement (PM) PM Status: On Track	The City of Lauderdale Lakes is in its second of four years providing MOST Inclusion services under the 2022 MOST RFP. Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Not Applicable Current Utilization & Numbers To Be Served Utilization: Too soon to measure Number to be Served: Too soon to measure		Recommended Adjustments 0 er contract renewal nt upon summer perf	Total Proposed Number to be Served 120 formance.
Data Integrity & Fully Measured: Met Utilization 87% of Final Budget Utilized \$126,480 of \$144,610 \$144,610 \$188% Actually Served 105 of 120 contracted (Summer)			\$144,610 \$126, FY 22-23 Budget Actual	,480

City of West Park (Summer Only) Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/2		
inancial & Administrative Monitoring Indings Addressed	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
rogrammatic Performance 🗸 🗸 🗸	Programmatic Performance	\$90,000	\$4,500	\$94,500
ne City of West Park completed its first year providing ervices under the 2022 MOST RFP. The program provided	The City of West Park is in its second of four years providing MOST Inclusion services under the 2022 MOST RFP.	Current Number to Served	Recommended Adjustments	Number to be Served
ımmer services at one community site.	Performance Measurement (PM)	60	0	60
SC staff worked intently with the provider staff in onsultation with project-based learning and social- notional trainers before the program began. The provider's	Data Integrity & Fully Measured: Not Applicable	Comment(s): Defer contract renewal Renewal contingent upon summer performance. 5% COLA Budget Trend		
cceptional utilization and the significant numbers served a testament to the delivery of vital services for children and families in this high-need community.				
rogram review and site visits reflected quality services. amily satisfaction surveys reflected high levels of atisfaction with the program.				
erformance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met			•	
100% of Final Budget Utilized \$95,000 of \$95,000 (Summer)			\$95,000 \$95,0	
		FY 22-23 ■ Budget ■ Actual		

Urban League of Broward County, Inc. (Summer Only) Elementary School Initiatives Out-of-School Time (Inclusion)



Program Description: The MOST Inclusion programs are designed for elementary school children aged 5 to 12, inclusive of all abilities and offer both year-round and summer-only options. It creates a secure and positive environment that not only fosters academic achievement but also supports social and physical development.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance	\$90,000	\$4,500	\$94,500
The Urban League of Broward County completed its first year providing services under the 2022 MOST RFP. The	The Urban League of Broward County, Inc., is in its second of four years providing MOST Inclusion services under the	Current Number to Served	Recommended Adjustments	Number to be Served
program provides out-of-school time services at one summer-only BCPS site.	2022 MOST RFP. Performance Measurement (PM)	60 Comment(s): Defe	0 er contract renewal	60
Program reviews reflected that this provider experienced challenges with classroom management during the summer, and staff were not hired in time to be adequately trained on	PM Status: Too soon to measure Data Integrity & Fully Measured: Too soon to measure	Renewal continger	nt upon summer perf	ormance.
PATHS and PBL before camp started. Technical assistance and additional training will be provided for next summer. Family satisfaction surveys reflected high levels of	Current Utilization & Numbers To Be Served Utilization: Too soon to measure	5% COLA		
satisfaction with the program. The provider experienced low enrollment. Additionally, the competing BCPS summer academies and construction at their usual summer site also affected child recruitment and	Number to be Served: Too soon to measure	Budget Trend		
engagement, resulting in underutilization.			\$95,000	
Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met			\$93,000	
49% of Final Budget Utilized \$46,783 of \$95,000 40% Actually Served 24 of 60 contracted (Summer)			FY 22-23 Budget Actual	783

Elementary School Initiatives Out-of-School Time (Inclusion) MOST



Agency & Program	Prior Fiscal Year 22/23	Current Fiscal Year 23/24		ommendations iscal Year 24/25	
Broward County Parks and Recreation	The 8th Annual CSC Lights on Afterschool celebration, hosted by the Broward County Parks and Recreation Division, was held on October 20,	The 9th Annual CSC Lights on Afterschool Celebration was another huge success. It was held on October 23, 2023. Approximately 700	Current Budget	Recommended Adjustments	Total
	2022. Approximately 625 children and 75 adults were present. The afternoon was spent celebrating the benefits of afterschool	children and 65 adults were present.	\$13,200	\$1,800	\$15,000
Lights on Afterschool	programming with activities, performances, book distribution, and a DJ and dance party.		Comment(s): Additional funding to support program enhancements.		
Christine Johns Harris Consulting-Project Based Learning (PBL)	Project Based Learning (PBL) is a required training for MOST. Providers receive in-depth training and coaching services to ensure the	Project Based Learning (PBL) trainings for directors have occurred and multiple other trainings for staff started in April and continues	Current Budget	Recommended Adjustments	Total
Edulling (FBE)	fidelity of PBL services.	throughout dates in May and June to facilitate implementation of PBL before summer programming begins.	\$48,800	\$0	\$48,800
MOST Training			Comment((s): Level funding	
FLIPANY	Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY) completed its first year	CATCH is the mandatory physical education component of MOST. FLIPANY provides monthly	Current Budget	Recommended Adjustments	Total
CATOLI	providing services under the 2022 MOST RFP. The program provides Coordinated Approach to Child Health (CATCH) Kids Club training to out-of-school	technical assistance is offered to providers both virtually and in-person. As of March 2024, the provider held 10 training sessions, training a total of 253 participants. Participant satisfaction surveys reflect high levels of satisfaction with the (CATCH) training component. The provider is on track for	\$50,000	\$2,500	\$52,500
CATCH	time providers for the physical fitness component to increase capacity to create an active, healthy, and fun environment for all children in their programs. Program reviews and site visits reflected quality services. Satisfaction surveys reflected high levels of satisfaction with the program.		Comment(s): 5% COLA		

Elementary School Initiatives Out-of-School Time (Inclusion) MOST



					Our Focus is Our Children.
A 9 D	Puis y Fis and Many 20/00	O Fig. at Var. 20/04	Rec	ommendations	for
Agency & Program	Prior Fiscal Year 22/23	Current Fiscal Year 23/24	F	iscal Year 24/25	5
TBD	This was the thirteenth year that the Council provided a challenge grant to fund Back to School	Back to School Extravaganza (BTSE) will be held during the Summer of 2024. Items will be	Current Budget	Recommended Adjustments	Total
Back to School Campaign	supplies for 10,000 Broward County students. The distributions were held at in-person events: Dillard 6-12, Miramar Hargrave Center, and Blanche Ely H.S. During the in-person events, over 8,000	distributed at in-person sites (YMCA-Dillard 6-12, Crockett-Ely HS, Hispanic Unity-Miramar HS). There will also be four "Boutique" BTSE sites at various smaller, place-based locations around the	\$451,432	-\$188,932	\$262,500
Back to School Campaign	participants received backpacks, shoes, uniforms, undergarments, immunizations, books, and community resources. In addition, at a distribution event held at HandsOn Broward, at least 24 agencies covering all parts of Broward County picked up filled backpacks to distribute to their clients. Maccabi Games and Access® donated 2,500 pairs of new sneakers.	county to ensure that resources are distributed equitably among those in high need. 10,000 filled backpacks, 10,008 sets of uniforms, approximately 2000 pairs of shoes, hygiene and laundry items will be distributed. Staff will assess needs associated with this event and may redesign the program.	1 time DeL 1 time CSC	(s): Reduction is -\$ uca funding and -\$ C funding. Defer ren ogram realignment	155,840 newal
The Children's Forum	The Florida Afterschool Network (FAN) was established in 2005 to provide unified leadership to advocate for the development, and accessibility	FA advocates for and equips out-of-school time stakeholders with resources to build the profession and support high-quality programs for	Current Budget	Recommended Adjustments	Total
Florida Afterschool, Inc. (FA)	of evidence-based, high-quality afterschool and summer learning programs and policies statewide. In 2022 FAN grew its influence by expanding its	all children and youth. The first conference in nearly five years was convened, providing access to professional learning opportunities designed	\$10,000	\$0	\$10,000
Tienda viitereeneesi, me. (171)	focus beyond partnership engagement in the policy arena to include intentional service provision directly to out-of-school time providers. In April 2023 FAN merged with the Florida Afterschool Alliance creating Florida Afterschool, Inc. (FA).	specifically for out-of-school time professionals. The inaugural "Teen Day at the Capitol" took place during Children's Week, providing youth from across the state with a hands-on learning experience of the legislative process.	Comment(s): Level Funding		
Social Emotional Learning - Promoting Alternative THinking Strategies (PATHS)	Promoting Alternative THinking Strategies (PATHS) (a social-emotional curriculum) is a required training for MOST. Providers received in-	Promoting Alternative THinking Strategies (PATHS) is a required training for MOST. Six PATHS trainings have occurred with three more	Current Budget	Recommended Adjustments	Total
Strategies (FATHS)	depth training to ensure the fidelity of PATHS services.	scheduled for June and the remaining to be scheduled in the fall prior to the new school year.	\$32,400	\$0	\$32,400
MOST Training			Comment	(s): Level Funding	

Out-of-School Time (Special Needs) & Respite Initiatives

Results Based Accountability FY 24/25

GOAL

Strengthen the continuum of out-of-school time care for children and youth with special physical, developmental, and behavioral needs.

RESULT

Children are ready to succeed in school.

OUT-OF-SCHOOL TIME SPECIAL NEEDS PROGRAMS

Out-of-School Time

 Offers a safe, positive environment for children and youth with special physical, developmental, and behavioral conditions. These programs enhance academic achievement, support social, developmental, and physical activities, and provide educational field trips and cultural arts opportunities. Provides flexible staff-to-child ratios to ensure adequate support for children and their unique needs.

Respite

 Provides facility-based care and supervised activities to support parents and caregivers of children with emotional and behavioral health challenges that improve quality of life, promote productive out-of-school experiences, and offer reliable quality care options.

Music Therapy

 Incorporated weekly in a small group setting and administered by a certified music therapist to enhance communication and social emotional skills through music oriented activities and routines.

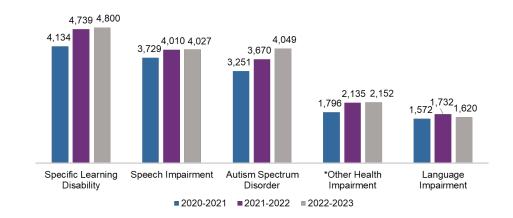
INDICATORS OF COMMUNITY NEED

- Students with the following experiences enrolled in the BCPS in SY 22/23 will require smaller Out-of-School time program staff ratios than typically developing children (data is for all grade levels): 7,077 with Autism Spectrum Disorder; 903 with Developmental Disabilities; 1,610 with Intellectual Disabilities; 1,126 with Emotional/Behavioral Disabilities; and 296 with Deaf or Hard of Hearing.
- There were 615 BCPS students in K-8th grade with Emotional/Behavioral
 Disabilities (EBD) in SY 22/23; however, CSC's Respite Program serves children
 exhibiting disruptive behavior with or without EBD diagnosis (Source: BCPS data
 request).

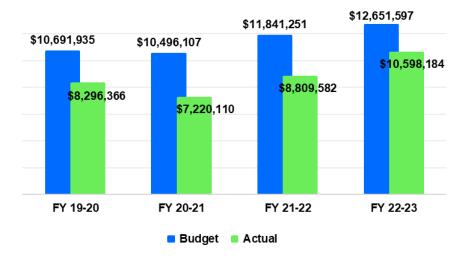


COMMUNITY DATA STORY

In School Year 22/23, the five most common disabilities experiences account for 75% of BCPS grade K-5 Students With Disability population. (Source: BCPS). *Other Health Impairments include, but are not limited to, ADD, ADHD, Tourette syndrome, and sickle cell anemia (Source: BCPS Data Request).



BUDGET TREND



After School Program, Inc.

Special Needs - Out-of-School Time



Program Description: The MOST Special Needs programs are designed for children and youth aged 3 to 22 with various disabilities and provide year-round and summer-only options. Programming is offered in a behavior-supportive environment with a reduced staff-to-child ratio and includes academic enrichment, social-emotional skill building, and weekly small-group music therapy.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23	
Financial & Administrative Monitoring VVV	
Programmatic Performance Performing Well	
After School Programs, Inc. completed its first year providing services under the 2022 MOST RFP. The program provided out-of-school time services at two year-round BCPS sites in Dania Beach and Hollywood. The provider served children ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.	
Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.	
Utilization and enrollment were lower than expected, and the summer program was unexpectedly only able to operate half-days due to the BCPS Extended School Year (ESY) program. Upon provider request, the contracted number served was reduced at one site for FY 23-24.	
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	
Utilization	
52% of Final Budget Utilized \$227,098 of \$434,517 60% Actually Served 21 of 35 contracted (School Year) 40% Actually Served 14 of 35 contracted (Summer)	

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance Performing Well

After School Programs, Inc. is in its second of four years providing MOST Special Needs services under the 2022 MOST RFP.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

As of February, the provider enrolled 88% of the contracted number to be served, with an average daily attendance of 71% of children consistently attending the program.

Current enrollment and attendance trends confirm that last year's decision to decrease the contracted number served was justified.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served.

Utilization: On Track

Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
*\$362,543	\$18,052	\$380,595
Current Number to Served	Recommended Adjustments	Total Proposed Number to be
to Served	Adjustillerits	Served

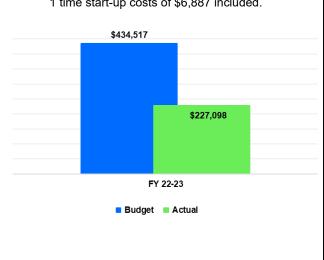
Recommendations for Fiscal Year 24/25

Comment(s): 5% COLA on program expenses only, not on BASCC fees.

*Includes an additional \$1.500 to cover the Before and After School Child Care (BASCC) fees increase.



1 time start-up costs of \$6,887 included.



Ann Storck Center, Inc.

Special Needs - Out-of-School Time



Program Description: The MOST Special Needs programs are designed for children and youth aged 3 to 22 with various disabilities and provide year-round and summer-only options. Programming is offered in a behavior-supportive environment with a reduced staff-to-child ratio and includes academic enrichment, social-emotional skill building, and weekly small-group music therapy.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$548,555	\$71,352	\$619,907
Ann Storck Center completed its first year providing services under the 2022 MOST RFP. The program provided out-of-	Ann Storck Center, Inc. is in its second year of a four-year commitment to delivering special needs services through the	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
school time services at one year-round community site in Fort Lauderdale. The provider served children ages 3 to 12	2022 MOST RFP.	40 Year round	0	40 Year round
with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.	The Ann Storck Center demonstrates strong programmatic performance. This is evidenced by positive outcomes in program reviews and site visits, which highlight the delivery	Comment(s): Additional funding to annualize 5 children year-round and Add 5% COLA.		
Program reviews and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of	of high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.			
satisfaction with the program. A robust program and high service demand resulted in a	As of February, the provider enrolled 123% of the contracted number to be served, with an average daily attendance of			
contract expansion in April 2023 for the school year and summer services.	83% of children consistently attending the program. At the April Council meeting, the Council approved an			
Performance Measurement (PM)	increase of 5 children year-round beginning April 1, 2024. Performance Measurement (PM)	Budget Trend 1 time start-up costs of \$2,522 included.		
PM Status: All Met Data Integrity & Fully Measured: Met	PM Status: On Track Data Integrity & Fully Measured: Met			
Utilization		\$398,580		
99% of Final Budget Utilized \$396,052 of \$398,580 137% Actually Served 41 of 30 contracted (School Year) 96% Actually Served 27 of 28 contracted (Summer)	Current Utilization & Numbers To Be Served. Utilization: On Track Number to be Served: On Track		\$396	,052
		FY 22-23 ■ Budget ■ Actual		

Arc Broward

Special Needs - Out-of-School Time



Program Description: The MOST Special Needs programs are designed for children and youth aged 3 to 22 with various disabilities and provide year-round and summer-only options. Programming is offered in a behavior-supportive environment with a reduced staff-to-child ratio and includes academic enrichment, social-emotional skill building, and weekly small-group music therapy.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
nancial & Administrative Monitoring	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
rogrammatic Performance	Programmatic Performance Performing Well	\$2,021,190	\$101,060	\$2,122,250 Total Proposed
c Broward completed its first year providing services der the 2022 MOST RFP. The program provided out-of-	Arc Broward is in its second year providing MOST Special Needs services under the 2022 MOST RFP. This population	Current Number to Served	Recommended Adjustments	Number to be Served
hool time services at one year-round community site in unrise. The provider served children and youth ages 3 to	consists of children and youth who have been unsuccessful in other programs.	78 School year 105 Summer	0	78 School yea 105 Summer
with various disabilities, including autism, physical and tellectual disabilities, and developmental delays.	Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of	Comment(s): 5%	COLA	
rogram review and site visits reflected high-quality ervices. Family satisfaction surveys reflected high levels of itisfaction with the program.	satisfaction with the program. As of February, the provider has enrolled 77% of the			
ne program experienced extended staff vacancies, sulting in low utilization and low enrollment. Competing	contracted number to be served, with an average daily attendance of 66%.	Budget Trend		
os with higher wages contributed to staff recruitment and tention challenges.	Competing jobs with higher wages have contributed to staff retention challenges. This summer, the provider will experiment with new incentives to address staffing issues.			
erformance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	Performance Measurement (PM) PM Status: On Track	1 time sta	rt-up costs of \$1,123	3 Included.
tilization	Data Integrity & Fully Measured: Met	\$2,022,313		
79% 68% 70% of Final Budget Utilized Actually Served Actually Served	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track		\$1,58	8,213
\$1,588,213 of \$2,022,313				
		FY 22-23 Budget Actual		

Broward Children's Center, Inc.

Special Needs – Out-of-School Time

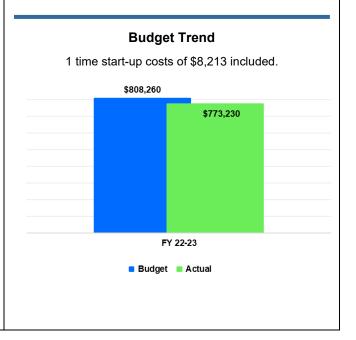


Program Description: The MOST Special Needs programs are designed for children and youth aged 3 to 22 with various disabilities and provide year-round and summer-only options. Programming is offered in a behavior-supportive environment with a reduced staff-to-child ratio and includes academic enrichment, social-emotional skill building, and weekly small-group music therapy.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure
Programmatic Performance Performing Well	Programmatic Performance Performing Well
Broward Children's Center completed its first year providing services under the 2022 MOST RFP. The program provided out-of-school time services at two year-round community	Broward Children's Center, Inc. is in its second of four year providing MOST Special Needs services under the 2022 MOST RFP.
sites in Pompano and Dania Beach. The Provider served children and youth ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.	Program review and site visits reflect high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.
Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.	As of February, the provider enrolled 74% of the contracted number to be served, with an average daily attendance of 61% children consistently attending the program.
Higher than anticipated average daily attendance resulted in full utilization but lower overall numbers served. Enrollment was lower than expected due to extended staff vacancies. Competing jobs with higher wages contributed to staff	The program continues to show growth in enrollment. The low average daily attendance is due to children leaving ear or are absent due to necessary medical appointments and therapies.
recruitment and retention challenges.	Performance Measurement (PM) PM Status: On Track
Performance Measurement (PM) PM Status: All Met	Data Integrity & Fully Measured: Met
Data Integrity & Fully Measured: Met Utilization	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track
96% of Final Budget Utilized \$773,230 of \$808,260 \$808,260 \$84% Actually Served 84 of 100 contracted (School Year) \$808,260	

Current Budget	Recommended Adjustments	Total Proposed Budget
\$800,047	\$40,002	\$840,049
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
50 School year	0	50 School year
100 Summer		
100 Summer		100 Summer

Recommendations for Fiscal Year 24/25



Center for Hearing & Communication, Inc.

Special Needs - Out-of-School Time



Program Description: The MOST Special Needs programs are designed for children and youth aged 3 to 22 with various disabilities and provide year-round and summer-only options. Programming is offered in a behavior-supportive environment with a reduced staff-to-child ratio and includes academic enrichment, social-emotional skill building, and weekly small-group music therapy.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24
Financial & Administrative Monitoring No Findings.	Financial & Administrative Monitoring Too soon to measure
Programmatic Performance	Programmatic Performance Performing Well
The Center for Hearing & Communication completed its first year providing services under the 2022 MOST RFP. The program provided out-of-school time services at one school	The Center for Hearing & Communication, Inc. second of four years providing MOST Special services under the 2022 MOST RFP.
year-only BCPS site and one summer-only BCPS site, both in Plantation. The Provider served children ages 5 to 12 who experience deafness or hearing loss and their siblings and children of deaf adults.	Program review and site visit reflect high-quali Family satisfaction surveys reflected high level satisfaction with the program.
Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.	As of February, the provider enrolled 90% of the number to be served, with an average daily attended of children consistently attending the process.
The school year and summer enrollment were impacted by the transportation needs of families and the BCPS Extended School Year (ESY) program, resulting in half-day programming and low utilization.	Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	Current Utilization & Numbers To Be So Utilization: On Track Number to be Served: On Track
Utilization	
45% of Final Budget Utilized \$149,547 of \$334,709 60% Actually Served 12 of 20 contracted (School Year) 38% Actually Served 22 of 58 contracted (Summer)	

strative Monitoring ormance | 🇸 | 🏑 | 🧸

& Communication, Inc. is in its oviding MOST Special Needs

te visit reflect high-quality services. veys reflected high levels of gram.

vider enrolled 90% of the contracted vith an average daily attendance of tently attending the program.

rement (PM)

& Numbers To Be Served

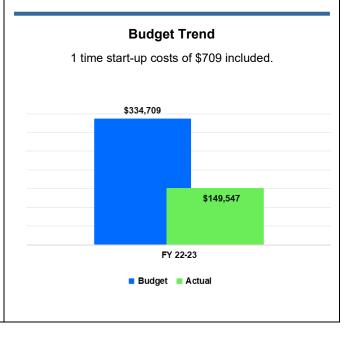
Recommended Adjustments	Total Proposed Budget
\$16,700	\$351,900
Recommended Adjustments	Total Proposed Number to be Served
0	20 School year
U	58 Summer
	\$16,700 Recommended

Recommendations for Fiscal Year 24/25

Comment(s): 5% COLA on program expenses only, not on BASCC Fees.

*Includes an additional \$1,200 to cover the Before and After School Child Care (BASCC) fees increase.

Financial Viability test now requires a Fiscal Support Agent for FY24/25.



Jewish Community Center of South Broward

Special Needs - Out-of-School Time



Program Description: The Sunrise Day Camp provides a camp-like experience during winter and spring school breaks for children and youth currently undergoing cancer treatment in kindergarten through tenth grade, or children and youth who have been diagnosed with cancer within the last five years and are 18 years old or younger. Additionally, siblings residing in Broward County are also eligible to participate. The Sunrise on Wheels program offers in-hospital enrichment for children receiving oncology treatment at Joe DiMaggio Children's Hospital.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring Not applicable	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Not applicable	Programmatic Performance Performing Well	\$186,766	\$0	\$186,766
Program not yet created.	The David Posnack Jewish Community Center is in its first	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
Performance Measurement (PM) PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable	year of leverage funding. The program provides winter and spring break camp services, and in-hospital enrichment services to qualifying children undergoing cancer treatment and their siblings.	75 Sunrise Day Camp 196 Sunrise On Wheels	0	75 Sunrise Day Camp 196 Sunrise On Wheels
Utilization Not Applicable	During winter and spring camp services, the provider offered half-day in-hospital activities due to families' level of comfort and the need to enhance recruitment efforts to implement a camp-like program out of the hospital setting. Program reviews and site visits are scheduled to be conducted in the spring.		er contract renewal	ending summer
	As of March, the program served 113 children during winter programming and 182 children through the in-hospital Sunrise on Wheels program.		Budget Trend	
	Performance Measurement (PM) PM Status: Technical Assistance Provided Data Integrity & Fully Measured: Technical Assistance Provided Current Utilization & Numbers To Be Served	No Hist	orical Trend, Not Ap	plicable.
	Utilization: Technical Assistance Provided Number to be Served: Technical Assistance Provided			

Smith Mental Health Associates, LLC

Special Needs - Out-of-School Time



Program Description: The MOST Special Needs programs are designed for children and youth aged 3 to 22 with various disabilities and provide year-round and summer-only options. Programming is offered in a behavior-supportive environment with a reduced staff-to-child ratio and includes academic enrichment, social-emotional skill building, and weekly small-group music therapy.

Current Fiscal Year 23/24

Prio	r Fiscal Year 2	22/23
Financial & Admin No Findings	istrative Moni	toring 🗸 🗸
Programmatic Per Performing Well	formance 🗸	
Smith Mental Health of services under the 20 out-of-school time ser one year-round comm BCPS site. The Provide moderate to severe be	22 MOST RFP. I vices at one year unity site, and or der served childre	The program provided r-round BCPS site, ne school year-only en ages 5 to 12 with
Program review and s services. Family satisf satisfaction with the p	faction surveys re	• • •
Low enrollment was d the school year. The p and utilized value-add participants' experience	orogram had a m	ore robust summer enrich program
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met		
Utilization		
83% of Final Budget Utilized \$879,546 of	69% Actually Served 74 of 108 contracted	81% Actually Served 87 of 108 contracted

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

Performing Well

Smith Mental Health Associates, LLC. is in its second of four years providing MOST Special Needs services under the 2022 MOST RFP.

Program review and site visits reflect quality services. Family satisfaction surveys reflect high levels of satisfaction with the program.

As of February, the provider enrolled 79% of the contracted number to be served, with an average daily attendance of 70% of children consistently attending the program. Attendance fluctuates in this program as the goal is to reunite the child back to their home school.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

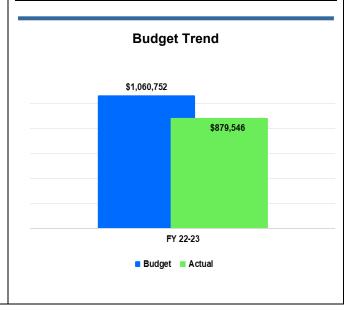
Number to be Served: On Track

	Recommended	Total Proposed	
Current Budget	Adjustments	Budget	
*\$1,063,812	\$53,038	\$1,116,850	
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served	
	-	Served	

Recommendations for Fiscal Year 24/25

Comment(s): 5% COLA on program expenses only, not on BASCC Fees.

*Includes an additional \$3,060 to cover the Before and After School Child Care (BASCC) fees increase.



United Community Options of Broward, Palm Beach, and Mid Coast Counties (UCO)





Program Description: The MOST Special Needs programs are designed for children and youth aged 3 to 22 with various disabilities and provide year-round and summer-only options. Programming is offered in a behavior-supportive environment with a reduced staff-to-child ratio and includes academic enrichment, social-emotional skill building, and weekly small-group music therapy.

Current Fiscal Year 23/24

Į				
	Financial & Administrative Monitoring No Findings			
	Programmatic Performance Performing Well			
	United Community Options completed its first year providing services under the 2022 MOST RFP. The program provided out-of-school time services at one year-round BCPS site in Pompano and one year-round community site in Fort Lauderdale. The Provider offered services to children ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.			
	Program reviews and site visits reflected that overall service delivery was on track, with technical assistance provided to improve documentation and invoicing. Family satisfaction surveys reflected high levels of satisfaction.			
	The lower utilization and low summer enrollment were due to management vacancies in the middle of the school year, which impacted recruitment and engagement efforts. These vacancies have now been resolved.			
	Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met			
	Utilization			
	71% of Final Budget Utilized \$74 of 77 \$729,158 of \$1,029,036 Actually Served 74 of 77 contracted (School Year) 62% Actually Served 49 of 79 contracted (Summer)			

Prior Fiscal Year 22/23

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance Performing Well

United Community Options is in its second of four years providing MOST Special Needs services under the 2022 MOST RFP.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

As of February, the provider has enrolled 75% of the contracted number to be served, with an average daily attendance of 58%.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

Number to be Served: On Track

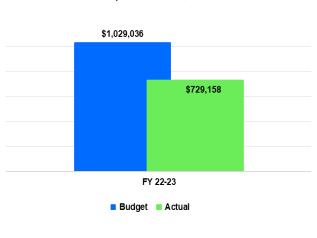
Current Budget	Recommended Adjustments	Total Proposed Budget
*\$1,030,081	\$51,393	\$1,081,474
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
77 School year 79 Summer	0	77 School year 79 Summer

Recommendations for Fiscal Year 24/25

Comment(s): 5% COLA on program expenses only, not on BASCC Fees.

*Includes an additional \$2,220 to cover the Before and After School Child Care (BASCC) fees increase.





YMCA of South Florida, Inc.

Special Needs - Out-of-School Time



Program Description: The MOST Special Needs programs are designed for children and youth aged 3 to 22 with various disabilities and provide year-round and summer-only options. Programming is offered in a behavior-supportive environment with a reduced staff-to-child ratio and includes academic enrichment, social-emotional skill building, and weekly small-group music therapy.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23		
Financial & Administrative Monitoring No Findings		
Programmatic Performance Performing Well		
The YMCA completed its first year providing services under the 2022 MOST RFP. The program provided out-of-school time services at eight year-round BCPS sites, 14 school year-only BCPS sites, two school year-only community sites, and two summer-only BCPS sites. The provider served children and youth with special needs ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.		
Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.		
The low enrollment at some sites and staff retention issues impacted the numbers to be served during the school year. Additionally, BCPS summer academies and construction at some summer sites also affected enrollment.		
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met		
Utilization		
88% of Final Budget Utilized \$4,944,214 of \$5,588,731 83% Actually Served 284 of 341 contracted (School Year) 80% Actually Served 264 of 328 contracted (Summer)		

Prior Fiscal Voar 22/23

Financial & Administrative Monitoring

Too soon to measure

Performing Well

The YMCA of South Florida, Inc., is in its second of four years providing MOST Special Needs services under the 2022 MOST RFP.

Program review and site visit(s) reflect high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

As of February, the provider has enrolled 89% of the contracted number to be served, with an average daily attendance of 73%.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

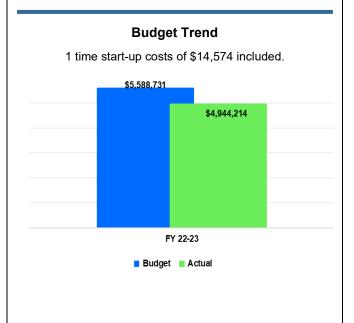
Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget	
*\$5,591,737	\$278,708	\$5,870,445	
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served	
341 School year 328 Summer	0	341 School year 328 Summer	

Recommendations for Fiscal Year 24/25

Comment(s): 5% COLA on program expenses only not on BASCC Fees.

*Includes an additional \$17,580 to cover the Before and After School Child Care (BASCC) fees increase.



Memorial Healthcare System

Special Needs – Respite for Youth with Behavioral Health Conditions



Program Description: The Respite program provides services on Saturdays or Sundays to families with children ages 5 to 13 years who exhibit behavioral health needs. Programming focuses on reducing family stress, strengthening family functioning, and providing enriching community-based opportunities to participants.

Current Fiscal Year 23/24

ocuses on reducing family stress, strengthening family function Prior Fiscal Year 22/23	
Financial & Administrative Monitoring No Findings	!
Programmatic Performance Performing Well	I
Memorial Healthcare System completed its second year providing services under the 2021 Respite RFP. The program offered weekend respite services for caregivers residing in Broward County. Services take place at one community-based site located in Hollywood.	
Program review reflected high-quality service delivery. Program staff provided a variety of highly creative and engaging community-based and on-site experiences for the children. Family satisfaction surveys reflected high levels of satisfaction with the program.	- :
Consistently high program attendance exceeding the contract limitation of 120 hours resulted in full utilization and fewer children served.	
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	
Utilization	
99% of Final Budget Utilized \$122,283 of \$123,090	

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance Performing Well

Memorial Healthcare System is in its third of four years providing services under the 2021 Respite RFP.

Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

The program has identified families' need for additional service hours and continues recruitment and engagement efforts throughout the year in the Hollywood area.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

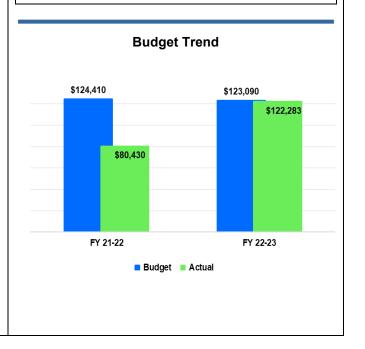
Utilization: On Track

Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
\$123,090	\$6,155	\$129,245
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
		·

Recommendations for Fiscal Year 24/25

Comment(s): 5% COLA



Smith Mental Health Associates, LLC

Special Needs – Respite for Youth with Behavioral Health Conditions



Program Description: The Respite program provides services on Saturdays or Sundays to families with children ages 5 to 13 years who exhibit behavioral health needs. Programming focuses on reducing family stress, strengthening family functioning, and providing enriching community-based opportunities to participants.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	I Year 24/25
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$102,237	\$5,112	\$107,349
Smith Mental Health Associates, LLC completed its second	Smith Mental Health Associates, LLC is in its third of four	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
year providing services under the 2021 Respite RFP. The program offered weekend respite services for caregivers residing in Broward County. The program operated one	years providing services under the 2021 Respite RFP. Program review and site visits reflected high-quality	80	0	80
community-based site in Plantation.	services. Family satisfaction surveys reflected high levels of satisfaction with the program.	Comment(s): 5%	COLA	
Program review reflected high-quality service delivery. Program staff provided a variety of highly creative and engaging community-based and on-site experiences for the children. Family satisfaction surveys reflected high levels of	The program continues to expand enrollment efforts by networking with local school ESE Specialists and behavioral health providers.			
satisfaction with the program.	Performance Measurement (PM)			
Utilization and numbers served were lower than expected due to a lack of eligible families engaging in services.	PM Status: 2 of 4 On Track. 2 Too soon to measure Data Integrity & Fully Measured: Met Budget Trend			
Performance Measurement (PM) PM Status: All Met	Current Utilization & Numbers To Be Served Utilization: On Track		Baaget Hella	
Data Integrity & Fully Measured: Met Utilization	Number to be Served: On Track	\$100,458	\$	102,237
85% of Final Budget Utilized \$86,994 of \$102,237			78,772	\$86,994
		FY 21-22	2	FY 22-23
			■ Budget ■ Actual	

City of Pembroke Pines (Summer Only)

Special Needs - Out-of-School Time



Program Description: The MOST Special Needs programs are designed for children and youth aged 3 to 22 with various disabilities and provide year-round and summer-only options. Programming is offered in a behavior-supportive environment with a reduced staff-to-child ratio and includes academic enrichment, social-emotional skill building, and weekly small-group music therapy.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance	\$154,092	\$7,705	\$161,797
The City of Pembroke Pines completed its first year providing services under the 2022 MOST RFP. The program	The City of Pembroke Pines is in its second of four years providing MOST Special Needs services under the 2022	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
provided services at one community site during the summer.	MOST RFP.	45	0	45
Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.	Performance Measurement (PM) PM Status: Too soon to measure		er contract renewal nt upon summer perf	formance.
The provider's excellent utilization and numbers served were a testament to the provision of essential services for	Data Integrity & Fully Measured: Not applicable Current Utilization & Numbers To Be Served	5% COLA		
children and families in this high-need community.	Utilization: Too soon to measure Number to be Served: Too soon to measure			
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met			Budget Trend	
Utilization				
95% of Final Budget Utilized \$153,745 of \$161,587 107% Actually Served 48 of 45 contracted (Summer)			\$161,587 \$153, FY 22-23 Budget Actual	745

Jewish Adoption and Foster Care Options, Inc. (JAFCO) (Summer Only)





Program Description: The MOST Special Needs programs are designed for children and youth aged 3 to 22 with various disabilities and provide year-round and summer-only options. Programming is offered in a behavior-supportive environment with a reduced staff-to-child ratio and includes academic enrichment, social-emotional skill building, and weekly small-group music therapy.

P	ior Fiscal Year 22/23	Current Fiscal Year 23/24
Financial & Adn	inistrative Monitoring	Financial & Administrative Monitoring Too soon to measure
Programmatic Performing Well	erformance 🗸 🗸	Programmatic Performance
under the 2022 MC services at one cor complex developm	FCO, Inc. completed its first year providing services der the 2022 MOST RFP. The program provided summer rvices at one community site in Sunrise for children with mplex developmental needs ages 3 to 22.	JAFCO is in its second of four years providing MOS Special Needs services under the 2022 MOST RFP Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Not Applica
services. Family sa catisfaction with the Performance Me PM Status: All M	tisfaction surveys reflected high levels of e program. easurement (PM)	Current Utilization & Numbers To Be Served Utilization: Too soon to measure Number to be Served: Too soon to measure
Jtilization 100% of Final Budg Utilized \$361,913 \$361,913	51 of 55 contracted	

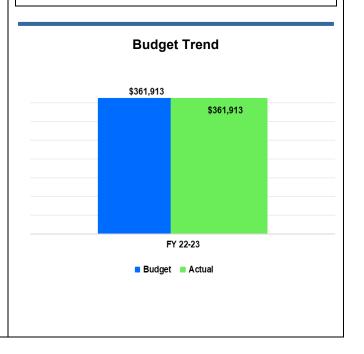
Current Budget	Recommended Adjustments	Total Proposed Budget		
\$356,913	\$17,846	\$374,759		
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served		
55	0	55		
0				

Recommendations for Fiscal Year 24/25

Comment(s): Defer contract renewal

Renewal contingent upon summer performance.

5% COLA



Memorial Healthcare System (Summer Only)

Special Needs - Out-of-School Time



Program Description: The MOST Special Needs programs are designed for children and youth aged 3 to 22 with various disabilities and provide year-round and summer-only options. Programming is offered in a behavior-supportive environment with a reduced staff-to-child ratio and includes academic enrichment, social-emotional skill building, and weekly small-group music therapy.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance	\$127,803	\$6,390	\$134,193
Memorial Healthcare System completed its first year providing services under the 2022 MOST RFP. The program	Memorial Healthcare System is in its second of four years providing MOST Special Needs services under the 2022	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
provided summer services at one early childhood center for children with developmental delays or disabilities ages 3	MOST RFP.	40	0	40
through 5 years old.	Performance Measurement (PM) PM Status: Too soon to measure		er contract renewal	ormance
Program review and site visits reflected that this new MOST provider provided high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the	Data Integrity & Fully Measured: Not applicable	5% COLA	it upon summer pen	omance.
program.	Current Utilization & Numbers To Be Served Utilization: Too Soon to Measure Number to be Served: Too Soon to Measure			
Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met	Number to be Served. 100 30011 to Measure			
Utilization		Budget Trend		
99% of Final Budget Utilized \$131,856 of \$133,546 98% Actually Served 39 of 40 contracted (Summer)		1 time sta	*133,546 *133,546 FY 22-23 Budget Actual	
			Buuget Actual	

Middle School Initiatives

Results Based Accountability FY 24/25

Children's Services Council of Broward County Or Focus is Our Children

GOAL

Increase protective/resiliency factors and reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.

RESULT

Children are ready to succeed in school.

MIDDLE SCHOOL INITIATIVES PROGRAMS

Youth FORCE

 Provides year-round, culturally responsive, holistic programming that serves youth attending high-need middle schools to promote positive youth development and school and community attachment. They include counseling, academic support, community service learning, career exploration, social-emotional learning, and the Teen Outreach Program (TOP), a nationally recognized positive youth development curriculum. Programs are personalized based on the needs of the youth served. All school-based programs are contingent upon approval as a BCPS vendor for school year 24/25

PEACE

Choose Peace/Stop Violence Initiative

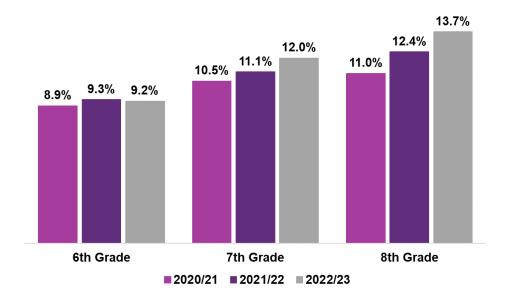
 Choose Peace/Stop Violence is a school-based community collaborative (CSC, BCPS, and United Way) to educate, engage, inspire and empower elementary, middle and high school youth to take action and bring about positive change to prevent bullying, youth crime, and violence.

INDICATORS OF COMMUNITY NEED

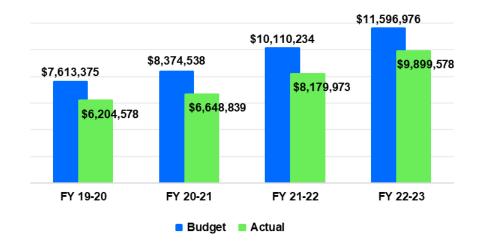
• 34% of middle-school (MS) students thought about suicide, 14% of MS students used alcohol, 10% reported attacking someone with intent to harm, 4% reported carrying a handgun and 6% vaped with nicotine (Florida Youth Substance Abuse Survey, 2022). For MS students in Broward, 2.5% were failing 2 courses in SY 22/23 with the highest percent being among 7th graders (2.9%) (Source: BCPS).

COMMUNITY DATA STORY

The percentage of BCPS middle school students with Chronic Absenteeism (15+ unexcused absences) increased for 7th and 8th graders (Source: BCPS Data Request).



BUDGET TREND



Middle School Initiatives





Program Description: Youth FORCE programs expand the availability of year-round afterschool and summer programs addressing the developmental needs of middle school-age youth who would benefit from programs promoting resilience, social-emotional learning, and academic success.

Prior Fiscal Year 22/23

Youth FORCE (YF) and PEACE programs provided meaningful, year-round out-of-school time experiences that promoted resilience, social-emotional learning, and academic success. While using a positive youth development approach, programs strengthened protective factors by focusing on a positive outlook, healthy family dynamics, pro-social relationships with peers and adults and strong community attachment while reducing risk factors related to teen pregnancy, delinquency, substance abuse, family dysfunction, mental health problems, negative peer associations, and school failure.

Prior / Current Fiscal Years

Current Fiscal Year 23/24

Overall, Youth FORCE and PEACE programs were highly effective and met a critical community need.

FY 23/24 is the last year of the 2020 PYD RFP, and the CSC-funded programs will sunset on August 31, 2024. Three Youth FORCE programs were funded by the DeLuca Foundation and these will also sunset on July 31, 2024.

The 2024 Positive Youth Development RFP was released in November 2024, with services to begin in August 2024. The new model includes flexibility in service delivery; therefore, PEACE programs will come in under Youth FORCE, and there will no longer be a distinction. The new model also added additional afterschool and/or summer days and lowered the success coach to youth ratio.

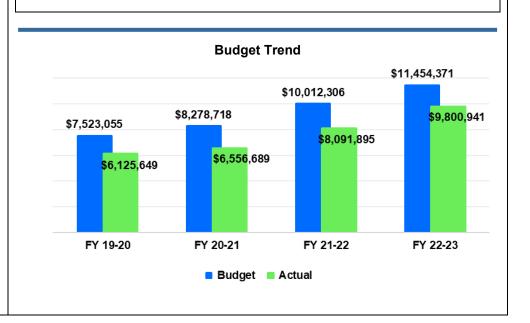
The RFP closed in January, and recommendations were approved at the April Council Meeting. DeLuca Foundation funding partnership will end in July 2024 and was not included in funding for the new RFP.

CSC receives federal match funds from Broward College's BrowardUP Grant to expand middle school programming in 33311 and 33313 zip codes.

Current Budget	Recommended Adjustments	Total Proposed Budget
\$12,083,642 YF/PEACE \$ 682,782 DeLuca \$ 685,772 BrowardUP \$13,452,196 Total	\$2,504,075 YF -\$682,782 DeLuca -\$185,772 BrowardUP- CF \$1,635,521 Total	\$14,587,717 CSC \$500,000 BrowardUP \$15,087,717 Total
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
1,910 CSC – YF/PEACE 180 DeLuca 115 BrowardUP	465 Youth FORCE -180 DeLuca 0 BrowardUP	2,375 Youth FORCE 115 BrowardUP 2,490-Total

Recommendations for Fiscal Year 24/25

Comment(s): RFP awards include 5% COLA and were approved at April 2024 Council meeting.



Hanley Center Foundation, Inc. Middle School Initiatives – Substance Abuse Prevention



Program Description: The Hanley Center program offers an evidence-based Alcohol Literacy Challenge curriculum, which is designed to help youth make better choices regarding alcohol and marijuana consumption and vaping, to both middle and high school youth.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Performing Well	\$30,545	-\$30,545	\$0
Hanley Center Foundation, Inc. is in its second year of a three-year leveraged partnership with a match from the	Hanley Center Foundation is in its third year of a three-year leverage providing match to the Department of Children and	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
Department of Children and Families' Prevention Partnership Grant, offering the Alcohol Literacy Challenge	Families' Prevention Partnership Grant, offering the Alcohol Literacy Challenge, Marijuana & Vaping Prevention	4,650 unduplicated youth	-4,650 unduplicated youth	0
and the Active Parenting Program to Broward County students and their families with the goal of reducing	Program, Botvin LifeSkills Training for Prescription Drug Abuse Prevention and the Active Parenting Program to	Comment(s): Con	tract sunsets.	
underage drinking while promoting positive youth development and effective parenting. Program review reflected highly interactive quality services. The number of participants was higher than the contracted amount because of outstanding community collaborations.	Broward County students and their families with the goal of reducing underage drinking and preventing drug use while promoting positive youth development and effective parenting.	Agency has submitted a match request for a new federal grant.		
,	Program review reflected highly interactive quality services.			
Performance Measurement (PM) PM Status: All Met	This contract sunsets on September 30, 2024.			
Data Integrity & Fully Measured: Met Utilization	Performance Measurement (PM) PM Status: On Track	Budget Trend		
	Data Integrity & Fully Measured: Met	\$30,545	\$30,545	\$30,545
100% of Final Budget Utilized \$30,545 of 218% Actually Served 7,571 of 3,475	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track	\$30,545	\$30,545	\$30,545
\$30,545 contracted				
		FY 20-21	FY 21-22	FY 22-23
			■ Budget ■ Actual	

United Way of Broward County – Choose Peace Initiative Middle School Initiatives – Youth FORCE



Program Description: The initiative supports the prevention of youth crime, violence, and bullying behavior; and promotes academic improvement through positive youth development and sustainable tools to improve the school climate.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance	\$61,760	\$0	\$61,760
Choose Peace Stop Violence, a tri-party community	Choose Peace/Stop Violence, a tri-party community	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
collaborative program between the School District, the CSC, and United Way, completed its thirteenth year of funding. The initiative provides violence prevention programming that is school and community-based. The program activities	collaborative program between the School District, the CSC and United Way, is in its 14th year of funding. The initiative provides school and community-based violence prevention	15 schools with Agents of Change Clubs	0	15 schools with Agents of Change Clubs
educated and empowered youth and their families to address bullying, affirm cultural differences, and make healthier, drug-free lifestyle choices. The Agents of Change peer-led clubs are formed under the leadership of students and supervised by a school-based facilitator with the	programming. Program review reflected interactive in-person service delivery and engaging youth development activities. The Provider is underutilized due to a staff vacancy, which was filled in December 2023.	Comment(s): Leve	el Funding	
support of the School District's Choose Peace Facilitator. These clubs operated in 15 middle schools and high schools	Performance Measurement (PM) PM Status: On Track			
and set the tone for cultural change and inspired and empowered the student population to be compassionate leaders and role models for peace and kindness. Program	Data Integrity & Fully Measured: Met		Budget Trend	
review reflected highly interactive in-person service delivery and engaging youth development activities. Lower utilization was due to an extended staff vacancy. Technical	Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided Number to be Served: On Track			\$61,760
assistance was provided.	Number to be derved. On Track		\$49,483	
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met		\$44,775 \$41,384	\$44,775 \$44,650 \$4	13,233 \$36,342
Utilization				
59% of Final Budget Utilized Broward schools participated in		FY 19-20	FY 20-21 FY 21-	.22 FY 22-23
\$36,342 of \$61,760 Anti-Bullying Week			■ Budget ■ Actual	



Agency & Program	Prior Fiscal Year 22/23	Current Fiscal Year 23/24		commendations Fiscal Year 24/2	
Christine Johns Harris Consulting - Project-Based Learning (PBL)	Project Based Learning (PBL) is a recommended training for PYD LEAP High provider staff. Eight PBL trainings took place between February and	Project Based Learning (PBL) is a recommended training that was expanded to all PYD providers, including Youth FORCE, LEAP High, and STEP. 32	Current Budget	Recommended Adjustments	Total
	March, with separate training for management staff, success coaches, and teachers, to facilitate implementation of PBL before summer	trainings, which include PBL in addition to inquiry- based and problem-based lessons, are scheduled to take place between March and May, with	\$25,000	-\$15,000	\$10,000
PYD Training	programming begins. Providers also received coaching services to ensure the fidelity of PBL service.	separate training for management staff, success coaches, and teachers, to facilitate implementation of PBL before summer programming begins. Providers also received coaching services to ensure the fidelity of PBL service.	Comment(s): Reduction reallocate other needed trainings, see below.		
TBD	Not Applicable.	Trainings for FY 24/25 will be held for new and existing PYD providers which will focus on educating staff on various youth development topics	Current Budget	Recommended Adjustments	Total
		based on the identified service needs of eligible youth.	\$0	\$15,000	\$15,000
Various Trainings			Comment(s): Vendors will be brought to Council for approval.		b brought
Wyman Center, Inc.	Wyman Center has certified CSC as a Teen Outreach Program (TOP) replication partner for the	Wyman Center has certified CSC as a Teen Outreach Program (TOP) replication partner for the	Current	Recommended	T -4-1
	12th year. This certification requires an \$9,500 annual license renewal fee which is an increase of	13th year. This certification requires a \$9,500 annual license renewal fee. Certified CSC staff	Budget	Adjustments	Total
Teen Outreach Program Training	\$1,500 over last year. Certified CSC staff provide TOP Facilitator training to PYD Provider staff. Funding is requested for one additional CSC staff to	provide TOP Facilitator training to PYD Provider staff. Funding is requested for one additional CSC staff to become a certified Wyman's TOP trainer.	\$16,500	\$0 	\$16,500
	become a certified Wyman's TOP trainer.	Stan to become a certilled wyman's TOP trainer.	Comment(s): Level Funding		

High School Initiatives

Results Based Accountability FY 24/25

Children's Services Council of Broward County

GOAL

Reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.

RESULT

Young people successfully transition to adulthood.

HIGH SCHOOL INITIATIVES

LEAP High

 CSC's LEAP High programs provide academic and personal enrichment services at high-need high schools designed to help youth graduate on time. The programs provide tiered case management services using success coaches to help youth graduate and achieve their post-secondary aspirations.

Summer Youth Employment Program (SYEP)

 The SYEP provides economically disadvantaged youth ages 16-18 the opportunity to gain employability skills and paid work experience.

Youth Leadership Initiatives

 Youth Leadership Initiatives provide opportunities for self-advocacy, legislative advocacy, work experience, career exploration, and the successful postsecondary transition of high school graduates and GED earners.

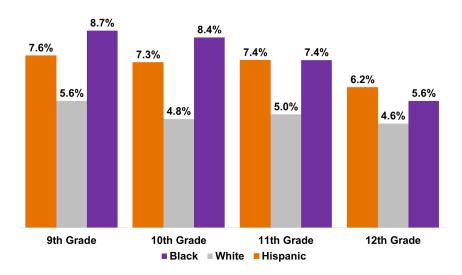
INDICATORS OF COMMUNITY NEED

- In SY 22/23, 12,264 high school seniors self-reported that they will transition to
 post-secondary educational opportunities, yet only 53% of them completed their
 Free Application for Federal Student Aid (FAFSA); an increase from the prior
 year's rate of 45.8%. This resulted in Broward students leaving over \$29.2 million
 in Federal Pell Grants on the table (Source: BCPS special data request).
- In 2022, the unemployment rate in Broward County for 16-19-year-olds was 17.8% (Source: American Community Survey 2022 5-year estimates, Table: \$2301).
- In order to meet the standard requirements for a Florida High School Diploma to graduate, 40% of 12th graders BCPS students needed to achieve an Algebra 1 End of Course Exam Comparative score on either the SAT Math, ACT Math, PERT Mathematics, PST/NMSQT Math or achieve a level 3 or better on the Geometry End of Course Exam.

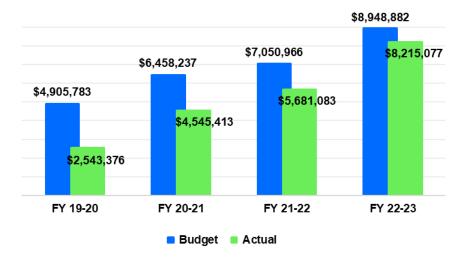
COMMUNITY DATA STORY

Evidence of the impact of the disparate community and neighborhood conditions can be seen by Black high school students' higher rate of Failing 2 course than their White and Hispanic counterparts for 9th and 10th grade, while Hispanics had higher rates in 12th grade (Source: BCPS SY 22/23).

School Year 22/23



BUDGET TREND



High School Initiatives





Program Description: LEAP High programs expand the availability of year-round programs (afterschool and summer) to provide struggling high school students with opportunities for academic remediation and enrichment, career exploration, community and civic engagement, hands-on experiential learning activities, and other skill-building activities designed to promote positive youth development, as well as school and future success.

Prior / Current Fiscal Years Recommendations for Fiscal Year 24/25

Prior Fiscal Year 22/23

LEAP High programs provided struggling high school students with opportunities for academic remediation and enrichment, career exploration, community and civic engagement, hands-on experiential learning activities, and other skill-building activities designed to promote positive youth development, as well as school and future success. While using a positive youth development approach, programs aimed to increase school performance and graduation rates, increase community involvement, increase enrollments into post-secondary education leading to career pathways, and reduced the incidence of delinquency.

Current Budget	Recommended Adjustments	Total Proposed Budget
\$5,725,894	\$1,056,743	\$6,782,637
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
1,015	60	1,075

Comment(s): RFP awards include 5% COLA and were approved at the April 2024 Council meeting.

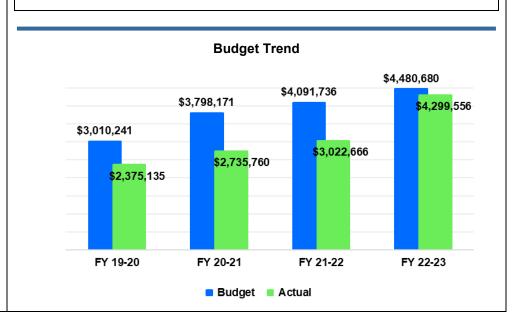
Current Fiscal Year 23/24

Overall, LEAP High programs were highly effective and met a critical community need.

FY 23/24 is the last year of the 2020 Positive Youth Development RFP, and the programs will sunset on August 31, 2024.

The 2024 Positive Youth Development RFP was released in November 2024, with services to begin in August 2024. The new model also added additional afterschool and/or summer days and lowered the success coach to youth ratio.

The RFP closed in January, and recommendations were approved at the April Council Meeting.



CareerSource Broward

High School Initiatives – Summer Youth Employment Program



Program Description: The Summer Youth Employment Program (SYEP) provides economically disadvantaged youth ages 16-18 the opportunity to gain employability skills and paid work experience. Services include employability skills training and the support of a worksite coach to foster success in what is most often the first real exposure to employment for these teens.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23	
Financial & Administrative Monitoring No Findings	Fina Too
Programmatic Performance Performing Well	Pro Too
CareerSource Broward completed its 19th year of CSC funding for the Summer Youth Employment Program (SYEP). This collaborative summer work experience program provides paid employability skills training and employment opportunities for 16 to 18-year-olds.	Care SYE 16-1 emp sum
Program review reflected a thorough intake and assessment process, informative orientations for staff and employers, quality employability skills training for youth, an efficient job placement process, and meaningful 7-week summer work experiences. Both employer and youth surveys reflected a high level of satisfaction with the program.	The year discommend of the text of the tex
For summer 2023, the contract award and number of contracted youth were increased in April 2023 to address strong demand for this quality service. Lower utilization was due to an extended full-time staff vacancy and an inability to quickly hire additional summer-only positions with the increased award amount, given the short turnaround.	prog 2024 Per f
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	Cur
Utilization	
87% of Final Budget Utilized \$3,668,043 of \$4,215,656 87% Actually Served 835 of 913 contracted	

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

Too soon to measure

CareerSource Broward is in its 20th year of funding. The SYEP program provides economically disadvantaged youth 16-18 years old the opportunity to participate in employability skills training and work experience during summer.

The \$1.4 million expansion was added for FY23/24 for one year pending the release of a Youth Employment RFP. After discussions between staff and the Program Planning Committee, it was decided not to release the RFP in FY23/24 and allow staff additional time to determine the youth employment needs of the community. As such, this program will be recommended for renewal pending summer 2024 performance.

Performance Measurement (PM)

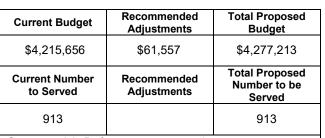
PM Status: Too soon to measure

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

Number to be Served: Too soon to measure

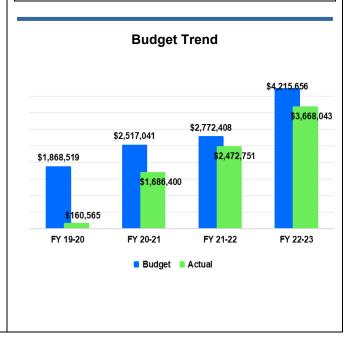


Recommendations for Fiscal Year 24/25

Comment(s): Defer contract renewal

Renewal is contingent upon summer performance.

5% COLA on administration not on youth stipends.



Junior Achievement

High School Initiatives – Summer Youth Employment Program



Program Description: The Summer Youth Employment Program (SYEP) provides economically disadvantaged youth ages 16-18 the opportunity to gain employability skills and paid work experience. Services include employability skills training and the support of a worksite coach to foster success in what is most often the first real exposure to employment for these teens.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Not Applicable	Programmatic Performance	\$977,253	\$17,797	\$995,050
Program not yet created.	Junior Achievement of South Florida is in its first year	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
Performance Measurement (PM) PM Status: Not Applicable	providing the Junior Achievement Career Bound (JACB) Program under a leverage contract with a January 2024 start date. The program provides economically	300	0	300
· · · · · · · · · · · · · · · · · · ·	start date. The program provides economically disadvantaged juniors and seniors attending select Broward County schools the opportunity to gain employability skills and a paid summer work experience. JACB is actively recruiting employers and preparing to serve 300 youth during the summer. At the time of award, CSC was in the initial stage of developing a Youth Employment RFP. After discussions between staff and the Program Planning Committee, it was decided not to release the RFP in FY23/24 and allow staff additional time to determine the youth employment needs of the community. As such, this program will be recommended for renewal pending summer 2024 performance per the CSC leverage policy. Performance Measurement (PM) PM Status: Too soon to measure Data Integrity & Fully Measured: Too soon to measure Current Utilization & Numbers To Be Served Utilization: Too soon to measure Number to be Served: Too soon to measure	Comment(s): Defe Renewal is conting leverage confirmat Additional funding	er contract renewal ent on summer perf	ormance and ract.

Museum of Discovery & Science

High School Initiatives – Summer Youth Employment Program



graders in Broward County attending participating schools. Ser	nm is a museum-based program that combines workforce develowices include a program orientation with families, summer immer summit, and support services to alleviate barriers youth may e	sion field excursions,	a paid work experie	
Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Performing Well	\$202,622	\$10,131	\$212,753
The Museum of Discovery and Science completed its third year of the Everglades EcoExplorers program under a	The Museum of Discovery and Science (MODS) is in its fourth of five years for the Everglades EcoExplorers	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
leverage contract executed in June 2021. The program provided summer, after-school, and weekend environmental	program under a leverage contract and was expanded the summer of 2022.	80	0	80
education and workforce development training to youth in grades 10-12 at participating high schools who have a teacher recommendation.	Program reviews reflect high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with		ewal is contingent u ent leverage confirm	
Program review reflected high-quality services. Youth satisfaction surveys reflected high satisfaction with the	the program. As of March, the provider enrolled 100% of the contracted			

Performance Measurement (PM)

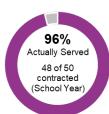
PM Status: All Met

Data Integrity & Fully Measured: Met

Utilization

program.





Performance Measurement (PM)

PM Status: On Track

program.

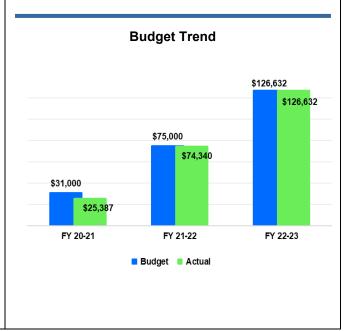
Data Integrity & Fully Measured: Met

number to be served and youth consistently attend the

Current Utilization & Numbers To Be Served

Utilization: On Track

Number to be Served: On Track



Museum of Discovery & Science – Aviation Academy

High School Initiatives – Summer Youth Employment Program



Program Description: The Aviation Academy program is a museum-based program that combines workforce development and aviation education to eligible 10-12th graders in Broward County attending participating schools. Services include a program orientation with families, summer immersion field excursions, opportunities to engage in flight stimulation and drone instruction, a paid work experience at the museum, and support services to alleviate barriers youth may experience during the program.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
OFinancial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Not Applicable	Programmatic Performance Performing Well	\$125,564	\$6,278	\$131,842
Program not yet created.	The Museum of Discovery and Science (MODS) is in its first	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
Performance Measurement (PM) PM Status: Not Applicable	of five years providing the Aviation Academy program under a leverage contract. The program provides exposure to careers in aviation, education, workforce development	25	0	25
Data Integrity & Fully Measured: Not Applicable	partnered with a school-year work experience through the museum for youth in grades 10-12 at participating high	Comment(s): Ren	ewal is contingent u	
Utilization Not Applicable	schools.	5% COLA if sufficient	ent leverage confirm	ed.
	Program reviews reflect high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.			
	As of March, the provider enrolled 100% of the contracted number to be served and youth consistently attend the	Budget Trend		
	program.			
	Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met			
	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track	No Hist	orical Trend, Not Ap	plicable.

Broward Education Foundation - Bridge 2 Life

Prior Fiscal Year 22/23

High School Initiatives – Youth Leadership



Recommendations for Fiscal Year 24/25

Program Description: The Broward Education Foundation is the fiscal sponsor for Bridge 2 Life, Broward County's Local College Access Network dedicated to supporting young people transitioning from secondary to post-secondary opportunities and or employment.

Current Fiscal Year 23/24

1 1 1 1 1 1 1 1 1 1			
Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	\$52,000	-\$10,000	\$42,000
Bridge 2 Life continues to support awareness events about	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
campaigns to advance college affordability knowledge, peer-	Not Applicable	0	Not Applicable
people as peer influencers who drive B2L's efforts, and summer BRACE advisors who support matriculating high school seniors and college freshmen. In April 2024, Council approved one-time funding of \$12,000 for additional Summer BRACE advisors to help families address the national FAFSA challenges.	Comment(s): Rem Add 5% COLA.	ove one-time fundir	ng of \$12,000 and
PM Status: On Track Data Integrity & Fully Measured: Not Applicable		Budget Trend	
Current Utilization & Numbers To Be Served	\$30,000	\$30,000	\$30,000
Number to be Served: Not Applicable	\$30,000 FY 20-21	FY 21-22 Budget Actual	\$30,000 FY 22-23
	Programmatic Performance Performing Well Bridge 2 Life continues to support awareness events about high-demand Broward County career pathways, education campaigns to advance college affordability knowledge, peer-to-peer youth engagement opportunities that support young people as peer influencers who drive B2L's efforts, and summer BRACE advisors who support matriculating high school seniors and college freshmen. In April 2024, Council approved one-time funding of \$12,000 for additional Summer BRACE advisors to help families address the national FAFSA challenges. Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Not Applicable Current Utilization & Numbers To Be Served Utilization: On Track	Programmatic Performance \$\frac{1}{2} \times \frac{1}{2} \times \frac	Programmatic Performance Performing Well Bridge 2 Life continues to support awareness events about high-demand Broward County career pathways, education campaigns to advance college affordability knowledge, peer-to-peer youth engagement opportunities that support young people as peer influencers who drive B2L's efforts, and summer BRACE advisors who support matriculating high school seniors and college freshmen. In April 2024, Council approved one-time funding of \$12,000 for additional Summer BRACE advisors to help families address the national FAFSA challenges. Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Not Applicable Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: Not Applicable Fy 20-21 Fy 20-21 Fy 21-22

Florida's Children First

High School Initiatives – Florida Youth SHINE – Youth Leadership



Program Description: CSC collaborates with Florida's Children First (FCF) to support the local chapter of Florida Youth SHINE which is the advocacy arm of FCF comprised of youth who are currently or formerly in foster or kinship care.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25
Financial & Administrative Monitoring Not Applicable	Financial & Administrative Monitoring Too soon to measure.	Current Budget Recommended Total Proposed Adjustments Budget
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$7,164 \$1,636 \$8,800
CSC completed its 6th year collaborating with Florida's Children First (FCF) to support their local chapter of Florida	CSC is in its 7th year collaborating with Florida's Children First (FCF) to support their local chapter of Florida Youth	Current Number Recommended to be Served Adjustments Total Proposed Number to be Served
Youth SHINE. Funding supported a youth consultant to assist with local and statewide advocacy efforts.	SHINE. Funding supports a youth consultant to assist with local and statewide advocacy efforts.	Not Applicable 0 Not Applicable
Performance Measurement (PM) PM Status: Not Applicable	Recommending budget increase to align the youth stipend with those paid to other youth consultants across the state.	Comment(s): Boost stipend to match statewide stipend.
Data Integrity & Fully Measured: Not Applicable	Performance Measurement (PM)	
Utilization	PM Status: Not Applicable Data Integrity & Fully Measured: Not Applicable	
95% of Final Budget Utilized \$7,164.00 of \$6,825.00	Current Utilization & Numbers To Be Served. Utilization: On Track Number to be Served: Not Applicable	Budget Trend
		\$6,822 \$6,822 \$6,822
		\$5,695 \$5,700
		FY 19-20 FY 20-21 FY 21-22 FY 22-23
		■ Budget ■ Actual

Fort Lauderdale Independence Training & Education Center Inc. (FLITE) / KID, Inc. Fiscal Sponsor

High School Initiatives - Youth Leadership



Program Description: The Child Welfare System Youth Organizing Pilot (CWSYOP) program supports youth Transitioning to Independence and supportive system professionals who coresearch and co-create solutions to reduce the trauma of the Child Welfare System (CWS) and improve the outcomes of children and youth with lived experience in the CWS.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23 Financial & Administrative Monitoring No Findings Programmatic Performance Performing Well Fort Lauderdale Independence Training & Employment Center (FLITE) Youth System Organizing (YSO) program completed its third year. The YSO provides a framework for youth Transitioning to Independent Living (TIL) and supportive system professionals to co-identify and co-create

YSO created and administered two system of care quality and accountability surveys, which were presented at two different state and national conferences. Three of the six YSOs gained meaningful full-time employment, and a fourth entered graduate school to become a Social Worker.

solutions that improve Broward's Child Welfare System and

community organizing and advocacy skills so they can be

authentically engaged in the governance of Broward's Child

outcomes for TIL Youth. The YSO teaches TIL Youth

Performance Measurement (PM)

PM Status: All Met

Welfare System (CWS).

Data Integrity & Fully Measured: Met

Utilization





Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

Technical Assistance Provided

FLITE Center's Youth System Organizers of Broward (YSO) program supports youth transitioning to independence (TIL youth) and like-minded volunteer system professionals. To address the difficulty of finding six TIL youth who would agree to work 12 or fewer hours per month, the youth positions were restructured to enable the hiring and retaining of youth. CSC Staff are helping FLITE further define the duties and functions of the YSO to maximize the effectiveness of the initiative.

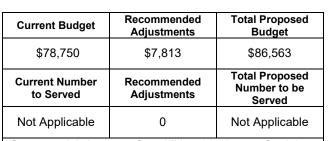
Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Not Applicable

Current Utilization & Numbers To Be Served

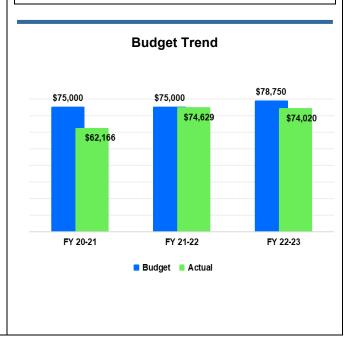
Utilization: Technical Assistance Provided **Number to be Served:** Not Applicable



Recommendations for Fiscal Year 24/25

Comment(s): Increase for additional 31 hours of training from Group Victory.

5% COLA on stipends only.



Special Needs Supported Training & Employment Program (STEP)

Results Based Accountability FY 24/25



GOAL

Strengthen the continuum of care for children and youth with special needs.

RESULT

Young people successfully transition to adulthood.

SPECIAL NEEDS (STEP) PROGRAMS

STEP

- The Council funds leading-edge initiatives to prepare teens with disabilities for independence after completing school up until age 22.
- Programs operate after school and during summer, focusing on independent living skills with career exploration activities and social skills development.
- Programs offer paid summer employment opportunities for youth, supported by on-site professional job coaches.

INDICATORS OF COMMUNITY NEED

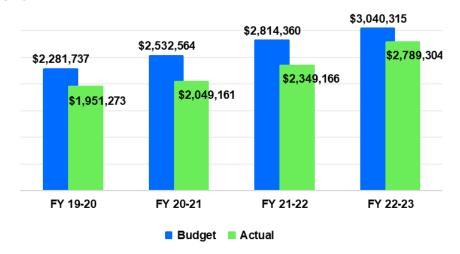
- 10,828 Broward 9th—12th grade students (includes students utilizing McKay)
 have exceptionalities eligible for participation in CSC funded STEP programs in
 SY 23/24 (Source: FLDOE EDStats).
- In 2022, the unemployment rate in Broward for people (all ages) with disabilities was 10.6% (Source: American Community Survey 2022 5-year estimates Table: S2301).

COMMUNITY DATA STORY

BCPS Students With Disabilities (SWD) graduation rate increased in SY 22/23, from 83.5% to 85.5%, respectively. The gap is closing between the graduation rates of non-SWDs and SWDs from 4.3% in SY 21/22 to 2.9% in SY 22/23 (Source: FLDOE).



BUDGET TREND



Special Needs Supported Training & Employment Program





284

Program Description: STEP programs expand the availability of year-round programs (after school and summer) to provide youth with developmental, physical, and behavioral health disabilities with instruction and community-based experiences to increase future employment and post-secondary educational opportunities.

224

Prior Fiscal Year 22/23

STEP programs provided youth with developmental, physical, and behavioral health disabilities with instruction and community-based experiences to increase future employment and post-secondary educational opportunities. Using a positive youth development approach, programs aimed to reduce rates of unemployment and connect youth and families to resources to ensure a smooth transition into adulthood.

Prior / Current Fiscal Years

Current Budget	Recommended Adjustments	Total Proposed Budget

\$3,663,380	\$1,015,210	\$4,678,590
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served

Recommendations for Fiscal Year 24/25

Comment(s): RFP awards include 5% COLA and were approved at April 2024 Council meeting.

Current Fiscal Year 23/24

Overall, STEP programs were highly effective and met a critical community need.

FY 23/24 is the last year of the 2020 PYD RFP, and the programs will sunset on August 31, 2024.

The 2024 Positive Youth Development RFP was released in November 2024, with services to begin in August 2024. Programmatic changes included expanding the number of afterschool days from three to four days and a focus on enrichment activities that will emphasize youth voice and choice.

The new RFP incorporates Inclusion Support services to increase the community's capacity to provide high-quality inclusive programming to youth with Special Needs by providing support for the CSC and its PYD-funded agencies.

The RFP closed in January, and recommendations were approved at the April 2024 Council Meeting.

	Budget T	rend	
		¢2 044 260	\$3,040,315
\$2,281,737	\$2,532,564	\$2,814,360	\$2,789,30
		\$2,349,166	
\$1,951,27 3	\$2,049,161	1	
FY 19-20	FY 20-21	FY 21-22	FY 22-23
	■ Budget ■	Actual	

Independent Living

Results Based Accountability FY 24/25



Improve life outcomes for dependent, delinquent, crossover, LGBTQ, and disconnected youth transitioning to adulthood, with a special focus on youth in foster care and/or other non-traditional living arrangements.

RESULT

Young people successfully transition to adulthood.

HEALTHY YOUTH TRANSITIONS PROGRAMS

Healthy Youth Transitions (HYT)

- Provides life coaching, independent living skills training, vocational exploration and training, mentoring, case management, trauma-informed therapy, and other supportive services using the Transition to Independence Process (TIP) model.
- Since 2004, a partnership with The Jim Moran Foundation has added \$590K annually to support HYT.

Fort Lauderdale Independent Training & Education Center (FLITE)

 A community collaborative providing coordination, resources, and direct services to the Independent Living population in Broward County.

Youth Internships & Career Exploration

 Provides paid internships and career exploration for transitional independent living (TIL) youth ages 16 to 22 in Broward County.

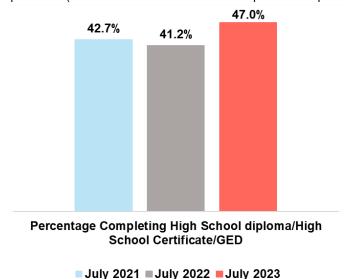
INDICATORS OF COMMUNITY NEED

- 204 youth ages 15-17 are in care and 169 youth ages 18-22 are receiving services (Source: FSFN Quality Office Accountability Metrics: Children Placed with Relatives or Non-Relatives For Children in Out-of-Home Care pulled 2/5/24 and FSFN Daily In-Home Services and Out-of-Home Care Report, 2/6/24).
- Of the 91 youth ages 15-17 who exited care in SFY 22/23: 29 (32%) entered extended foster care; 10 (11%) were adopted; 25 (27%) closed with permanent guardians; one (1%) was transferred to another agency; and 27 (30%) were reunified with a parent (Source: FSFN Entries and Exits report, 8/24/23).
- In SFY 22/23, there were a total of 158 youth in the Extended Foster Care (EFC) program (Source: FSFN).

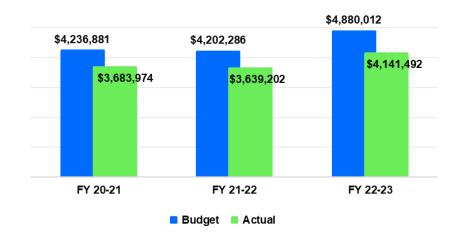


COMMUNITY DATA STORY

July is typically the month when most Broward youth in foster or formal relative/non-relative care (ages 18-22) complete their high school diploma or earn their GED. The percentage of young adults completing their high school diploma or GED has increased for the first time after the pandemic (Source: FSFN: CSC Education Report GED/Diploma Report, 2/7/24).



BUDGET TREND



Healthy Youth Transitions & Independent Living





Program Description: Healthy Youth Transition (HYT) programs provide holistic life coaching and counseling services, using the Transition to Independence Process, to promote the development of life skills, academic skills, and employability skills to help youth transition successfully into healthy young adults.

Prior Fiscal Year 22/23

Healthy Youth Transitions programs provided meaningful independent living services, life coaching, and counseling to youth aging out of the foster care system, living in informal non-relative care living arrangements, high school-aged youth with delinquency involvement, crossover with delinquency or dependency involvement, high school aged youth who identify as Lesbian, Gay, Bi-sexual, Transgender, and Questioning (LGBTQ), or youth who have become disconnected from school.

Prior / Current Fiscal Years

Current Budget	Recommended Adjustments	Total Proposed Budget
\$4,084,848	TBD	TBD for RFP awards
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
740	TBD	TBD for RFP awards

Recommendations for Fiscal Year 24/25

Comment(s): TBD for RFP recommendations presented at May 2024 Council meeting

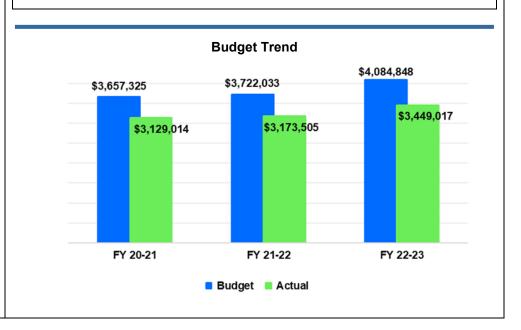
Current Fiscal Year 23/24

Overall, HYT programs were highly effective and met a critical community need.

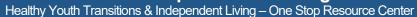
FY 23/24 is the last year of the 2020 HYT RFP, and the programs will sunset on September 30, 2024.

The 2024 Healthy Youth Transitions RFP was released in January 2024, with services to begin in October 2024. This successful model was maintained in the new RFP. The Jim Moran Foundation has partnered with the CSC since 2004 and has agreed to add \$590K annually over the next four years to support HYT.

The RFP closed in mid-March, and recommendations are included in the May Council Packet.



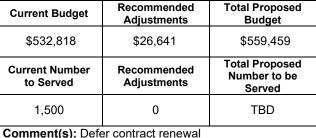
Fort Lauderdale Independence Training & Education Center, Inc. (FLITE)

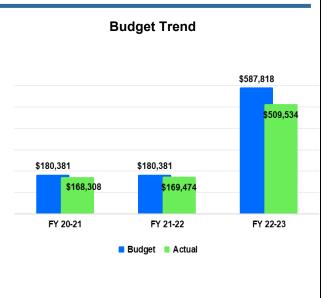




Program Description: The FLITE Center is a one-stop resource center that provides individualized services addressing housing, education, health and wellness, crisis intervention and mental health services, employment, access to benefits, and linkage to community resources.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Propos Budget
Programmatic Performance	Programmatic Performance	\$532,818	\$26,641	\$559,459
n 2014, the Council approved community collaborative unding for FLITE Center to provide coordination, resources,	FLITE Center is in its tenth year, serving as a one-stop	Current Number to Served	Recommended Adjustments	Total Propos Number to b Served
and direct services to the Transitional Independent Living TIL) population in Broward County.	resource center providing services to the transitional-aged youth population in Broward County.	1,500	0	TBD
he Council expanded funding to support additional	The program received technical assistance for onboarding	Comment(s): Defe	er contract renewal	•
positions. Program review reflected that FLITE Center provided essential services to TIL youth, reflecting its status	and program implementation challenges and was subsequently right-sized for FY 23/24.	Renewal pending s	atisfaction of Perfor	mance
as the hub for TIL services. However, they experienced onboarding and program implementation challenges. The provider received ongoing technical assistance to address hese challenges which have been resolved.	Program review and site visit reflected quality services. Satisfaction surveys reflected high levels of satisfaction with the program.	5% COLA		
Youth satisfaction surveys reflected a high level of satisfaction with services received. The provider experienced staff vacancies which impacted utilization. The vacancies have since been resolved. Because this is	However, there are ongoing challenges with the collection and reporting of accurate data. The provider is on a Performance Improvement Plan to address data integrity issues. The contract renewal will be deferred pending improvement in data integrity.	Budget Trend		
plended funding, the number of youth served reflects services provided through all of the funding partners and	Performance Measurement (PM)			****
ncludes some duplication due to participation in multiple	PM Status: Technical Assistance Provided			\$587,818
components.	Data Integrity & Fully Measured: Technical			\$509.5
Performance Measurement (PM) PM Status: All Met	Assistance Provided			\$309,3
Data Integrity & Fully Measured: Not Applicable	Current Utilization & Numbers To Be Served			
Utilization	Utilization: Technical Assistance Provided Number to be Served: Technical Assistance Provided	\$180,381	\$180,381	
	Number to be Served. Technical Assistance Provided	\$168,308	\$169,474	
87%		FY 20-21	FY 21-22	FY 22-23
of Final Budget Utilized \$525,470 of \$603,754 Contracted			■ Budget ■ Actual	





Housing Opportunities Mortgage Assistance & Effective Neighborhood Solutions, Inc./HANDY





Program Description: H.O.M.E.S., Inc. provides employment eligibility assessment, employability skills training, and job placement coordination services to the Transitional Independent H.O.M.E.S., Inc. or within the community.

Current Fiscal Year 23/24

Living population between the ages of 16 and 22 residing at
Prior Fiscal Year 22/23
Financial & Administrative Monitoring VVV
Programmatic Performance Performing Well
Housing Opportunities, Mortgage Assistance, & Effective Neighborhood Solutions, Inc. (H.O.M.E.S.) completed its seventh year of this community collaborative with The Jim Moran Foundation. The Jim Moran Foundation funds housing for Transitional Independent Living (TIL) youth and CSC funds internships for TIL youth.
Program review results reflected excellent service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.
Utilization was lower than expected due to a staff vacancy which has since been resolved. They were able to serve more youth because some youth obtained jobs in the middle.

of the internship, so they were able to enroll more youth in internship opportunities.

Performance Measurement (PM)

PM Status: All Met

Data Integrity & Fully Measured: Met

Utilization





Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

Performing Well

Housing Opportunities, Mortgage Assistance & Effective Neighborhood Solutions, Inc. (H.O.M.E.S.)/HANDY is in its eighth year of this community collaborative with The Jim Moran Foundation. The CSC funds internships for TIL youth who are matched with internship sites based on their interests and strengths. Additional funding was allocated to raise the pay for interns, leading to a higher rate of program completion. The allocation for the Career Coach position was also increased to 100% to reflect the needs of the youth being served.

Program review results reflect excellent service delivery. Youth satisfaction surveys reflect a high level of satisfaction with services received.

The program is on track to meet utilization and numbers served.

Performance Measurement (PM)

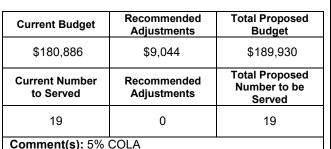
PM Status: On Track

Data Integrity & Fully Measured: Met

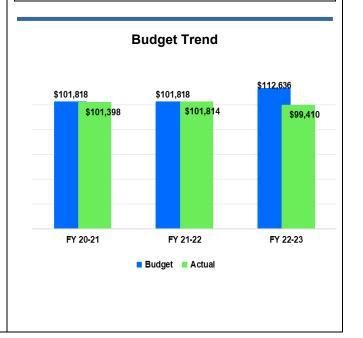
Current Utilization & Numbers To Be Served

Utilization: On Track

Number to be Served: On Track



Recommendations for Fiscal Year 24/25



Delinquency Diversion

Results Based Accountability FY 24/25

Children's Services Council of Broward County

GOAL

Reduce the recidivism rate of youth offenders and prevent the escalation of crime.

RESULT

Young people successfully transition to adulthood.

DELINQUENCY DIVERSION PROGRAMS

New Delinquency Alternatives for Youth (New DAY)

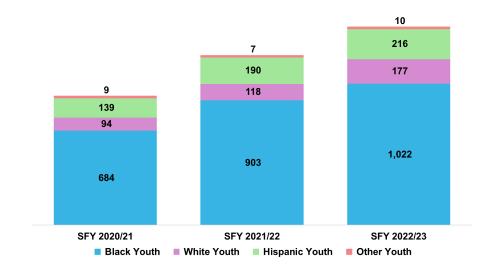
- Provide structured diversion interventions for youth with eligible offenses using a restorative justice lens.
- Based on the offense and the screening and assessment completed on the youth, they will be referred either to psychoeducational groups and case management and/or mental health therapy. An increased number of youth are being identified with trauma histories requiring mental health therapy.
- Referred by the State Attorney's Office (SAO), Broward County Justice Services, law enforcement, or Broward County Public Schools.

INDICATORS OF COMMUNITY NEED

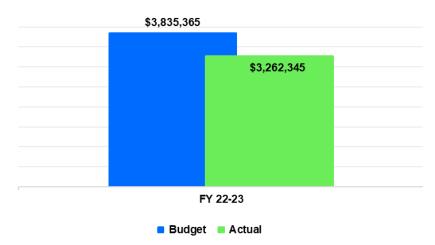
- Circuit 17 (Broward) has had the 2nd lowest rate of youth arrested per 1,000 youth ages 10-17 (7.9 per 1,000) among all 20 Circuits in the State of Florida in the last five SFYs (Source: SFY 22/23 FDJJ Delinquency Profile).
- Of 601 misdemeanor arrests (362 youth), 224 youth with misdemeanors were diverted. Of 1,375 felony arrests (1,008 youth), 297 youth with felonies were diverted (Source: SFY 22/23 FDJJ data).
- The percent of youth diverted who were Black remains higher in Broward (67%) than Florida (44%) (Source: SFY 22/23 FDJJ data).
- The 33311 Zip Code was the 6th highest volume Zip Code in the State for all
 youth arrests in SFY 22/23 (319 arrests involving 171 youth), up from being the
 9th highest in SFY 21/22 (Source: FDJJ Delinquency Profile).
- 1,592 Broward County first-time youth offenders were eligible for Civil Citation (CC) based on FDJJ criteria in SFY 22/23, with 1,370 (86%) being issued an alternative to arrest during the same time period (Source: FDJJ Civil Citation Dashboard accessed 2/16/24).

COMMUNITY DATA STORY

The total number of Broward youth arrested increased in State Fiscal Year (SFY) 22/23 after abnormally low numbers in SFYs 19/20 and 20/21 due to COVID-19 shutdowns and school closures. Furthermore, all race and ethnic groups experienced increases in youth arrested with Black Youth having the highest proportion of arrests (Source: FDJJ).



BUDGET TREND



Broward County Sheriff's Office (BSO) Delinquency Diversion – New Diversion Alternatives for Youth (New DAY)



Program Description: New DAY programs provide highly structured offense-appropriate services with interventions that decrease the likelihood of reoffending to youth up to age 17 using a restorative justice lens.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
Financial & Administrative Monitoring J J J J J J J J J	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Performing Well	\$704,131	-\$41,007	\$663,124
The Broward Sheriff's Office (BSO) completed its first year for operation under the 2022 New DAY RFP providing	The Broward Sheriff's Office (BSO) is in its second year under the 2022 New DAY RFP. The program offers weekly	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
sychoeducational group and case management services sing a restorative justice lens for youth with minor to	psychoeducational group and case management services utilizing the Impact of Crime curriculum for a duration of	360	-60	300
noderate delinquency histories and their families referred y the State Attorney's Office, Broward County Justice	three months. Program review and service observation reflected that the	Comment(s): Reduction of one full-time position and Add 5% COLA.		
Services, or Broward County Public Schools. Program review reflected that the provider offered	provider offered competent, comprehensive services to youth and their families. Satisfaction surveys reflected a high level of satisfaction with services received.			
ompetent, comprehensive services to youth and their amilies. Satisfaction surveys reflected a high level of atisfaction with services received.	Staff vacancies are impacting utilization and numbers served. Vacancies have not yet been resolved. Therefore,			
he provider experienced significant staff retention hallenges which impacted utilization and numbers served.	decreasing by one full-time position related to psychoeducational services is recommended.	Budget Trend		
The vacancies were not resolved. Performance Measurement (PM)	Performance Measurement (PM) PM Status: On Track		\$704,131	
PM Status: All Met Data Integrity & Fully Measured: Met	Data Integrity & Fully Measured: Met			
Itilization	Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided		\$486	,068
69% of Final Budget Utilized \$488.068 of 272 of 360	Number to be Served: Technical Assistance Provided			
\$486,068 of \$704,131		FY 22-23		
		■ Budget ■ Actual		

Camelot Community Center

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY)



Program Description: New DAY programs provide highly structured offense-appropriate services with interventions that decrease the likelihood of reoffending to youth up to age 17 using a restorative justice lens.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$329,394	\$16,470	\$345,864
Camelot Community Care completed its first year of	Camelot Community Care is in its second year under the	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
operation under the 2022 New DAY RFP providing therapeutic services using the Functional Family Therapy (FFT) model for youth with moderate to more serious	2022 New DAY RFP. The program offers weekly in-home therapeutic and case management services for a duration of 3-6 months.	87	0	87
juvenile delinquency histories and/or behavioral health concerns and their families.	Program review and service observation reflected quality	Comment(s): 5% COLA		
Program review reflected quality service delivery with effective therapeutic interventions and fidelity to the model.	services, using effective therapeutic interventions. Satisfaction surveys reflected a high level of satisfaction with the services received.			
Satisfaction surveys reflected a high level of satisfaction with the services received.	Contract utilization and numbers served are on track.			
The FFT model required the entire family to participate in therapy. This requirement impacted which referrals were appropriate for this program. This year, they experienced lower referrals resulting in lower utilization and number served.	Performance Measurement (PM) PM Status: 3 of 4 Met. 1 Did Not Meet Data Integrity & Fully Measured: Met	Budget Trend 1 time start-up costs of \$3,600 included. \$332,994		
	Current Utilization & Numbers To Be Served			
Performance Measurement (PM) PM Status: All Met	Utilization: On Track Number to be Served: On Track			
Data Integrity & Fully Measured: Met Utilization				
74% of Final Budget Utilized Actually Served			\$245 ,	930
\$245,930 of \$332,536 57 contracted				
		FY 22-23		
		■ Budget ■ Actual		

Community Reconstruction, Inc.

Delinquency Diversion - New Diversion Alternatives for Youth (New DAY)



Program Description: New DAY programs provide highly structured offense-appropriate services with interventions that decrease the likelihood of reoffending to youth up to age 17 using a restorative justice lens.

Current Fiscal Year 23/24

a restorative justice lens. Prior Fiscal Year 22/23 Financial & Administrative Monitoring No Findings Programmatic Performance Technical Assistance Provided Community Reconstruction, Inc., completed its first year under the 2022 New DAY RFP providing psychoeducational services for youth with minor to moderate juvenile delinquency histories. The program provided diversion and civil citation programming throughout Broward County to youth through age 17 at the time of the offense. Program review reflected that this new provider experienced initial challenges with staff recruitment, retention, and program implementation. Provider received intensive technical assistance from the programmatic consultant to address program implementation. Once they onboarded staff, the program offered services to youth and their families and implement all program components. The provider experienced staff vacancies and lower referrals which impacted utilization and numbers served in this cost reimbursement contract. The vacancies were not resolved.

Financial & Administrative Monitoring Too soon to measure

Programmatic Performance

Technical Assistance Provided

Community Reconstruction is in its second year under the 2022 New DAY RFP. The program offers weekly psychoeducational group and case management services utilizing the Thinking for Change curriculum for a duration of 3 months. In FY 23-24, the provider transitioned from cost reimbursement to a unit-based contract.

Program review and service observation reflected that overall service delivery was on track; however, there were some program implementation challenges due to staffing vacancies. Satisfaction surveys reflected a high level of satisfaction with services received.

Community Reconstruction continues to receive technical assistance from a programmatic consultant to address staff retention and program implementation challenges. The vacancies are impacting utilization. The vacancies have been resolved and an upward trend is anticipated.

Performance Measurement (PM)

PM Status: On Track

Data Integrity & Fully Measured: Met

Performance Measurement (PM)

PM Status: 3 of 4 Met. 1 Too soon to measure Data Integrity & Fully Measured: Met

Utilization

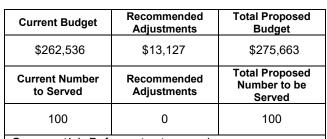




Current Utilization & Numbers To Be Served

Utilization: Technical Assistance Provided

Number to be Served: Technical Assistance Provided

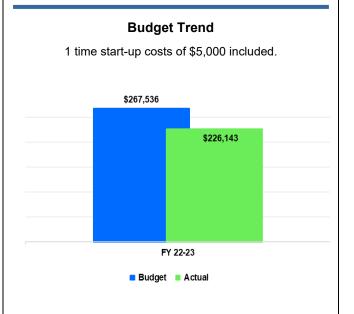


Recommendations for Fiscal Year 24/25

Comment(s): Defer contract renewal

Renewal contingent upon successful program monitoring.

5% COLA



Harmony Development Center, Inc. Delinquency Diversion – New Diversion Alternatives for Youth (New DAY)



Program Description: New DAY programs provide highly structured offense-appropriate services with interventions that decrease the likelihood of reoffending to youth up to age 17 using

restorative justice lens.					
Prior Fiscal Year 22/23	Current Fiscal Year 23/24 Financial & Administrative Monitoring Too soon to measure	Recommendations for Fiscal Year 24/25			
Financial & Administrative Monitoring No Findings		Current Budget	Recommended Adjustments	Total Proposed Budget	
Programmatic Performance	Programmatic Performance Performing Well	\$338,477	\$16,924	\$355,401	
Harmony Development Center completed its first year of operation under the 2022 New DAY RFP providing	Harmony is in its second year under the 2022 New DAY RFP. The program offers weekly psychoeducational group case management services for a duration of 3 months. Additionally, the program offers weekly in-home therapeutic	Current Number to Served	Recommended Adjustments	Total Propose Number to be Served	
osychoeducational group and case management services using a restorative justice lens for youth with minor to		180	0	180	
noderate juvenile delinquency histories. The program also provided in-home therapeutic services to youth with more	services for a duration of 3-6 months.	Comment(s): 5% COLA			
serious juvenile delinquency histories and/or behavioral nealth conditions and their families.	Program review and service observation reflected quality service delivery with effective therapeutic interventions and engaging groups. Prior year challenges with documentation				
Program review reflected that the overall service delivery was on track, with technical assistance provided to improve locumentation and program implementation. Satisfaction	and program implementation have been resolved. Satisfaction surveys reflected a high level of satisfaction with the services received.				
surveys reflected a high level of satisfaction with services received.	Program is on track for utilization and numbers served.	Budget Trend			
The number of youth/families served was lower than the contracted amount due to intensive case management needs for families with complex needs.	Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met	1 time start-up costs of \$3,200 included.			
Performance Measurement (PM) PM Status: Psychoeducational: All Met Therapeutic: 3 of 4 Met. 1 Too soon to measure Data Integrity & Fully Measured: Met	Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track		\$340	,100	
Utilization					
4000/					
100% of Final Budget Utilized Actually Served		FY 22-23			
\$340,100 of \$341,677			■ Budget ■ Actual		

Henderson Behavioral Health

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY)



Program Description: New DAY programs provide highly structured offense-appropriate services with interventions that decrease the likelihood of reoffending to youth up to age 17 using a restorative justice lens.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23	
Financial & Administrative Monitoring VVV	Fi To
Programmatic Performance	P i Te
Henderson Behavioral Health completed its first year of operation under the 2022 New DAY RFP providing psychoeducational group and case management services using a restorative justice lens for youth with minor to moderate juvenile delinquency histories and their families.	He 20 ps du
Program review results reflected that the provider offered competent services to youth and their families. Satisfaction surveys reflected a high level of satisfaction with services received.	ov as im Sa
The provider utilized per diem staff without CSC approval. Staff provided more units of service to each family which resulted in higher utilization and fewer families served. Once the contracted amount was reached, the provider inconsistently entered service data. Technical assistance	The car
has been provided.	
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met Utilization	Cı
Othization	
100% of Final Budget Utilized \$218,751 of \$219,350 48% Actually Served 60 of 126 contracted	

Financial & Administrative Monitoring Too soon to measure

Programmatic Performance

Technical Assistance Provided

Henderson Behavioral Health is in its second year under the 2022 New DAY RFP. The program offers weekly in-home psychoeducational and case management services for a duration of 3 months.

Program review and service observation reflected that the overall service delivery was on track, with technical assistance provided to the new management team to improve documentation and program implementation. Satisfaction surveys reflected a high level of satisfaction with services received.

The program maintains lower-than-recommended caseloads, which is impacting utilization and the number served.

Performance Measurement (PM)

PM Status: Too few to measure

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served.

Utilization: Technical Assistance Provided

Number to be Served: Technical Assistance Provided

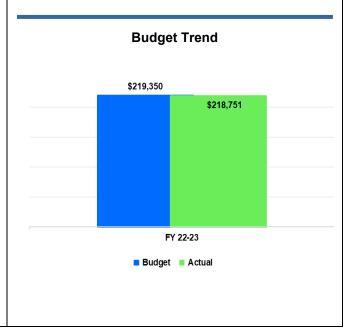
Current Budget	Recommended Adjustments	Total Proposed Budget
\$219,350	\$10,968	\$230,318
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served

Recommendations for Fiscal Year 24/25

Comment(s): Defer contract renewal

Renewal contingent upon successful program monitoring.

5% COLA



Juliana Gerena & Associates

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY)



Program Description: New DAY programs provide highly structured offense-appropriate services with interventions that decrease the likelihood of reoffending to youth up to age 17 using a restorative justice lens.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance	\$388,175	\$19,409	\$407,584
Programmatic Performance Performing Well Juliana Gerena & Associates completed its first year of operation under the 2022 New DAY RFP providing therapeutic services using the Cognitive Behavioral Therapy model for youth with moderate to more serious juvenile delinquency histories, special needs and/or behavioral health concerns and their families. Program review reflected quality service delivery with effective therapeutic intervention and fidelity to the model. Satisfaction surveys reflected a high level of satisfaction with the services received. The number of youth/families served was lower than the contracted amount due to longer program duration for youth with more complex needs and staff vacancies. The vacancies have not yet been resolved. Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met Utilization 91% of Final Budget Utilized \$353,259 of \$390,275	Programmatic Performance Performing Well Juliana Gerena & Associates is in its second year under the 2022 New DAY RFP. The program offers weekly in-home therapeutic, case management, and group services for a duration of 12-16 months. Program review and service observation reflected high-quality services. Satisfaction surveys reflected a high level of satisfaction with services received. Program is on track for utilization and numbers served. Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track	Current Number to Served 74 Comment(s): 5%	Recommended Adjustments	Total Proposed Number to be Served 74

Memorial Healthcare System

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY)



Program Description: New DAY programs provide highly structured offense-appropriate services with interventions that decrease the likelihood of reoffending to youth up to age 17 using a restorative justice lens.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Performing Well	Total		\$776,946
Memorial Healthcare System completed its first year under ne 2022 New DAY RFP providing therapeutic and	Memorial is in its second year under the 2022 New DAY RFP. The program provides weekly psychoeducational	Current Number to Served	Recommended Adjustments	Number to be Served
sychoeducational group and case management services using a restorative justice lens for youth with minor to	group services and case management services for a duration of 3 months. Additionally, the program offers	378	-18	360
moderate juvenile delinquency histories. The program also provides in-home therapeutic services using Solution-	weekly in-home therapeutic services for a duration of 3-6 months.		itional funding to cor I position to therapeu	
Focused Brief Therapy and Trauma-Focused Cognitive Behavioral Therapy to youth with more serious juvenile nistories and/or behavioral health concerns and their families.	Program review and service observation reflected quality services to their youth and families. Satisfaction surveys reflected a high level of satisfaction with services received.			
Program review reflected that the provider offered ompetent, comprehensive services to youth and their amilies. Satisfaction surveys reflected a high level of atisfaction with services received.	The program has experienced challenges with staff retention and technical assistance has been provided. The vacancies are impacting numbers served. The vacancies have not been resolved.		Budget Trend	
The number of families served was lower than the	Performance Measurement (PM)	1 time start-up costs of \$9,600 included.) included.
contracted amount due to intensive case management ervices and longer program duration for families with more complex needs.	PM Status: Psychoeducational: 3 of 4 On Track. 1 Not On Track. Therapeutic: On Track	\$736,549 \$704,781		,781
Performance Measurement (PM) PM Status: Psychoeducational: All Met Therapeutic: All Met Data Integrity & Fully Measured: Met	Data Integrity & Fully Measured: Met Current Utilization & Numbers To Be Served. Utilization: On Track Number to be Served: Technical Assistance Provided			
Utilization			TV 00 00	
96% of Final Budget Utilized \$704,781 of \$736,549 \$53% Actually Served 200 of 378 contracted			FY 22-23 Budget Actual	

PACE Center for Girls

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY)

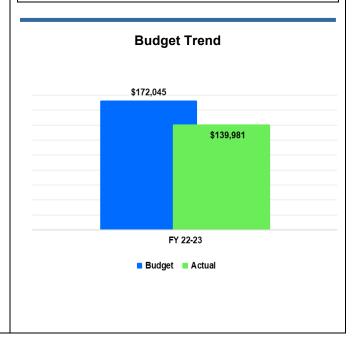


Program Description: New DAY programs provide highly structured offense-appropriate services with interventions that decrease the likelihood of reoffending to youth up to age 17 using a restorative justice lens.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure.
Programmatic Performance Performing Well	Programmatic Performance Performing well.
PACE Center for Girls completed its first year under the 2022 New DAY RFP providing psychoeducational group and case management services using a restorative justice lens for youth with minor to moderate juvenile delinquency histories and their families. The program provides gender-responsive diversion and civil citation programming throughout Broward County to girls through age 17 at the time of the offense.	PACE Center for Girls, Inc. is in its second year under the 2022 New DAY RFP. The program offers weekly gender-responsive psychoeducational group and case manageme for a duration of 3 months. Program review and service observation reflected that the provider offered quality services to youth and their families However, there were some program implementation
Program review reflected that the provider offered competent, comprehensive services to youth and their families. Satisfaction surveys reflected a high level of satisfaction with services received.	challenges due to staffing vacancies. Satisfaction surveys reflected a high level of satisfaction with services received. The program has experienced staff retention challenges, impacting utilization and numbers served. However, the vacancies have been resolved and an upward trend is
Utilization was lower than expected due to staff vacancies. The vacancies were not resolved. Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	anticipated. Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met
81% of Final Budget Utilized \$139,981 of \$172,045 S139,981 of \$172,045	Current Utilization & Numbers To Be Served Utilization: Technical Assistance Provided Number to be Served: On Track

Current Budget	Recommended Adjustments	Total Proposed Budget
\$172,045	\$8,602	\$180,647
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
95	0	95
33		

Recommendations for Fiscal Year 24/25



Smith Mental Health Associates, LLC

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY)



Program Description: New DAY programs provide highly structured offense-appropriate services with interventions that decrease the likelihood of reoffending to youth up to age 17 using a restorative justice lens.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Pocommon	dations for Fisca	Voar 24/25
		Recommen	uations for Fisca	1 Teal 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure.	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$392,286	\$113,303	\$505,589
Smith Mental Health Associates completed its first year under the 2022 New DAY RFP of operation providing	Smith Mental Health Associates, LLC is in its second year under the 2022 New DAY RFP. The program provides	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
therapeutic services using the Brief Strategic Family Therapy and Cognitive Behavioral Therapy models for youth	weekly in-home therapeutic and case management services for a duration of 4-6 months.	77	38	115
with moderate to more serious juvenile delinquency histories and/or behavioral health concerns and their families.	Program review and service observation reflected high- quality service delivery with effective therapeutic	Comment(s): Additional funding for one full-time therapist and one part-time case manager and Add 5% COLA. Budget Trend 1 time start-up costs of \$3,300 included.		
Program review reflected quality service delivery with effective therapeutic intervention and fidelity to the model.	interventions. Satisfaction surveys reflected a high level of satisfaction with services received.			
Satisfaction surveys reflected a high level of satisfaction with services received.	Program is on track for utilization and numbers served. The system of care is experiencing an increase in behavioral			
The number of families served was lower than contracted due to longer program duration for families with more complex needs.	health needs; however, staffing vacancies across programs have created a challenge. This Provider has been able to maintain staff but is at capacity and unable to accommodate			
Performance Measurement (PM)	additional referrals with the current staffing pattern. It is recommended that the numbers to be served and the budget allocation be increased for FY 24/25 to align with the demand for services.			included.
PM Status: All Met Data Integrity & Fully Measured: Met				
Utilization	Performance Measurement (PM)		\$395,586	
	PM Status: 2 of 4 On Track. 2 Not on Track Data Integrity & Fully Measured: Met	\$372,737		737
94% of Final Budget Utilized Actually Served	Current Utilization & Numbers To Be Served			
\$372,737 of \$395,586 68 of 77 contracted	Utilization: On Track Number to be Served: On Track			
			EV 00 00	
			FY 22-23	
			■ Budget ■ Actual	

Urban League of Broward County, Inc.

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY)



Program Description: New DAY programs provide highly structured offense-appropriate services with interventions that decrease the likelihood of reoffending to youth up to age 17 using a restorative justice lens.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure
Programmatic Performance	Programmatic Performance Performing Well
The Urban League of Broward County completed its first year under the 2022 New DAY RFP, providing psychoeducational group and case management services using a restorative justice lens for youth with minor to	Urban League is in its second year under the 2022 New DAY RFP. The program offers weekly psychoeducational group and case management services utilizing the Life Skills curriculum for a duration of 3 months.
moderate delinquency histories and their families referred by the State Attorney's Office, Broward County Justice Services, or Broward County Public Schools.	Program review and service observation reflected high- quality services. Satisfaction surveys reflected high levels of satisfaction with the program.
Program review reflected that the provider offered competent, comprehensive services to youth and their families. The Provider received ongoing technical assistance from a programmatic consultant to address program implementation challenges. As a result, the Provider successfully satisfied all areas of their Performance	The program has experienced staff retention challenges and continues to receive technical assistance from a programmatic consultant to address this. The vacancies, which have not yet been resolved, are impacting utilization and numbers served.
mprovement Plan (PIP). The Provider experienced significant staff retention challenges. These factors led to underutilization and low numbers served. The vacancies were not resolved.	Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met Current Utilization & Numbers To Be Served
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met	Utilization: Technical Assistance Provided Number to be Served: Technical Assistance Provided
63% of Final Budget Utilized \$174,595 of \$275,222 \$52% Actually Served 68 of 130 contracted	

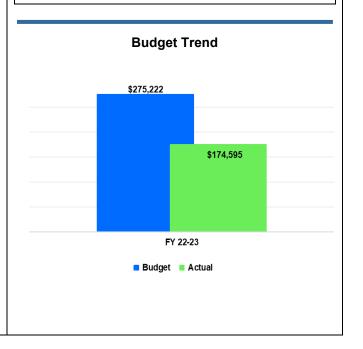
Current Budget	Recommended Adjustments	Total Proposed Budget
\$275,222	\$13,761	\$288,983
Current Number	Recommended	Total Proposed Number to be
to Served	Adjustments	Served

Recommendations for Fiscal Year 24/25

Comment(s): Defer contract renewal

Renewal contingent upon successful program monitoring.

5% COLA



Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) Restorative Justice Training



Agency & Program	Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
The River Phoenix Center for Peacebuilding Restorative Justice Training	The River Phoenix Center for Peacebuilding completed its second year under the 2021 Trainer Cadre RFP to provide Restorative Justice (RJ) Training and Coaching sessions. RJ Conferencing is an approach that brings together the wrongdoer, impacted party, family members, and community members impacted by the offense. Together, they devise a plan of action to address the harm caused. RJ is the foundation of New DAY services. The Provider conducted RJ 1.0 1 training and 7 coaching sessions.	The RJ training and coaching sessions continue to be a valuable resource for New DAY staff, volunteers, and law enforcement professional development. The Provider facilitated training and subsequent coaching sessions in February 2024 and is scheduled to conduct additional sessions this fiscal year. Training evaluations reflected a high level of satisfaction with the training.	Current Budget \$25,000 Comment	Recommended Adjustments \$0 (s): Level Funding	Total \$25,000

Children's Health Insurance Outreach (KidCare)

Results Based Accountability FY 24/25

GOAL

Safeguard the physical health of children.

RESULT

Children are physically and mentally healthy.

CHILDREN'S HEALTH INSURANCE OUTREACH PROGRAM

KidCare Outreach

 Council funding supports outreach and personalized assistance to help Broward County residents navigate the often-complicated KidCare application process which has become more complicated due to challenges in implementation of the KidCare expansion legislation passed in 2023.

INDICATORS OF COMMUNITY NEED

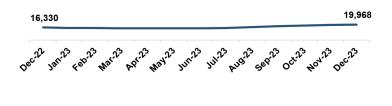
- In February 2024, there were 53,531 fewer children enrolled in Medicaid, a 21% decrease from April 2023 when the Public Health Emergency Declaration ended (Source: Florida Policy Institute: Children's Medicaid Coverage Loss).
- In FY 22/23, 6,426 families requested KidCare assistance through the 954-INSURES hotline.
- In FY 22/23, KidCare Customer Service Outreach Staff identified 1,538 technical issues to enroll families in KidCare.



COMMUNITY DATA STORY

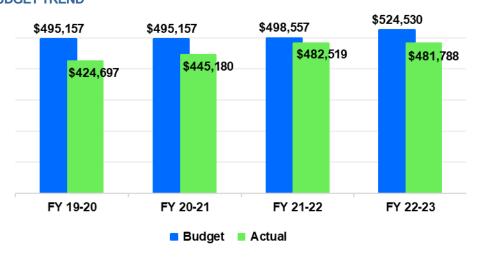
Since December 2022, Medicaid enrollment has steadily decreased for children, a result of the Public Health Emergency Declaration ending in April 2023 which extended coverage to children who would not ordinarily be eligible. At the same time as Medicaid reached its lowest enrollment point in December of 2023 (175,192 children), the Children's Health Insurance Program (CHIP) increased by only 3,638 children, a rate dramatically slower than the children losing their Medicaid coverage.





Medicaid — CHIP





Broward County Health Department KidCare Outreach Children's Health Insurance Outreach



Program Description: The KidCare Outreach Program of the Florida Department of Health in Broward County uses a multi-propaged approach to provide access and reduce barriers to

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25
Financial & Administrative Monitoring No Findings Programmatic Performance Performing Well The KidCare Program of FDOH BC used a multi-pronged approach to provide access and reduce barriers to public health insurance coverage. During a challenge with the State Portal, the Program pivoted and assisted families through the Medicaid process via the CSC funded KidCare helpline. If the family did not qualify, staff proceeded to enroll the family in KidCare. Since, July 2023, due to the KidCare application portal being back online, families that do not meet the criteria for the Medicaid program are eligible to apply directly to KidCare instead of applying to the	Financial & Administrative Monitoring Too soon to measure Programmatic Performance Performing Well The Program has experienced an increase in calls to the KidCare helpline due to its increase in community outreach campaigns. The Program has increased funding in marketing to continue to inform the community of its services, and staff is working to enroll families in the KidCare program that do not qualify for Medicaid. The KidCare program continues to disseminate information to families through food distribution, community outreach activities, community trainings, and presentations.	Current Budget \$524,530 Current Number to Served Not Applicable Comment(s): 5%	Recommended Adjustments \$26,227 Recommended Adjustments	Total Proposed Budget \$550,757 Total Proposed Number to be Served Not Applicable
Medicaid program first. During the legislative session in July 2023, House Bill 121 was passed, which was supposed to allow thousands of Florida children to be eligible for health and dental insurance offered through the KidCare program. The KidCare program continued to disseminate information to families through food distribution, community outreach activities, community trainings, and presentations. Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met Utilization 6,423 families requested KidCare assistance ststance through hotline	Due to the delay in implementation of the expansion allowed through House Bill 121, there are challenges with enrollment that extend beyond those that can be addressed locally. Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met Current Utilization & Numbers To Be Served Utilization: On Track Number to be Served: On Track	\$495,157 \$424,697 FY 19-20	Budget Trend \$495,157 \$498,557 \$445,180 \$483 FY 20-21 FY 21- Budget Actual	2,519 \$481,78

Simplified Point of Entry

Results Based Accountability FY 24/25

GOAL

Improve the coordination of children's services.

RESULT

Children live in safe and supportive communities.

SIMPLIFIED POINT OF ENTRY PROGRAM

First Call for Help of Broward (2-1-1 Broward)

- 24/7 comprehensive helpline providing all people with crisis, health, and human services support, connecting them to resources in our community through phone, web, online chat, text and/or mobile application.
- Special Needs and Behavioral Health Units for families with children with physical and developmental disabilities and behavioral needs, which includes warm transfers to dedicated case management services provided by Jewish Adoption and Foster Care Options and Henderson Behavioral Health.
- Community Resource Navigator at the Broward County Courthouse to connect families to services.
- As of March 2023, the 988-suicide crisis hotline is fully operational.

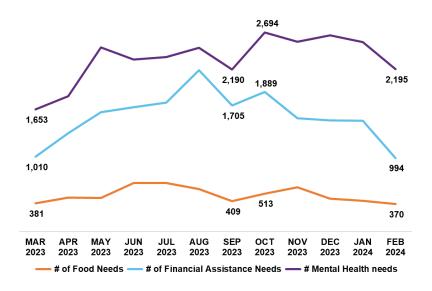
INDICATORS OF COMMUNITY NEED

- Total Broward County Census Population estimate: 1,947,026 (Source: ACS 2022 1-year estimate)
- Behavioral Health calls = 1.770
- Special Needs calls = 2.303
- General Helpline calls = 66,577; web hits = 613,033 (Source: 2-1-1 Data Request)
- 39,502 students with disabilities (SWD) or 15.5% of total student population (including physical, emotional, developmental) attended Broward County Public Schools (including Charters) in SY 2022/23 (Source: FDOE).
- From March 2023 to February 2024 there was an overall increase in the number of suicide-related calls (from 128 to 150), with calls peaking in September 2023 (209) (Source: 2-1-1 Data Request).

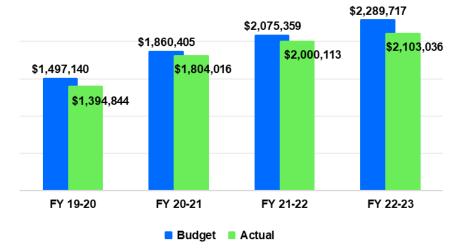
Children's Services Council of Broward County Our Focus to Our Children

COMMUNITY DATA STORY

The number of calls made for mental health needs and financial assistance needs fluctuated between March 2023 to February 2024, with peaks in the fall months.



BUDGET TREND



First Call for Help of Broward, Inc. (2-1-1) (Behavioral Health)





Program Description: The 2-1-1 Broward helpline is Broward's single source for information and referrals for children with behavioral health needs. A case management component is also available for families in need of assistance accessing and navigating the behavioral health system of care.

Current Fiscal Year 23/24

Prior Fiscal Year 22/23
Financial & Administrative Monitoring No Findings
Programmatic Performance Performing Well
First Call for Help of Broward, Inc. (2-1-1) completed another successful year providing the Behavioral Health Hotline and Website for children birth to 18 years old who are exhibiting a behavioral health need. 2-1-1 continues to partner with Henderson Behavioral Health (HBH) to offer families case management services.
The Hotline program review reflected that 2-1-1 offered empathic listening, referrals to behavioral health services, and connections to HBH's case management program, where appropriate. The HBH program review reflected that the provider offered competent, comprehensive services to youth and their families. Caregiver satisfaction surveys reflected a high level of satisfaction with services received.
HBH program experienced an extended staff vacancy resulting in lower utilization and numbers served.
Performance Measurement (PM) PM Status: All Met Data Integrity & Fully Measured: Met
Utilization
89% of Final Budget Utilized \$633,298 of \$710,687 T3% Actually Served 176 of 240 contracted for case management 1,770 Contacts

Financial & Administrative Monitoring

Too soon to measure

Programmatic Performance

ノ | | |

Technical Assistance Provided

2-1-1 Broward Information and Referral Line continues to provide valuable services to families with youth who are exhibiting a behavioral health need. 2-1-1 Broward continues to partner with Henderson Behavioral Health (HBH) to offer families case management services. Additionally, an HBH case manager has been onsite at the Broward Couty courthouse since July 2023 providing courtinvolved families with connections to community resources.

The 2-1-1 Broward program review reflected that the helpline staff provided empathic listening and referrals to behavioral health services. The HBH program review and service observation reflected that the provider offered quality case management services to youth and their families. Caregiver satisfaction surveys reflected a high level of satisfaction with services received.

Broward Behavioral Health Coalition (BBHC) and CSC are working on a case management pilot. Due to late contract execution, the contract will be deferred until invoices and program performance data are updated and the BBHC case management pilot is analyzed.

Performance Measurement (PM)

PM Status: Too soon to measure

Data Integrity & Fully Measured: Not Applicable

Current Utilization & Numbers To Be Served

Utilization: Too soon to measure

Number to be Served: Too soon to measure

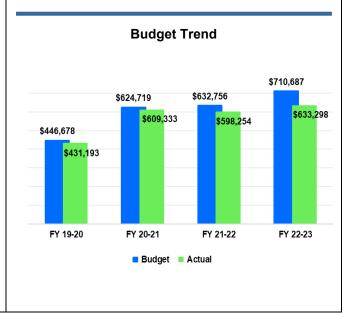
Current Budget	Recommended Adjustments	Total Proposed Budget
\$710,687	\$35,534	\$746,221
Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
2,000 callers		2,000 callers
240 case	0	240 case
management		management
managomont		

Recommendations for Fiscal Year 24/25

Comment(s): Defer contract renewal

Renewal contingent upon program performance and results of the pilot.

5% COLA



First Call for Help of Broward, Inc. (2-1-1) (General Population)

Simplified Point of Entry



Program Description: 2-1-1 Broward is a nationally accredited information and referral helpline and crisis center that connects callers to general and specialized services and provides crisis intervention services. Additionally, an onsite court navigation specialist assists court-involved families with accessing resources.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	al Year 24/25
inancial & Administrative Monitoring Image: Image	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Performing Well	\$599,728	\$29,986	\$629,714
-1-1 provided critical system linkages and crisis	2-1-1 Broward Information and Referral Line continues to	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
ntervention services. 2-1-1 continued to be the major contact for CSC community-wide initiatives, including farned Income Tax Credit (EITC) outreach. Lastly, the court-based Community Resource Navigator served adividuals and families on-site at the Broward County courthouse and provided linkages to community resources	provide valuable services to the community. An increase in FY 23/24 was to expand the Court Navigation Specialist position from part-time to full-time. The program review reflected that the helpline staff demonstrated exceptional knowledge, provided support, and	80,000 Phone 150,000 Web 480 Courthouse Navigator Comment(s): 5%	0 COLA	80,000 Phone 150,000 Web 480 Courthouse Navigator
ased on need.	utilized reflective listening skills to address callers' individualized needs.			
The program review reflected that helpline staff are nowledgeable, courteous, very supportive, and use effective listening skills. The total number of calls received in the areas of financial assistance, housing, suicide, and mental health needs remained high since the onset of the	The onsite court Navigation Specialist started at the courthouse in late November 2023. As a result, the numbers to be served have been slightly impacted; however, they are trending upwards. Thus far they have linked 146 court-			
andemic. The increased allocation in FY 22/23 supported gher salaries. The Community Resource Navigator	involved families to community resources based on their individualized needs.		Budget Trend	
osition was vacant for an extended period, which impacted e numbers served. The vacancy was resolved.	Performance Measurement (PM) PM Status: On Track		-	
Performance Measurement (PM)	Data Integrity & Fully Measured: Met		\$485,20	\$568
PM Status: All Met Data Integrity & Fully Measured: Met	Current Utilization & Numbers To Be Served	\$382,169		\$485,8
86% of Final Budget Utilized \$485,884 of Served by Courthouse Navigator Web Hite	Utilization: On Track Number to be Served: On Track	\$354,956	\$401,602	
\$485,884 of \$568,228 Navigator Web Hits		FY 19-20	FY 20-21 FY 21	I-22 FY 22-23
			■ Budget ■ Actual	

First Call for Help of Broward, Inc. (2-1-1) (Special Needs)





Program Description: The 2-1-1 Broward helpline is Broward's single source for information and referrals for children with special needs. A case management component is also available for families in need of assistance accessing and navigating the special needs system of care.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	ll Year 24/25
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget
Programmatic Performance	Programmatic Performance Performing Well	\$1,010,802	\$50,540	\$1,061,342
First Call for Help of Broward, Inc., (2-1-1) completed	2-1-1 Broward Information and Referral Line continues to	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served
another successful year providing the Special Needs Hotline and Website, which served as a single point of entry for amilies with children birth to 22 years old who have a physical, developmental, sensory or learning disability. 2-1-1	provide valuable services to families with youth who have a physical, developmental, sensory, or learning disability. 2-1-1 Broward continues to partner with Jewish Adoption and	1,500 callers 330 case management	0	1,500 callers 330 case management
continues to partner with Jewish Adoption and Foster Care Options (JAFCO) Abilities Center to provided special needs notline callers with intensive, case management services to assist in navigating the Special Needs System of care. The Hotline program review reflected that 2-1-1- offered empathic listening, referrals to special needs services, and	Foster Care Options (JAFCO) Abilities Center to offer families case management services. The 2-1-1 Broward program review reflected that the helpline staff provided empathic listening, referrals to special needs services, and connections to JAFCO's case management program, where appropriate. The JAFCO program review and service observation reflected that the	Comment(s): 5%	COLA	
connections to JAFCO's case management program, where appropriate. The JAFCO program review reflected that the provider offered competent, comprehensive services to couth and their families. Caregiver satisfaction surveys effected a high level of satisfaction with services received.	provider offered comprehensive case management services to youth and their families. Caregiver satisfaction surveys reflected a high level of satisfaction with services received. Performance Measurement (PM) PM Status: On Track		Budget Trend	
Performance Measurement (PM) PM Status: All Met	Data Integrity & Fully Measured: Met		\$955,89	\$1,010,802
Data Integrity & Fully Measured: Met	Current Utilization & Numbers To Be Served			\$983,8
97% of Final Budget Utilized Sogs 854 of Contracted for case	Utilization: On Track Number to be Served: On Track	\$668,293 \$608,695	\$793,081	
\$983,854 of \$1,010,802 contracted for case management		FY 19-20	FY 20-21 FY 21 Budget Actual	-22 FY 22-23

Public & Community Awareness & Advocacy

Results Based Accountability FY 24/25

GOAL

Strengthen the community's awareness of available resources and advocacy efforts.

RESULT

Children live in safe and supportive communities.

PUBLIC & COMMUNITY AWARENESS

CSC's public awareness approach is comprehensive and multifaceted, leveraging
a mix of traditional and digital media channels to reach a broad audience. This
includes a staff-produced television show, radio campaigns, print media, social
media and CSC presence at community-wide events. Overall, CSC's public
awareness strategy is designed to create a well-rounded and impactful presence
within the community, leveraging each medium's strengths to inform children and
families about the plethora of services available and to support them in accessing
relevant services.

ADVOCACY

Membership in the Florida Alliance of Children's Councils & Trusts (FACCT)
allows the CSCs across the State to collaborate on best practices for serving
children and families across the areas of advocacy, research, and data. Local
government affairs activities and initiatives include creating relationships,
conducting CSC informational/educational training sessions with Broward cities
and chambers of commerce and mobilizing the community on issues relating to
children and families.

INDICATORS OF COMMUNITY NEED

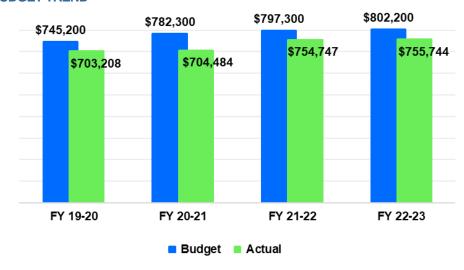
- Of 732,464 households in Broward County, 210,949 have children under 18 (Source: American Community Survey (ACS) 2017-2021 5-year estimates).
- There are 65,192 (16.1%) Broward children under the age of 18 who live below the federal poverty level (Source: American Community Survey (ACS) 2017-2021 5-year estimates).
- In the BCPS the 5 top languages spoken by active English Language Learner students are Spanish (22,192 or 65.1%); Haitian-Creole (6,807 or 20.0%); Portuguese (1,787 or 5.2%); Russian (1,064 or 3.1%); and Vietnamese (36 or 0.9%) (Source: BCPS ESOL January 2024 report).



COMMUNITY DATA STORY

- Over 174,000 SY 23/24 Family Resource Guides have been distributed to the community, including through BCPS and family court judges.
- Since December 2023, 1,000 copies of the CSC's Funded Program Directory have been distributed to agencies and organizations.
- CSC's Social Media engagement continues to increase steadily each year.

BUDGET TREND



Advocacy and Sponsorship Public & Community Awareness and Advocacy



Agency & Program	Prior Fiscal Year 22/23	Current Fiscal Year 23/24		Recommendations for Fiscal Year 24/25	
Various Advocacy	This budget placeholder allowed CSC staff to work in conjunction with CSC Government Affairs counterparts across the state, other local partners, and the FACCT staff to advocate for the legislative platform approved by the Council.	This budget placeholder allows CSC staff to work in conjunction with CSC Government Affairs counterparts across the state, other local partners, and the FACCT staff to advocate for the legislative platform approved by the Council. Future efforts will enhance and nurture CSC local relationships by creating relationships with all of the Cities and Chambers of Commerce in Broward, developing and conducting CSC informational/educational training sessions for municipalities and chambers	Current Budget \$20,000 Comment(Recommended Adjustments \$0 (s): Level Funding	Total \$20,000
Various High Impact Sponsorships	High Impact Sponsorships allowed CSC to support large-scale and high-impact events relating to children and families being organized in the community. These sponsorships were in high demand. These high-impact events supported and expanded efforts to raise awareness and utilization of CSC-funded services.	CSC leverages High Impact Sponsorships to back significant events benefiting children and families in the community. Amidst continuously rising demand in FY 23/24, these sponsorships serve as pivotal platforms for enhancing awareness and engagement with CSC-funded services, amplifying their reach and impact. Events in this category are designed for significant, broad community impact and over 500 "in-person" attendees.		Recommended Adjustments \$40,000 (s): Additional fundased demand.	**Total
Various Sponsorships	CSC provided sponsorship funding to support local educational/outreach (non-fundraising) events throughout the community. These sponsorships helped CSC build relationships and visibility throughout Broward County.	CSC provides sponsorship funding to support a diverse array of non-fundraising events with a clear objective: to empower, educate, and unite. Through strategic sponsorship investments, CSC solidifies its position as a valued community partner, earning the trust of stakeholders across Broward County. Policy change was approved to increase the maximum award amount.	support the	Recommended Adjustments \$40,000 (s): Additional fund increase in dema maximum award.	

Outreach and Community Engagement Public & Community Awareness and Advocacy



Agency & Program	Prior Fiscal Year 22/23	Current Fiscal Year 23/24		commendations Fiscal Year 24/2	
Florida Alliance of Children's Councils & Trusts (FACCT) Advocacy	FACCT is the statewide association that continues to engage and enhance the collective strengths of individual Children's Services Councils & Trusts. This allowed for the promotion of statewide policies to build effective prevention and early intervention systems of supports for Florida's children and families and allows the sharing of best practices for serving children and families across the areas of advocacy, research, and data.	FACCT dues support the state-wide association and enable CSC staff to access affinity groups, networking events, professional development, and participate in FACCT's statewide retreat and joint advocacy efforts	Current Budget \$80,000	Recommended Adjustments \$0 (s): Level Funding	Total \$80,000
M Network Communication, Community Engagement and Outreach Consulting Services	M Network completed the fourth year of a five-year contract providing communications and outreach consulting services. They provided branding strategy and support for the website and design and production of CSC publications such as the Annual Report, Funded Program Directory, HEAL-Trauma flyer, Broward AWARE! marketing materials, etc. They also provided payments for the Ambassadors program which trains community members to provide CSC visibility at community events.	In the final year of their contract, M Network excels in communication and outreach consulting. They crafted the CSC Storefront in Junior Achievement (JA) World, developed branding strategies and website design, and ensured ADA compliance. They assist in the production of vital publications like the Annual Report, Program Directory and Popular Annual Financial Report (PAFR). M Network plays a crucial role in the Ambassadors program, transforming citizens into knowledgeable advocates for the CSC at community events.	Current Budget \$110,000 Comment 9/30/24.	Recommended Adjustments -\$110,000 (s): Contract suns	Total \$0 ets
TBD Communication, Community Engagement and Outreach Consulting Services RFP	Not Applicable	CSC will procure services for Communication, Community Engagement and Outreach Consulting Services. CSC staff will use these services to help educate residents about CSC programs, events and funded services, as well as community-wide resources available for children and families. Services will begin in October 2024.	Current Budget \$0 Comment RFP for FY	Recommended Adjustments \$250,000 (s): Reserve for C ' 24/25	Total \$250,000 onsulting

Public Information and Education Public & Community Awareness and Advocacy



Agency & Program	Prior Fiscal Year 22/23	Current Fiscal Year 23/24	_	commendatior Fiscal Year 24/	
BECON	Future First is a CSC produced television show. Each episode is a panel discussion covering a topic relating to children and families and includes	Future First, hosted by CSC's CEO, is a dynamic TV show delving into crucial topics impacting children and families. Broadcasted on BECON,	Current Budget	Recommended Adjustments	Total
Future First Focus on Broward's Children	connections to resources. The program is broadcast on BECON, shared on the CSC's YouTube Channel, and is shown on Paramount TV with Creole commentary.	Paramount TV (with Creole commentary), and CSC's YouTube Channel, each episode features expert panel discussions sparking community engagement. Refreshing of the set is underway. This year's show has included topics like Maternal Child Health, Fatherhood, and Kindergarten Readiness.	\$31,600 \$0 \$31,60 Comment(s): Level Funding		
Kessler Creative, Inc. Public Education	The Broward Family Resource Guide was widely distributed through dozens of community events, as well as direct deliveries to Broward businesses and organizations. Production of the 23/24 issue was completed in time for the 2023 Back to School Extravaganza and other events. Early Learning Coalition of Broward contributed \$25,000 to offset production costs which have increased substantially.	Kessler Creative, Inc. champions Broward families through "The Broward Family Resource Guide," delivering empowering articles, practical tips, and crucial resources. Tailored to address Broward families' distinct challenges, each piece enriches lives. The Early Learning Coalition of Broward stands as a vital partner, contributing \$25,000 to bolster the guide's production.	Current Budget \$140,700 Comment	Recommended Adjustments \$0 (s): Level Funding	\$140,700
Various Public Education	Public education utilizes the full spectrum of media to promote community campaigns on important topics affecting children and families such as Water Safety, Look Before You Lock, and preventing child abuse. Additional funding was approved to enhance and expand the awareness and utilization of CSC-funded services. The detailed plan was presented to the Council in September 2023.	Public education plays a pivotal role in disseminating vital information and promoting awareness about issues that profoundly impact children and families. New campaigns addressing critical topics such as school absenteeism and kindergarten readiness. Additional funding is being requested to further strengthen the impact of these campaigns, maximize the utilization of services, diversify media outlets, and enhance awareness. The detailed plan will be presented to the Council in September 2024 for approval.		Recommended Adjustments \$464,000 (s): Increase to eand Outreach.	*1,000,000 xpand

Special Communications Public & Community Awareness and Advocacy



Agency & Program	Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
Various	To provide interpreters and technology consultants to support CSC's commitment to inclusion and accessibility and compliance with	Budget allocation for interpreters and American with Disabilities Act (ADA) technology consultants to support CSC's commitment to inclusion and	Current Budget	Recommended Adjustments	Total
Public Communication with	Americans with Disability Act (ADA) requirements. These funds were used as needed.	accessibility and compliance with ADA requirements. Funds are used as needed.	\$44,000	\$1,000	\$45,000
Special Populations			Comment(s): Additional funding for increased costs		ing for

Capacity Building

Results Based Accountability FY 24/25



GOAL

Build provider agency organizational effectiveness.

RESULT

Children live in safe and supportive communities.

CAPACITY BUILDING PROGRAMS

- The Council funds a continuum of staff and organizational development opportunities to promote agency capacity building. Seven priority areas include: Mission, Vision & Strategy; Board Governance & Leadership; Program Delivery; Impact; Strategic Relationships; Resource Development; and Internal Operations & Management.
- The Council supports volunteer recruitment efforts aimed at connecting engaged volunteers to child and family serving agencies.
- CSC coordinates training, workshop, and technical assistance opportunities to increase knowledge, strengthen skills, and grow overall provider capacity based on needs identified by on-going provider surveys.

INDICATORS OF COMMUNITY NEED

- Of the 978 community resources in 2-1-1's database, there are approximately 572 agencies serving children (excluding childcare centers), providing 2,301 services/programs.
- Survey responses from CSC's training community identified the following as the
 most requested topics: grant writing, fundraising, training for new supervisors,
 youth empowerment/engagement, various mental health topics, understanding
 LGBTQ experiences, time management, suicide prevention with cultural
 considerations, and self-care/self-awareness.

COMMUNITY DATA STORY

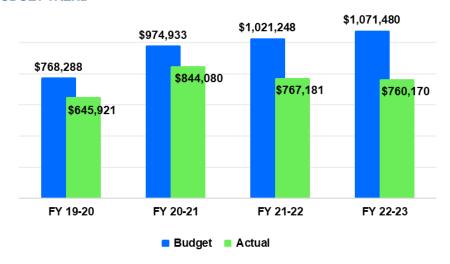
49,333 Volunteer hours provided

1,084 Training Participants

77 Total training sessions held

45 Different training topics offered

BUDGET TREND



HandsOn Broward

Capacity Building – Volunteer Recruitment and Management



Program Description: HandsOn Broward connects thousands of individuals and corporations to volunteer opportunities that support local child and family-serving nonprofits.

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Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25	
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget	
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$326,159	\$16,308	\$342,467	
HandsOn Broward (HOB) provided support to local community agencies by mobilizing volunteers to support	HandsOn Broward (HOB) connects thousands of individuals and corporations to volunteer opportunities that support	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served	
various initiatives. For FY 22-23, 11,790 HOB volunteers provided over 49,000 service hours. Those service hours	local children and family-serving nonprofits. They continue to support CSC initiatives such as Back to School	Not Applicable	0	Not Applicable	
translate to over \$1.5 million in value to the community.	Extravaganza, VITA volunteer recruitment and CSC Ambassador Program. They also conduct Youth Summer	Comment(s): 5%	COLA		
The organization's signature programs positively impacted the community and delivered strong outcomes.	Service Camp, food distribution events, the construction and dispersal of personal care kits, and specialized projects to				
Performance Measurement (PM) PM Status: All Met	support the local homeless population. The team also continues to manage their DIY and HandsOn at Home				
Data Integrity & Fully Measured: Met	programs.				
Utilization 100%	Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Met				
of Final Budget Utilized	Current Utilization & Numbers To Be Served	\$326,15 \$288,297 \$288,297			
\$325,968 of	Utilization: On Track	\$246,297	\$288,059	\$325,968 88,288	
\$326,159	Number to be Served: On Track	\$246,296			
		FY 19-20	FY 20-21 FY 21	-22 FY 22-23	
			■ Budget ■ Actual		

Inclusivity Matters Initiatives

Capacity Building



, , ,				Our Focus is Our Childre			
Program Description: "Inclusivity Matters" is the rebranding of our "Equity Initiatives" to reflect our broader mission to cultivate an environment where every individual feels valued, acknowledged, and appreciated for their distinct viewpoints and origins. This work focuses on inclusivity for all including various marginalized groups. It provides CSC staff, local child and family serving non-profits, community members with access to training, workshops, collaborative workgroups, specialty events, coaching, and technical assistance opportunities.							
Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommen	dations for Fisca	l Year 24/25			
Financial & Administrative Monitoring No Findings	Financial & Administrative Monitoring Too soon to measure	Current Budget	Recommended Adjustments	Total Proposed Budget			
Programmatic Performance	Programmatic Performance	\$183,971	-\$83,971	\$100,000			
Performing Well In Fiscal Year 22-23, CSC continued to serve as a leader in advancing and supporting local equity and inclusion	Performing Well "Inclusivity Matters", the new framework, signifies our	Current Number to Served	Recommended Adjustments	Total Proposed Number to be Served			
initiatives. CSC staff also participated in and supported local and national equity-focused efforts, including caucus	comprehensive strategy aimed at nurturing a more just and embracing community, one that amplifies every voice and	Not Applicable	0	Not Applicable			
groups, workshops, conferences, procurements, and presentations. Throughout the second year of the Equity Cadre, CSC offered 18 community trainings that over 160 participants attended online or in-person. Out of the 18 community trainings, there were 11 online trainings with 88 participants and 7 in-person trainings with 72 participants. For fiscal year 22-23, the Cultural Awareness & Diversity	celebrates each person's input. Provision of specialized			v initiatives are			

enrichment programs, and create space for youth empathy

Performance Measurement (PM)

PM Status: All Met

Data Integrity & Fully Measured: Met

and the Suicide Prevention with Cultural Considerations

trainings were in high demand. During fiscal year 22-23,

CSC also continued to support affinity and caucus groups

environment for individuals to explore their own identities,

share stories, and collectively address unique challenges.

by hosting online meet-ups to provide a safe and supportive

Utilization



Performance Measurement (PM)

PM Status: On Track

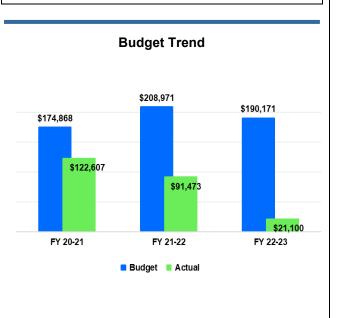
talks.

Data Integrity & Fully Measured: Met

Current Utilization & Numbers To Be Served

Utilization: On Track

Number to be Served: On Track



Agency Capacity Building and Training Capacity Building



Agency & Program	Prior Fiscal Year 22/23	Current Fiscal Year 23/24		ommendations iscal Year 24/2	
Various	Consulting and Capacity building grants support activities that enable non-profits to strengthen and grow their infrastructure. It provided project	This year CSC received more applications than any other previous year. 21 proposals were rated and based on proposal review and applicant	Current Budget	Recommended Adjustments	Total
Consulting and Capacity Building	funding, coaching, consulting, and technical assistance to targeted non-profits.	interviews, 11 were recommended to receive project funding, coaching and technical assistance from Small Business Development Corporation	\$245,303	\$54,697	\$300,000
Grants		(SBDC). Another five were recommended to receive targeted coaching, consulting, and technical assistance from SBDC.	Comment(s): Additional funds to expand the availability of Consulting and Capacity Building grants.		nsulting
Various	Organizational Development (OD) Training included half-day and full-day training, quarterly workshops by the Agency Capacity Building	Local non-profit professionals are engaged through the quarterly meetings of the Agency Capacity Building (ACB) committee, which feature	Current Budget	Recommended Adjustments	Total
	Committee (ACB) and Fundraising School. There was a high rate of satisfaction with capacity	panel discussions or workshops. Resource sharing occurs through one-on-one consultations	\$47,847	\$2,393	\$50,240
Training	building related trainings. and a monthly newsletter. The initiatives are well-received by non-profit staff and organizations.		Comment(s): 5% COLA		
Various	CSC coordinated training opportunities for service providers to increase their knowledge and	Skill-building training remains in high demand, with many of the new RFQs stipulating specific	Current	Recommended	Total
	strengthen fundamental and professional skills needed to serve children and families effectively. High demand trainings included Youth Mental Health First Aid Meticational Interviousing	\$100,000	Adjustments \$52,250	\$152,250	
Skill Building Training	Heartsavers CPR, Trauma Informed Care, Suicide Prevention Intervention, and Documentation. The majority of the skill-building training were offered in person.	demand training offerings will be introduced. This effort also provides support for the creation and growth of a Mindfulness Cadre of Facilitators that are certified in Mindfulness modalities to work with youth.	Comment(s): Additional funds for Mindfulness training and Add 5% COLA.		

Leadership and Coaching Support Capacity Building



Agency & Program	Prior Fiscal Year 22/23	Current Fiscal Year 23/24		ommendations iscal Year 24/25	
Various	This is a budget placeholder to be used as needed to allow for a separate payment to a fiscal support agent for agencies that do not pass the	Currently there are two agencies and three contracts that are using a Fiscal Support agent. However, with two new procurements that are	Current Budget	Recommended Adjustments	Total
Fiscal Support Agent	fiscal viability test. The community and providers continue to receive this as an opportunity for agencies with financial issues to provide service	going through the system, the need for these funds remains as it is uncertain who will require this service.	\$100,000	\$0	\$100,000
r iscai Support Agent	while protecting taxpayer dollars.	Service.	Comment(s): Level funding		
Various	Leadership Initiatives included a continuum of staff and organizational development opportunities through training topics that focus on professional	These initiatives successfully continues to engage local nonprofit professionals in training and	Current Budget	Recommended Adjustments	Total
Leadership Initiatives	development, leadership, organizational development, personal development, and resiliency. The 6-part Grant Writing Series was	development. The Frequency Matters and Learning to Lead professional development learning series are included as part of this initiative.	\$44,500	\$2,225	\$46,725
Leadership illidatives	offered through this initiative.		Comment(s): 5% COLA		
Various	Provider Coaching included one-on-one coaching and consultants for various CSC-funded providers	Program Performance Consultants (PPC) facilitate needs assessments, coaching, consulting, and	Current Budget	Recommended	Total
	to improve their programs. This included the Program Performance consultants. The goal of the Program Performance Consultants was to strengthen and reinforce the skills, processes,	\$67,500	Adjustments \$3,375	\$70,875	
Provider Coaching	service delivery models, and overall performance of organizations awarded the HEAL Trauma grant, and other CSC-funded programs as needed. administration, verbal communication, financial management, budgeting, monitoring preparation, and human resource development. The PPC work alongside funded providers to set organizational growth goals and help better position the agency to fulfill grant and funder requirements.		rk		

Collective Impact (Data, Research, and Planning)

Results Based Accountability FY 24/25

GOAL

Use collective impact strategies to improve child and family well-being across service systems and Broward communities.

RESULT

Children live in stable and nurturing families, children are mentally and physically healthy, children are ready to succeed in school, children live in safe and supportive communities, and young people successfully transition to adulthood.

COLLECTIVE IMPACT PROGRAMS

Broward Children's Strategic Plan

 Using a collective impact approach, we bring together government, non-profits, the private sector, and community members to improve the lives of Broward's children and families.

Research & Data Processes

- The Broward Data Collaborative, is a national leader in creating human-centered consents and other strategies to engage those whose information populates human services data systems.
- CSC hosts a variety of technologies to gather and analyze data.

Action Research/Asset-Based Community Development

- Asset Based Community Development (ABCD) is an asset-based, locally focused, and relationship-driven process that leverages the assets of local people/residents to build more resilient and powerful communities.
- Community and Emancipatory Participatory Action Research focuses on cocreating solutions with people who have lived experience within system and service professionals.
- Both ABCD and Participatory Action Research strategies engage both English and non-English-speaking community members.

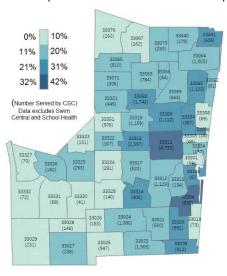
INDICATORS OF COMMUNITY NEED

- Roughly 400k Broward children living in over 200k households reside in complex, dynamic environments that touch multiple service systems, and organizations that no single institution is able to address in isolation.
- For households making under \$75,000, 54.6% of renters and 26% of owners are housing cost-burdened-spending more than 30% of income on housing (ACS, 2022).
- In Broward County, the percentage of people over the age of five that speak a language other than English at home is double the rate of the United States (44% vs. 22%) (ACS, 2022)

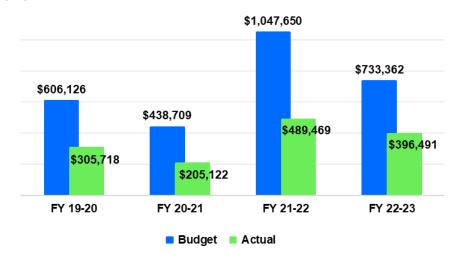


COMMUNITY DATA STORY

The highest numbers of participants served by CSC-funded programs generally align with the areas of high poverty which is a challenge to access opportunity. The map depicts the percentage of children living in poverty, with the higher percentages largely concentrated in areas along the I-95 corridor (Florida Chamber Foundation Gap Map, 2022).



BUDGET TREND



A Little Help Never Hurts

Collective Impact (Data, Research, and Planning) – Placed-Based Action Research



Program Description: Assets Based Community Development (ABCD) is a place-based strategy to support long-term mutually transformative, healing, and generative relationships between residents with lived experience in areas receiving funded human services programs, municipal staff, and the CSC.

Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25			
Financial & Administrative Monitoring VVV	Financial & Administrative Monitoring Not Applicable	Current Budget	Recommended Adjustments	Total Proposed Budget	
Programmatic Performance Performing Well	Programmatic Performance Performing Well	\$147,420	\$50,000	\$197,420	
Based on the successful ABCD pilot in 21/22, funding to continue the work in two cities was established and a	A Little Help Never Hurt (ALHNH) supports Civic Design Teams in the Cities of Fort Lauderdale, Lauderhill, and	Current Number to Served	Recommended Adjustments	Number to be Served	
procurement for facilitation and administrative support services was released. A Little Help Never Hurts was awarded the facilitation services procurement and	Hollywood. ALHNH provides ABCD facilitation and coaching services to residents serving as Community Connectors, and provides Administrative Support Services (resident	Not Applicable Comment(s): Add Civic Design Team	0 itional funding to sup ւ.	Not Applicable pport a fourth	
successfully assumed the administrative support services. Performance Measurement (PM) PM Status: On Track Data Integrity & Fully Measured: Not Applicable Utilization	stipends, the release of mini-grants, and other support services). The Community Connectors organize into Civic Design Teams that complete Listening Campaigns, Asset Mapping, and micro-community grants that support community-led improvements. Three Connectors were				
Not Applicable	selected as Fellows to deepen their knowledge and skills and Lauderhill received additional funding to expand ABCD to two additional neighborhoods. Performance Measurement (PM) PM Status: On Track	Budget Trend			
	Data Integrity & Fully Measured: Not Applicable	\$136,120			
	Current Utilization & Numbers To Be Served Utilization: On Track				
	Number to be Served: Not Applicable		\$90,	988	
		FY 22-23			
			■ Budget ■ Actual		

Data and Planning
Collective Impact (Data, Research, and Planning)



Agency & Program	Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
TBD	This is a budget placeholder to allow for the hiring of a grant writer for various grant opportunities. Any identified project would come before the	CSC is open to utilizing the services of a grant writer to secure funding opportunities relating to Broward children and families.	Current Budget	Recommended Adjustments	Total
	Council for approval.		\$30,000	\$0	\$30,000
Grant Writer			Comment	(s): Level Funding	
TBD Integrated Data System (IDS)	CSC served as the backbone for the Broward Data Collaborative (BDC). The BDC continued to work with Amazon Web Service and Velatura to build out technology, consent documents, and legal agreements for care coordination for youth admitted to Baker Act facilities for the "We Are Supported" Integrated Data System (IDS).	CSC and BDC staff continue working with Amazon Web Services and Velatura to support the development of the "We Are Supported" Integrated Data System. The BDC sought support from the organizations participating in the "We Are Supported" initiative and Community Care Plan provided \$50K to advance the work. A State appropriations request was unsuccessful.	Current Budget Recommended Adjustments Total \$70,000 -\$50,000 CCP \$20,000 Comment(s): Community Care Plan funding \$50,000 will be Carryforward into FY 25.		
Various	This budget placeholder includes the various software to maintain and enhance Provider related accounting and reporting. The software systems include SAMIS, SAMIS Enhancements, Tableau, Website Hosting for multiple programs, etc.	This budget placeholder includes the various software to maintain and enhance Provider related accounting and reporting. The software systems include SAMIS, SAMIS Enhancements, Tableau, Website Hosting for multiple programs, etc.	Current Budget \$255,109	Recommended Adjustments	Total \$255,109
Data Systems and Collection			Comment(s): Level Funding		

Emancipatory Training and Research Collective Impact (Data, Research, and Planning)



Agency & Program	Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25		
CRESTSprograms, LLC Emancipatory Training and Research	Emancipatory Research Training was provided to CSC staff and providers to support the HEAL Program evaluation. An Emancipatory Action Research Project was not conducted this year due to start-up challenges which resulted in delays in full implementation of the HEAL programs	CRESTSprogram, LLC is the Emancipatory Research (ER) consultant increasing the knowledge and skill level of CSC staff and HEAL Trauma providers in the Emancipatory Research methodology. During FY 23/24 the consultant is implementing the three-hour Definitions training, eight-unit Emancipatory Evaluation & Research Training (EERT), and Translational training. CRESTSprogram is being deferred to allow time to implement services and provide preliminary findings on knowledge and skill improvements.	Current Budget \$54,250 Comment(Recommended Adjustments \$0 (s): Defer contract of the contingent upon of the contingent up	Total \$54,250 renewal
		indings on knowledge and skill improvements.			

Research and Planning
Collective Impact (Data, Research, and Planning)



Agency & Program	Prior Fiscal Year 22/23	Current Fiscal Year 23/24	Recommendations for Fiscal Year 24/25			
Broward Children's Strategic Plan	Children's Strategic Plan (BCSP) via training and technical assistance in Results Based Accountability, Collective Impact, and Asset Based Community Development training. Funding supported BCSP committee events and activities. 35+ Broward Children's Strategic Plan Committees (BCSP) pursuant to the policy pain FY23/24. Supports include resources to fur committee-sponsored events, activities, and to Clear Impact Score Card to document the Tu		Current Budget	Recommended Adjustments	Total	
		in FY23/24. Supports include resources to fund committee-sponsored events, activities, and the Clear Impact Score Card to document the Turn	\$100,000	\$0	\$100,000	
Community Planning	Committees convened both in person and virtually to work towards specific initiatives to achieve their desired results.	The Curve Reports, as well as technical assistance to committee members. Three committees utilized these funds to host community/youth engagement events, including the RISE UP (Father, Men & Boys), Youth Anti-Human Trafficking Summit, and Girls Coordination Council.	Comment(s): Level Funding			
Community Participatory Action Research (CPAR) and UPENN Actionable Intelligence for Social Policy (AISP)	To reduce the trauma and improve the post- discharge care coordination of children and families experiencing a Baker Act, CSC, as the backbone for Broward Data Collaborative (BDC), received funding from AISP's Equity in Practice Learning Community (EiPLC) to support a	CSC and the BDC are finalizing the use of AISP's EiPLC grant funds for the Community Participatory Action Research (CPAR) by implementing projects to reduce the trauma of the Baker Act System.	Current Budget	Recommended Adjustments	Total	
			\$22,237	-\$22,237 \$75,000 CSC	\$75,000	
Placed-Based Action Research	Community Participatory Action Research project to advance the involvement of parents, youth and system professionals in the development of the "We Are Supported" Integrated Data System as well as the Baker Act experience.	Building upon our success, staff recommend allocating additional funding to implement new CPAR projects that address emerging issues affecting children and families.	Comment(s): \$22,237 UPENN grant received sunsets. Additional funding for new CPAR Projects.			
Coordinating Council of Broward	The Coordinating Council of Broward's mission is to unite government, business and nonprofit leaders in advocacy and coordination of health and human services in Broward County. Their priority is to advocate on various issues such as the affordable housing crisis, prosperity issues, and trauma. This funding is the annual dues.	The Coordinating Council of Broward's mission is to unite government, business and nonprofit leaders in advocacy and coordination of health and human services in Broward County. Their priority is to advocate on various issues such as the affordable housing crisis, prosperity issues, and trauma. This funding is the annual dues.	Current	Recommended	Total	
Coalition and Collaboration Building			\$10,000	Adjustments \$0	\$10,000	
			Comment	s): Level Funding	I	